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**COVER PHOTO**: Columbus firefighters Gregory Glauner (left) and Nate Dunmoyer pose with a photograph Dunmoyer snapped of his colleauge while dousing hot spots the morning after a warehouse fire on Valleyview Drive on Aug. 20, 2016. Dunmoyer, an avid amature photographer, snapped the dramatic picture on his iPhone. Dunmoyer's striking image was selected for the cover the Division of Fire's 2016 Annual Report.











#### **THE 2016 ANNUAL REPORT TEAM**

Welcome to the Columbus Division of Fire 2016 Annual Report. This document is published by the Division's Public Information Office, and provides a look back on the efforts, priorities and accomplishments of the 1,533 uniformed and 45 civilian professionals serving the citizens of Columbus., Ohio.

**Fire Chief**Chief Kevin O'Conner

#### **Public Information Office**

Battalion Chief Steve Martin, PIO Rebecca Diehm Assistant PIO James Miller Photographer

#### **Photographers**

Nick Calderone Nate Dunmoyer James Miller

**Layout & Design**James Miller



To all the men and women of the Columbus Division of Fire - thank you for all you do.

Thank you for making 2016 a great year of service, for the lives and property you saved, for the role models you provided to young residents, and for the outstanding effectiveness with which you did your jobs. Those sworn to uphold the cause of public safety are true heroes in many ways.

We are proud that our firefighters are nationally recognized as among America's most elite divisions, and we will continue to in-

vest in staffing, training and equipment to make sure our firefighters can do the job safely. Public Safety is the most important mission of any city, and the top priority of my administration. We are proud to support the Division of Fire with more than \$243 million in public funding in 2017.

The demands of protecting our growing city are high, yet we have the utmost confidence in every firefighter we employ. In 2017, we will move forward with new recruits, new vehicles and new and revamped facilities to keep our Division a step ahead. Our commitment to public safety is critical to making Columbus America's Opportunity City.

Thank you for your determination, strength and for inspiring us all to be the best.

Sincerely, Mayor Andrew J. Ginther

# THANK YOU FOR YOUR DETERMINATION, STRENGTH AND FOR INSPIRING US ALL TO BE THE BEST."

- City of Columbus Mayor Andrew J. Ginther



As the newly appointed Director of Public Safety and on behalf of Mayor Andrew J. Ginther, I want to extend our thanks to the women and men of the Columbus Division of Fire for performing their duties with excellence, and for keeping the residents of Columbus safe and secure. The Division is near and dear to my heart, formerly serving as the Chief for 10 years. I appreciate the cooperation Chief O'Connor and his staff have provided during my transition into my new role.

The Division worked closely with the Director's office on a proposal to change the wav we staff our medical personnel within the Division. The changes will not take place until the spring of 2017, but the groundwork was set to realign and expand our emergency medical delivery system for the benefit of our ever growing city and the evolving public health challenges our first responders confront daily. As current paramedics represent approximately 44% of the Division's personnel, but respond to approximately 85% of the total calls for service, this change will reduce stress and fatigue on these critical employees. This new model will allow the Division to put the right resources at the right place at the right time.

To combat the city's ever-growing opioid problem,

the Division teamed with the Columbus Division of Police to train and provide Naloxone to patrol officers in the two highest risk overdose areas of the city. This pilot project put additional critical resources on the street to assist with the over 2300 runs in 2016 where an overdose was suspected.

The Division broke ground on the rebuild of Station 2, located at Fulton and S. Fourth Street. When completed, that station will be named the John Nance Fire Station in memory of one of their own who perished in a fire in 1987. Due to the circumstances surrounding his death, there is now a nationally known fire training drill named after Nance.

Attrition through retirements is normal in a division and 2016 was no exception. To replace these valued personnel and to continue to grow with
the City, there was one (1)
class of 39 firefighters who
graduated and two classes
commenced: one in June
and the other in December. The Department of
Public Safety is blessed to
have the support of the
Mayor and City Council as
personnel shifts take place.

These are just a few of the notable accomplishments of the Division. I commend the men and women of the Division of Fire for their dedication, compassion and diligence in their daily work with the residents of Columbus, and proving that they are part of the best fire department in the country.

I look forward to 2017 and your continued good work!

Sincerely,

Dr. Ned Pettus Jr. Director of Public Safety



Message from Kevin O'Connor, 24th Fire Chief  $\cdot$  Columbus Divison of Fire



I am pleased to present the 2016 Columbus
Division of Fire Annual Report to Mayor
Andrew J. Ginther, Director of Public Safety
Dr. Ned Pettus, Jr., members of Columbus City
Council, and the residents of Columbus.

Over the past year, many things in this Division, city, state, and country have changed. This year was also one that has challenged our Division and pushed us to adapt to the changing needs of our city and our residents. However, our mission remains the same and is accomplished through the efforts of the Division's dedicated professional Emergency Medical Technicians, Paramedics and Firefighters.

In 2016, the Division of Fire continued to deliver a consistent level of exceptional emergency services that our citizens expect year after year. As we constantly rose to meet the expectations of our customers this past year, we realized that we were busier than we have ever been and the demands on our Division do not seem to be diminishing in the future.

As this report indicates, the Division of Fire has accomplished a number of significant goals and objectives that have provided a foundation for excellence. Specific successes in 2016 include the addition of 63 new recruits, the addition of 6 extrication ladders, finalizing the ground work for the new P/B EMS Emergency Medical Services deployment system, implementation of the Knox Box and Key Secure systems, and restructuring of our effective response to ensure that we are sending the right resource, at the right time, to the right place.

As I complete my second year as your Fire Chief, the Division of Fire has identified six Strategic Initiatives to guide us over the next five years:

- Assure that our recruitment plan effectively seeks the best, most diverse work force.
- Manage our budget and fiscal needs while improving cost efficiency.
- Provide an effective and appropriate response to all service areas.

- Provide our members with the most up-todate training.
- Monitor the adequacy of our tools & equipment.
- Constantly evaluating our technology needs.

Additionally, in 2017 the Division will be implementing the rollout of the P/B Emergency Medical Services deployment system to meet the increasing demand on the Division. This will be the first change to the Division's EMS system in more than 24 years. Patient care is, and always will be the Division's highest priority. This change allows the Division to send the right resource, to the right place, at the right time, while maintaining the highest level of patient care. Finally, this change will give the Division the opportunity to improve our EMS CQI responsibilities.

I am proud to be among the men and women who are committed to providing our community with excellent, compassionate emergency services. As Fire Chief, I am committed to provide the Division with the training, equipment, and leadership needed to fulfill this goal and the mission of the Division of Fire. We will continually evaluate our operations to ensure we consistently exceed the expectations of our community with our focus being "how can we do it better." The 2016 Annual Report highlights just a fraction of the activities and achievements of this Division, but clearly exemplifies the dedication and professionalism of all our members. I look forward to an exciting and productive 2017, working with the city administration, and most importantly serving as your Fire Chief.

Sincerely,

Keven O'Connor

Kevin O'Connor Fire Chief

# THE COLUMBUS DIVISION OF FIRE....

is the best fire service division in the country, responsible for assuring the efficient and effective deployment of firefighting and emergency resources to the City of Columbus. In 2012, the Division of Fire was awarded the Commission on Fire Accreditations International Re-Accreditation Status.

#### **OUR MISSION**

Our mission as the Columbus Division of Fire is to serve our community by:

- · Preventing emergencies through education and inspection.
- · Minimizing injury, death, and property destruction due to fire natural disaster and other emergencies.
- Minimizing injury, death, and suffering by providing timely and effective emergency medical service.

#### **OUR VALUES**

In order to accomplish our mission, the members of the Columbus Division of Fire, use the following values to guide our actions:

- Preservation of life and property.
- · Personal integrity.
- · Professionalism.
- · Respect for others.



#### **BATTALION 1**

Station 1&9, Built 1982 "Union Station" 300 N. Fourth Street Columbus, OH, 43215

Station 2, Built 1962 "John Nance Station" 150 E. Fulton Street Columbus, OH, 43215

Station 3, Built 2015 "Mitchell J. Brown Station" 222 Greenlawn Avenue Columbus, OH, 43223

Station 8, Built 1968 "Herman Harrison Station" 1240 E. Long Street Columbus, OH, 43203

Station 25, Built 1961 "Gowdy Field Station" 739 W. Third Avenue Columbus, OH, 43212

#### **BATTALION 2**

Station 6, Built 1969 "Sharon Woods Firehouse" 5750 Maple Canyon Columbus, OH, 43229

Station 24, Built 1960 "Northland Area Firehouse" 1585 Morse Road Columbus, OH, 43224

Station 28, Built 1981 "Stelzer Ridge Firehouse" 3240 McCutcheon Road Columbus, OH, 43219

Station 29, Built 1984 "Little Turtle Station" 5151 Little Turtle Way Columbus, OH, 43081

Station 33, Built 1993 "Polaris Station" 440 Lazelle Road Columbus, OH, 43240

#### **BATTALION 3**

Station 7, Built 1966 "Buckeye Station" 1425 Indianola Avenue Columbus, OH, 43201

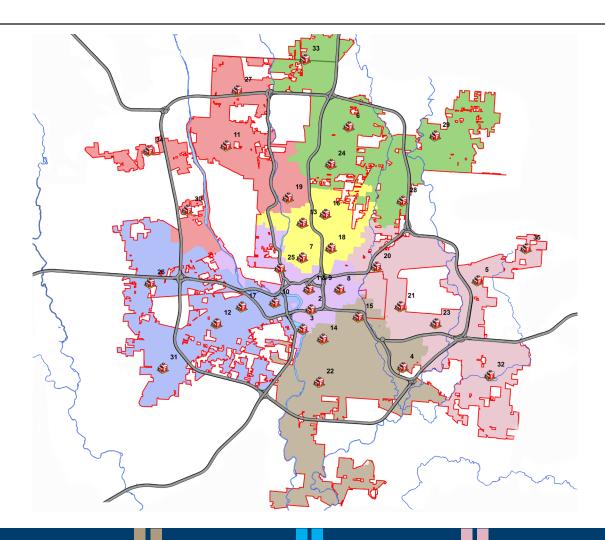
Station 13, Built 1957 "Olde North Station" 309 Arcadia Avenue Columbus, OH, 43202

Station 16, Built 1952 "North Linden Station" 1130 E. Weber Road Columbus, OH, 43224

Station 18, Built 1982 "William J. Roop Station" 1630 Cleveland Avenue Columbus, OH, 43211

#### **NEWEST EDITION**

JOHN NANCE FIRE STATION 2 150 E. FULTON ST. BROKE GROUND ON FEBRUARY 9, 2016



#### **BATTALION MAP**

In order to provide high quality service to the residents of Columbus and offer support to surrounding communities, the City of Columbus is divided into seven battalions.

