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## A Message from the Fire Chief



It is with great pleasure that I present the 2005 annual report to Mayor Michael B. Coleman, Public Safety Director Mitchell J. Brown, City Council members, and the citizens of Columbus.

The year 2005 was my fourth year as Fire Chief, and we were faced with many new challenges and opportunities. I am confident that we will continue to build on our accomplishments and maintain the excellent service we provide to the citizens and visitors of Columbus. Columbus is the 15<sup>th</sup> largest city in the country and also has one of the largest fire departments with a uniform strength of 1533. Along with a civilian staff of 44 employees these proud men and women oversee our daily operations and staff the 32 fire stations located throughout Columbus. Each station consists of an ALS medic and every one of our 34 engine companies has a paramedic assigned to it. We have 15 ladder companies and 5 heavy rescue companies strategically located throughout the city's 7 battalions.

The Division of Fire was able to achieve many goals in the year 2005. We created a Special Operations Unit which falls under the direction of the 40 hour Deputy Chief in the Emergency Services Bureau. The unit includes our Bomb Squad, Rescue, HazMat, and EMS operations. The bomb Squad has been expanded to include a full-time Captain, two bomb technicians and four canine handlers. The Special Operations unit will also include a Dive and Rescue Team (DART), and we have proposed adding two additional Heavy Rescue vehicles so that each of our battalion districts will have a rescue unit.

We were able to upgrade the Division's vehicle fleet by replacing 12 of the 34 front-line Fire Engines, 11 of the 32 front-line Medic Vehicles, 2 of the

15 front-line Ladder Trucks, and all 5 front-line Heavy Rescue Vehicles.

Our receipt of grant awards has steadily increased over the past years. The grant awards were up approximately \$1,230,000 from the prior year. The Division of Fire has also generated more revenue than any other General Fund entity in the City Government. We continue to search other avenues and utilize as many resources available to improve efficiency, effectiveness and enhance our service delivery to the citizens of Columbus.

The Division's Fire Prevention Bureau oversees more than 20,000 fire inspections each year and also reaches out to the community by educating the public through fire safety education and training programs. Some of the programs offered are Firefighters Against Drugs, Neighborhood Pride, Juvenile Firesetters Program, Latino Outreach Program, Safehouse, Safety First Band, school presentations, fire station tours, and AED education.

Finally, I would like to take this opportunity to thank all the men and women, uniformed and civilian, who dedicate themselves daily in making Columbus a safer and better place to live and visit. Through their dedication I am confident that we will continue to succeed in achieving our goals that make Columbus the wonderful city it is.

**Ned Pettus Jr.**  
Fire Chief



## Summary of Facts and Statistics

### Geographical Statistics

|            |                     |                  |           |
|------------|---------------------|------------------|-----------|
| Metro Area | 399.1 Square Miles  | Metro Population | 1,708,625 |
| City Area  | 222.22 Square Miles | City Population  | 754,837   |

### Three-Year Comparisons

|                 | <u>2003</u>   | <u>2004</u>   | <u>2005</u>   |
|-----------------|---------------|---------------|---------------|
| Annual Budget   | \$150,804,377 | \$156,895,305 | \$163,572,772 |
| Cost per Capita | \$205.45      | \$207.84      | \$216.70      |
| • Fire Calls    | 21,868        | 23,293        | 22,798        |
| • EMS Calls     | 98,154        | 100,586       | 94,710        |
| Total Calls     | 120,022       | 123,879       | 117,508       |
| Fire Loss       | \$30,748,999  | \$18,420,983  | \$21,618,323  |
| Fire Deaths     | 21            | 12            | 10            |

### Fires by Classification in 2005

|                      | <u>Number of Fires</u> | <u>Dollar Loss</u>  |
|----------------------|------------------------|---------------------|
| Structure            | 892                    | \$13,860,212        |
| Outside of structure | 71                     | \$7,187,610         |
| Vehicle              | 244                    | \$562,962           |
| Trees/Grass          | 114                    | \$4,757             |
| Trash/Refuse         | 66                     | \$2,782             |
| <b>Totals</b>        | <b>1,387</b>           | <b>\$21,618,323</b> |

### First Line Apparatus Summary

#### Emergency Vehicles in Service

|                  |    |                 |    |
|------------------|----|-----------------|----|
| Engines          | 34 | EMS Supervisors | 7  |
| Ladders          | 15 | Air Supply      | 1  |
| Rescues          | 5  | Bomb Squad      | 1  |
| Battalion Chiefs | 7  | Safety Officer  | 1  |
| Medics           | 32 | Boats           | 11 |
| HazMat           | 1  |                 |    |

### Busiest Vehicles in 2005

| <u>Designation</u> | <u>Total Runs</u> |
|--------------------|-------------------|
| Engine 15          | 3,675             |
| Ladder 1           | 1,851             |
| Rescue 2           | 3,842             |
| Batt. Chief 1      | 2,783             |
| Medic 2            | 5,094             |



## Mission Statement

The mission of the Columbus Division of Fire is to serve our community by:

- preventing emergencies through education and inspection
- minimizing injury, death, and property destruction due to fire, natural disaster and other emergencies
- minimizing injury, death, and suffering by providing timely and effective emergency medical service.

This mission is accomplished through the efforts of dedicated professional firefighters.

## Values Statement

In order to accomplish our Mission, we the members of the Columbus Division of Fire use the following values to guide our actions:

- preservation of life and property
- safety
- personal integrity
- professionalism
- respect for others



### Administration Bureau

The mission of the Administration Bureau is to act as liaison between the Fire Chief and the Department of Finance, and to develop and monitor accounting practices, financial measures, and administrative procedures which promote the achievement of the Division's Mission through the efficient use of funds.

### Fire Prevention Bureau

The mission of the Fire Prevention Bureau is to minimize injuries, death, and property loss through public education, enforcement of fire codes, and the investigation of fire causes.

### Support Services Bureau

The mission of the Support Services Bureau is to provide and maintain the facilities, apparatus, and supplies, and to receive emergency and non-emergency calls and dispatch necessary alarms as well as to provide infectious disease prevention/intervention for firefighters.

### Emergency Services Bureau

The mission of the Emergency Services Bureau is to minimize injuries, deaths, and property loss related to fires, medical emergencies, and other disasters through the efficient delivery of effective fire suppression, pre-hospital treatment, and patient transportation.

### Training Bureau

The mission of the Training Bureau is to assure that all Division members have the knowledge and skills necessary to safely and efficiently fulfill the Mission of the Division.

preservation of life...safety...integrity...professionals...  
**columbus division of fire!**





## A Message from Mayor Michael B. Coleman

To all the men and women of the Columbus Division of Fire - thank you.

Thank you for a great year of service, for the lives and property you save, for the role models you provide to young residents, and for the outstanding effectiveness with which you do your jobs.

Public Safety is the most important duty of a city, and the top priority of our Administration. We are proud to support the Division of Fire, investing more than \$164 million in your work in 2005, and to continually strive to be the best with innovative tools, training and strong management.

As we look to the years ahead, we know that we will continue to expand our services to meet the needs of our great and growing community. The demands of protecting a 21<sup>st</sup> Century City are high, yet we have the utmost confidence in every Firefighter we employ.

Our commitment to public service and public safety will remain our motivation in the mission to make Columbus the best city in the nation to live, work and raise a family. Thank you for your determination, strength and for inspiring us all to be the best.

Sincerely,

**Michael B. Coleman**  
Mayor







## A Message from the Public Safety Director

I want to commend the men and women who put their lives on the line to protect our citizens.

Firefighters play a critical role in achieving the Columbus Covenant's objective to enhance the delivery of safety services.

The Columbus Division of Fire took the organization to the next level in 2005 by creating a Special Operations Bureau, enhancing its Homeland Security efforts, upgrading its fleet and planning for a new Training Academy.

The Emergency Services Bureau is now home to the Special Operations Unit, which includes the Bomb Squad, Rescue, HazMat, and EMS operations. The Division hired a new, full-time Captain, a bomb technician and a canine handler for the Bomb Squad, which is the largest Bomb Squad in the State of Ohio. Fire's EMS medics answered 94,710 calls for medical emergencies, and the HazMat team continues to receive the highest training possible and employ the most advanced technology.

Creating the Special Operations Unit underscores the important role fire fighters play in Columbus' own Hometown Security. The Fire Division continues to partner with Columbus Police and safety agencies in an eight-county area around Central Ohio. The Division won approximately \$1.7 million in federal grants, which helped to purchase lifesaving equipment. During 2005, all of the Fire Division's Self-Contained Breathing Apparatus was replaced with state-of-the-art models.

