



A police ambulance stopped at the corner of North High Street and Long Street, looking west on Long Street in 1949. The officer is using a police call box to communicate with the operator in the police radio room. In the distance, the present-day YMCA is seen.

DEPARTMENT OF PUBLIC SAFETY

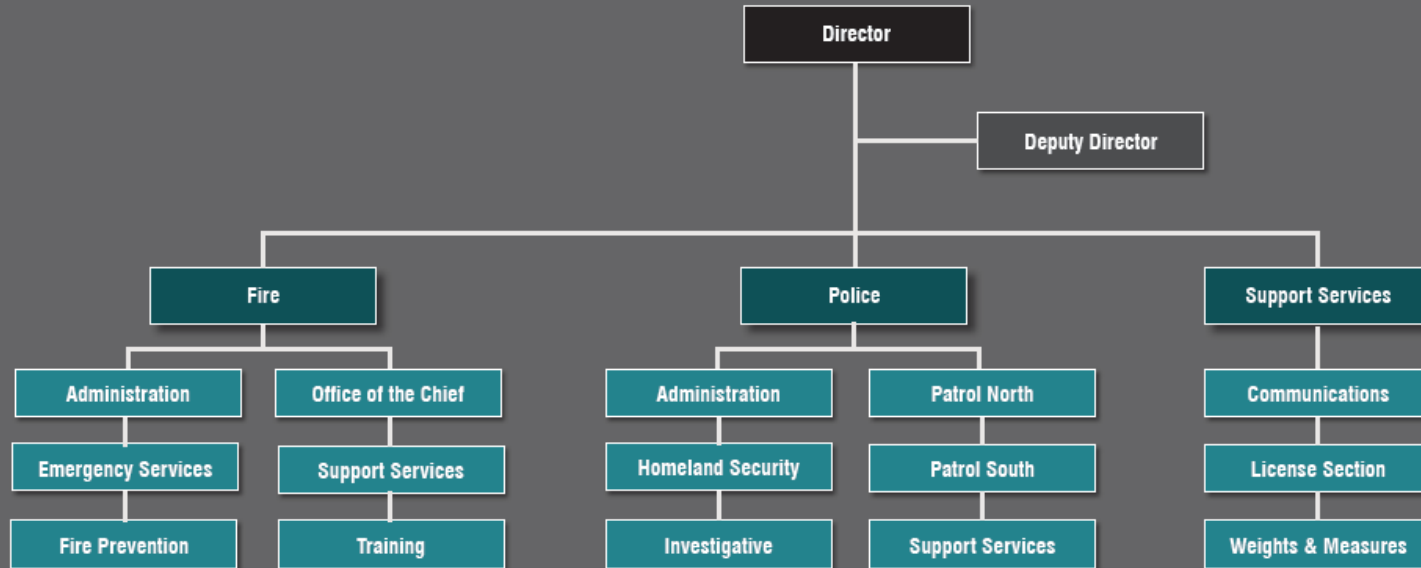
Department Description

The Department of Public Safety is comprised of the operations of the Divisions of Fire, Police, Support Services, and the Safety Director's Office for the City of Columbus.

Department Mission

To build and maintain safe neighborhoods by working cooperatively with citizens to minimize injury, death, and property destruction.

Public Safety



Strategic Priorities for 2016

Neighborhoods

Improve neighborhood safety, community participation, and Police and Fire Divisions' responsiveness by working with other government agencies, community members, and federal, state, and local agencies to leverage additional resources.

Implement strategies related to the reduction of gun violence and gang activity.

Promote safety throughout the city's neighborhoods through the free distribution of smoke detectors.

Continue the Neighborhood Safety Camera Program and review crime statistics on neighborhoods.

In partnership with the Community Crime Patrol, continue to provide support in patrol areas identified by the city.

Utilize police resources in conducting the Community Summer Initiative (CSI), a targeted approach to addressing criminal activity during the summer months.

Continue to use the Police Community Response Teams (CRT) to engage localized crime patterns, provide crowd control, and foster community partnerships to address quality of life issues.

Peak Performance

Recruit and hire the most qualified applicants for police and fire with a focus on safety forces mirroring the community they serve and continue to engage the community with outreach programs such as the police and fire expos and the public safety exploration boot camp.