#### **BATTALION 4**

Station 4, Built 1975 "Berwick Fire Station" 3030 Winchester Pike Columbus, OH, 43232

Station 14, Built 2001 "North Graceland Station" 1514 Parsons Avenue Columbus, OH, 43207

Station 15, Built 1969 "Driving Park Station" 1800 E. Livingston Avenue Columbus, OH, 43205

Station 22, Built 1959 "Jack Russ Fire Station" 3069 Parsons Avenue Columbus, OH, 43207

#### **BATTALION 5**

Station 10, Built 2008 "Maurice Gates Firehouse" 1096 W. Broad Street, Columbus, OH, 43222

Station 12, Built 1950 "Frank D. Grashel Firehouse" 3200 Sullivant Avenue Columbus, OH, 43204

Station 17, Built 1993 "Hilltop Station" 2250 W. Broad Street Columbus, OH, 43223

Station 26, Built 1974 "The Rock" 5433 Fisher Road Columbus, OH, 43228

Station 31, Built 1988 Bolton Field Fire Station 5305 Alkire Road Columbus, OH, 43228

#### **BATTALION 6**

Station 5, Built 1964
"Olde Orchard Fire Station"
211 McNaughten Road
Columbus, OH, 43213

Station 20, Built 1950 "Pleasant Higgenbotham Fire Station" 2646 E. Fifth Avenue Columbus, OH, 43219

Station 21, Built 1950 "Eastmoor Fire Station" 3294 E. Main Street Columbus, OH, 43213

Station 23, Built 1959 "Big Walnut Fire Station" 4451 E. Livingston Avenue Columbus, OH, 43227

Station 32, Built 1991 "Refugee Tract Fire Station" 3675 Gender Road Columbus, OH, 43110

#### **BATTALION 7**

Station 11, Built 1991 "Don Scott Station" 2200 W. Case Road Columbus, OH, 43017

Station 19, Built 2003 "Northmoor Engine House" 3601 N. High Street Columbus, OH, 43214

Station 27, Built 1978 "Great Northwest Station" 7560 Smokey Row Road Columbus, OH, 43071

Station 30, Built 1988 "Wyandotte Fire Station" 3555 Fishinger Blvd Columbus, OH, 43026

Station 34, Built 2003 "Sleepy Hollow" 5201 Wilcox Road Columbus, OH, 43016



# LEADERSHIP TEAM

OF THE LARGEST ACCREDITED FIRE DIVISION IN OHIO





Kevin O'Connor Fire Chief

"As we constantly rose to meet the expectations of our customers this past year, we realized that we were busier than we have ever been...the demands on our Division do not seem to be diminishing."

The Columbus Division of Fire overall operations are managed by the Fire Chief. This includes ensuring that the citizens of Columbus are provided the best, most efficient and timely fire and emergency medical services.

As Fire Chief, Kevin O'Connor provides leadership and direction to the five assistant chiefs to uphold the mission of the Division. To ensure the best fire practices are accomplished, direction is given to the five bureaus: Administration, Emergency Services, Fire Prevention, Support Services, and Training. In order to accomplish the Division's mission, an authorized uniform staff of 1,536 and a civilian staff of 41 are employed.

#### **Major Accomplishments**

- Recruit classes of 63 men and women have been added to the Division's overall force.
- Six new extrication ladder trucks added to the Emergency Services Fleet.
- Finalization of the P/B Emergency Medical Services deployment system plan.
- Implementation of the Knox Box and Key Secure Systems.
- Restructuring of the Effective Response Plan to ensure that the right resources are deployed to the right places at the right time.

#### OFFICE OF THE FIRE CHIEF

**The Special Events Office** provides emergency services, logistical, and site resources for a variety of events around Columbus. The Special Duty Office works with a number of agencies including the U.S. Secret Service, The Ohio State University Athletics Department, Columbus Blue Jackets (NHL), Greater Columbus Convention Center, VIP's/Political visits, and Red White & Boom organizers. Scheduling for these events is done exclusively by the Special Duty Office.

In 2016, the Special Duty Office scheduled for over 500 events, which included 770 vehicles and more than 1,800 personnel. During these events, these personnel responded to various types of emergencies that resulted in 110 transports to local hospitals.

#### The Office of Health, Safety, and Innovation

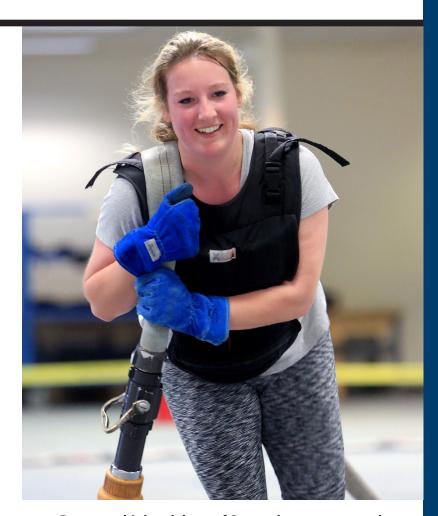
The Office of Health, Safety, and Innovation is responsible for the Division's occupational health, safety, and wellness programs, policy development, and the specification and coordination of new apparatus and equipment purchases.

In 2016, the Office of Health, Safety, and Innovation played a key role in the purchase of ten engines, six medic vehicles, an incident support unit vehicle, and a new safe-house trailer. In addition, an extensive turnout gear wear test and evaluation of new SCBA equipment were conducted.

#### The Public Information/Recruitment Office

#### The Public Information Office

The PIO serves as the point of contact to the Division of Fire for media outlets, residents, businesses and Division members. The office consists of a battalion chief public information officer, a civilian assistant public information officer and a civilian photographer. The PIO is available for media requests 24 hours a day and responds to major events by providing accurate and timely information to the public. Additionally, the PIO coordinates press releases for the Division of Fire for non-emergent information.



#### Demographic breakdown of Outreach program attendees:

Fit and Inform	Event	Firefighter Mile Event
Bi-Racial	14	15
Asian	8	8
Native American	6	3
Hispanic	13	18
Unspecified	7	0
African American	34	54
Non-Hispanic Caucasian	118	175
Men	152	227
Women	48	46_
Total	200	273

In 2016, the PIO focused on the importance of getting vital messaging to the public and all the avenues available to do so. Through social media, we increased our Facebook following page views to 1.8 million and our Twitter following is now over 1,000 people. We are working with both city and county government representatives to utilize the Everbridge Platform for mass notifications. The goal is to use the broadcast network platform to notify residents about public safety emergencies via messages by email, text and recorded voice messaging. Plans for the second phase of the project include the capability to contact people in defined geographical areas. This will allow us to provide pin-point instructions to evacuate an area, shelter in place or how to avoid high water.

#### **Recruiting Outreach**

Following directives from the Mayor's office, the Division of Fire continues to seek new ways to recruit women and minorities. The Division has recently seen some positive results in the number of women and minorities attending our testing preparation events. We are committed to sustaining our outreach efforts with the goal of attaining a Division that better reflects the residents we serve throughout Columbus.

**The Recruitment Office** consists of a lieutenant and two firefighters. In 2016, this recruiting team succeeded in attracting diverse members of the Division currently serving as firefighters to act as force multipliers to help get our recruitment message out. These outreach mentors have assisted or replaced recruiting staff at certain events, reducing overtime costs while continuing to promote firefighting as a career to a variety of cultures in the central Ohio area.

The Recruiting Outreach team has made a significant investment in recruitment advertising in minority focused media in 2016, including print, radio broadcast and online media outlets that serve the African-American and Latino communities. The Division's web page's recruiting message was updated and refocused in 2016, and a new Division recruiting Facebook page was launched in 2016. This renewed online effort reached over 240,000 page views and resulted in 4,785 online registrations for test preparation events in 2016. The team has visited 41 high schools in eight school districts and attended 78 public events, including the African American Male Wellness Walk and the Columbus International Festival, which resulted in over 17,000 face-to-face contacts with the public.

The Recruiting Outreach office conducted five "Fit and Inform" and four "Firefighter Mile" Introduction sessions in 2016.

These sessions are open to anyone interested in a fire service career, and are advertised through our Columbus Division of Fire Recruitment Facebook page and through personal or phone contact. Interested people can sign up through Eventbrite to be notified of upcoming events.

#### **Special EventS Office**

The Office of Special Events assists the Fire Chief in various areas within the department along with external special assignments. External duties consist of working closely with various City of Columbus departments, Federal, State and civic groups that have daily interaction with Columbus Division of Fire.

A Lieutenant is responsible for supervising the department branch known as the Special Duty Office, and a firefighter fills the position of Special Events Coordinator. Special Duty Office provides logistical, site and resources for a variety of events. The emergency services aspect for these events is directly the responsibility of the Special Duty Office. Site analysis for an event consists of not only EMS needs but, Homeland Security, event protocol needs along with open dialogue with the vendor to insure a safe environment. Scheduling for the events is done exclusively by the Special Duty Office.

The Special Duty Office works with a number of agencies consisting but not limited to U.S. Secret Service, The Ohio State University Athletics (Schottenstein Center/ Ohio Stadium), Columbus Blue Jackets (NHL), Race for the Cure (the country's largest of its kind), Greater Columbus Convention Center, VIP's/Political visits and Red White & Boom Organizers just to name a few. On several occasions, the Special Duty Office will work along with multi-jurisdictional agencies under the ICS/NIMS structure. In 2016, the Special Duty Office staffed over 500 events and provided staffing of 1,800+ personnel.

The medic vehicles, equipment and supplies used by Special Duty Office are coordinated and maintained by Support Services. The addition of a utility task vehicle (UTV) and Medlite insert allowed the unit to take responding, treatment and extracting patients attending an event to a new level. The partnership between Columbus Fire and Recreation and Parks made the UTV concept come from an idea to reality. The first year of use with the NEW Polaris/Medlight units was a great success in 2016. The Special Duty medic vehicles also can be used by Emergency Services in case of natural or man-made disasters.

The Special Event/Duty Office was especially busy during the political season. Also, with visits of world leaders, former heads of state and current high profile individuals, the Special Duty Office continues to cover these events with dedication and professionalism.

#### Office of Health, Safety, and Innovation

The Office of Health, Safety, and Innovation is responsible for the Division's occupational health, safety, and wellness programs, policy development and the specification and coordination of new apparatus and equipment purchases.

In 2016, the Office of Health, Safety, and Innovation played a key role in the production, follow-up, delivery and training for seven Horton International Medics, one Pierce Arrow XT 105' Tiller Ladder and one Farber Spartan Hazardous Materials Truck. In addition, field evaluations, selection and implementation of Scott SCBA, RIT III Pack, Pack Tracker and Imperium Incident Command, accountability and air management systems were made.

The Health and Wellness Coordinator continues to work with Mt. Carmel Occupational Health to streamline the scheduling of medical exams and fitness testing. A relationship has also been established with Citywide Health and Wellness to aid in relaying information on available fitness and nutrition programs and communicating safety, health and wellness information to our members.



#### Columbus Division of Fire Medical Director's Office

In 2016, we were very busy with many different projects that helped to advance the quality and efficiency of our EMS system within the Columbus Division of Fire.

The Division Medical Director Dr. David Keseg, in conjunction with Assistant Chief James Davis and Safety Deputy Director George Speaks worked together with the three hospital systems to develop a plan to implement a Mobile Stroke Medic that allows for faster definitive treatment for patients experiencing a stroke.

Chief Davis and Dr. Keseg collaborated with Columbus Public Health to develop a pilot program called Recovery Outreach which aims to prevent emergencies through education and to minimize injury, death and suffering by providing timely and effective emergency medical services for opiate addiction. Jointly, CPH and CFD will accomplish their respective missions through Recovery Outreach by proactively working to minimize opiate addiction and overdoses in Columbus.

We are continuing a pilot program to assess the benefits of a Community Paramedic program and its effects on decreasing readmissions of Congestive Heart Failure patients back to the hospital. The program emphasizes early intervention and evaluation of these patients and collaboration of care with the CHF Clinic.

100 Fort Hayes High School Students were taught CPR and AED skills in 2016 The EMS Research Committee was very active in 2016 and we established a relationship with Nationwide Children's Hospital to participate in pediatric prehospital research. We also submitted and published the following research articles:

- Use of double sequential external defibrillation for refractory ventricular fibrillation during out-of-hospital cardiac arrest-resuscitation
- EMS Field Amputation Protocols for Urban & Non-Urban Environments-Journal of Emergency Medical Services (JEMS)
- Strategies for the Prehospital Treatment of Stable Ventricular Tachycardia-JEMS

For EMS Week this year, we continued our CFD/COSI EMS and Safety Day that incorporated Nationwide Children's Hospital and the City of Columbus. We also did the following:

- Taught CPR to 100 Fort Hayes high school students during EMS week
- Provided CPR training in front of Nationwide Arena during lunch hour
- Hosted our annual Cardiac Arrest Survivor Celebration honoring six cardiac patients and the EMS crews that assisted them

The Medical Director's Office participated in the following collaborations:

- The Medical Director continued to serve as Chairperson of the EMS Research Committee and Mandatory Transport Committee
- Participated on the Coroners Task Force on Opiates





David J. Walton Assistant Chief

"Our mission is to develop and monitor accounting practices, financial measures, and administrative procedures which promote the achievement of the Division's mission through the professional development of personnel and efficient use of funds"

The Administration Bureau is headed by the Administration Officer, Assistant Chief David J. Walton.