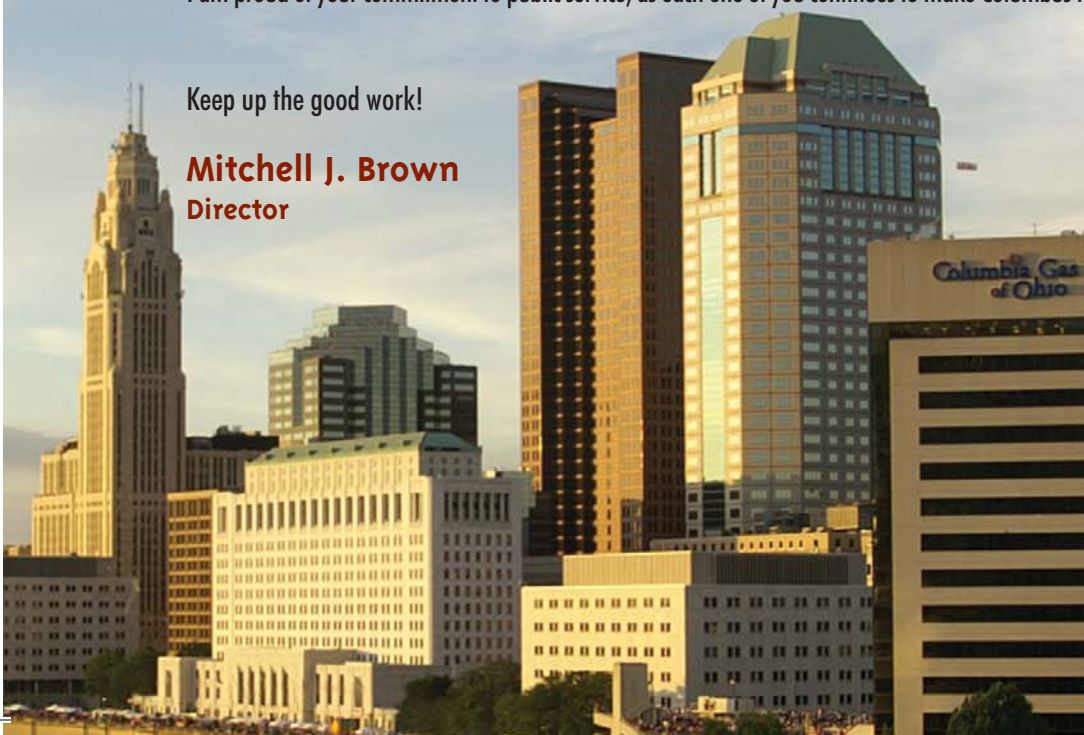
In addition to its focus on Emergency Preparedness, Fire upgraded its fleet by purchasing 12 front-line engines, 11 Medic vehicles, 2 Ladder Trucks and all 5 front-line Rescue Vehicles. By replacing more than half of its entire fleet, firefighters are well equipped to save lives and protect property.

One of the most important measurements of a 21<sup>st</sup> century Fire Division is outstanding training. By successfully garnering capital of funding of nearly \$10 million to build a new Training Academy, the Columbus Division of Fire has positioned itself well for all future educational opportunities for fire fighters and recruits.

I am proud of your commitment to public service, as each one of you continues to make Columbus the best place to live, work and raise a family.

Keep up the good work!

**Mitchell J. Brown**  
Director



### Offices Under the Fire Chief

#### Fire Chief's Liaison

Captain Steven R. Basil is the Fire Chief's Liaison Officer and directly assists the Fire Chief with various administrative duties and special assignments. His responsibilities include representing the Fire Chief as well as the Division of Fire in various capacities with other fire departments, public organizations and government agencies. Captain Basil is responsible for the supervision and organization of off-duty personnel working special duty assignments.

These special events include the Columbus Independence Day Celebration, Red, White & Boom, events held at The Jerome Schottenstein Center, Ohio State University athletic events, Columbus Crew Professional Soccer at Crew Stadium, Columbus Blue Jackets Professional Hockey and other events held at The Nationwide Arena, The Columbus Marathon and other various events. Firefighter Wayne Thompson assists Captain Basil with the scheduling and staffing of special events.

#### Research and Development

Captain David P. Ringley transferred into Research and Development in mid-summer 2005, after working 1 1/2 years on the development of the Division record management system.

The 2005 accomplishments include:

- Roll-out of the EMBRS Record Management Systems
- Transferred 90% of Division's forms to the intranet
- Published EMS protocol, SOPS, Disaster Plan to the Intranet
- Provided photo and video support to all Division's bureaus
- Provided printing support to all Division's bureaus

#### Public Information Officer Battalion Chief Doug Smith

Battalion Chief Doug Smith, a twenty-four year veteran, is the Division's Public Information Officer. His associate is Kelly McGuire. They work together as a team to serve the Division's needs in this area. The Public Information Office is the Division's liaison to the news media. The responsibilities of the Public Information Office include organizing the release of information to the news media, coordinating communications from the Fire Chief to Division personnel and various city officials, managing the Media Sector at large scale incidents, and organizing and coordinating the Division's ceremonial events.

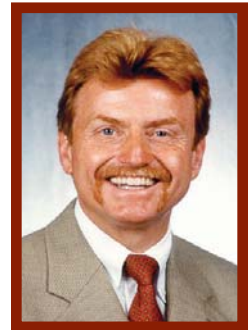
#### Health and Safety Officer

Battalion Chief Robert D. Jackson, a thirty-two year veteran serves as the Division's Safety Officer and works under the direction of Fire Chief Ned Pettus Jr. Chief Jackson also serves as the chairperson of the Fleet Accident Review Board. This committee reviews all accidents involving Division apparatus and vehicles.

Additional responsibilities of the Safety Officer include reviewing Safety practices on large-scale incidents and assisting Research and Development in developing new apparatus specifications.

#### Medical Director

Dr. David Keseg is an Emergency Medicine Residency Trained and Board Certified physician who has been serving the Division of Fire as Medical Director since 1987. He reports directly to the Fire Chief. He is active in local, state and national organizations that deal directly with EMS issues.



The Medical Director is responsible for setting the standard for the level of quality delivered by the EMS providers within the Division of Fire. He determines EMS treatment protocols, recommends and conducts educational offerings, tracks current research in pre hospital medicine, oversees continuous quality improvement, and assesses and advises the Fire Chief on EMS research opportunities for the Division.

The Columbus Division of Fire had many varied and diverse activities in the EMS arena during 2005. The Protocol Committee continued to meet quarterly during 2005 and came up with a number of protocol changes designed to strengthen and make more effective the pre hospital care delivered by Columbus Division of Fire EMS personnel. We look forward to an exciting 2006 as we continue the legacy of excellence in EMS care that the Columbus Division of Fire has demonstrated for the last 37 years.

### Executive Officer

In the spring of 2005, I moved into the executive officer position from emergency services. I must say that I enjoyed my tenure as the emergency services bureau head. With the assistance of a good staff we managed to streamline the vacation and Kelly day process as well as begin a master training calendar. I had the opportunity to work with four competent deputy chiefs and enjoyed heading up the awards program with the help and initiatives of my secretary, Barb Becker.



Assuming the role of executive officer offered a new set of challenges. This included having key vacancies in the secretarial and captain position. Fortunately, FF Jill Slagle was working in a light-duty capacity and understood many procedures that she and Assistant Chief Braun had





established. Then Captain Larry Barton came along and quickly began understanding and improving the transfer process as well as assisting me with review of bulletins and other procedures. I find that his background as a former Research and Development captain, Local 67 president, and many years of being an officer in the division has made him well rounded and quite capable as an associate.

The role of the executive officer includes working with Payroll, Background, Recruitment, the Business Office, and Professional Standards. All of these offices were challenged in 2005 and I find that I am surrounded with dedicated individuals who work diligently to maintain and improve the division.

The most serious role of the executive officer is that of being the division disciplinarian. I would never have imagined that professional standards would process three hundred cases in one year. Fortunately, many cases are dismissed. But for those that were not, I have tried to be fair with all and have always encouraged members to utilize Local 67 for representation.

I would like to offer a few bullet points for the year 2005:

- We began the year with 1546 firefighters and ended the year with 1533.
- Civilian employment increased from 39 to 44.
- The division sent 26 volunteers to assist FEMA in the hurricane Katrina efforts.
- Ohio Task Force One was deployed four times for hurricane relief.
- Up to 12 firefighters were activated for military duty, mostly in the Middle East.
- The division purchased new Scott breathing apparatus and donated our old equipment to local fire departments.
- Illegal use of fire hydrants during the summer prompted the division to begin employing special hydrant locking devices.

The highlights of the year do not speak of Columbus' heroes, the men and women that serve the citizens of Columbus. I have always been proud of how they perform under extreme conditions, how they show compassion, and the leadership that is exhibited in all levels of the Division.

**Assistant Chief Warren Cox,**  
**Executive Officer**

## The Executive Office

The Executive Officer, Assistant Chief Warren Cox, assists the Fire Chief with the management of the Division by providing administrative oversight and support. The division's bureaus operate under the direction

of the Executive Officer. The Professional Standards Unit and Business Office, receive direct oversight from the Executive Officer.

The Executive Officer is the division's disciplinarian, and represents the division in grievance hearings.

### Executive Officer's Liaison

Captain Barton assists the Executive Officer with various projects. His responsibilities include:

- Division's periodic vacancy and transfer process
- Division's Flower Fund
- Administration of light duty assignments
- Procuring Cell Phones and Pagers
- Representing the division at Industrial Relations hearings

### Background Investigations Unit

The Background Investigation Unit is responsible for conducting in-depth investigations of the firefighter applicants on the Civil Service Eligibility List prior to final appointment.

In the year 2005 Background processed approximately 160 applicants as prospective candidates for hire by the Columbus Division of Fire. These candidates were from the 2002 eligibility list. The recruit class scheduled for December 2005 was postponed and has been rescheduled for December 2006.

### Recruitment Office

The Columbus Division of Fire Recruitment Office is under the direction of Lt. Gary Smith with a staff of two permanently assigned Firefighters. The recruiting office had approximately 5,000 contacts during 2005. This was achieved by receiving office visits, and phone call inquires on how to become a firefighter with our division. We also made visits to several colleges, middle and high schools, career fairs and community events. The recruiting office along with a number of firefighter mentors assist a number of interested students, in schools to learn more about becoming a firefighter, and how to prepare themselves. The recruiting office in conjunction with the Civil Service Commission continues to strive for the division's quest for a multicultural gender diverse department, reflective of the citizens whose lives and property we protect.