Promote firefighter safety through the procurement and replacement of division-wide Self Contained Breathing Apparatus (SCBA) and face masks.

Improve various safety facilities through police and fire capital improvement projects.

Safety

Assess police and fire personnel with a focus on hiring the current civilianization vacancies and seeking opportunities for additional civilianization efforts, in an attempt to have an effective operational deployment of safety personnel.

Continue efforts to prevent crime, reduce violence, and remove illegal firearms and drugs from city streets.

Maintain national and international accreditations for both the Police and Fire Divisions, crime lab, and the heliport.

Complete demolition and begin construction on Fire Station 2, located at 150 E. Fulton Street.

Strategic Priorities for 2016 (cont.)

Technology

Complete the conversion of the 800 MHz radio system from the current analog system to a digital system.

Replace and improve emergency response vehicles.

Continue to work with Franklin County Emergency Management and Homeland Security to maintain the outdoor emergency siren and mass notification system.

Upgrade the Automated Fingerprint Identification System (AFIS) and work with participating local agencies to implement a shared service agreement.

Replace the remaining outdated fire apparatus laptop computers and replace outdated police cruiser video cameras.

Upgrade the Computer Aided Dispatch (CAD) system to enhance the city's ability to carry out emergency response and calls for service.

Provide support and effectively collaborate with the Department of Technology on the continued efforts towards the transition of technology activities from the Police Division to the Department of Technology.

Customer Service

Continue to review the Fire Division's service coverage areas, conduct needs assessments, and assess emergency medical services (EMS) runs in conjunction with the use of peak demand medics.

Continue the EMS billing program to increase enhanced features for patient care reporting.

Continue efforts to improve 911 operations through the implementation of a new 911 emergency call taker classification, the training of civilians on fire dispatching, the transition of Fire Alarm staff and the design phase for a new communication center.

Education

Work with the public to facilitate educational activities such as the Neighborhood Safety Academy, Columbus Citizen Police Academy, Columbus Police Explorers Program, Juvenile Fire Setter Program, Fifty Plus Program and various other safety educational classes.

In partnership with Columbus City Schools, continue to maintain a presence of safety personnel in the schools, including school resource and community liaison officers who present public safety programs; and firefighters through the Firefighters Against Drugs Program which focuses on math and reading tutoring and involvement in the Stop the Violence, Say No to Bullies and Say Yes to Involvement programs.

Provide training opportunities to citizens with access to the use of the Fire Safety Houses, and trainings offered on First Aid, CPR and AED courses.

2016 BUDGET NOTES

SAFETY ADMINISTRATION

Support to the Franklin County Emergency Management and Homeland Security Program is budgeted at \$798,933, which represents the city's proportionate share of the maintenance and administrative support of the area's emergency siren and mass notification systems. Additional program activities include planning for disaster recovery and public education and exercises. In addition:

- Jail contract expenses are budgeted at \$3,875,000 in 2016. The per-diem cost was increased in May of 2011 from \$70 to \$79.
- A total of \$375,000 is budgeted for the Community Crime Patrol, which patrols Hilltop, Franklinton, Merion Village area, the University district including south Clintonville and Weinland Park, the Downtown Park district, the Northland/North Linden area, and any other patrol area as directed by the city. The Community Crime Patrol assists the Division of Police in identifying suspicious activities indicative of criminal behavior and includes reporting quality of life issues to appropriate city agencies, such as code violations, burned out street and traffic lights, water leaks, and downed utility and power lines.
- To promote neighborhood safety initiatives, \$40,000 is budgeted for community grants for violence prevention and \$33,000 is budgeted for Crime Stoppers.
- The truancy program is budgeted at \$75,000 in 2016.
- Minority recruiting efforts will continue in 2016, with \$65,500 allocated to this effort.
- A total of \$200,000 is included for the Capital Area Humane Society for animal cruelty investigations.

SUPPORT SERVICES

A total of \$180,000 is budgeted for the maintenance of the neighborhood safety cameras. In addition:

- A total of \$108,500 is included for the replacement of the 911 Call Center's outdated computers and high-speed scanners for the License Section.

