COLUMBUS

Enterprise Funds

Sewerage and Drainage Operating Fund

The sanitary sewer enterprise fund is used by the city to account for all financial activity related to the operation of the sanitary sewer enterprise. The city collects and treats effluent of city residents and residents of certain suburban areas. The city has two sewerage treatment plants. Revenues consist primarily of user charges.

2025 Cash Balance Statement

The projected beginning year 2025 cash balance is \$299.6 million, which includes \$79.5 million in two reserve funds and an Environmental Protection Agency mandated replacement fund.

| 2025 Sewerage and Drainage Opera | ting | Fund |
|---|----------|---------------|
| Balance Summary | | |
| | • | |
| Unencumbered Cash Balance (January 1, 2025) | \$ | 299,601,544 |
| Plus Estimated 2025 Receipts | | 381,035,226 |
| Total Estimated Available Resources | \$ | 680,636,771 |
| Less 2025 Recommended Operating Budget (Sewers/Drains) | | (350,407,122) |
| Less 2025 Recommended Operating Budget (Administration) | | (26,147,030) |
| Projected Available Balance (December 31, 2025) | \$ | 304,082,619 |
| | <u> </u> | 004,002,010 |

2025 Revenue Summary

User fees support the operations of the Division of Sewerage and Drainage. Section 118 of the Columbus City Charter empowers City Council to establish separate utility rates to fully cover the cost of service. Rates are set to fully recover the cost of operations, maintenance, and debt service, and are reviewed annually by the Sewer and Water Advisory Board. City Council must approve all rate increases before they are effective.

One of the city's goals in the rate setting process is to avoid steep increases and at the same time fully meet the needs of the system. To achieve this goal, a pro forma operating statement was developed. The pro forma is routinely updated to reflect changing appropriations, expenditures, and revenues.

| 2025 S | 2025 Sewerage and Drainage Operating Fund Revenue by Source and Year Historical and Projected | | | | | | | | | | | | |
|---------------------------------|---|----|-------------|-------------|-------------|----------|-------------|--|--|--|--|--|--|
| 2022 2023 2024 | | | | | | | | | | | | | |
| Revenue Summary | Actual | | Actual | | Estimated | Proposed | | | | | | | |
| Sewer Sales | \$ 253,107,178 | \$ | 272,515,739 | \$ | 267,534,218 | \$ | 296,106,422 | | | | | | |
| Wet Weather Charges | 45,281,478 | | 48,306,216 | | 47,613,786 | | 51,998,725 | | | | | | |
| System Capacity Charges | 8,700,565 | | 9,148,987 | | 8,595,325 | | 10,007,448 | | | | | | |
| Investment Earnings | 4,155,990 | | 10,213,883 | | 13,715,434 | | 8,019,730 | | | | | | |
| Storm Maintenance Reimbursement | 10,642,976 | | 3,270,142 | | 9,804,776 | | 10,964,769 | | | | | | |
| Other Revenue | 1,693,131 | | 1,608,359 | | 2,368,723 | | 3,938,133 | | | | | | |
| Cash Balance | 268,576,038 | | 285,970,128 | | 314,016,824 | | 299,601,544 | | | | | | |
| Total Resources | \$ 592,157,356 | \$ | 631,033,455 | \$ 6 | 63,649,087 | \$6 | 80,636,771 | | | | | | |
| Percent Change | | | 6.57% | | 5.17% | | 2.56% | | | | | | |

Notes:

- The Sewer and Water Advisory Board recommended a five percent increase in rates for 2025. With this increase, revenues, excluding the beginning balance, will exceed \$381 million in 2025.
- The interest earnings projection in 2025 estimates a 41 percent decrease from 2024 estimated interest. Investment income, as a revenue source to the enterprise funds, is based on the amount of cash available in the treasury upon which interest can be earned.
- The storm maintenance reimbursement will continue in 2025. This transfer of funds from the storm to the sanitary sewer fund is a reimbursement for shared resources.
- The low-income discount is continued in 2025. This discount is applied to the commodity portion of the customer's sanitary sewer bill to provide financial relief to qualifying customers.

Sewerage and Drainage Operating Fund Pro Forma Operating Statement

Presented below is a pro forma operating statement for the sewerage system enterprise operating fund, reflecting sanitary sewer operations only. A separate pro forma statement for storm sewer operations is presented later in this document. Represented is a projection of the sewerage and drainage operating fund revenues and expenditures for the period 2023 through 2034, the assumptions for which are outlined below. The pro forma operating statement is essential to the planning and rate setting processes. The major assumptions upon which the pro forma's numbers are based are as follows:

 The Sewer and Water Advisory Board has recommended various sewer rate increases, and such increases are projected to generate an additional three percent in revenue for 2025.

- Growth of the sanitary system is projected to be one-half percent throughout the pro forma projection period.
- System capacity charges are assumed to grow by approximately 16 percent in 2025.
- Projections for personnel costs reflect the rates in effect for the various collective bargaining agreements and/or management salary ordinances represented in the division.
- The 2025 operations and maintenance budget includes \$16.3 million to pay pro rata (payment to the general fund for services provided to the utility divisions by general fund agencies).
- In 2025, the division will pay over \$182 million in debt service costs related to various debt issuances. This debt was issued to help fund large infrastructure improvements and upgrades at the wastewater treatment plants and to the wastewater system.
- The Division of Sewerage and Drainage's pro forma statement assumes that all general obligation debt will be issued in the first-half of any given year, such that half of the interest expense is due in the issuance year and the first principal payment is due in a future year.
- A portion of the costs associated with the Public Utilities Director's Office is borne by the sewerage enterprise operating fund. In 2025, \$26.1 million is allocated in this fund for the Director's Office.