### Professional Standards Unit

During the year of 2005, PSU processed 80 citizen complaints and 205 intradepartmental assignments resulting in a total number of 285 investigations. These numbers, when compared to the year 2004 of which 106 investigations were processed, represents an approximate increase of 179.

Fortunately, through long and diligent efforts, PSU anticipates moving to its new facility located at 738 East Long Street in late May or early June 2006. The newly equipped office space will afford PSU and the Division of Fire a better means to professionally perform the job requirements that are inherent to the Professional Standards Unit.

## Emergency Services Bureau



### Assistant Chief Richard Braun

In 2005, several changes have been made utilizing existing computerization to more efficiently handle staffing and scheduling issues. Several of the issues have been discussed as principle needs for many years, but prior to now were difficult to accomplish.

- Company members are now using an Internet based program to request instant vacation. The prior system involved each district notifying the B/C's home station and then having seven stations relay the information to the Deputy Chief. The new system is fluid, faster, less prone for human error, and does not require the Deputy Chief to reenter all of the data. This type of system opens the door for future use of other time saving methods for Internet based file handling of routine requests.

- Emergency Services, with the assistance of DOT, developed a program to assist in direct computer entry of the annual Kelly day selection. This system is less prone to human error and efficiently tracks the number of individual Kelly days by rank and day of selection. After the Kelly days are determined and ready for implementation, this program is designed to automatically enter all of the new Kelly days into the AS400 Fire Data Base in seconds. Without this program, both ES and payroll personnel manually entered the hundreds of Kelly day changes.

- Emergency Services implemented an Emergency Services Calendar using Microsoft Outlook. All fire personnel have the capability to view this calendar. It is set up so that key personnel from all bureaus may enter and share information concerning the daily operation of the Division. It is being utilized as the master training calendar that has been envisioned for years, but had no practical solution. The calendar typically allows for chief officers to review typical days activities including listings such as scheduled physicals and EMS refreshers. The calendar serves to reduce overtime by recognizing and tracking competing events that task the available number of personnel.

### Bomb Disposal Unit

The Columbus Division of Fire Bomb Disposal Unit is the largest Fire Department based Bomb Squad, it is also one of the largest public service (police & Fire) Bomb Squads, in the country. All of our 18 technicians and trainees are cross trained as Hazardous Materials Technicians and have completed the Emergency Action Course Response to Weapons of Mass Destruction Incidents (40 hours) at the Hazardous Device School located in Huntsville, Alabama.

## Hazardous Materials Response Team

The Hazardous Materials Response Team is made up of individuals assigned to Station 4. All personnel on both Engine 4 and Rescue 4 are provided with training to certify them to the Technician level as described by OSHA. Under the direction of Captain William Brobst, the Hazardous Materials Response Team responded to 35 incidents in 2005, 2 were out of our jurisdiction. There are currently 52 officers that have maintained their technician level status.

## Business Office

The Business Office headed by Scott M. Marburger, Fiscal Manager,

- develops and monitors the annual General Fund and Capital Improvement Budgets
- coordinates purchase requests from bureaus within the division and monitors contract agreements
- maintains accounts receivable and accounts payable
- prepares and monitors legislation for the division

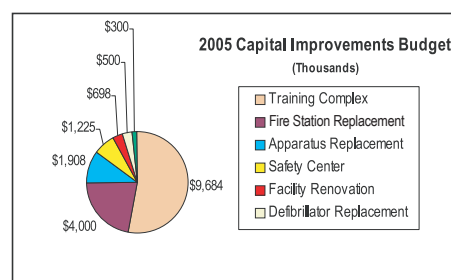
## Payroll Office

The Payroll Office is headed by Cindy Lopes, Office Manager, with a staff of four Payroll Clerks,

- administers the payroll system for the division including regular hours, overtime and shift differential pay
- administers personnel benefits such as Insurance, Injury Leave and Worker's Compensation, and Tuition Reimbursement.

## Capital Improvements Program

| 2005          | Operating Budget      |
|---------------|-----------------------|
| Personnel     | \$ 151,696,268        |
| Services      | \$ 8,077,645          |
| Supplies      | \$ 3,683,201          |
| Miscellaneous | \$ 69,025             |
| Transfers     | \$ 24,633             |
| Capital       | \$ 22,000             |
| <b>TOTAL</b>  | <b>\$ 163,572,772</b> |





## Support Service



### Assistant Chief Jerry Mason

As the Support Services Bureau Head, my duties include providing the facilities, equipment, and supplies that our members need to be able to carry out the mission of the Division of Fire. One can imagine, especially given our current challenging financial environment, some of our objectives are very difficult to achieve. The successes that we are able to enjoy are only made possible due to the cooperation of my staff, which includes some of the most talented and dedicated people that work for the Division of Fire.

On any given day there are many initiatives within Support Services that are either being developed or in-progress. These initiatives can be placed into general categories to include apparatus maintenance and replacement, safety equipment, fire station remodeling and replacement, fire station supplies and equipment, dispatching aids, and technological needs. During the year 2005 we made advancements in each of these areas. As an example, during 2005 we either laid the groundwork for, or took possession of, twelve new engines, two ladders, four new rescues, three new coordinator vehicles, and two new chief officer vehicles. We replaced all of our self-contained breathing devices with the new Scott Systems, thus providing our members with state-of-the-art fire fighting protection. In addition to those initiatives, we also made significant progress on the building of new fire station 18 and performed major remodeling efforts on many of the other 32 fire stations within the Division.

As we move into the future, one of our highest priorities will be to work toward developing our technological resources into a system that will provide real-time information regarding our operations. A real-time information system will allow us to better manage our inventory levels and to ensure that our members have the supplies and materials that they need to carry out their duties as firefighters. As an example, with a real-time information inventory system we will be able to track turnout gear and make determinations as to how many sets we should have on-hand at any given time. We are continuing to work with the city administration and the Department of Technology in an attempt to expedite the development of these technological solutions.

In summary, I would like to remind our members that we are all working toward a common goal. Although our methods to obtain success may be different than those of others, ultimately we need to keep in mind that we have a responsibility to ensure that our citizens are afforded the best possible emergency care possible. The members of Support Services are dedicated toward fulfilling that mandate through providing our

members with the supplies, equipment, and facilities that they need to become successful.

### Bureau Office Staff

Battalion Chief Dennis Gillenwater serves as the Deputy Bureau Chief, supervising all Bureau section supervisors and handling the day-to-day operations of the bureau. Sue Levesque is the Administrative Assistant and functions as the office manager.

In addition, the Bureau Chief oversees the land acquisition, design and development, and construction of new fire stations, and assists the division Fiscal manager in the development of a Capital budget under the direction of the Fire Chief.

Ancillary services include a 24-hour Infectious Disease Coordinator, a 24-hour Facilities Coordinator, a clothing "Quartermaster", and a Health and Fitness Coordinator.

### Fire Alarm Office

The Fire Alarm Office (FAO) is managed by Battalion Chief Wesley H. Fullen. Approximately 1800 run cards are maintained that identify the appropriate resources (engines, ladders, medics, etc.) required to respond to any given address or location in Central Ohio. The office is transitioning to a Graphical Information System (GIS) to enable the receipt of WE 9-1-1 (cell phone) calls, and to provide more incident location information to responders.

The FAO has also upgraded its emergency notification capabilities adding a console that can set off one or all warning sirens with different tones for different types of emergencies, and a telephone notification system that can make or receive hundreds of phone calls in a matter of minutes.

The FAO dispatches and monitors radio traffic for an average of 400 emergency responses every 24 hours. In addition, the FAO serves as the primary dispatch center for the State Emergency Response Plan, the Central Ohio Strike Team, and coordinates the Emergency Patient Transport Plan for all area hospitals.

### Tools and Equipment

The Tools and Equipment section serviced and maintained all hydraulic tools. They repaired or replaced broken tools and fire fighting equipment on a daily basis. Equipped 4 new Rescues and 10 new Engines with tools. Rescue 1 connector boat was put in service. The outfitting of 10 new drafting trailers was started in 2005.

### Quartermaster

The Quartermaster system is up and running and functioning efficiently and smoothly. The Quartermaster replaces fatigue shirts, fatigue pants, and shoes, as needed, saving the City hundreds of thousands of dollars as opposed to simply issuing an annual allotment of clothes.



### Building Manager

Through the efforts of Building Manager Pete Knudsen, major building projects were done in 2005, including the construction of Replacement Fire Station #18, kitchen reconstruction at Station 5, 6, 7, 13, 26 and 27, and the design of the new kitchen for Station 2 (design was completed and sent for bidding). Architects were selected for the designs of Replacement Fire Station 10 and the Training Center complex scheduled to be built in the rear of the Fire Complex on Parsons Avenue.

Smaller, but no less important projects were also done: mold remediation at Station 14, bay lighting at Station 2, ceiling and wall repairs at the Administration and Training Complex, installation of electronic eyes for overhead doors in many locations, and asphalt and concrete replacement at many fire stations.

Preparations were also made for many projects that are scheduled to be completed in 2006; Station 1 vent pipe replacement and generator replacements in several stations.

### Logistics Center

The Logistics Center is managed by Lieutenant Terry Neal, located at 2028 Williams Road. Logistics Center personnel are responsible for stocking, ordering, and delivering all supplies for the Division of Fire. In 2005, they also assisted with the storage and distribution of the New SCBA Scott Air Packs.