POLICE

The Division of Police's 2016 budget provides funding for beginning year strength of 1,908 police officers. It is anticipated that during 2016, there will be a total of 70 separations. Officers lost through these separations will be replaced with 2 budgeted classes totaling 70 recruits and subsequent internal promotions. In addition:

- Major non-personnel budget items include \$8.64 million in internal charges for fleet (including fuel), \$1.49 million for uniforms, \$1.71 million for the towing contract, \$565,500 for helicopter maintenance, \$550,000 for prisoner medical expenses, \$194,000 for tasers, \$438,000 for helicopter fuel, and over \$346,000 for ammunition.
 - A total of \$750,000 is included for the Community Summer Initiative.
 - Three police canines are anticipated to retire in 2016; their replacements are budgeted for a total of \$45,000.
-

- Approximately \$1.38 million in funds received by the city from E-911 revenue will be used to partially fund the salaries and benefits of communications technicians.

FIRE

The Fire Division's 2016 budget provides funding for a beginning year contingent of 1,534 firefighters. It is anticipated that during 2016 there will be a total of 40 separations. Firefighters lost through these separations will be replaced with a budgeted class totaling 40 recruits and subsequent internal promotions. In addition:

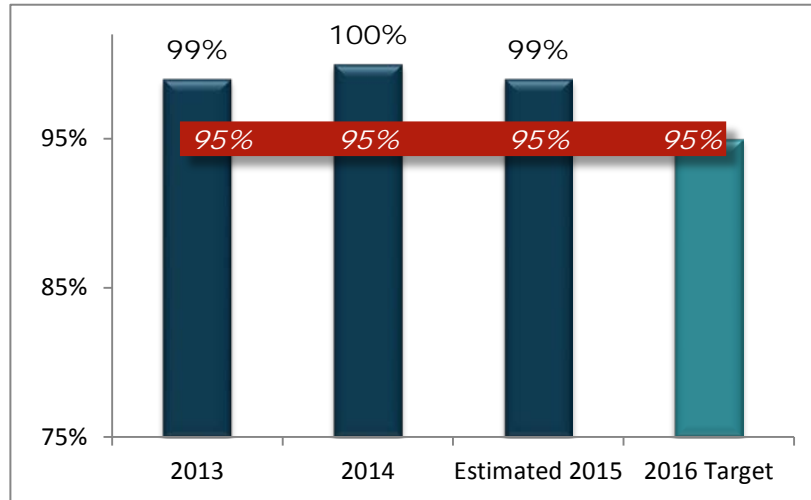
- The division currently provides fire suppression and EMS service with 34 paramedic engine companies, 15 ladder companies, and 5 heavy rescue units. Thirty-two EMS transport units, one for each station, have been attached to engine companies to create two-piece companies capable of responding to either fire or medical emergencies.
- Major non-personnel budget items include \$8.0 million in internal charges for fleet (including fuel), \$703,040 for uniform parts, \$1.44 million for medical supplies, and over \$648,000 for turnout gear.
- A total of \$200,000 is budgeted for the replacement of MDC (mobile data computers) in Medics.
- The EMS third-party reimbursement program that began in January 2003 is expected to generate \$15.5 million in 2016. The Division's cost for EMS related billing services is an estimated \$1.8 million.



A view of engine 5 on an unknown brick road in 1910.