Major areas of responsibility include the activities of the Business Office, Human Resources, Payroll, and the Administrative Investigations Unit where internal investigations and background investigations are conducted. The Administrative Officer adjudicates disciplinary matters, represents the Division in various hearings, assists in strategic planning, participates in contract negotiations, and serves as a project manager on department initiatives.

#### **Assistant Chief's Office**

An Administrative Secretary and a Captain work with the Assistant Chief in handling the operations of the office responsible for :

- Tracking and processing permanent transfers, Administrative Assignments, and Light Duty Assignments.
- Managing the Division's cell phones, air cards.
- Tracking Administrative Investigation cases and all discipline administered to members.
- Administering the Division's Flower Fund.
- Represents Administration Office on various committees.

#### **Human Resources**

The Human Resources section is staffed with a Human Resource Manager, Human Resource Representative and an Office Assistant II. They are responsible for overseeing the payroll function, administering the Division's collective bargaining agreements and ensuring that all employment laws are followed. Human resources is also responsible for administering the injury leave program, light duty, FMLA, insurance and tuition reimbursement. The Human Resource section also initiates and administers personnel transactions such as hiring, terminations, promotions and retirements.

#### **ADMINISTRATIVE SERVICES**

#### **Payroll**

The mission of the payroll department, staffed by four Payroll Benefits Clerks, is to ensure that all employees are paid accurately and timely. The payroll section is responsible for implementing pay increases, insurance premiums and union dues according to the appropriate collective bargaining agreement for each employee. Payroll also handles the processing of personnel transactions for hiring, terminations and promotions and ensures that tax withholdings and deductions are accurate for each employee. Office accomplishments include:

- Pilot-tested electronic submission of timesheets/OF-237's through Telestaff.
- Began direct deposit of final paychecks, with the goal of 100% mandatory employee participation in direct deposit by January 2017.
- Due to increased retirement projections, hired two new firefighter classes totaling 65 new firefighter recruits.
- Implemented an earlier interactive intervention process with employees on long-term light duty.
- Applied for FEMA reimbursement for the Ohio Task Force 1 deployment to Hurricane Matthew totaling \$32,587.73

#### **Administrative Investigations Unit**

A combination of the Professional Standards Unit and Background Investigations, this unit assists in addressing the concerns of residents and Division members through, factual, and neutral investigations. Investigative reports are then submitted to the Administration Bureau Assistant Chief for adjudication with the goal of ensuring the best possible service to our community. Background investigations remain a critical priority to screen Division of Fire applicants as they are worked through the hiring process.

In 2016, the offices of the Background Investigations Unit and Professional Standards were combined at one location, 750 E. Long Street. It is now staffed with one Battalion Chief, one Office Assistant II, two Lieutenants and seven Firefighters. This has brought about significant efficiencies, improved oversight, and opportunities for future restructuring.

Significant Administrative Investigations Activities Include:

- Conducted 145 formal internal investigations, including Fleet Accidents, Citizen Complaints and Administrative Assignment Directives.
- Background processing of more than 330 potential candidates.
- Directed more than 100 Oral Board interviews.
- Provided comprehensive training to Oral Board evaluators.
- Attended multiple training sessions, including Sunshine Laws

   (8) hours, Ethics
   (8) hours, Statement Analysis
   (20) hours, Ohio

   Bureau of Criminal Investigations Fingerprint and Background training
   (8) hours and
   (80) hours of training with the Columbus
   Division of Police Detective Bureau.
- Instituted a paperless filing system.

#### **Business Office**

The Business Office, comprised of the Fiscal Manager, Management Analyst II, Management Analyst I, and Purchasing Expeditor.

The team is responsible for managing the financial operations for the Columbus Fire Division, including but not limited to, preparing, overseeing and reviewing Operating, Capital, Grant and Special Revenue budgets, managing daily revenue deposits, accounts receivable and accounts payable, procuring supplies and services, as well as preparing and processing ordinances, travel requests, damage claims, employee mileage, memberships and subscriptions.

### 2016 GENERAL FUND OPERATING BUDGET

#### **CAPITAL PURCHASES OPERATING BUDGET Personnel** \$ 226,603,808 **EMS Toughbooks** \$ 199,687 **Supplies** \$3,521,909 **Howell Rescue Equipment** \$71,666 **Budget and** Services \$ 10,227,766 **Commercial Washers & Dryers** \$ 47,300 **Capital Purchases:** Other \$ 335,674 **Horton Medics** \$ 1,061,675 **Transfer** \$ 26,600 **Motorola Radios** \$ 50,811 **Pumpers & Aerial Ladder** \$3,599,738 **TOTAL** \$ 240,715,757 **TOTAL** \$ 5,030,877

	2015		2014		2013		
General Fund	Operating Budget	General Fund	Operating Budget	General Fund Operating Budget			
Personnel	\$ 225,853,895	Personnel	\$ 204,625,508	Personnel	\$ 200,041,063		
Supplies	\$ 3,696,074	Supplies	\$ 3,778,634	Supplies	\$ 5,448,997		
Services	\$ 10,499,109	Services	\$ 10,864,719	Services	\$ 11,699,081		
Other	\$ 200,000	Other	\$ 200,000	Other	\$200,000		
Transfer	<u> </u>	<u>Transfer</u>	\$ 1,809,01 <u>3</u>	<u>Transfer</u>	\$ 1,302,157		
Total	\$ 230,249,078	Total	\$ 221,277,874	Total	\$ 218,691,298		

2015 Capital Pu	rchases	2014 Capital Pur	chases	2013 Capital Pu	rchases
Toughbooks (MDCs)	\$ 491,152	Custom Pumpers	\$ 5,809,680		
Aerial Platform	\$ 1,199,768	EMS Medic Units	\$ 1,455,752	EMS Medic Units	\$ 1,900,582
HazMat Vehicle	\$ 888,900	Rescue Boats	\$ 127,050	Custom Pumpers	\$ 2,318,649
Air Support	\$456,849	Safety Education House	\$ 62,4 <u>98</u>	Rescue Support Units	\$ 439,800
Total	\$ 3,036,669	Total	\$ 7,454,980	Total	\$ 4,659,031



Assistant Chief Richard Ballard

The mission of the Support Services Bureau is to receive emergency and non-emergency calls and dispatch the appropriate response team and equipment to the community through the Fire Alarm Office while maintaining the facilities, apparatus, equipment and supplies to serve the public and Division members effectively and efficiently.

#### **MAJOR ACCOMPLISHMENTS**



The renovated Division of Fire Logistics Center will consolidate Logistics, General Supply, EMS Supply, and Hose Repair operations under a single roof. The Division's Quartermaster operations and Special Events Office will also move to the facility at later date.

1,552 New Masks & Voice Amps issued to upgrade Self Contained Breathing Apparatus for the entire Division

#### John Nance Fire Station

City Officials agreed to honor our fallen brother John Nance who gave his life in the line of duty in 1987 by allowing the Fire Station 2 now under construction on East Fulton Street to bear his name. The station is simply named "John Nance Fire Station" in his honor. The \$8.9 million investment in the new building will look different than any other station we have seen in Columbus. The modern, three-bay, 22,000 sq. ft. facility was designed to meet water and energy efficient operations benchmarks with the goal of attaining LEED certification, in accordance with city's Green Building Initiative. When completed, the facility will house CFD Ladder 2, Engine 2, Battalion 1, and Medic 2 will return to service, adding another fulltime medical unit to what was once the busiest fire station in the country. The station's namesake John Nance was a Columbus firefighter who died in the line of duty battling the Mithoff Building fire in downtown Columbus on the night of Saturday, July 25, 1987.

#### · Division of Fire Logistics Center

The City purchased an existing building on Groves Road directly across from the Division's fleet facility. The 18,000 square foot building is undergoing a major \$12.5 million renovation to serve as the new CFD Logistics Center.



# Fire Station 35 East Broad & Waggoner Road

The Columbus Division of Fire will break ground in Dec., 2017 on a new 21,000 sq. ft. fire station to serve the growing east side community in the Blacklick area of Columbus. The four-bay, \$8.5 million project is designed to meet water and energy efficient operations benchmarks with the goal of attaining LEED certification, in accordance with city's Green Building Initiative. SSB is also working with the Director's Office and city real estate to acquire building sites for future replacement stations.

#### **Upgraded Self Contained Breathing Apparatus**

The SSB issued 1,552 new mask and voice amps to complete an upgrade to new Scott Self-Contained Breathing Apparatus (SCBA) for the entire Division. The new air pack systems provide improved weight management and enhanced a radio communication system for all firefighters.

# Vehicle Acquisitions, Training and Community Volunteerism

The Division took delivery of seven new Horton Medic Ambulances, an additional Hazardous Materials Response Truck, nine full-sized station trucks and two Battalion Chief Buggies to upgrade emergency response capabilities city-wide. The Logistics Center was converted to Santa's Workshop in December, 2016 for the Firefighters for Kids charity toy drive for the final time due to the relocation of the operations to the new Groves Road Logistics Center scheduled to open in the spring of 2017. Over 5,700 deserving families, including 16,750 children received new donated toys through this annual, all volunteer effort. The Fire Alarm Office personnel trained 42 alternative dispatchers and is working with the Director's Office to specify and acquire an enhanced Computer Aided Dispatcher (CAD) system in 2017.





#### **Division Facilities and Apparatus**

Fire Station Houses	33	Boats	14
Engines	34	HAZMAT Unit	1
Medics	39	<b>Rescue Support Units</b>	2
Tiller Ladders	9	<b>Incident Support Unit</b>	1
<b>Platform Ladders</b>	7	<b>Command Unit</b>	1
<b>Bomb Squads</b>	3	Dive and Response Team	1
Heavy Rescue Units	5	<b>Bariatric Unit</b>	1



James Cannell Assistant Chief

T he mission of the Emergency Services Bureau is to minimize injuries, deaths and property loss related to fire, medical emergencies and other disasters though the efficient delivery of effective fire suppression, pre-hospital treatment and patient transport.

#### **Emergency Services**

- Bomb Squad
- Canine Unit
- Dive and Rescue Team
- Counter Terrorism Office
- Emergency Medical Services
- Hazardous Material Team
- Fire Suppression/Rescue Services
- Technical Rescue
- Tactical EMS

#### **Major Accomplishments**

- Implemented an auto accident deployment change by introducing extrication company concept & adding an additional ladder.
- Completed mass casualty-active violence training for all emergency service personnel in coordination with city, county and state first response safety forces.
- Completed EMS medic deployment plan in collaboration with IAFF Local 67 for an early 2017 rollout.
- Updated the rire alarm response procedures to refine equipment and personnel deployments to reported residential, commercial, warehouse, apartment and high-rise fires, as well as fire service runs and elevator emergencies.
- New procedures for high-rise building emergency response and fire ground communications were implemented embracing latest fire safety best practices.



# **EMERGENCY SERVICES**

The EMS Bureau accounted for 84% of all incidents for 2016. The Divsion formulated a new approach to deploy medics to better serve our community.