The EMS Section purchased and set aside enough EMS supplies to handle a mass casualty incident. These supplies are inventoried and rotated on an on-going basis. This section handled the exchange and repair of the Division's Lifepak units as well as coordinating preventive maintenance on 96 units every six months. This section also replaced the Cabbage Cases for Drug and Airway Kits on all Medic vehicles and started a program to replace every cot with heavy duty, 650 pound capacity cots.

Under the direction of Property Manager Ron Taylor, three Civilian Storekeepers were hired to deliver and stock EMS, Office and cleaning supplies and the Division's Bureau Offices and 32 fire stations, freeing sworn personnel from these duties. Another Civilian was hired as the Division's Hose Repair Technician. This individual is responsible for repairing or replacing 600 sections of various sizes of fire hose and maintaining inventory of replacement hose stored at the Logistics Center and each fire station.

Other tasks included the inspection of 500+ sets of turnout gear and the collection and redistribution of 54 Radiation Monitors for yearly calibration. The Equipment Repair person repaired 538 pieces of turnout gear, and fabricated over 500 items of vinyl or canvas.

### Apparatus Maintenance Liaison Captain

Captain Roby Hayworth manages the Maintenance Shop. In 2005, the following new vehicles were put into service: Ten Sutphen Fire Engines, four Rescues, three Chevrolet Suburbans for EMS, Crown Vics for SO-1 and ES-2, four Chevrolet vans, and twelve new cars.

The Shop also performed required apparatus annual tests. Aerial Ladder testing and Fire Engine pump testing were completed. The VIS Dyno Brake test and DOT inspection were completed on all of our Engines, Ladders, and Rescues. Apparatus were tested when they received their 100-hour preventative maintenance. That helped eliminate extra down time.

The Maintenance Shop issued new Voyager gas cards to 410 CFD apparatus. The ALO office is maintaining a daily update of available extra apparatus.

### Mask Repair

Mask Repair is managed by Lt. Tim Cordle. During 2005, Mask Repair completed the change-over from MSA to Scott's Health & Safety. Mask Repair technicians continue to repair all SCBAs, facepieces, and air bottles for the Division. Facepiece fit testing was also completed prior to the SCBA rollout. Continue to maintain and repair oxygen and breathing air cascades at all fire stations. Performed ground ladder tests and replaced out-of-date oxygen bottles and extinguishers. Converted mask repair shop and parts inventory from MSA to Scott's Health & Safety.

### Health and Fitness Coordinator

There were 1,187 firefighters who participated in the physical testing process in 2005. The new contract took effect in 2005 creating new parameters for testing. All participants who receive Level 3 status will only need to take the fitness portion of the testing process every 3 years.

### Facility Coordinator

Staffed 24-hours per day, the Facility Coordinator is responsible for the routine upkeep of the headquarters facilities located on Parsons Avenue. Additional responsibilities include coordinating the use of the facilities by outside agencies, ensuring the facilities are properly secured, and processing the Special Duty medic vehicles.

### Infectious Disease Coordinator

The Infectious Coordinators (along with RN volunteers) gave 262 Flu shots. They plan to give about 1000 in 2006. They handled about 58 exposure incidents in 2005 and have contracted with Mt. Carmel Occupational Health to provide all the Infectious Disease Services, including: treatments, testing, and follow-up.



## Training Bureau



### Assistant Chief Greg Paxton

The mission of the Training Bureau is to assure that all division members have the knowledge and skills necessary to safely and efficiently fulfill the Mission of the Division. To accomplish this Mission the Bureau is divided into 6 functional areas, each having a specific area of expertise and training responsibility.

The Recruit Training section is responsible for receiving civilian candidates and converting them into firefighters with EMT Basic, Firefighter II, and Fire Inspector certifications.

The Apprenticeship Training section is responsible for continuing the training for the newly graduated firefighters until such time as they attain certification as a Journeyman Firefighter.

The Emergency Medical Training section is responsible for training all levels of Emergency Medical Technicians and for maintaining those certifications through extensive refresher courses.

The Officer and In-Service Training section is responsible for providing state-of-the-art training for all members of the department. Since firefighting is a dynamic profession that is continually evolving, it is imperative that the people in this area of training remain aware of national trends and cutting edge technology so they can pass that information along to our members in the form of training.

The Rescue Training section is dedicated to assuring that the members who work on our rescue companies have the training necessary to accomplish their mission.

The Hazardous Materials section is responsible for providing continual training for all current hazardous materials technicians within the Division.

In summary, the Training Bureau is involved in a partnership that exists between Training and the members of Emergency Services that help us to present the training. This working relationship is why we look forward to having an even more successful training year in 2006.

### Officer and Specialized Training

This section is headed by Captain Michael Vedra and includes Officer Training, Manual Revisions and Specialized Training. One permanent firefighter is assigned to this area and is responsible for maintaining the extensive training video program. Many temporarily assigned personnel and outside facilitators are utilized to offer a wide variety of courses.

This section provides training that keeps our personnel informed of the most current emergency response techniques, which enables them to respond safely and knowledgeably to any emergency. This section also tracks company level training for the division, updates in-service lessons plans, and has developed curriculum for Fire Officer I and II and Safety Officer 2 courses.

Officer and Specialized Training Activities for 2005 included:

- Haz Mat Refresher
- Haz Mat Tech
- 665 W. Broad St. Save your own
- Scott RIC Pack Training
- Officer 1 School
- Fire Instructor Update School
- ARFF Refresher

### Recruit Training

The Recruit Training Section is headed by Captain Stewart Atwood and has a staff of four permanently assigned firefighters. During the 30 week recruit training period, three Lieutenants and several additional firefighters are transferred to this section to assist in supervising and training the recruit firefighters.

Recruit Training Activities for 2005 included:

- Graduated 25 new firefighters.
- 9.2 million dollars was approved by the City of Columbus for the building of a new Practical Skills Building, Fire Tower and supporting facilities.
- Acquired additional lap top computers and Smart Board systems.

Recruit Training Goals for 2006 include:

- Start a new class of recruits in December.
- Finish design plans for the new Training Complex.
- Acquire new or newer utility vehicle for Recruit Training.
- Convert the 3 temporarily transferred lieutenant's positions into permanently assigned positions so that Recruit Training can maintain experience in these positions and properly prepare for future classes.

### Emergency Medical Training

The Emergency Medical Training Section is headed by Captain John Wilt and has a staff of one permanent Lieutenant, three permanently assigned firefighters, one EMS Training Coordinator, one EMS Instructor, one temporarily assigned Lieutenant, four temporarily assigned firefighters, a Clerk II and a Clerk-Specialist. Additional staff is assigned as needed to provide necessary training. This section is responsible for providing the initial and continuing education necessary to maintain the State of Ohio Certifications for 762 Paramedics and 768 EMT Basics.

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This section is also responsible for the EMS Quality Assurance program and the maintenance of all EMS run reports. The EMS Training Section of the Training Bureau provided a total of 57,804 hours of training to 2175 students during 2005. This training is broken down as follows:

Emergency Medical Training Activities for 2005 included:

- Paramedic Course
- EMT-P Refresher
- EMT-B Refresher
- ACLS Update
- CPR Course
- Recruit EMT-B Class
- Miscellaneous CME

Emergency Medical Training Goals for 2006 include:

- Conduct a Paramedic Class of 15 – 25 students.
- Continue providing EMT-P and EMT-B Refresher Courses.
- Conduct an EMT-Basic Class for Recruit Firefighters
- Add additional civilian teaching staff.
- Utilize distance learning for a greater percentage of Continuing Education needs.

### Apprenticeship Training

The Apprenticeship Training Section is headed by Captain Shawn Koser and has a permanent staff of one Lieutenant and two firefighters.

This section is responsible for all aspects of the Apprenticeship Program, including test development, test administration, and all associated record keeping.

Apprenticeship Training Activities for 2005 included:

- Restructured written assignments to make work more challenging and stimulating. These written assignments give the apprentices consistent, controlled assignments that help them discover and recognize the pertinent information in the presented materials.
- Implemented two (2) new source materials; Truck Company Operations by John Mittendorf and Safety and Survival on the Fireground by Vincent Dunn.
- We continued to increase our hands-on practice/feed back time spent with the Apprentice firefighters. We usually spend a full day with them every ten weeks. Time is spent taking written quizzes and going over the answers, reviewing completed assignments, and performing hands-on skills.
- We usually have a 100% return rate of homework by the posted

due date. This is indicative of both the apprentice firefighter's and the training staff's dedication to the program.

- We issued 36 certificates to the class of 12/08/02, continued 36 firefighters from the class of 12/07/03 onto the third year of the program, and welcomed 25 new apprentice firefighters hired 12/05/04.
- Expanded the library of the Training Bureau through books purchased and review copies received from various publishers.
- Lt. O'Rourke obtained V.A. benefits, under the G.I. bill, for those firefighter veterans going through P-school.

Apprenticeship Training Goals for 2006:

- Continue to work as a team to guide and challenge the firefighters in our program. Program has almost continual turnover in the Captain position, will continue to improve program in my new position and make positive changes.
- We want to significantly increase our first-time pass rate for the hands-on test. The last round of tests resulted in a 66% first-time pass rate for the first round with two (2) not passing the second time. With more time being spent with the Apprentices during module quizzes I would like to see this number increase to at least an 80% first-time pass rate.
- Continue JATC plan to re-structure the program, with the goal of expanding lesson plans, increasing the amount of personal contact time, and increasing the amount of information presented. This restructuring will expand the program from 6 modules of ten weeks to 9 modules of 12 weeks, and will move the final written and hands-on evaluations to the end of the third year.
- Continue to provide valuable training to members of the Columbus Division of Fire to improve the level of service provided to the citizens of Columbus.
- Continue to research new textbooks for use as resources for the entire Training Bureau and to get the materials we currently use added to the station libraries and distributed.