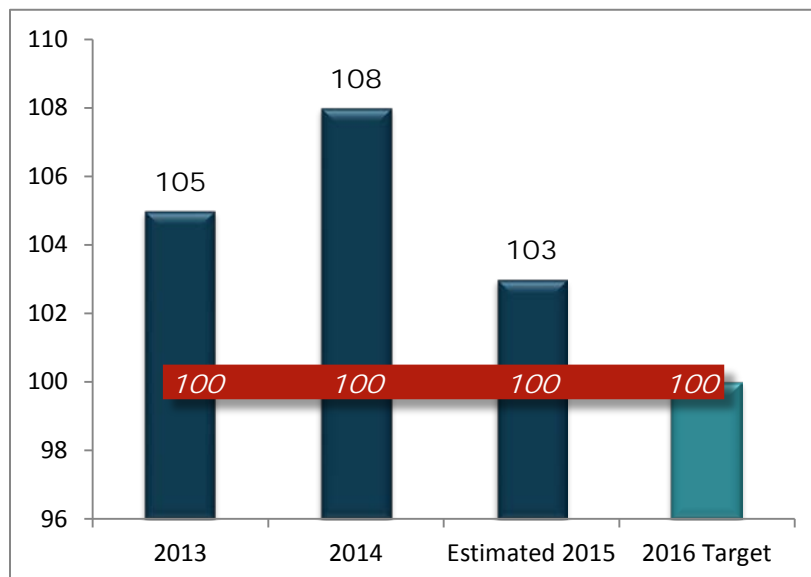
PERFORMANCE MEASURES

Police 911 Calls Answered Percent of 911 calls answered within 20 seconds



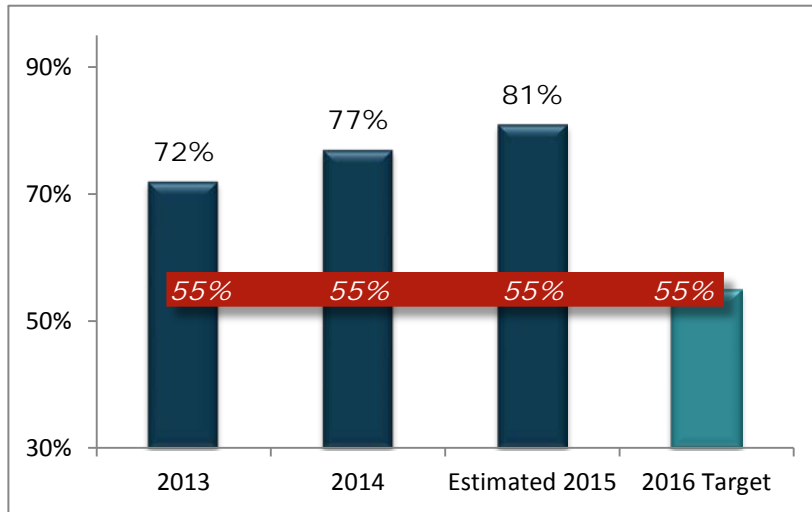
911 calls should be answered within 20 seconds from when a citizen dials 911. In 2016, the target for this measure remains at 95 percent of 911 calls answered within 20 seconds.

Police Patrol Runs Number of patrol runs per cruiser per month



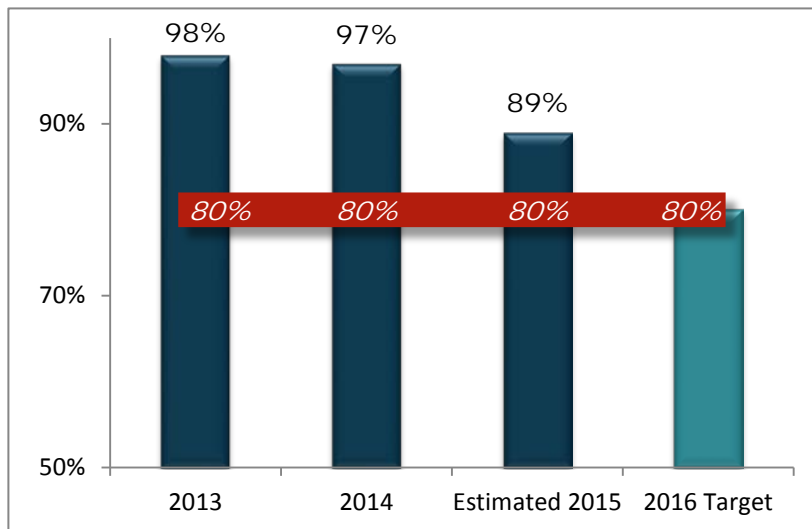
This measure represents dispatched and officer initiated runs. Officers also patrol neighborhoods engaging with the community and looking for suspicious activity, however, these activities would not be counted as a run. In 2016, the target for this measure remains at 100 patrol runs per cruiser per month.