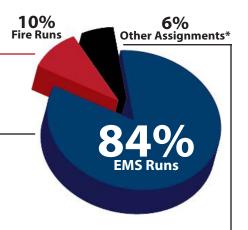
TOP EMS INCIDENT TYPES TOP FIRE INCIDENT TYPES

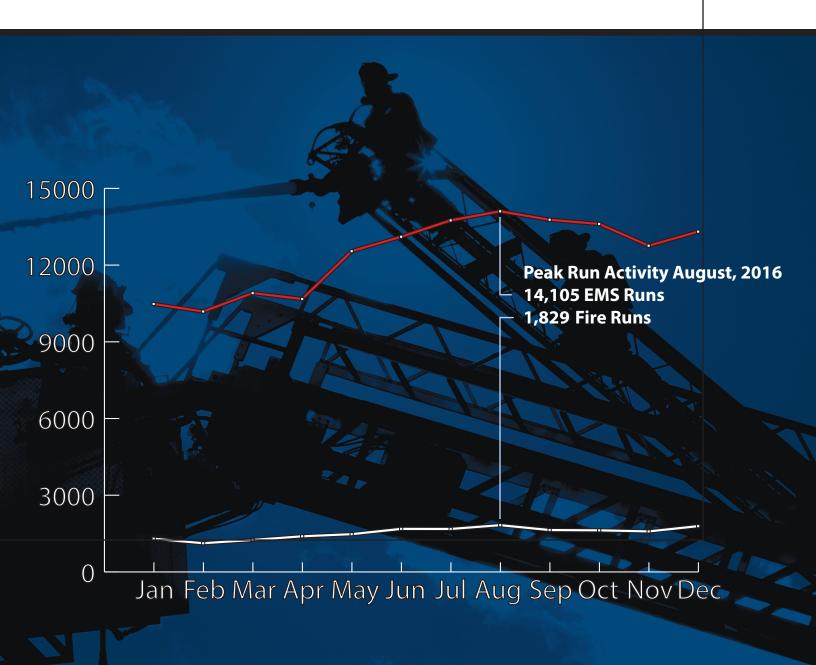
 1. III Person
 26,923
 1. Auto Accident
 6,492

 2. Difficulty Breathing
 15,803
 2. Fire Alarm
 5,400

 3. Chest Pain
 11,031
 3. Fire Alarm (Large Structures)
 2,560

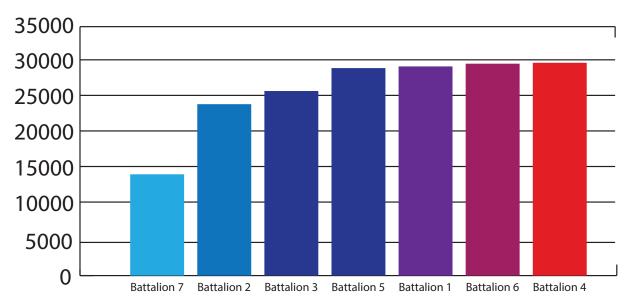
 4. Injured
 8,706
 4. Fire
 2,041





# 7 Battalions

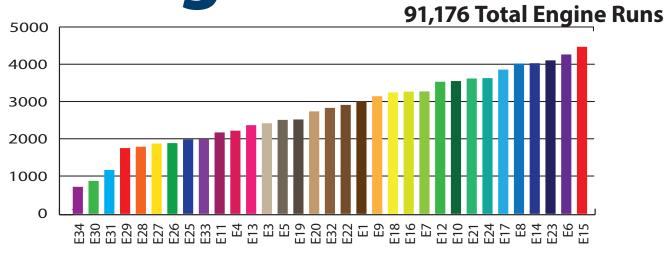
### 155,802 Runs by Battalion



	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Battalion 1	2,227	2,184	2,357	2,291	2,331	2,449	2,436	2,512	2,476	2,502	2,310	2,492	28,567
Battalion 2	1,857	1,852	1,955	1,816	1,938	2,081	2,097	2,086	2,085	1,988	1,957	2,220	23,932
Battalion 3	2,114	1,981	2,071	2,067	2,089	2,006	2,128	2,295	2,226	2,289	2,112	2,069	25,447
Battalion 4	2,321	2,150	2,382	2,354	2,476	2,466	2,566	2,603	2,620	2,503	2,355	2,451	29,247
Battalion 5	2,093	2,107	2,240	2,171	2,211	2,268	2,468	2,644	2,417	2,349	2,195	2,328	27,491
Battalion 6	2,408	2,179	2,392	2,304	2,383	2,417	2,507	2,547	2,494	2,478	2,279	2,564	28,952
Battalion 7	1,173	1,132	1,159	1,256	1,169	1,153	1,119	1,230	1,158	1,180	1,101	1,243	14,073
Total	12,211	11,665	12,567	12,342	12,782	13,123	13,625	14,189	13,625	13,560	12,647	13,466	155,802



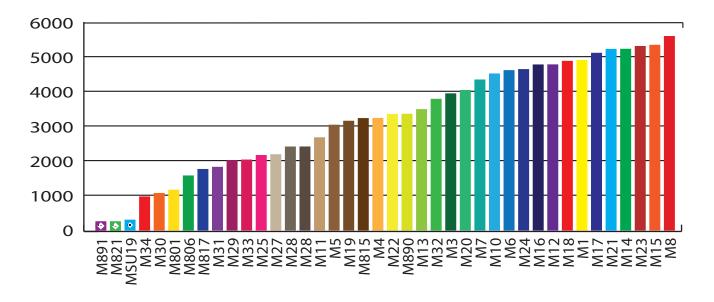
# 33 Engine Companies



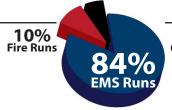
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
E1	258	241	261	235	228	241	213	264	248	277	255	276	2,997
E3	193	171	184	187	203	186	203	234	207	204	181	247	2,400
E4	191	164	176	176	214	174	187	203	182	168	186	181	2,202
E5	213	181	237	201	201	209	223	223	192	188	200	224	2,492
E6	331	380	377	333	353	352	355	340	364	350	329	384	4,248
E7	264	236	247	248	214	251	275	352	303	328	289	248	3,255
E8	315	326	369	318	318	346	319	344	318	349	321	361	4,004
E9	252	235	261	211	245	273	247	272	292	296	252	291	3,127
E10	258	271	296	272	271	280	319	350	327	301	278	311	3,534
E11	176	170	186	194	165	167	161	222	181	177	168	188	2,155
E12	252	278	281	270	256	314	292	350	302	326	275	320	3,516
E13	218	181	188	181	187	158	185	209	227	227	213	176	2,350
E14	297	303	320	308	341	344	341	324	349	376	352	358	4,013
E15	319	339	381	377	348	368	401	408	407	382	354	369	4,453
E16	265	255	260	259	280	270	239	282	332	285	250	272	3,249
E17	284	290	321	287	320	316	354	323	347	340	310	349	3,841
E18	262	250	287	250	240	258	265	272	285	300	279	281	3,229
E19	215	204	240	197	215	184	197	231	200	197	197	226	2,503
E20	235	196	218	211	202	234	210	220	241	256	222	275	2,720
E21	308	278	318	277	267	276	315	322	321	327	278	316	3,603
E22	224	219	249	235	225	251	252	234	260	251	236	258	2,894
E23	343	287	346	325	327	343	350	379	364	337	318	370	4,089
E24	280	262	305	255	270	308	345	299	338	300	333	318	3,613
E25	149	161	146	157	138	168	179	152	179	166	185	186	1,966
E26	142	151	155	159	142	144	157	181	158	136	164	180	1,869
E27	160	132	151	173	145	132	147	173	142	193	154	155	1,857
E28	141	147	142	131	134	152	163	158	136	140	143	185	1,772
E29	143	163	164	118	122	129	159	139	161	139	116	182	1,735
E30	76	71	69	78	63	64	72	84	79	57	59	82	854
E31	97	97	98	81	79	91	91	124	90	96	100	103	1,147
E32	217	241	249	203	241	228	236	266	241	226	221	245	2,814
E33	147	173	177	154	177	177	155	156	153	160	148	202	1,979
E34	71	59	62	47	51	70	50	54	51	58	50	73	696
Total	7,296	7,112	7,721	7,108	7,182	7,458	7,657	8,144	7,977	7,913	7,416	8,192	91,176

### 127,764 Total Medic Runs

The medic crews of Station 8, serving the near eastside neighborhoods surrounding East Livingston Avenue, took top honors for the second consecutive year with 5,578 total runs in 2016. The Divsion's 40 medic units and seven EMS supervisors responded to 149,207 calls for service in 2016, representing an 11.5 percent increase over 2015.



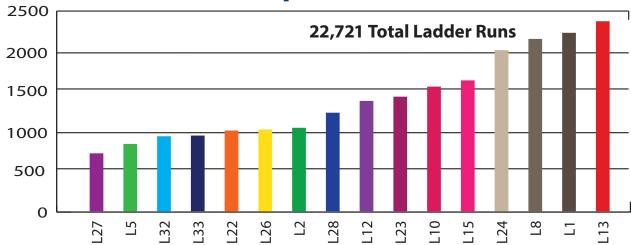




6% Other Assignments\*

			i										
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
M1	385	405	406	353	390	437	425	438	439	439	348	422	4,887
M3	305	288	298	314	357	327	346	347	332	351	318	340	3,923
M4	247	236	247	244	280	279	296	303	274	274	262	272	3,214
M5	249	216	249	263	265	261	254	244	249	250	244	274	3,018
M6	378	366	384	366	386	411	378	381	396	362	355	430	4,593
M7	340	336	324	354	314	362	360	411	379	429	401	313	4,323
M8	488	409	480	472	446	464	473	486	471	459	453	477	5,578
M10	323	341	382	364	369	369	431	441	380	388	354	355	4,497
M11	212	213	201	258	210	242	209	222	234	220	195	238	2,654
M12	345	355	404	370	378	398	431	444	439	412	380	403	4,759
M13	294	265	274	276	267	260	306	297	333	321	286	288	3,467
M14	408	374	432	396	449	451	468	453	467	454	403	454	5,209
M15	444	420	436	470	471	440	455	461	469	435	408	415	5,324
M16	391	363	399	355	405	408	430	428	413	377	395	393	4,757
M17	401	383	413	366	454	433	459	470	457	446	403	408	5,093
M18	385	367	387	355	414	363	416	446	407	452	460	409	4,861
M19	266	253	266	255	265	243	236	281	280	256	248	283	3,132
M20	323	304	315	321	350	349	352	341	331	364	314	355	4,019
M21	420	378	426	442	438	427	464	435	470	446	412	447	5,205
M22	268	228	268	251	303	285	290	289	299	298	258	291	3,328
M23	467	408	450	429	426	410	450	458	487	427	406	472	5,290
M24	355	339	374	355	384	380	424	408	384	407	398	415	4,623
M25	161	182	178	177	177	171	203	184	182	196	183	149	2,143
M26	184	183	203	215	200	198	204	213	209	165	198	217	2,389
M27	156	166	164	208	188	182	200	193	165	187	172	184	2,165
M28	185	190	194	164	194	206	193	193	220	211	208	230	2,388
M29	152	174	161	141	154	172	163	169	186	163	150	212	1,997
M30	87	105	82	100	70	89	88	91	71	88	81	95	1,047
M31	154	155	157	126	151	131	138	177	154	148	146	165	1,802
M32	313	296	324	309	299	318	298	344	334	311	306	313	3,765
M33	164	152	172	174	166	167	161	178	179	156	157	186	2,012
M34	71	75	74	86	83	83	71	72	85	84	83	81	948
M801	57	37	124	99	103	102	114	105	112	97	89	101	1,140
M806	128	104	133	84	90	143	158	155	155	118	136	149	1,553
M815	204	170	198	161	178	312	335	360	346	335	315	295	3,209
M817	132	113	120	101	110	149	185	181	195	151	151	152	1,740
M821	22	54											76
M890	265	273	305	239	289	287	270	287	292	308	237	282	3,334
M891		3	1		2	2	6	1	1	4	3	2	25
MSU19	22	15	23	34	18	16	27	16	18	32	25	31	277
Total	10,151	9,694	10,428	10,047	10,493	10,727	11,167	11,403	11,294	11,021	10,341	10,998	127,764