### Rescue Training

The Rescue Training Section is a branch of Specialized Training and is headed by Lieutenant Doug Sanderson. The Lieutenant is assisted as needed by temporarily assigned Lieutenants and firefighters who are Rescue Technicians. This section is responsible for a wide variety of activities involving Rescue Operations. The activities are initial Rescue training, in-service training, equipment evaluations, SOP development and revisions, specialized technical training, In-Charge Rescue evaluations and assisting in implementation of a Regional Rescue team. To prepare rescue personnel to handle extraordinary and technical incidents requires a large commitment from the training staff to provide training on a continual basis.





#### Rescue Training Activities for 2005 included:

- Conducted a 6-week Rescue Technician class for the Township Fire Departments that are in the Columbus Metro area. This class had 11 Township firefighters and 9 Columbus firefighters trained to the level of Rescue Technician II which follows the NFPA 1006 and NFPA 1670 requirements.
- I attended monthly advisory committee meetings for the Central Ohio Strike Team (C.O.S.T.). This team is part of the USAR group. The team includes CFD firefighters and can respond to a disaster in Central Ohio.
- Ice Rescue refresher training was held in January and February. The firefighters were practicing in rescuing a victim from a hole in the ice, throwing ring buoys and rope to a victim, wearing the exposure suits, and utilizing a metal boat. 296 firefighters attended this training of which 96 were rescue technicians.
- Fast Water Rescue refresher training was held in May and June. The training consisted of boat familiarization, rope operations, shore operations, victim rescue and other water equipment. 346 firefighters attended this training of which 187 were rescue technicians.

#### Rescue Training Goals for 2006 include:

- Have all Rescue Technicians get riding time on a Rescue Company for a minimum of one 24-hour shift at least quarterly.
- Have continuing education for all Rescue Technicians throughout the year on all rescue equipment and operations.
- Tracking the runs, equipment used, and the operations of Rescue Companies with the new EMBERS program and a copy submitted to the Rescue Training office.
- Conduct Trench Rescue refresher training for the rescue techs in the summer.

## Fire Prevention Bureau



Assistant Chief Karry L. Ellis heads the Fire Prevention Bureau. The daily operations are handled by Battalion Chief Yolanda Arnold. Chief Ellis's administrative secretary is Janet Hedges. The Fire Prevention Bureau goal is, as always, to deliver the highest quality inspections, investigations, and community services available. New directives and ideas have been implemented towards this effort.

Data sorting and collection and information technologies continue to be significant challenges. In the next two years, it is a goal to have a better data management system than the system currently in place.

### Inspections Section

In the Inspections Section, some very fine officers have made a significant impact on daily operations. Procedures are being implemented that will allow us to analyze inspections data for the upcoming Columbus Stat internal reviews. We are also beginning to monitor false alarm data to see if an impact can be made upon the number of repeat false alarm locations. We expect to have this fine-tuned further in 2006.

- High-Rise Inspection Office: High Rise inspections continue to be a method to insure the safety of the occupants of these "vertical neighborhoods". More high-rises are built each year, and a significant change in this is that many of the new buildings are residential. A 2006 goal of this section is to hire a plans-examiner to fill an existing long-term vacancy.
- Plans Review Office: This office serves as a point of contact for the Building and Trade Development Department. All fire protection plans are reviewed by this office.
- Records and Permits: The responsibilities of this office include recording and tabulating data from various reports submitted by Emergency Services. This office also maintains inspection records issues and tracks fire permits.
- School Coordinator Officer: acts as liaison to schools relative to problems unique to schools and their fire protection needs. This includes inspections training, and enforcement of codes applicable to its use group.
- Day Care Coordinator Officer: acts as liaison between hospitals, nursing homes, group homes as well as day care centers. Due to the types of use groups assigned these occupancies, these inspections are very specialized.
- Hydrant Coordinator : is a non-uniform employee responsible for the review of street plans, water main plans and 28,000 public and private hydrants. The hydrant coordinator also invoices fees associated with this office.

### Fire Investigation Section

The Fire Investigations Section (sometimes referred to as the "Arson Bureau") will be undergoing a change in leadership in early 2006. Captain Steve Saltsman will be transferring to the Special Operations section of Emergency Services as the Bomb Squad Commander. The Investigations Section is in dire need of more computers with nine investigators (seven district investigators and two car-fire investigators) using two computers.

There were 599 formal investigations of fires in 2005, resulting in 2055 interviews being conducted. Five convictions for fire related offenses were obtained.

The Fire Investigative Section suffered a severe blow this year when a thunderstorm drenched the downtown at a time when the roof for Station 1 was being replaced. This resulted in severe damage to many fire investigation permanent records, stored in the third floor property room at Station 1; almost all have been recovered.

In addition to the normal duties of the Fire Investigations Section, they removed over three hundred pounds of illegal fireworks from neighborhood markets and carry-outs just prior to July 4th, possibly preventing serious injury to the public. While demonstrating some of the confiscated devices for the news media, one detonated with what was estimated to be the force of a stick of dynamite. This interdiction will become a standard 4th of July effort.

### Office of Community Relations

The Community Relations Office is being reviewed for possible changes that will allow the section to be more responsive to the community needs. A new focus of the section, in addition to participating in Neighborhood Pride functions, will be on two age groups: the toddler-to-age eight children and the elderly. Both groups have significant national fire death statistics and we will tailor more programs for these two age groups.

The Community Relations Office responds to a wide variety of requests for fire safety education, from static displays of fire apparatus to specific program requests geared to a business, such as nursing homes and apartment complexes.

### Specialized areas within the office of Community Relations include:

**Juvenile Firesetter Program (J.F.P.).** The Columbus Division of Fire JFSP has been operational since 1984. The program uses the "LEARN NOT TO BURN" curriculum to promote juvenile fire safety. The program had 83 cases with 152 participants.

**Firefighters Against Drugs Youth Program (FFAD).** The Columbus Division of Fire has had the FFAD program since 1991. FFAD is a youth program that promotes a healthy drug free lifestyle. The program features several different teaching aspects, which build self-esteem and promote responsibility. FFAD had 109 events with 7,725 participants, and were in 5 Columbus schools with 500 participants.

**Safety House.** The Columbus Division of Fire has operated the Fire Safety House since 1988. The Safehouse is available from April 1st-October 31st. Please call 645-7377. The Safehouse had 100 events with 33,976 participants

**Latino Outreach.** The Columbus Division of Fire has had this program for 3 years. The Division is committed to providing the message of fire safety/prevention to the diverse Columbus community. The program had 50 events with 4,031 participants.

**Safetyfirst Band.** The Columbus Division of Fire has had the Band since 1998. The Band is used to promote fire safety/prevention through music. The format is Jazz, R&B and Pop. The band had 29 events with 5,250 participants.

**Elementary Education.** The Columbus Division of Fire has had this program since 1999. This program reaches out to all of the diverse Columbus community, including children with special needs. The program had 115 events with 4,097 participants.

## Miscellaneous Division Programs

### Division of Fire Awards Program

The purpose of the Awards Program in the Division of Fire is to publicly recognize members of the Division and citizens of our community who have distinguished themselves through acts of heroism and/or exceptional community service above and beyond that which is normally expected or required.

The 16th Annual Awards Banquet was held November 17, 2005, 133 various awards were presented to those recipients, civilians and firefighters, for bringing honor and bravery during the performance of their daily activities or professional duties.



The Columbus Firefighters contribute directly, through payroll deductions, to provide the funding for the 2005 Awards Program.

### The following Awards were distributed:

- 8 Bronze Maltese
- 2 Silver Maltese
- 24 Distinguished Service Award
- 7 Citizen's Award for Bravery
- 13 Citizen's Award for Distinguished Service
- 79 Fire Service Award of Merit

**courage,  
confidence,  
columbus fire!**





## Central Ohio Fire Museum & Learning Center

The Central Ohio Fire Museum and Learning Center is a fire safety education center funded with the assistance of Columbus Firefighters. In cooperation with Columbus Division of Fire, the learning center serves three major goals:

- Restore and preserve the 1908 horse-drawn era engine house
- Collect and present the history of the fire service in America
- Teach fire safety to the public on a year round basis

### Critical Incident Stress Debriefing

The Columbus Division of Fire Critical Incident Stress Management Team (CISM) is composed of over one hundred members, made up from Columbus and surrounding area firefighters, clergy and mental health professionals. The latter is provided by Netcare Corporation. The team's mission is to assist emergency workers in coping with the stress of working at unusually difficult, extremely traumatic emergency incidents.

Membership on the team is strictly voluntary and carefully screened. The services of the CISM Team were originally intended for the fire departments of central Ohio, however, in actual practice, the team has provided services for police and fire departments all over Ohio and beyond.

The CISM Team maintains a regular training schedule, constantly striving to improve its services and exploring new ways to cope with today's demanding tasks of the emergency care worker.

museum tip: learning from the  
past to save lives  
in the future

## Community Programs & Services

### Public Programs Provided

- CPR for Family and Friends
- Blood Pressure and Glucose Screening
- Chaplain's Tour
- Smoke Detector Program
- Fire Station Tours
- Juvenile Firesetters
- Positive Effort Adjustment and Knowledge Program (P.E.A.K.)
- Citizen's Award for Bravery
- Citizen's Award for Distinguished Service
- Fire Station Tours
- Fire Safety and Preventative Programs
- Firefighters Against Drugs (FFAD)
- Annual Fire Inspections
- Accelerated Reader Program

- Teaching Responsibility, Accountability, Progress and Potential Mentoring Program (T.R.A.P.P.)