Police Narcotics Bureau Arrests Percent of arrests to narcotics bureau open cases per month



This measure represents the number of cases being investigated by the Narcotics Bureau and the percentage of those cleared by arrests, including the arrests by the Vice Section. In 2016, the target for this measure remains at 55 percent of arrests to narcotics bureau cases open per month.

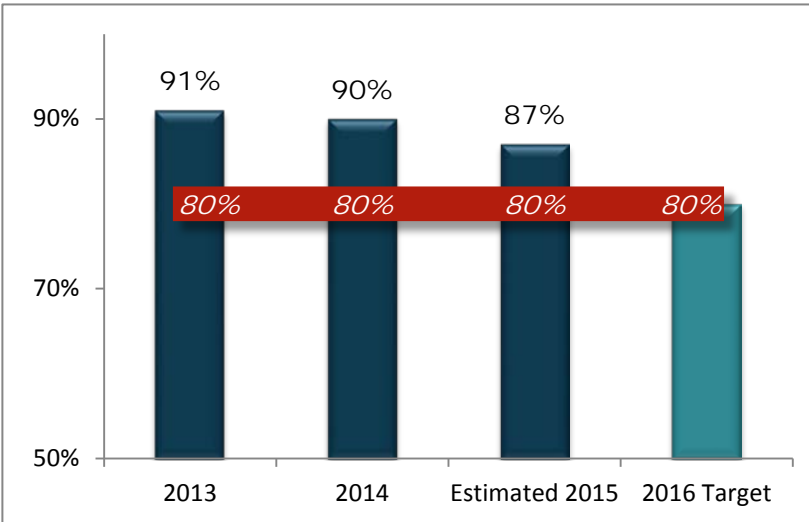
Fire Response Time Percent of incidents responded to within eight minutes of call



By City Council Resolution, the Division of Fire must maintain an overall maximum response time of eight minutes or less in at least 80 percent of fire incident responses.

Fire EMS Response Time

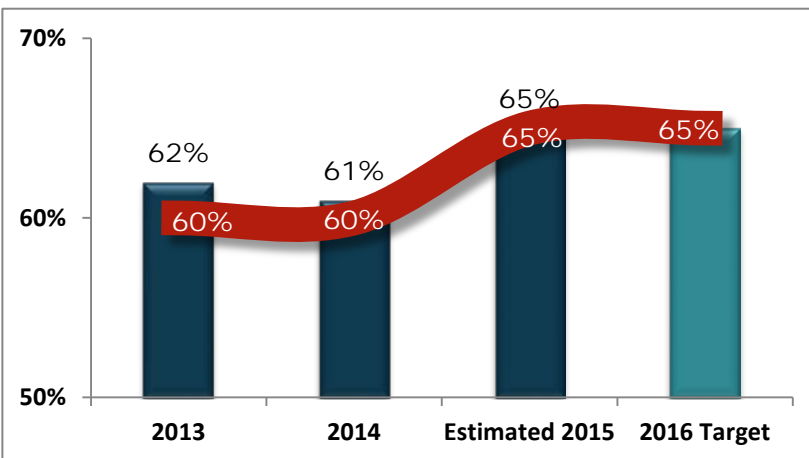
Percent of incidents responded to within eight minutes of call



By City Council Resolution, the Division of Fire must maintain an overall maximum response time of eight minutes or less in at least 80 percent of EMS incident responses.

Fire Containment

Percent of structure fires contained to room of origin



This measure represents the percentage of reported structure fires that were confined to the room of origin. In 2016, the target for this measure is 65 percent of all structure fires contained to the room of origin.