# 16 Ladder companies



	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
L1	202	163	156	173	155	194	170	194	214	203	183	237	2,244
L2	80	78	81	79	93	90	80	87	88	85	86	127	1,054
L5	71	52	74	66	77	73	81	83	60	73	61	81	852
L8	149	127	165	149	133	183	183	236	177	211	217	238	2,168
L10	146	115	117	110	85	139	140	151	151	134	120	162	1,570
L12	96	94	112	116	93	111	115	144	130	129	107	144	1,391
L13	208	157	168	205	183	183	183	262	211	205	219	205	2,389
L15	117	123	134	137	140	148	133	134	148	137	143	154	1,648
L22	84	60	74	73	78	91	98	93	80	97	74	118	1,020
L23	132	102	113	100	126	134	116	120	120	140	121	120	1,444
L24	138	117	151	131	156	170	202	178	189	187	209	198	2,026
L26	74	74	56	80	71	85	89	112	102	80	93	117	1,033
L27	71	50	45	62	43	53	62	77	63	85	65	58	734
L28	97	103	98	87	96	110	110	107	126	80	100	129	1,243
L32	65	75	73	68	85	77	79	94	69	72	92	99	948
L33	71	80	80	70	81	92	79	78	60	84	83	99	957
Total	1,801	1,570	1,697	1,706	1,695	1,933	1,920	2,150	1,988	2,002	1,973	2,286	22,721



### **5 Heavy Rescue, 7 Battalion Chiefs & 7 EMS Officer Units**

#### Rescue

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
R2	261	240	290	293	268	125	104	97	130	137	115	143	2,203
R4	270	245	271	290	269	120	122	126	115	117	110	123	2,178
R11	114	115	119	142	122	66	77	64	81	66	76	82	1,124
R16	337	352	344	333	345	164	171	173	194	164	203	190	2,970
R17	211	222	205	250	224	123	127	125	120	116	112	140	1,975
Total	1,193	1,174	1,229	1,308	1,228	598	601	585	640	600	616	678	10,450

#### **Battalion Chiefs**

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
B1	186	186	177	115	141	138	140	132	151	174	143	184	1,867
B2	163	161	184	95	117	161	143	116	149	139	145	152	1,725
В3	215	164	169	144	112	135	119	160	147	149	162	159	1,835
B4	111	114	133	88	86	102	79	86	98	92	87	118	1,194
B5	134	128	127	89	78	102	100	109	101	103	104	125	1,300
B6	173	165	194	134	152	148	133	140	130	147	145	150	1,811
B7	107	70	74	77	50	57	58	79	75	65	63	93	868
Total	1,089	988	1,058	742	736	843	772	822	851	869	849	981	10,600

#### **EMS Officers**

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
EMS11	178	222	218	246	210	233	232	246	237	227	196	265	2,710
EMS12	142	160	160	164	167	210	205	186	196	191	219	191	2,191
EMS13	241	226	243	260	279	282	273	275	272	294	242	285	3,172
EMS14	211	214	235	232	253	280	290	301	325	267	271	288	3,167
EMS15	204	234	225	228	222	250	273	281	217	246	256	276	2,912
EMS16	139	135	142	120	131	108	131	147	124	136	116	149	1,578
EMS17	72	90	85	106	89	75	87	77	91	88	83	96	1,039
Total	1,187	1,281	1,308	1,356	1,351	1,438	1,491	1,513	1,462	1,449	1,383	1,550	16,769

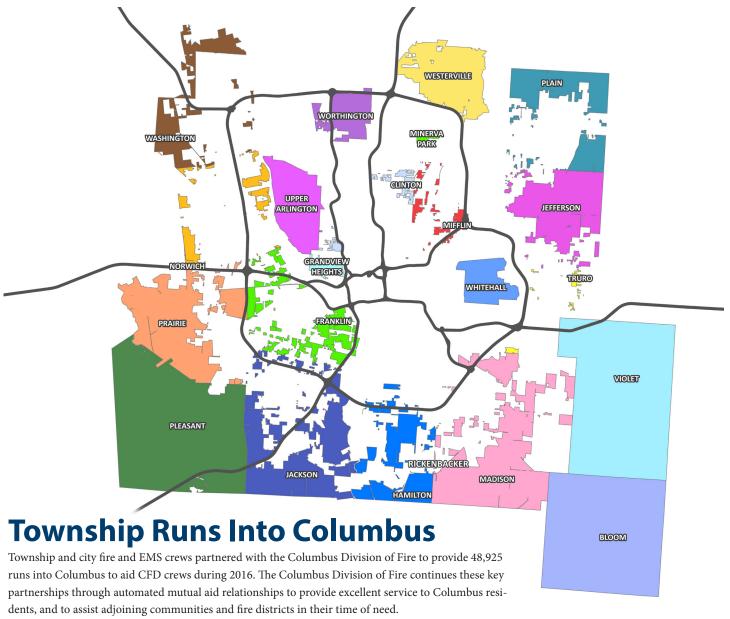


## **Rescue Boats**

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
BO2	0	0	1	2	1	0	0	1	0	0	0	0	5
BO4	0	0	2	1	0	2	0	0	1	0	0	0	6
BO5	0	0	1	0	0	0	1	1	0	0	0	0	3
BO10	0	1	2	2	0	0	0	1	0	0	0	1	7
BO11	1	0	0	0	1	0	0	0	0	0	0	0	2
BO14	0	0	2	1	1	1	1	0	0	0	1	0	7
BO19	0	0	0	0	0	2	2	1	0	0	1	0	6
BO22	0	0	0	0	0	1	0	1	0	0	0	0	2
BO23	1	0	2	0	0	2	2	0	1	0	0	1	9
BO25	0	0	1	2	1	1	0	0	0	0	0	0	5
BO26	0	1	1	0	0	0	0	0	0	0	0	1	3
BO27	1	1	1	0	0	2	1	1	0	0	2	0	9
BO29	0	0	0	0	0	1	0	0	0	0	0	0	1
BO30	0	0	0	0	2	0	2	1	0	0	1	0	6
Total	3	3	13	8	6	12	9	7	2	0	5	3	71

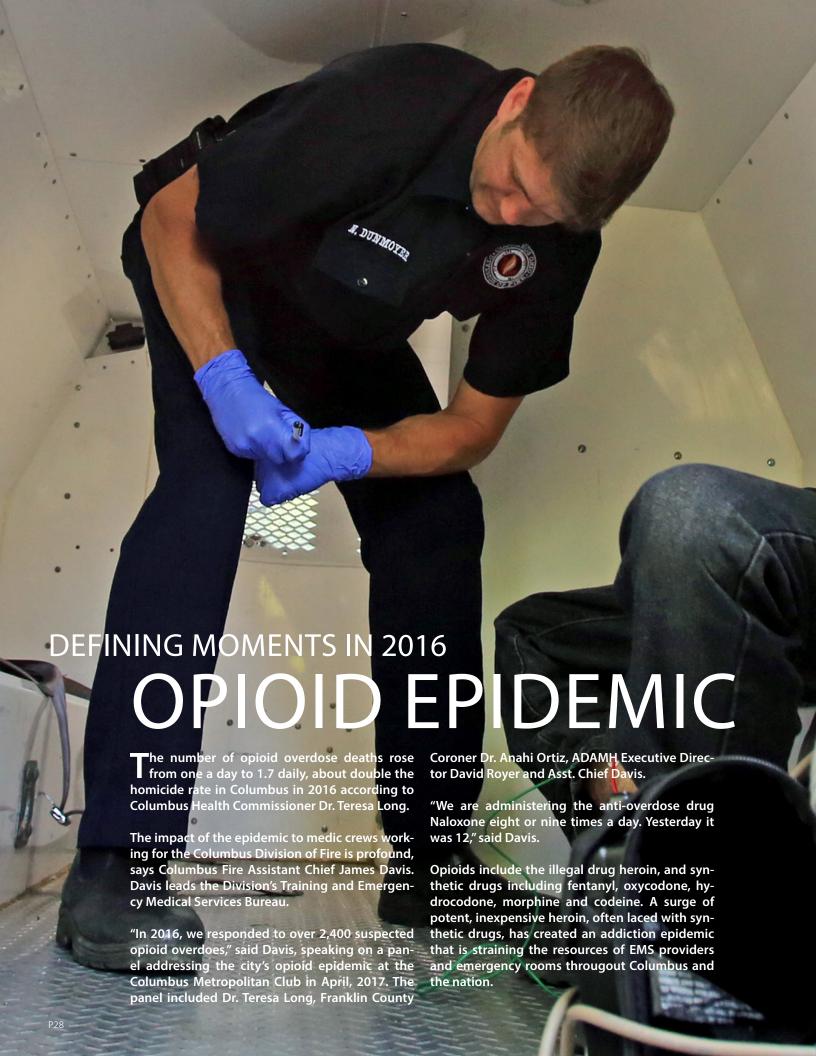
# **Bomb Squad, Dive Team, Hazmat & Command Center**

					,								
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
BS1	2	5	7	5	6	5	4	4	4	14	7	4	67
BS2	4	6	10	7	6	10	13	4	4	11	10	2	87
BS3	0	0	4	0	0	0	0	0	0	1	0	1	6
BS4	0	0	1	2	3	2	2	1	2	4	3	0	20
BS5	4	3	10	7	7	5	5	3	7	19	7	5	82
BS6	1	0	6	8	7	4	2	3	0	15	4	1	51
BS7	0	1	2	1	3	3	3	0	4	8	3	0	28
BS9	0	0	0	0	0	1	0	0	0	0	0	0	1
BS16	0	0	0	0	0	0	0	0	0	1	0	0	1
BS20	0	0	0	0	0	0	0	0	0	1	0	0	1
BS24	0	0	0	0	0	0	0	0	0	2	1	0	3
CMD18	0	0	0	1	0	0	1	1	0	1	0	0	4
DART2	2	2	6	3	2	4	3	2	1	1	1	3	30
DECON4	0	0	1	1	1	1	0	0	1	0	0	0	5
FK92	8	9	11	7	7	7	7	4	9	14	9	6	98
FK93	0	3	12	10	7	8	7	6	9	18	8	7	95
FK94	7	5	8	19	6	4	7	16	8	4	9	7	100
ISU19	30	22	26	36	27	42	32	33	38	34	34	43	397
ES1	3	0	0	0	0	1	0	1	1	1	2	0	9
ES2	13	12	15	11	9	20	8	9	14	15	13	12	151
HZ4	6	2	4	5	5	4	7	4	2	4	2	4	49
RSU19	1	1	2	3	2	6	8	2	1	2	5	6	39
RSU5	0	0	1	3	0	1	2	1	1	0	0	1	10
Total	81	71	126	129	98	128	111	94	106	170	118	102	1,334



48,925

■■ BLOOM TOTALS:14	JEFFERSON TOTALS: 618	<b>PLEASANT</b> TOTALS: 4	<b>WASHINGTON</b> TOTALS: 523	
■■CLINTON TOTALS: 6146	■■ MADISON TOTALS: 3796	<b>PRAIRIE</b> TOTALS: 2251	WESTERVILLE TOTALS: 2017	
FRANKLIN TOTALS: 9918	MIFFLIN TOTALS: 7324	RICKENBACKER TOTALS: 231	■■ WHITEHALL TOTALS: 1650	
■■ GRANDVIEW HTS TOTALS: 1213	MINERVA PARK TOTALS: 227	TRURO TOTALS: 3373	<b>WORTHINGTON</b> TOTALS: 2263	
TOTALS: 3899	NORWICH TOTALS: 647	■■ UPPER ARLINGTON TOTALS: 1253		
JACKSON TOTALS: 214	■ PLAIN TOTALS:901	■■ VIOLET TOTALS: 443		P



"We've treated a 34 day-old infant whose mother was breast feeding while using, and we've treated a 70 year-old pastor at a church. There's no community that isn't touched by this. We've identified a couple areas of the city that have a higher percentage of usage, and have worked with many of our partners in the community, starting with Dr. Ortiz and her group, and with the Franklin County Sheriff's Office and Columbus Police to try and have an impact in those neighborhoods," said Davis.