### Public Services Provided

- Fire Suppression
- Emergency 9-1-1 and Dispatch
- Medical Response
- Vehicle Extrication
- Disaster Services Planning
- Fire Prevention Bureau Inspections
- Water Rescue
- Hazardous Material Responses
- Bomb Disposal Unit
- Fire and Arson Investigation
- Confined Space Entry



## 2005 Annual Report

| Station           | Year Built | Address                     | Engine                             | Ladder            | Medic                          |
|-------------------|------------|-----------------------------|------------------------------------|-------------------|--------------------------------|
| <b>Station 1</b>  | 1982       | 300 North Fourth Street     | #1-1994 Luverne<br>#9-1994 Luverne | #1-1997 LTI       | #1-1996 Ford/Horton            |
| <b>Station 2</b>  | 1962       | 150 East Fulton Street      | #2-1994 Luverne<br>#3-2006 Sutphen | #2-2000 Sutphen   | #2-2001 Ford/Horton            |
| <b>Station 4</b>  | 1976       | 3030 Winchester Pike        | #4-2000 Bosie                      |                   | #4-2005 Int'l/Horton           |
| <b>Station 5</b>  | 1972       | 211 McNaughten Road         | #5-2006 Sutphen                    |                   | #5-2000 Ford/Horton            |
| <b>Station 6</b>  | 1970       | 5750 Maple Canyon Avenue    | #6-2000 Int'l/Sutphen              |                   | #6-2005 Int'l/Horton           |
| <b>Station 7</b>  | 1966       | 1425 Indianola Avenue       | #7-2004 E-One                      |                   | #7-1999 Ford/Horton            |
| <b>Station 8</b>  | 1968       | 1240 East Long Street       | #8-2006 Sutphen                    | #8-1997 LTI       | #8-1996 Ford/Horton            |
| <b>Station 10</b> | 1896       | 1096 West Broad Street      | #10-2000 Int'l/Sutphen             | #10 -2001 Sutphen | #10-2000 Ford/<br>F-350/Horton |
| <b>Station 11</b> | 1992       | 2200 Case Road              | #11-2005 Sutphen                   |                   | #11-2005 Int'l/Horton          |
| <b>Station 12</b> | 1956       | 3200 Sullivant Avenue       | #12-1996 Freightliner/<br>Sutphen  | #12-2001 LaFrance | #12-2005 Int'l/Horton          |
| <b>Station 13</b> | 1957       | 309 Arcadia Avenue          | #13-2000 Int'l/Sutphen             | #13-2001 LaFrance | #13-2000 Ford/Horton           |
| <b>Station 14</b> | 2001       | 1514 Parsons Avenue         | #14-2004 Pierce                    |                   | #14-2005 Int'l/Horton          |
| <b>Station 15</b> | 1969       | 1800 East Livingston Avenue | #15-2006 Sutphen                   | #15-2001 LaFrance | #15-2005 Int'l/Horton          |
| <b>Station 16</b> | 1953       | 1130 East Weber Road        | #16-2005 Int'l/Sutphen             |                   | #16-1999 Ford/<br>F-350/Horton |
| <b>Station 17</b> | 1993       | 2250 West Broad Street      | #17-1999 Int'l/Sutphen             |                   | #17-2005 Int'l/Horton          |
| <b>Station 18</b> | 2006       | 1630 Cleveland Avenue       | #18-2002 Boise                     |                   | #18-2000 Ford/Horton           |





| EMS                         | Rescue              | ES                             | BN                             | Boat                           | Bomb Squad        | HazMat         |
|-----------------------------|---------------------|--------------------------------|--------------------------------|--------------------------------|-------------------|----------------|
| #11-2000<br>Ford Expedition |                     | #2-2005 Ford<br>Crown Victoria |                                |                                |                   |                |
|                             | #2-2005 Rosenbauer  |                                | #1-2003 Ford<br>Crown Victoria | #2-2003 Zodiac                 | 1996 Int'l/Horton |                |
|                             | #4-2005 Rosenbauer  |                                | #4-2003 Ford<br>Crown Victoria | #4 - 1986 Sillinger            |                   | #4-2005 Marion |
| #16-2000<br>Ford Expedition |                     |                                |                                |                                |                   |                |
| #12-2003<br>Ford Expedition |                     |                                | #2-2003 Ford<br>Crown Victoria | #6-1970<br>Aluminum            |                   |                |
| #13-2000<br>Ford Expedition |                     |                                | #3-2003 Ford<br>Crown Victoria |                                |                   |                |
|                             |                     |                                |                                |                                |                   |                |
| #17-2005 Chevy<br>Suburban  | #11-2005 Rosenbauer |                                | #7-2003 Ford<br>Crown Victoria |                                |                   |                |
|                             |                     |                                |                                |                                |                   |                |
|                             |                     |                                |                                |                                |                   |                |
|                             |                     |                                |                                | #14-2005<br>Rescue 1 Connector |                   |                |
| #14-2005 Chevy<br>Suburban  |                     |                                |                                |                                |                   |                |
|                             | #16-2005 Rosenbauer |                                |                                |                                |                   |                |
| #15-2005 Chevy<br>Suburban  | #17-2003 E-One      |                                | #5-2003 Ford<br>Crown Victoria |                                |                   |                |
|                             |                     |                                |                                |                                |                   |                |



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| Station           | Year Built        | Address                     | Engine                             | Ladder                        | Medic                          |
|-------------------|-------------------|-----------------------------|------------------------------------|-------------------------------|--------------------------------|
| <b>Station 19</b> | 1930<br>Ren. 2003 | 3601 North High Street      | #19-2002 Boise                     |                               | #19-2005 Int'l/Horton          |
| <b>Station 20</b> | 1951              | 2646 East Fifth Avenue      | #20-1999 Int'l/Sutphen             |                               | #20-1997 Ford/<br>F-350/Horton |
| <b>Station 21</b> | 1959              | 3294 East Main Street       | #21-1999 Int'l/Sutphen             |                               | #21-2000 Ford/Horton           |
| <b>Station 22</b> | 1959              | 3069 South Parsons Avenue   | #22-2000 Int'l/Sutphen             | #22-2005 Sutphen              | #22-2005 Int'l/Horton          |
| <b>Station 23</b> | 1959              | 4451 East Livingston Avenue | #23-1995 Luerne                    | #23-2001 Sutphen              | #23-2005 Int'l/Horton          |
| <b>Station 24</b> | 1960              | 1585 Morse Road             | #24-1996 Freightliner/<br>Sutphen  | #24-2002 LaFrance             | #24-2005 Int'l/Horton          |
| <b>Station 25</b> | 1961              | 739 West Third Avenue       | #25-1995 Luerne                    |                               | #25-2000 Ford/<br>F-350/Horton |
| <b>Station 26</b> | 1975              | 5433 Fisher Road            | #26-1995 Luerne                    | #26-2000 Sutphen/<br>Platform | #26-2000 Ford/<br>F-350/Horton |
| <b>Station 27</b> | 1978              | 7560 Smoky Row Road         | #27-2005 International/<br>Sutphen | #27-1996 Sutphen              | #27-1999 Ford/<br>F-350/Horton |
| <b>Station 28</b> | 1981              | 3240 McCutcheon Road        | #28-2006 Sutphen                   | #28-1996 Sutphen              | #28-2000 Ford/Horton           |
| <b>Station 29</b> | 1984              | 5151 Little Turtle Way      | #29-2000 International/<br>Sutphen |                               | #29-1999 Ford/<br>F-350/Horton |
| <b>Station 30</b> | 1988              | 3555 Fishinger Boulevard    | #30-1999 International/<br>Sutphen |                               | #30-2000 Ford/<br>F-350/Horton |
| <b>Station 31</b> | 1988              | 5305 Alkire Road            | #31-2005 Sutphen                   |                               | #31-1999 Ford/<br>F-350/Horton |
| <b>Station 32</b> | 1991              | 3675 Gender Road            | #32-2000 Boise                     | #32-2000 Sutphen<br>Platform  | #32-2000 Ford/<br>Horton       |
| <b>Station 33</b> | 1994              | 440 Lazelle Road            | #33-2005 Sutphen                   | #33-2005 Sutphen              | #33-1999 Ford/<br>Horton       |
| <b>Station 34</b> | 2004              | 5201 Wilcox Road            | #34-2004 Pierce                    |                               | #34-1999 Ford/Horton           |