Public Safety

| Department Financial Summary by Area of Expense | | | | | |
|---|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Fund | 2013 Actual | 2014 Actual | 2015 Budget | 2015 Projected | 2016 Proposed |
| <u>General Fund</u> | | | | | |
| Administration | | | | | |
| Personnel | \$ 1,368,150 | \$ 1,315,557 | \$ 1,407,629 | \$ 1,170,612 | \$ 1,304,839 |
| Materials & Supplies | 5,174 | 5,178 | 10,367 | 6,135 | 10,367 |
| Services | 6,589,314 | 6,323,457 | 6,628,976 | 6,215,271 | 5,507,177 |
| Transfers | - | - | - | - | - |
| Administration Subtotal | 7,962,638 | 7,644,192 | 8,046,972 | 7,392,018 | 6,822,383 |
| Support Services | | | | | |
| Personnel | 4,636,747 | 4,730,107 | 4,826,491 | 4,821,151 | 4,913,849 |
| Materials & Supplies | 416,583 | 457,999 | 561,175 | 508,499 | 567,175 |
| Services | 1,175,150 | 1,344,072 | 1,468,527 | 1,456,522 | 1,066,680 |
| Other | 412 | 1,210 | 1,000 | 1,145 | 1,000 |
| Support Services Subtotal | 6,228,892 | 6,533,388 | 6,857,193 | 6,787,318 | 6,548,704 |
| Police | | | | | |
| Personnel | 260,098,995 | 271,029,654 | 280,436,784 | 282,612,695 | 291,636,264 |
| Materials & Supplies | 5,243,011 | 3,129,981 | 3,532,043 | 3,239,026 | 3,594,049 |
| Services | 12,954,834 | 14,013,252 | 15,546,625 | 13,961,151 | 13,638,366 |
| Other | 414,882 | 360,370 | 225,000 | 490,000 | 225,000 |
| Capital | - | 42,000 | - | 15,000 | 45,000 |
| Transfers | 2,750,998 | - | 2,691,578 | - | 2,616,008 |
| Police Subtotal | 281,462,720 | 288,575,258 | 302,432,030 | 300,317,872 | 311,754,687 |
| Fire | | | | | |
| Personnel | 200,736,914 | 204,662,845 | 208,812,557 | 213,218,100 | 214,339,244 |
| Materials & Supplies | 5,353,850 | 3,778,153 | 3,711,369 | 3,574,353 | 3,937,961 |
| Services | 9,950,915 | 10,784,077 | 11,099,930 | 9,935,816 | 11,612,321 |
| Other | 223,958 | 167,579 | 200,000 | 146,266 | 200,000 |
| Transfers | 348,602 | 2,492 | 2,216,671 | - | 1,884,861 |
| Fire Subtotal | 216,614,239 | 219,395,146 | 226,040,527 | 226,874,534 | 231,974,387 |
| General Fund Subtotal | 512,268,489 | 522,147,984 | 543,376,722 | 541,371,742 | 557,100,161 |
| <u>E-911 Fund</u> | | | | | |
| Police | | | | | |
| Personnel | 2,700,000 | 2,700,000 | 1,479,393 | 1,479,393 | 1,379,393 |
| E-911 Fund Subtotal | 2,700,000 | 2,700,000 | 1,479,393 | 1,479,393 | 1,379,393 |
| <u>COPS Grant Fund</u> | | | | | |
| Police | | | | | |
| Personnel | 897,024 | - | - | - | - |
| COPS Grant Fund Subtotal | 897,024 | - | - | - | - |
| <u>Photo Red Light Fund</u> | | | | | |
| Police | | | | | |
| Personnel | 1,344,300 | 1,344,300 | 1,330,000 | 1,684,716 | - |
| Materials & Supplies | 1,152,151 | - | - | - | - |
| Services | 45,700 | 45,700 | 60,000 | 60,000 | - |
| Photo Red Light Fund Subtotal | 2,542,151 | 1,390,000 | 1,390,000 | 1,744,716 | - |
| Department Total | \$ 518,407,664 | \$ 526,237,984 | \$ 546,246,115 | \$ 544,595,851 | \$ 558,479,554 |