"It's every day and sometimes it's two or three times for the same person in a single 24-hour period. Every month we see probably 15 or 20 people more than once a month, so we've worked with the city's Public Health Office to identify those folks who are higher risk. We are trying to reach out to them and pull those people into some kind of treatment. But the epidemic is evolving. Fentanyl, which is 50 to 100 times more potent than morphine, is not new; it's been a painkiller in use in the medical community for some time," said Davis.

"What is new is it's being added to heroin."

Fentanyl laced heroin overdoses took the lives of 112 in Franklin County in 2016, according to Dr. Ortiz. "For the occasional heroin user, who unknowingly buys something cut with Fentanyl, it will affect them differently and they overdose. What we are finding is that it takes additional doses of Naloxone to revive them. Then add the additional problem of Carfentanil, a veterinary grade medication designed for big game, like elk and moose.

We've started to see this mixed with heroin. It doesn't take a whole lot to harm somebody, and it takes even more Naloxone to reverse that affect, and it takes a longer period of time to be effective," said Davis.

"The impact is Naloxone has become the highest pharmaceutical expense for the Division in 2015, costing over \$150,000. Outside of normal saline, Naloxone is the most frequently used drug. We are using it more often, and more of it," said Davis.

"Now we are dealing with two issues in the community. The first is our patients are refusing assistance once awoken, and that's a dangerous situation because once the Naloxone wears off, the opioids in their system can cause a relapse. Secondly, users are not taking their overdose seriously enough, and are ignoring the fact that they could relapse" said Davis.

What does it mean to give people another chance?

"Well, it's a start," said Lt. George Wallace.

Wallace is a 26 year veteran medic and EMS supervisor working out of the Division's Station 17 in the Hilltop neighborhood, one the city's epicenters of the epidemic. "The calls usually come in as a cardiac arrest, or an unconscious person. When we revive them, they'll often claim they were just sleeping. They don't realize they had stopped breathing and we just saved their life," said Wallace.

OPIOIDS, Continued on page 47

# COMMUNITYSERVICE



ops and firefighters face off in the ring during the annual Guns & Hoses charity boxing exhibition held at the Arnold Fitness Expo held at the Columbus Convention Center on Thursday, Mar. 3, 2016.



Columbus Fire Training Academy personnel Andrew Murphy, Robert Kelley, Amy Cooper and Jason Salyers assembled seven new bicycles donated by Training Bureau employees at the Columbus Fire Academy on Parsons Avenue. The department is challenging other bureaus and stations to help CME Federal Credit Union reach their goal of providing 250 new bikes to deserving kids.



# **VOLUNTEERISM**

Firefighters raising money and awareness



Columbus firefighter Steven Kelley works the intersection of E. Main Street and McNaughten Road on Friday, Sept. 2, 2016. Over 500 CFD volunteers hit the streets for the 62nd annual Fill the Boot fundraising drive to support kids and adults with Muscular Dystrophy, ALS and related diseases. The Muscular Dystrophy Association and the International Association of Firefighters have teamed up since 1954 to raise over \$583 million to support research and treatments for people afflicted with muscle-debilitating diseases. Columbus firefighters raised about \$75,000 for the MDA over the holiday weekend. The MDA, along with the Ronald McDonald House and the Nationwide Children's Hospital Burn Program are among the local charities supported by the Columbus Firefighters Foundation of IAFF Local 67.



Columbus firefighter Mark Rine (left) delivers emotional testimony before the Ohio House Insurance committee on Wednesday, Nov. 16, 2016. Rine, a firefighter and medic since 2006, was diagnosed with advanced melanoma in 2012 and shared the story of his struggle to both endure the treatments and support his family during his ordeal. Senate Bill 27, introduced in 2015 by Ohio Senator Tom Paxton (R) Strongsville, would modify Ohio Workers Compensation and Police and Fire Pension Fund laws to assume certain cancers are work related, given research showing the high level of exposures to cancer causing agents in the firefighting profession. The bill passed and became law in January, 2017, thanks in part to Rine's tireless efforts on behalf of firefighters throughout the state.



# **DISTINGUISHED ACTS**

Columbus Firefighters (above) march with pride during the 35th Stonewall Columbus Pride Parade on Saturday, June 18, 2016.



Columbus firefighters Michael Eberts and John Szymkowiak are presented Blue Jacket jerseys by team arena host Mike Todd during First Responders Night at Nationwide Arena on Friday, Nov. 18, 2016. The medics were recognized for their efforts to save Columbus Police Sgt. Mike Mourne (right) who suffered a gunshot wound in the line of duty. The Columbus Blue Jackets professional hockey team also honored Columbus Police Commander Alex Behnen and Officer Gary Leister during their 4-2 home victory against the New York Rangers. Safety personnel provided interactive workstations throughout the evening.



David Whiting Assistant Chief



The mission of the Fire Prevention Bureau is to serve the community by preventing emergencies through inspection and education and to minimize injury, death and property destruction, due to fire, natural disaster and other emergencies.

This mission is accomplished through annual, special, requested and life safety inspections, performed by trained and highly qualified firefighter inspectors. These inspectors are responsible for enforcing the fire code and helping businesses and the community, through education, to provide a safe environment for schools, daycares, group homes, places of public assembly and businesses in the community.

#### **Major Accomplishments**

- The Fire and Explosive Investigations Section conducted 893 fire, explosives and Haz-Mat investigations, and 471 vehicle fire investigations in 2016. This Section filed 67 charges and referred 67 juveniles to our Youth Fire Setter Prevention and Intervention Program. There were 11 fire related fatalities. Our section conducted more than 575 hours of training classes to all Battalion Chiefs and Captains on Fire Investigation for Fire Responders.
- The Life Safety Inspections Section performed over 1,660 investigations and reviewed more than 1,750 plans.
- The Special Inspections Section performed more than 1,300 inspections, involving Above Ground and Under Ground Storage Tanks, Hotels/Motels, Temporary Events, Pyrotechnics, Festival and Mobile Food Vendors, and Public Assembly.

#### FIRE PREVENTION OFFICES

Plans Review and Permits assures code compliance in all plans submitted for new builds and renovations. Performs life safety inspections before these buildings are occupied by the public.

**Special Inspections** provides inspections for all outdoor events, pyrotechnic/firework displays, food cart/truck vendors, hotels and motels, underground storage tanks, complaint inspections and fire watches.

**Annual Inspections** provides inspections for all schools, (public, private, suburban, charter and colleges) and tracks fire drill records of same.

**Requested Inspections** provides inspections for daycares, group homes, adoptions and foster care. This section headed a Recycling Center Task Force to address and inspect salvage yards and recycling centers in the city. This task force works closely with various other city agencies.

Fire and Explosive Investigations determines the cause and origin of fires, whether suspicious, incendiary or explosive in nature, or any undetermined cause, as well as fires involving loss of life or of a significant dollar amount.

**Public Outreach** conducts education and training in several areas for the public, including the Fifty-Plus Program, Juvenile Fire Setter Program, Mentor Outreach, the Safe House Program and Diversity Outreach. These specialized programs address areas of the community including children, the elderly, disadvantaged students and acts as liaison to cultural communities in the city. This section also partners with community groups to help provide smoke detectors, heating assistance, clothing and school supplies for students, mentoring, and cooking safety and fall prevention for seniors.

#### **Major Accomplishments** (continued)

- The Annual Inspections Section performed over 660 school inspections.
- The Requested Inspections Section performed over 500
   Daycare inspections and more than 650 Adoption and Group Home inspections.
- The Public Outreach Section attended over 950 programs, including the 50+ Program, which reaches out to our community seniors.
- The Fire Prevention Bureau focused more attention on our Smoke Alarm program in 2016. We partnered with the American Red Cross to perform several drives in "at need" neighborhoods. In December, the Fire Prevention Bureau

- instituted a "12 Days of Christmas Smoke Alarm Drive", with a goal of installing 10,000 smoke alarms during the holidays. A total of 8,647 smoke alarms were installed during this drive.
- A new software system, "Fire House", was implemented in the Bureau, completely updating the way inspections are assigned, performed and archived.
- The Fire Prevention Bureau secured a grant which allowed us to purchase an inflatable safe house for child fire safety education and fire extinguisher training program equipment for community education.
- The Fire Prevention Bureau continues to provide guidance and training for mobile food vendor education from other local departments and agencies.



200 COMMUNITY PROGRAMS CONDUCTED EMPOWERING THOUSANDS OF PEOPLE THROUGHOUT THE CITY OF COLUMBUS

# Community Partnerships in Columbus Fire

Volunteers Jon Alper and John Luongo prepare to install a smoke detector in a home in the Franklinton neighborhood on Saturday, Apr. 2, 2016. Alper and Luongo joined about 20 students from The Ohio State University who assisted Columbus Division of Fire firefighters distribute and install smoke detectors in the Franklinton neighborhood. James Miller/The Division of Fire.

This past year, the Fire Prevention Bureau partnered with several entities to bring fire safety awareness and educational programs to the community.

The Division partnered with the American Red Cross and the State of Ohio Fire Marshal to provide smoke alarms and carbon monoxide detectors to "at risk" areas in the city. Smoke alarms save lives, and the Fire Prevention Bureau has teamed with volunteer groups to walk door-to-door to install 8,647 donated smoke alarms to residents in high-risk Columbus neighborhoods in 2016. The Columbus Division of Fire began the partnership for safer communities with the American Red Cross two years ago.

Columbus Assistant Fire Chief David Whiting led another big canvassing campaign during the holidays, calling it The 12 Days of Christmas, with teams visiting homes on Dec. 9 through Dec. 20 with the goal of installing

10,000 alarms by year's end.

Philadelphia Fire Department, with almost double the Columbus population and a fire department of 2,500, leads the nation with 8,000 installed alarms. Whiting set the goal of each unit of the Division's 32 fire stations to install at least 100 alarms, with the idea of creating some friendly competition between the battalions.

Although the Division fell short of Chief Whiting's goal, he thanked the many chief officers, company officers and firefighters for their effort.

"It's our gift back to the community, to help make Christmas safer for everybody." Whiting said

Smoke alarms provide critical early warning of house fires and allow time for residents to escape. Approximately 3,000 people perish



Columbus Firefighters Lt. Aaron Cox and Dylan Ulry knock on bedroom doors in a campus apartment building while volunteer during the Columbus Division of Fire's 12 Days of Christmas smoke alarm on Saturday, Dec. 10, 2016. Columbus Assistant Chief David Whiting, who leads the Division's Fire Prevention Bureau, set a goal of installing 10,000 free smoke alarms in targeted Columbus neighborhoods for 2016, and has challenged crews at the 32 city fire stations to assist volunteers in the effort. The American Red Cross, who has been donating the smoke alarms, is a primary sponsor of the yearend push, along with WSYX ABC 6 and State Auto.



"These are older homes utilizing balloon construction, which was popular in the 1920's. There are no fire stops, and the danger of fire spreading to surrounding buildings is high,"

- Assistant Chief David Whiting

in house fires every year. House fire deaths are twice as likely in homes where smoke alarms are absent or malfunctioning because of missing or dead batteries, according to statistics gathered by the National Fire Prevention Association.

"There's no question that smoke alarms save lives," Whiting said. Smoke carries toxins and can leave a person incapacitated, thus smoke inhalation kills more people than burns as a result of home fires, Whiting added. Columbus Assistant Fire Chief David Whiting said that the near west-neighborhoods surrounding

Franklinton were targeted by the Division's Fire Prevention Bureau for door-to-door visits by firefighters after a pair of fatal fires in the 20 square mile section of older homes occurred early in 2016.

By the end of October of this year, the entire neighborhood of about 12,000 homes had been visited by Columbus firefighters along with community and business volunteers who have partnered with CFD to canvass targeted areas, according to Whiting.