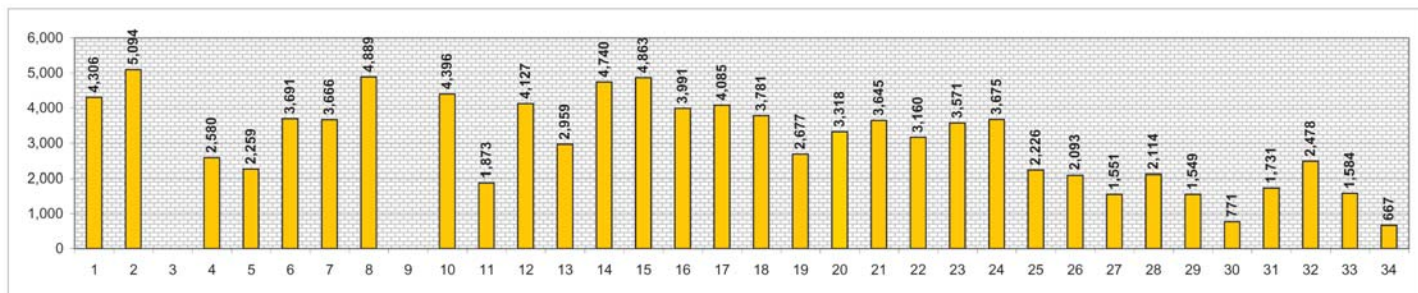
| EMS                          | Rescue | ES | BN                          | Boat                                 | Bomb Squad | HazMat |
|------------------------------|--------|----|-----------------------------|--------------------------------------|------------|--------|
|                              |        |    |                             | #19- 2003 Zodiac                     |            |        |
|                              |        |    | #6-2003 Ford Crown Victoria |                                      |            |        |
| #22-1999 Ford Crown Victoria |        |    |                             | #21-1986 Aluminum<br>#22-2003 Zodiac |            |        |
|                              |        |    |                             | #23-1986 Aluminum                    |            |        |
|                              |        |    |                             | #25-2003 Zodiac                      |            |        |
|                              |        |    |                             | #26-1986 Aluminum                    |            |        |
|                              |        |    |                             |                                      |            |        |
|                              |        |    |                             |                                      |            |        |
|                              |        |    |                             | #30-2003 Zodiac                      |            |        |
|                              |        |    |                             |                                      |            |        |
|                              |        |    |                             |                                      |            |        |
|                              |        |    |                             |                                      |            |        |



# 2005 Annual Report

## 2005 Medic Company Runs

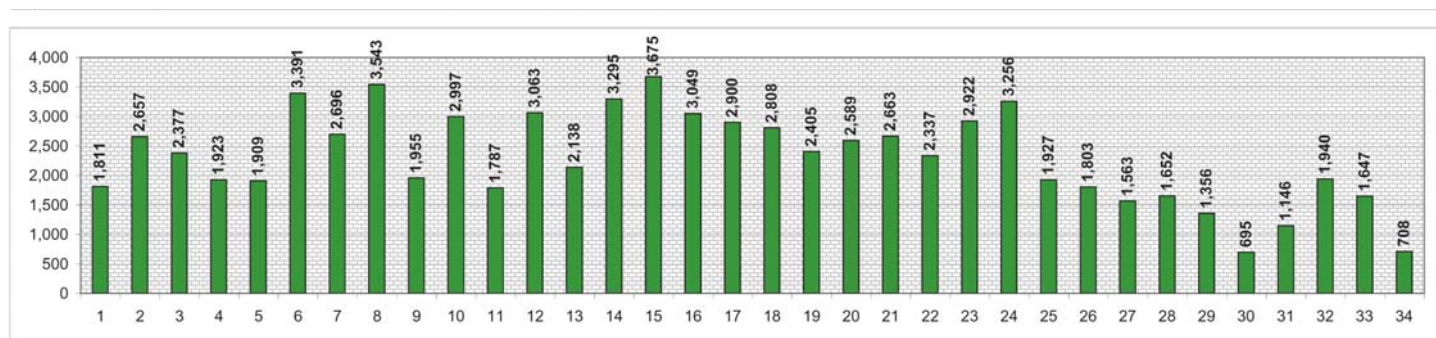
| MEDIC   | JAN  | FEB  | MAR  | APR  | MAY  | JUN  | JUL  | AUG  | SEP  | OCT  | NOV  | DEC  | TOTALS | PER DAY |
|---------|------|------|------|------|------|------|------|------|------|------|------|------|--------|---------|
| 1       | 336  | 306  | 338  | 346  | 374  | 392  | 382  | 419  | 357  | 354  | 361  | 341  | 4306   | 11.80   |
| 2       | 452  | 372  | 420  | 401  | 405  | 477  | 469  | 456  | 446  | 416  | 382  | 398  | 5094   | 13.96   |
| 3       |      |      |      |      |      |      |      |      |      |      |      |      |        |         |
| 4       | 232  | 184  | 201  | 189  | 227  | 231  | 212  | 223  | 203  | 235  | 212  | 231  | 2580   | 7.07    |
| 5       | 300  | 154  | 178  | 188  | 159  | 158  | 166  | 197  | 188  | 205  | 181  | 185  | 2259   | 6.19    |
| 6       | 300  | 281  | 315  | 287  | 320  | 310  | 333  | 306  | 319  | 309  | 305  | 306  | 3691   | 10.11   |
| 7       | 289  | 285  | 293  | 296  | 310  | 338  | 321  | 337  | 305  | 319  | 389  | 384  | 3666   | 10.04   |
| 8       | 436  | 386  | 413  | 413  | 405  | 404  | 457  | 411  | 401  | 412  | 382  | 369  | 4889   | 13.39   |
| 9       |      |      |      |      |      |      |      |      |      |      |      |      |        |         |
| 10      | 372  | 325  | 392  | 361  | 390  | 374  | 399  | 409  | 355  | 331  | 362  | 326  | 4396   | 12.04   |
| 11      | 161  | 171  | 168  | 130  | 152  | 152  | 162  | 169  | 159  | 150  | 128  | 171  | 1873   | 5.13    |
| 12      | 306  | 305  | 352  | 365  | 325  | 359  | 381  | 367  | 341  | 331  | 341  | 354  | 4127   | 11.31   |
| 13      | 248  | 217  | 227  | 246  | 264  | 237  | 241  | 276  | 267  | 260  | 259  | 217  | 2959   | 8.11    |
| 14      | 397  | 346  | 390  | 396  | 425  | 443  | 443  | 437  | 374  | 395  | 331  | 363  | 4740   | 12.99   |
| 15      | 380  | 342  | 404  | 378  | 410  | 423  | 432  | 469  | 404  | 418  | 401  | 402  | 4863   | 13.32   |
| 16      | 302  | 307  | 319  | 321  | 339  | 371  | 332  | 360  | 319  | 333  | 344  | 344  | 3991   | 10.93   |
| 17      | 330  | 312  | 320  | 329  | 337  | 355  | 402  | 391  | 314  | 368  | 302  | 325  | 4085   | 11.19   |
| 18      | 315  | 279  | 316  | 307  | 284  | 355  | 333  | 362  | 340  | 296  | 286  | 308  | 3781   | 10.36   |
| 19      | 210  | 192  | 233  | 221  | 243  | 227  | 231  | 228  | 229  | 220  | 207  | 236  | 2677   | 7.33    |
| 20      | 290  | 243  | 242  | 282  | 263  | 291  | 287  | 306  | 266  | 279  | 292  | 277  | 3318   | 9.09    |
| 21      | 306  | 280  | 318  | 310  | 299  | 321  | 333  | 304  | 310  | 306  | 262  | 296  | 3645   | 9.99    |
| 22      | 255  | 245  | 243  | 276  | 275  | 279  | 298  | 282  | 256  | 264  | 247  | 240  | 3160   | 8.66    |
| 23      | 310  | 256  | 390  | 278  | 300  | 310  | 315  | 305  | 297  | 294  | 300  | 316  | 3571   | 9.78    |
| 24      | 301  | 250  | 284  | 288  | 296  | 323  | 323  | 325  | 314  | 332  | 321  | 318  | 3675   | 10.07   |
| 25      | 167  | 167  | 165  | 184  | 176  | 188  | 214  | 195  | 199  | 184  | 199  | 188  | 2226   | 6.10    |
| 26      | 185  | 165  | 167  | 184  | 173  | 170  | 171  | 173  | 174  | 181  | 156  | 174  | 2093   | 5.73    |
| 27      | 112  | 112  | 142  | 106  | 114  | 125  | 141  | 136  | 147  | 146  | 131  | 137  | 1551   | 4.25    |
| 28      | 177  | 144  | 195  | 179  | 166  | 185  | 191  | 177  | 154  | 180  | 188  | 181  | 2114   | 5.79    |
| 29      | 135  | 121  | 137  | 116  | 120  | 139  | 135  | 119  | 126  | 131  | 127  | 143  | 1549   | 4.24    |
| 30      | 71   | 54   | 69   | 76   | 58   | 53   | 71   | 76   | 70   | 73   | 37   | 63   | 771    | 2.11    |
| 31      | 124  | 120  | 143  | 169  | 149  | 141  | 155  | 161  | 144  | 146  | 127  | 152  | 1731   | 4.74    |
| 32      | 261  | 189  | 197  | 185  | 195  | 189  | 227  | 231  | 189  | 210  | 202  | 248  | 2478   | 6.79    |
| 33      | 97   | 106  | 136  | 136  | 136  | 149  | 159  | 145  | 132  | 136  | 122  | 130  | 1584   | 4.34    |
| 34      | 57   | 46   | 56   | 59   | 69   | 58   | 64   | 44   | 59   | 59   | 39   | 57   | 667    | 1.83    |
| TOTALS  | 8170 | 7263 | 8063 | 8002 | 8158 | 8524 | 8790 | 8806 | 8158 | 8273 | 7823 | 8080 | 98110  |         |
| per day | 264  | 259  | 260  | 267  | 263  | 284  | 284  | 284  | 272  | 267  | 261  | 261  | 3165   |         |