| Division Financial Summary by Area of Expense | | | | | |
|---|----------------|----------------|----------------|-------------------|------------------|
| Fund | 2013 Actual | 2014 Actual | 2015 Budget | 2015 Projected | 2016 Proposed |
| Administration | | | | | |
| General Fund | | | | | |
| Personnel | \$ 1,368,150 | \$ 1,315,557 | \$ 1,407,629 | \$ 1,170,612 | \$ 1,304,839 |
| Materials & Supplies | 5,174 | 5,178 | 10,367 | 6,135 | 10,367 |
| Services | 6,589,314 | 6,323,457 | 6,628,976 | 6,215,271 | 5,507,177 |
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| Police | | | | | |
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| Personnel | 260,098,995 | 271,029,654 | 280,436,784 | 282,612,695 | 291,636,264 |
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| Services | 12,954,834 | 14,013,252 | 15,546,625 | 13,961,151 | 13,638,366 |
| Other | 414,882 | 360,370 | 225,000 | 490,000 | 225,000 |
| Capital | - | 42,000 | - | 15,000 | 45,000 |
| Transfers | 2,750,998 | - | 2,691,578 | - | 2,616,008 |
| General Fund Subtotal | 281,462,720 | 288,575,258 | 302,432,030 | 300,317,872 | 311,754,687 |
| E-911 Fund | | | | | |
| Personnel | 2,700,000 | 2,700,000 | 1,479,393 | 1,479,393 | 1,379,393 |
| E-911 Fund Subtotal | 2,700,000 | 2,700,000 | 1,479,393 | 1,479,393 | 1,379,393 |
| COPS Grant Fund | | | | | |
| Personnel | 897,024 | - | - | - | - |
| COPS Grant Fund Subtotal | 897,024 | - | - | - | - |
| Photo Red Light Fund | | | | | |
| Personnel | 1,344,300 | 1,344,300 | 1,330,000 | 1,684,716 | - |
| Materials & Supplies | 1,152,151 | - | - | - | - |
| Services | 45,700 | 45,700 | 60,000 | 60,000 | - |
| Photo Red Light Fund Subtotal | 2,542,151 | 1,390,000 | 1,390,000 | 1,744,716 | - |
| Police Subtotal | 287,601,895 | 292,665,258 | 305,301,423 | 303,541,981 | 313,134,080 |
| Fire | | | | | |
| General Fund | | | | | |
| Personnel | 200,736,914 | 204,662,845 | 208,812,557 | 213,218,100 | 214,339,244 |
| Materials & Supplies | 5,353,850 | 3,778,153 | 3,711,369 | 3,574,353 | 3,937,961 |
| Services | 9,950,915 | 10,784,077 | 11,099,930 | 9,935,816 | 11,612,321 |
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| Fire Subtotal | 216,614,239 | 219,395,146 | 226,040,527 | 226,874,534 | 231,974,387 |
| Department Total | \$ 518,407,664 | \$ 526,237,984 | \$ 546,246,115 | \$ 544,595,851 | \$ 558,479,554 |

| Department Personnel Summary | | | | | |
|------------------------------|-------|----------------|----------------|------------------|------------------|
| Fund | FT/PT | 2013 Actual | 2014 Actual | 2015 Budgeted | 2016 Budgeted |
| General Fund | | | | | |
| Administration | FT | 10 | 9 | 10 | 10 |
| | PT | 1 | 1 | 1 | 1 |
| Support Services | FT | 49 | 48 | 49 | 49 |
| | PT | 4 | 4 | 6 | 6 |
| Police | | | | | |
| Uniformed ⁽¹⁾ | FT | 1,904 | 1,913 | 1,899 | 1,908 |
| Civilian | FT | 325 | 351 | 408 | 409 |
| | PT | 7 | 9 | 10 | 10 |
| Fire | | | | | |
| Uniformed | FT | 1,549 | 1,539 | 1,538 | 1,534 |
| Civilian | FT | 37 | 41 | 51 | 51 |
| | PT | 3 | 3 | 4 | 4 |
| Total | | 3,889 | 3,918 | 3,976 | 3,982 |

⁽¹⁾ Actual 2013 numbers include the use of a COPS Hiring Recovery Program (CHRP) Grant for partial year funding for 48 personnel.

| Operating Budget by Program | | |
|-----------------------------|-----------------------|--------------|
| Program | 2016 | 2016 |
| | Proposed | FTEs |
| Administration | \$ 22,572,932 | 95 |
| Communications | 22,662,196 | 222 |
| Community Programs | 13,346,075 | 92 |
| Fire Emergency Services | 191,184,149 | 1,383 |
| Fiscal | 1,536,882 | 14 |
| Homeland Security | 25,455,771 | 163 |
| Human Resources | 2,433,233 | 25 |
| Investigative | 48,520,216 | 354 |
| Legal Matters | 931,323 | 0 |
| Narcotics | 14,072,807 | 95 |
| Police Patrol | 144,733,656 | 1,130 |
| Safety Force Recruitment | 2,300,416 | 18 |
| Safety Regulatory Services | 7,109,589 | 58 |
| Support Operations | 41,097,188 | 179 |
| Technical Operations | 3,575,942 | 24 |
| Training | 16,947,179 | 109 |
| Department Total | \$ 558,479,554 | 3,961 |