Firefighter Shawn Smart (right) assists James Bage, 14, get centered over a CPR mannequin during a basic life-saving class for a dozen students aged 12-15 who participated in the annual Fire Exploration Camp at the Columbus Fire Training Academy on Parsons Avenue on June 29 and June 30, 2016. About 30 kids in two age groups participated in demonstrations of basic techniques and equipment used by firefighters, bomb squad technicians and paramedics during the two-day summer camp.





James Davis
Assistant Chief

In 2016, the offices related to EMS have moved under the direction of the Training Bureau. Bringing these operations together helps to facilitate a natural progression; from identifying concerns into modifying training in order to address those concerns. The overall mission of the Bureau is to assure all members have the knowledge and skills necessary to safely and efficiently fulfill the mission of the Division. The management structure of the EMS/Training Bureau is organized to provide training for two general disciplines, fire training, and emergency medical training. To accomplish this, the Bureau is divided into four functional areas, each having a specific area of expertise and training responsibility.

Under the direction of the Continuous Quality Improvement (CQI) captain, one firefighter and one civilian Office Assistant II are assigned to the CQI office. Due to the increase demand of medic runs, two additional firefighters have been temporarily assigned as a special assignment.

#### **Major Accomplishments**

- The CQI staff received the American Heart Association's Mission: Lifeline EMS Gold Award for implementing quality improvement measure for the treatment of patients who experience severe heart attacks.
- The Board of Directors of the Commission on Accreditation of Allied Health Education Programs (CAAHEP) granted initial accreditation to the Division's Emergency Medical Technician-Paramedic (EMTP) program.
- The EMS Training staff provided education to 25 Columbus Police officers in a train the trainer education program for the development of their naloxone program that debuted in 2016.
- Provided 8,300 hours of EMTP continuing education.



(accomplishments continued)

- A total of 118,468.64 training hours were completed on Target Solutions.
- Provided CPR and first aid training to 1,574 civilians
- Completed training of the 103rd recruit class and began training an additional class of 25.
- Through the Bureau's JATC program worked with a total of 115 firefighters in 2016.
- In partnership with Columbus Public Health's Infant Safe Sleep Initiative, the Division delivered new cribs to six families.
- A total of 136,174 Electronic Patient Care Reports were reviewed by the Bureau.
- Provided 9,628 hours of EMT continuing education.

#### TRAINING BUREAU OFFICES

The Emergency Medical Training is responsible for training all levels of emergency medical providers and assisting members in maintaining certifications through extensive continuing education courses.

**The Recruit Training** is responsible for receiving civilian candidates and converting them into firefighters with EMT Basic, Firefighter II, and Fire Inspector certifications.

**The Officer and Specialized Training** is responsible for officer and in-service training including HazMat, ARFF, technical rescue, and state mandated Firefighter and Fire Safety Inspector continuing education.

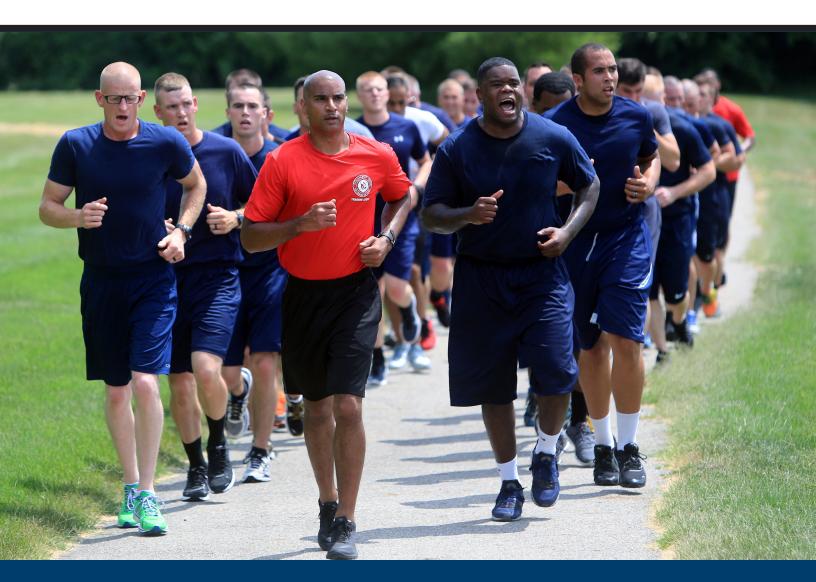
**The Apprenticeship Training** is responsible for the training of newly graduated firefighters until they attain certification as a Journeyman Firefighter. The unit is also responsible for practical skill development, testing, and final evaluation of all Journeyman candidates.

THE DIVISION OF FIRE TRAINING BUREAU HAS PROVIDED

8,300 HOURS OF PARAMEDIC CONTINUING EDUCATION

DESIGNED, CREATED AND CONSTRUCTED INNOVATIVE NEW TOOLS TO CHALLENGE, PREPARE AND EDUCATE NEW RECRUITS ON THE PHYSICAL RIGORS OF FIREFIGHTING

### 1,574 CIVILIANS TAUGHT CPR & FIRST AID



# 9,628 HOURS



### **The Training Academy**

This \$9.7 million dollar complex includes a natural gas fire burn building, six-story training tower, practical skills building and various additional training props. These facilities have been utilized extensively for recruit, apprentice, and in-service training evolutions. In 2016, the Training Academy completed one class of 77 recruits and began a second class of 25 recruits, all of which extensively use these facilities for their fire training.

The Joint Apprenticeship Training Committee program worked with a total of 115 firefighters in 2016 seeking a 36- month journeyman certificate issued by the U.S. Department of Labor. The JATC program provided 2,544 hours of apprenticeship instruction in 2016.

#### THE TRAINING ACADEMY FACILITES:

PRACTICAL SKILLS BUILDING houses training staff offices, apparatus and equipment to conduct skills training and testing indoors in inclement weather.

BURN BUILDING is a two-story building with an attic space, kitchen, bedroom and featuring natural gas burn props and smoke production on all levels to allow a vast variety of training opportunities.

TRAINING TOWER is a six-story masonry structure with a two-story wing to simulate high rise emergency operations with a variety of openings and anchors to facilitate ladder, rope and confined space training evolutions.

ROOF SIMULATOR is a wooden structure that includes three different roof pitches; 6/12, 8/12 and 12/12. This provides roof training in a controlled, safe environment.

**SHELTER HOUSE** is an open-sided, forty by sixty foot shelter with electric

and water that provides a haven from the heat and rain to reinforcement in a "dirty classroom" environment. STORAGE BUILDING is a forty by sixty foot "pole barn" used to store equipment and supplies for offsite live fire training evolutions.

FLASH OVER SIMULATOR allows members to witness the signs of a impending flash-over first hand.

VENT, ENTER AND SEARCH SIMULATOR, built by Division training staff, allows for simulation of search and rescue techniques on a 4/12 pitch roof as well as vertical entry techniques from a flat metal roof area.

CONFINED SPACE SIMULATION AREA includes multiple configurations of underground piping to allow for training in confined space entry and removal.

SEARCH AND RESCUE CONTAINERS
Enables training evolutions with multiple floor plans. The prop allows
for over 20 floor plans for changing search patterns each time.

CONFIDENCE MAZE has collapsing floor and stairs, narrow passage and entanglement maze.

FORCIBLE ENTRY DOOR simulator allows for inward/outward door simulation. The doors are portable and are used for in-service training at fire stations.

OBSTACLE COURSE is used for Physical Training (PT). It consists of 12 events that correspond to fireground activities including 5" hose pull, ladder climb, pike pole push/pull simulator, and dummy drag.

TRAINING GROUNDS surrounding all of these structures is a large expanse of heavy duty reinforced concrete to accommodate fire apparatus. There are 12 fire hydrants, a pond with dry hydrants for drafting, and a half-mile asphalt running trail that extends around the complex used for physical training.

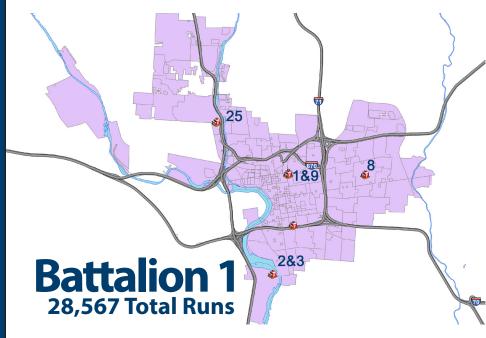








## Battalion 1



### **STATIONS 1 & 9**

APPARATUS	MODEL	TOTAL RUNS
Engine 1	2008 Ferrara	2,997
Ladder 1	2008 LTI LaFrance	2,244
Engine 9	2008 Ferrara	3,127
Medic 1	2014 International/Horton	4,887
ES-2	2012 Chevy Suburban	
SO-2	2013 Ford Explorer	
Tow One	1998 Tow Vehicle	
EMS-11	2013 Ford Explorer	2,710
Station 1 & 9	Total Runs	5,019

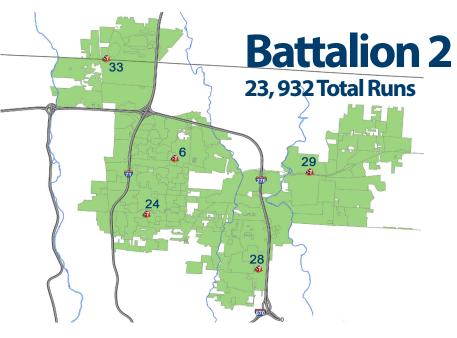
### **STATIONS 2 & 3**

<b>APPARATUS</b>	MODEL	<b>TOTAL RUNS</b>
Ladder 2	2011 Sutphen	1,054
Medic 3	2012 International/Horton	3,923
Rescue 2	2012 Sutphen/SVI	2,203
Engine 3	2005 Sutphen	2,400
Battalion 1	2013 Ford Explorer	1,867
Bomb Squad	2007 Freightliner/Pierce	
Boat 2	2014 Zodiac	<u>5</u>
Station 2 & 3	Total Runs	6,821

### **STATION 8**

APPARATUS	MODEL	TOTAL RUNS
Engine 8	2015 Sutphen	4,004
Ladder 8	2008 LTI LaFrance	2,168
Medic 8	2013 International/Horton	5,578
Station 8	Total Runs	6.800

<b>APPARATUS</b>	MODEL	<b>TOTAL RUNS</b>
Engine 25	2008 Ferrara	1,966
Medic 25	2014 International/Horton	2,143
Station 25	Total Runs	3.050



<b>APPARATUS</b>	MODEL	<b>TOTAL RUNS</b>
Engine 6	2009 Ferrara	4,248
Medic 6	2015 International/Horton	4,593
Battalion 2	2013 Ford Explorer	1,725
Boat 6	2008 Lowe	
EMS-12	2013 Ford Explorer	2,191
Station 6	Total Runs	7,296

### **STATION 24**

<b>APPARATUS</b>	MODEL	<b>TOTAL RUNS</b>
Engine 24	2015 Sutphen	3,613
Ladder 24	2016 Pierce	2,026
Medic 24	2013 International/Horton	4,623
Station 24	Total Runs	6,634

### **STATION 28**

APPARATUS	MODEL	<b>TOTAL RUNS</b>
Engine 28	2015 Sutphen	1,772
Ladder 28	2008 LTI LaFrance	1,243
Medic 28	2014 International/Horton	2,388
Station 28	Total Runs	3,429

### **STATION 29**

<b>APPARATUS</b>	MODEL	<b>TOTAL RUNS</b>
Engine 29	2011 Ferrara	1,735
Medic 29	2013 International/Horton	1,997
Station 29	Total Runs	3,205

<b>APPARATUS</b>	MODEL	<b>TOTAL RUNS</b>
Engine 33	2015 Sutphen	1,979
Ladder 33	2005 Sutphen	957
Medic 33	2014 International/Horton	2,012
Station 33	Total Runs	3,212