## 2005 Engine Company Runs

| ENGINE         | JAN         | FEB         | MAR         | APR         | MAY         | JUN         | JUL         | AUG         | SEP         | OCT         | NOV         | DEC         | TOTALS       | PER DAY |
|----------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|--------------|---------|
| 1              | 162         | 137         | 144         | 145         | 156         | 177         | 134         | 141         | 159         | 138         | 166         | 152         | 1811         | 4.96    |
| 2              | 197         | 182         | 216         | 227         | 231         | 262         | 245         | 244         | 220         | 222         | 215         | 196         | 2657         | 7.28    |
| 3              | 204         | 176         | 187         | 164         | 173         | 241         | 208         | 211         | 211         | 188         | 196         | 218         | 2377         | 6.51    |
| 4              | 169         | 126         | 152         | 149         | 161         | 174         | 175         | 176         | 137         | 164         | 164         | 176         | 1923         | 5.27    |
| 5              | 280         | 127         | 154         | 156         | 146         | 138         | 147         | 171         | 151         | 153         | 130         | 156         | 1909         | 5.23    |
| 6              | 280         | 233         | 286         | 258         | 307         | 325         | 295         | 283         | 280         | 281         | 277         | 286         | 3391         | 9.29    |
| 7              | 189         | 214         | 217         | 247         | 238         | 263         | 222         | 243         | 211         | 238         | 210         | 204         | 2696         | 7.39    |
| 8              | 307         | 288         | 299         | 280         | 286         | 354         | 339         | 297         | 262         | 281         | 282         | 268         | 3543         | 9.71    |
| 9              | 175         | 129         | 155         | 154         | 159         | 193         | 152         | 179         | 172         | 144         | 177         | 166         | 1955         | 5.36    |
| 10             | 267         | 220         | 230         | 254         | 278         | 260         | 271         | 247         | 230         | 254         | 259         | 227         | 2997         | 8.21    |
| 11             | 165         | 142         | 124         | 142         | 149         | 139         | 166         | 161         | 152         | 149         | 140         | 158         | 1787         | 4.90    |
| 12             | 240         | 247         | 220         | 284         | 260         | 249         | 267         | 285         | 239         | 250         | 252         | 270         | 3063         | 8.39    |
| 13             | 189         | 140         | 157         | 183         | 178         | 211         | 182         | 173         | 174         | 200         | 198         | 152         | 2138         | 5.86    |
| 14             | 277         | 234         | 272         | 272         | 283         | 326         | 294         | 317         | 261         | 270         | 235         | 254         | 3295         | 9.03    |
| 15             | 323         | 260         | 305         | 280         | 305         | 391         | 350         | 357         | 255         | 290         | 290         | 269         | 3675         | 10.07   |
| 16             | 226         | 217         | 263         | 265         | 272         | 293         | 235         | 263         | 229         | 275         | 262         | 249         | 3049         | 8.35    |
| 17             | 252         | 209         | 206         | 247         | 233         | 254         | 259         | 265         | 240         | 258         | 247         | 227         | 2900         | 7.95    |
| 18             | 211         | 210         | 220         | 260         | 214         | 285         | 260         | 274         | 218         | 214         | 219         | 223         | 2808         | 7.69    |
| 19             | 186         | 171         | 202         | 215         | 208         | 192         | 222         | 214         | 201         | 181         | 212         | 201         | 2405         | 6.59    |
| 20             | 224         | 164         | 224         | 191         | 204         | 226         | 224         | 259         | 214         | 230         | 213         | 216         | 2589         | 7.09    |
| 21             | 262         | 200         | 212         | 236         | 244         | 221         | 239         | 234         | 191         | 196         | 213         | 215         | 2663         | 7.30    |
| 22             | 197         | 170         | 186         | 185         | 193         | 241         | 205         | 217         | 182         | 182         | 173         | 206         | 2337         | 6.40    |
| 23             | 264         | 222         | 252         | 223         | 220         | 246         | 254         | 242         | 225         | 278         | 241         | 288         | 2922         | 8.01    |
| 24             | 266         | 244         | 251         | 263         | 248         | 305         | 296         | 332         | 248         | 265         | 270         | 268         | 3256         | 8.92    |
| 25             | 153         | 161         | 174         | 184         | 151         | 171         | 140         | 144         | 171         | 156         | 155         | 167         | 1927         | 5.28    |
| 26             | 138         | 124         | 142         | 1785        | 138         | 150         | 158         | 157         | 144         | 157         | 160         | 160         | 1803         | 4.94    |
| 27             | 117         | 97          | 116         | 110         | 140         | 129         | 151         | 140         | 161         | 142         | 130         | 130         | 1563         | 4.28    |
| 28             | 152         | 114         | 158         | 157         | 131         | 151         | 131         | 154         | 108         | 125         | 144         | 127         | 1652         | 4.53    |
| 29             | 118         | 100         | 98          | 102         | 110         | 112         | 117         | 111         | 129         | 117         | 114         | 128         | 1356         | 3.72    |
| 30             | 52          | 61          | 62          | 67          | 53          | 47          | 70          | 64          | 51          | 57          | 62          | 49          | 695          | 1.90    |
| 31             | 82          | 92          | 102         | 104         | 87          | 91          | 90          | 93          | 108         | 89          | 95          | 113         | 1146         | 3.14    |
| 32             | 156         | 149         | 162         | 155         | 140         | 138         | 190         | 176         | 149         | 168         | 168         | 189         | 1940         | 5.32    |
| 33             | 94          | 125         | 123         | 146         | 149         | 160         | 170         | 158         | 122         | 153         | 121         | 126         | 1647         | 4.51    |
| 34             | 65          | 44          | 58          | 52          | 65          | 54          | 59          | 82          | 58          | 59          | 47          | 65          | 708          | 1.94    |
| <b>TOTALS</b>  | <b>6639</b> | <b>5729</b> | <b>6329</b> | <b>6532</b> | <b>6510</b> | <b>7172</b> | <b>6918</b> | <b>7064</b> | <b>6263</b> | <b>6524</b> | <b>6427</b> | <b>6466</b> | <b>78583</b> |         |
| <b>per day</b> | <b>214</b>  | <b>205</b>  | <b>204</b>  | <b>217</b>  | <b>210</b>  | <b>239</b>  | <b>223</b>  | <b>228</b>  | <b>209</b>  | <b>210</b>  | <b>215</b>  | <b>209</b>  | <b>2535</b>  |         |





## 2005 Annual Report

### 2005 Ladder Company Runs

| LADDER         | JAN         | FEB         | MAR         | APR         | MAY         | JUN         | JUL         | AUG         | SEP         | OCT         | NOV         | DEC         | TOTALS       | PER DAY |
|----------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|--------------|---------|
| 1              | 155         | 122         | 159         | 154         | 159         | 158         | 150         | 154         | 156         | 163         | 171         | 150         | 1851         | 5.07    |
| 2              | 111         | 105         | 119         | 108         | 117         | 117         | 131         | 130         | 118         | 138         | 135         | 132         | 1460         | 4.00    |
| 8              | 146         | 113         | 120         | 97          | 128         | 128         | 113         | 133         | 120         | 130         | 118         | 137         | 1483         | 4.06    |
| 10             | 112         | 66          | 89          | 104         | 105         | 120         | 93          | 92          | 97          | 117         | 123         | 122         | 1240         | 3.40    |
| 12             | 103         | 89          | 92          | 99          | 94          | 104         | 100         | 108         | 96          | 119         | 118         | 136         | 1258         | 3.45    |
| 13             | 143         | 124         | 139         | 149         | 123         | 144         | 145         | 127         | 135         | 157         | 154         | 155         | 1695         | 4.64    |
| 15             | 138         | 103         | 104         | 112         | 117         | 137         | 138         | 126         | 111         | 127         | 128         | 128         | 1469         | 4.02    |
| 22             | 83          | 38          | 59          | 44          | 57          | 78          | 66          | 79          | 46          | 55          | 70          | 75          | 750          | 2.05    |
| 23             | 166         | 82          | 112         | 98          | 116         | 103         | 118         | 144         | 101         | 120         | 132         | 157         | 1449         | 3.97    |
| 24             | 150         | 111         | 119         | 122         | 140         | 161         | 145         | 150         | 141         | 163         | 165         | 159         | 1726         | 4.73    |
| 26             | 52          | 48          | 52          | 51          | 46          | 67          | 48          | 62          | 52          | 67          | 81          | 89          | 716          | 1.95    |
| 27             | 51          | 33          | 37          | 42          | 37          | 29          | 45          | 56          | 46          | 51          | 54          | 47          | 528          | 1.45    |
| 28             | 73          | 47          | 57          | 67          | 68          | 73          | 73          | 73          | 76          | 73          | 104         | 75          | 859          | 2.35    |
| 32             | 79          | 52          | 66          | 53          | 48          | 60          | 56          | 71          | 54          | 54          | 72          | 91          | 756          | 2.07    |
| 33             | 56          | 45          | 33          | 58          | 57          | 52          | 87          | 70          | 40          | 57          | 64          | 43          | 662          | 1.81    |
| <b>TOTALS</b>  | <b>1618</b> | <b>1178</b> | <b>1355</b> | <b>1358</b> | <b>1412</b> | <b>1531</b> | <b>1508</b> | <b>1575</b> | <b>1389</b> | <b>1591</b> | <b>1688</b> | <b>1696</b> | <b>17899</b> |         |
| <b>per day</b> | <b>52</b>   | <b>42</b>   | <b>44</b>   | <b>45</b>   | <b>46</b>   | <b>51</b>   | <b>49</b>   | <b>51</b>   | <b>46</b>   | <b>51</b>   | <b>56</b>   | <b>55</b>   | <b>577</b>   |         |