The programs above and the program descriptions on the following pages represent those that will be used in the city's new accounting system which will go live January 1, 2016. As such, no history of financial or personnel data by program is included in this document for prior years.



2016 PROGRAM GUIDE

ADMINISTRATION

To maintain safe neighborhoods by providing effective management and support to the delivery of public safety services by the divisions of police, fire, and support services. To work cooperatively with citizens to minimize injury, death and destruction of property.

COMMUNICATIONS

To acquire and maintain all communication tools and equipment needed by fire, law enforcement, and emergency medical personnel to efficiently and effectively deliver public safety services to the citizens of Columbus. To receive emergency calls from citizens and dispatch the appropriate resources to the emergency.

COMMUNITY PROGRAMS

To provide financial support to community initiatives such as the Community Crime Patrol, Capital Area Human Society, Truancy, Crime Stoppers, and Community Summer Initiative. To provide public services needed for the safety and well-being of the citizens of Columbus.

FIRE EMERGENCY SERVICES

To minimize injuries, death, and property loss related to fire and medical emergencies.

FISCAL

To support the Department of Public Safety's mission and personnel through budget preparation, fiscal monitoring, procurement and payment of services, and supplies and materials.

HOMELAND SECURITY

To provide the citizens of Central Ohio with a safe environment and a comprehensive emergency management solution to catastrophic events. To promote the safe movement of pedestrian and vehicular traffic on city streets and freeway. To provide for the mitigation of suspected explosive devices and direct operations of spills containing hazardous materials.

HUMAN RESOURCES

To provide professional services in the areas of employee benefits, compensation, labor relations, industrial hygiene, equal employment opportunities, and the hiring of both civilian and sworn personnel.

INVESTIGATIVE

To shield victims of sexual assault, family violence, child abuse, child exploitation and missing persons from further danger through investigations and prosecution. To investigate crimes against person resulting in the loss of human life or serious physical harm. To investigate the origins of suspicious fires including filing charges against suspects. To investigate felony property crimes and to provide expert forensic laboratory services and community education for law enforcement agencies.

LEGAL MATTERS

To provide assistance to the City Attorney's Office and process all claims against Public Safety.

NARCOTICS

To interdict the flow of illegal narcotics into Columbus and specific geographical areas within its boundaries, respond to complaints and concerns of drug related activity, seize drugs and assets, and to educate the public on how to fight drug trafficking. To enforce laws against prostitution, gambling, morality, liquor violations, and related drug offenses.

POLICE PATROL

To provide public service that reflects a genuine desire to care for the safety and well-being of our community and our employees.

SAFETY FORCE RECRUITMENT

To provide agency excellence through exhaustive pre-hire contracts and investigations and to recruit qualified and diverse men and woman for the positon of Columbus Police Officer or Firefighter.

SAFETY REGULATORY SERVICES

To enforce rules and regulations pertaining to licenses and licensing procedures as they affect the public health, safety, and welfare. To assure the weights and measures in commercial service within the city are properly installed and accurate. To enforce the provisions of the fire prevention code and safeguard life, property, or public welfare from the hazards of fire.

SUPPORT OPERATIONS

To ensure the safety of citizens by providing secure locations for property and impounded vehicles, fingerprint identification, and coordination of criminal prosecutions. To maintain facilities, apparatus, fire supplies, and police record management.

TECHNICAL OPERATIONS

To provide the technical expertise and services needed to maintain public safety's interoperable radios and other communication equipment including the Police Division's computer network and Panasonic arbitrator cruiser video system.

TRAINING

To enhance and improve the quality of law enforcement, firefighting, and emergency medical services by providing the knowledge and skills necessary for personnel to perform their jobs safely and efficiently.