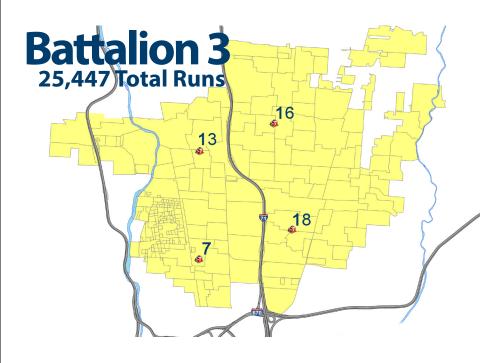








### Battalion 3



### **STATION 7**

APPARATUS	MODEL	<b>TOTAL RUNS</b>
Engine 7	2011 Sutphen	3,255
Medic 7	2013 International/Horton	4,323
Battalion 3	2013 Ford Explorer	1,835
Station 7	Total Runs	4,919

### **STATION 13**

<b>APPARATUS</b>	MODEL	<b>TOTAL RUNS</b>
Engine 13	2009 Ferrara	2,350
Ladder 13	2012 Pierce	2,389
Medic 13	2013 International/Horton	3,467
Station 13	Total Runs	2,503

### **STATION 16**

<b>APPARATUS</b>	MODEL	<b>TOTAL RUNS</b>
Engine 16	2014 Sutphen	3,249
Rescue 16	2012 Sutphen/SVI	2,970
Medic 16	2013 International/Horton	4,757
Station 16	Total Runs	6,551

<b>APPARATUS</b>	MODEL	<b>TOTAL RUNS</b>
Engine 18	2012 Sutphen	3,229
Medic 18	2012 International/Horton	4,861
EMS-13	2013 Ford Explorer	3,172
Command 18	2005 Spartan	4
Station 18	Total Runs	6,014



<b>APPARATUS</b>	MODEL	<b>TOTAL RUNS</b>
Engine 4	2011 Sutphen	2,202
Medic 4	2011 International/Horton	3,214
Hazmat 4	2005 HME/Marion	49
Rescue 4	2012 Sutphen/SVI	2,178
Boat 4	2014 Zodiac	6
Hazmat Trailer	2011 Ford F350/2011 Nomac	k
Station 4	Total Runs	3,653

### **STATION 14**

APPARATUS	MODEL	<b>TOTAL RUNS</b>
Engine 14	2011 Sutphen	4,013
Medic 14	2011 International/Horton	5,209
Battalion 4	2013 Ford Explorer	1,194
Boat 14	2008 Rescue One 7	
Statoin 14	Total Runs	6,838

### **STATION 15**

<b>APPARATUS</b>	MODEL	<b>TOTAL RUNS</b>
Engine 15	2005 Sutphen	4,453
Ladder 15	2012 Pierce	1,648
Medic 15	2011 International/Horton	5,324
EMS-14	2013 Ford Explorer	3,167
Station 15	Total Runs	7,902

### **STATION 22**

Medic 22 Boat 22	2010 International/Horton 2013 Zodiac	3,328 <u>2</u>
Ladder 22	2005 Sutphen	1,020
Engine 22	2009 Ferrara	2,894
<b>APPARATUS</b>	MODEL	<b>TOTAL RUNS</b>









## **Battalion 4**

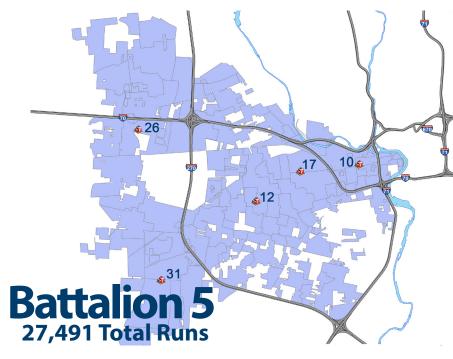












<b>APPARATUS</b>	MODEL	<b>TOTAL RUNS</b>
Engine 10	2009 Ferrara	3,534
Ladder 10	2014 Sutphen	1,570
Medic 10	2012 International/Horton	4,497
Boat 10	2008 Rescue One	7
Station 10	Total Runs	7,523

### **STATION 12**

<b>APPARATUS</b>	MODEL	<b>TOTAL RUNS</b>
Engine 12	2008 Ferrara	3,516
Ladder 12	2012 Pierce	1,391
Medic 12 2011 Internation	tional/Horton	4,759
Station 12	Total Runs	6,584

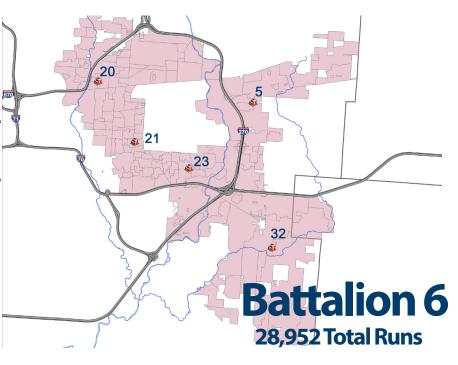
### **STATION 17**

<b>APPARATUS</b>	MODEL	<b>TOTAL RUNS</b>
Engine 17	2009 Ferrara	3,841
Rescue 17	2012 Sutphen/SVI	1,975
Medic 17	2009 International/Horton	5,093
Battalion 5	2013 Ford Explorer	1,300
EMS-15	2013 Ford Explorer	2,912
Bomb Squad 3	2010 Spartan	
Station 17	Total Runs	7,467

### **STATION 26**

<b>APPARATUS</b>	MODEL	<b>TOTAL RUNS</b>
Engine 26	2008 Ferrara	1,869
Ladder 26	2011 Sutphen	1,033
Medic 26	2012 International/Horton	2,389
Boat 26	2008 Lowe	3
Station 26	Total Runs	5.294

<b>APPARATUS</b>	MODEL	<b>TOTAL RUNS</b>
Engine 31	2014 Sutphen	1,147
Medic 31	2008 International/Horton	1,802
Station 31	Total Runs	2,949



<b>APPARATUS</b>	MODEL	<b>TOTAL RUNS</b>
Engine 5	2005 Sutphen	2,492
Medic 5	2014 International/Horton	3,018
EMS-16	2013 Ford Explorer	1,578
Rescue Support Unit 5	2014 International/Farber	10
Station 5	Total Runs	3,686

### **STATION 20**

<b>APPARATUS</b>	MODEL	<b>TOTAL RUNS</b>
Engine 20	2010 Ferrara	2,720
Medic 20	2013 International/Horton	4,019
Statoin 20	Total Runs	5.365

### **STATION 21**

<b>APPARATUS</b>	MODEL	<b>TOTAL RUNS</b>
Engine 21	2009 Ferrara	3,603
Medic 21	2013 International/Horton	5,205
Battalion 6	2013 Ford Explorer	1,811
Boat 21	2008 Lowe	
Station 21	Total Runs	6,109

### **STATION 23**

<b>APPARATUS</b>	MODEL	<b>TOTAL RUNS</b>
Engine 23	2008 Ferrara	4,089
Ladder 23	2001 Sutphen	1,444
Medic 23	2011 International/Horton	5,290
Boat 23	2008 Lowe	9
Station 23	Total Runs	7,493

<b>APPARATUS</b>	MODEL	<b>TOTAL RUNS</b>
Engine 32	2011 Sutphen	2,814
Ladder 32	2011 Sutphen	948
Medic 32	2013 International/Horton	3,765
Station 32	Total Runs	5,992











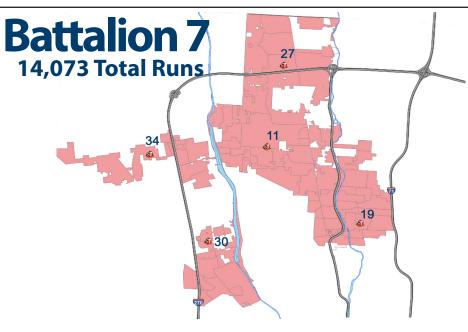












<b>APPARATUS</b>	MODEL	<b>TOTAL RUNS</b>
Engine 11	2005 Sutphen	2,155
Rescue 11	2012 Sutphen/SVI	1,124
Medic 11	2011 International/Horton	2,654
Battalion 7	2013 Ford Explorer	868
EMS-17	2013 Ford Explorer	1,039
Boat 11	2013 Zodiac	2
Station 11	Total Runs	3'416

### **STATION 19**

APPARATUS	MODEL	<b>TOTAL RUNS</b>
Engine 19	2011 Sutphen	2,503
Medic 19	2012 International/Horton	3,132
Boat 19	2014 Zodiac	6
Incident Support Unit 19	2008 Spartan	397
MSU 19	2008 International/Horton	
Rescue Support Unit 19	2014 International/Farber	39
Station 19	Total Runs	4,366

### **STATION 27**

<b>APPARATUS</b>	MODEL	TOTAL RUNS
Engine 27	2005 Sutphen	1,857
Ladder 27	2008 LTI LaFrance	734
Medic 27	2012 International/Horton	2,165
Boat 27	2007 Lowe	9
Station 27	Total Runs	3.055

### **STATION 30**

<b>APPARATUS</b>	MODEL	<b>TOTAL RUNS</b>
Engine 30	2011 Ferrara	854
Medic 30	2013 International/Horton	1,047
Boat 30	2008 Rescue One	6
Station 30	Total Runs	1,907

<b>APPARATUS</b>	MODEL	<b>TOTAL RUNS</b>
Engine 34	2011 Sutphen	696
Medic 34	2008 International/Horton	948
Station 34	Total Runs	1,121

Defining Moments in 2016:
Opioid Epidemic

"There's no textbook on how to fix this. But there are a lot of good people doing good work on this front."

Assistant Chief James Davis



#### Continued from page 29

Wallace says many overdose patients are transported to local emergency rooms, but quickly develop withdrawal symptoms and leave "against medical advice", often before medic crews have even completed the paperwork for the transport.

The lack of treatment options frustrates medics like Wallace, and was a top topic during the Columbus Metropolitan Club's Opiate Response round table discussion in April.

"For me, the most positive thing is that it gives them a bridge to tomorrow," said Davis, who noted that the two identified overdose hotspot neighborhoods targeted by first responders also suffered from some of the highest levels of infant mortality, human trafficking and prostitution in our community.

"I don't think we can have a conversation as a community, about heroin and addiction, without having a conversation about the socio-economic issues facing those communities," said Davis.

"There's no textbook on how to fix this. But there are a lot of good people out there doing good work on this front. There is some compassion fatigue out there; when you are tasked with waking the same individual for the third time in 24 hours, it can be tough. But what we in public safety have learned from our friends working in the addiction field is that it is a relapsing brain disease and you need to meet people where they're at. We need to remember that folks aren't necessarily ready at the moment of their overdose event, so you get them into some kind of health care so we can start the recovery conversation," said Davis

"We've worked with ADAMH and the hospital systems to find these services, so when we find these people, we can try and meet them where they're at. Hopefully, we can help steer them towards those services. One of things we've learn from our friends in police is that these folks are eloping from the hospital within 60 to 90 minutes after we drop them off, so it's important that we find at them before they leave the hospital," said Davis.

### Is Naloxone enabling heroin users?

"We've had a lot of healthy internal debates on the 'enabling' conversation. Some would tell you that if Naloxone is enabling, then it's enabling a person to get to tomorrow, and tomorrow might be the day that person decides to get help," said Davis.

2,400
Suspected Opioid Overdoses
Responded to by
CFD in 2016

"Others will say that oxygen for someone who has smoked for 20 years is enabling them to continue to smoke, or insulin is enabling a diabetic to continue to eat an unhealthy diet. You can have that debate either way," said Davis, who related a story about a woman at the scene of an overdose.

When asked if she had access to Naloxone she replied she had three doses, but had used them all on her friends. The answer stunned Davis.

"So is it enabling? I guess it depends on where the question sits in your heart," said Davis.

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