Enterprise Funds

| | PRO FORMA OPERATING STATEMENT (000's omitted) Actual Estimated Proposed | | | | | | | | | | | | | | |
|---|---|-------------------|------------------|------------|------------|------------|------------|------------|------------|------------|------------|-----------|--|--|--|
| | Actual 2023 | Estimated 2024 | Proposed 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | | | |
| Revenue | | | | | | | | | | | | | | | |
| Sewer Sales | \$ 272,516 | \$ 267,534 | \$ 284,262 | \$ 299,968 | \$ 319,556 | \$ 343,634 | \$ 369,527 | \$ 397,371 | \$ 427,313 | \$ 455,216 | \$ 484,942 | \$ 511,73 | | | |
| Sewer Sales Increase | - | - | 11,844 | 14,998 | 18,641 | 20,045 | 21,556 | 23,180 | 21,366 | 22,761 | 20,206 | 21,32 | | | |
| Wet Weather | 48,306 | 47,614 | 49,942 | 52,623 | 55,781 | 59,557 | 63,565 | 67,039 | 70,747 | 74,099 | 77,636 | 80,724 | | | |
| Wet Weather Increase | - | - | 2,056 | 2,497 | 3,070 | 3,254 | 3,474 | 3,708 | 3,352 | 3,537 | 3,087 | 3,235 | | | |
| Investment Earnings | 10,214 | 13,715 | 8,020 | 8,060 | 8,100 | 8,141 | 8,181 | 8,222 | 8,263 | 8,305 | 8,346 | 8,388 | | | |
| System Capacity Charges | 9,149 | 8,595 | 10,007 | 10,108 | 10,209 | 10,311 | 10,414 | 10,518 | 10,623 | 10,729 | 10,837 | 10,945 | | | |
| Other | 1,409 | 2,295 | 3,938 | 3.942 | 3,946 | 3,950 | 3.954 | 3,958 | 3.962 | 3,966 | 3.970 | 3,974 | | | |
| Reimbursement from Stormwater Fund | 3,270 | 9,805 | 10,965 | 11,239 | 11,520 | 11,808 | 12,103 | 12,406 | 12,716 | 13,034 | 13,360 | 13,693 | | | |
| Debt Refinancing | 191 | 73 | - | - | - | - | - | - | - | - | - | | | | |
| Transfer In | 8 | - | - | - | - | - | - | - | - | - | - | | | | |
| Total Revenue | 345,063 | 349,632 | 381,035 | 403,434 | 430,822 | 460,700 | 492,774 | 526,401 | 558,341 | 591,647 | 622,383 | 654,016 | | | |
| | | | | | | | | | | | | | | | |
| Beginning Fund Balance | 285,970 | 314,017 | 299,602 | 304,083 | 302,176 | 288,782 | 280,518 | 249,053 | 257,889 | 180,628 | 184,191 | 230,740 | | | |
| Total Resources | 631,033 | 663,649 | 680,637 | 707,517 | 732,998 | 749,482 | 773,292 | 775,455 | 816,230 | 772,274 | 806,574 | 884,755 | | | |
| Operating Expenses Personnel Services | 34,174 | 36,785 | 43,462 | 41,632 | 42,881 | 44,168 | 45,493 | 46,858 | 48,263 | 49,711 | 51,203 | 52,739 | | | |
| Health Insurance | 6,784 | 7,434 | 9,968 | 9,734 | 10,220 | 10,731 | 11,268 | 11,831 | 12,423 | 13,044 | 13,696 | 14,381 | | | |
| Supplies & Materials | 11,625 | 16,873 | 17,083 | 14,760 | 15,940 | 17,216 | 18,593 | 20,080 | 21,687 | 23,422 | 25,296 | 27,319 | | | |
| Pro Rata | 14,710 | 16,976 | 16,292 | 17,465 | 18,650 | 19,944 | 21,332 | 22,788 | 24,171 | 25,612 | 26,943 | 28,312 | | | |
| Contractual Services | 42,061 | 54,626 | 61,228 | 54,763 | 56,953 | 59,231 | 61,600 | 64,064 | 66,627 | 69,292 | 72,064 | 74,946 | | | |
| Other | 73 | 55 | 127 | 127 | 128 | 128 | 129 | 130 | 130 | 131 | 132 | 132 | | | |
| Equipment | 831 | 3,229 | 5,274 | 4,780 | 5,258 | 5,784 | 6,363 | 6,999 | 7,699 | 8,469 | 9,316 | 10,247 | | | |
| Department of Public Utilities Allocation | 13,706 | 18,633 | 26,147 | 22,513 | 23,638 | 24,820 | 26,061 | 27,364 | 28,732 | 30,169 | 31,677 | 33,261 | | | |
| Transfers | - | - | 14,364 | 14,164 | 9,981 | 45,856 | 71,647 | 32,044 | 47,672 | 32,959 | - | - | | | |
| Total Operating Expenses | 123,964 | 154,611 | 193,945 | 179,937 | 183,651 | 227,878 | 262,486 | 232,159 | 257,405 | 252,809 | 230,326 | 241,339 | | | |
| Debt Service | | | | | | | | | | | | | | | |
| Revenue Bond | 33,390 | 45.314 | - | | | - | - | - | - | - | - | - | | | |
| General Obligation | 60,395 | 65,418 | 62,399 | 60,221 | 57,391 | 54,216 | 49,433 | 49,992 | 45,377 | 41,283 | 39,626 | 35,346 | | | |
| OWPCLF/OWDA Debt - Non Wet Weather | 98,483 | 97,728 | 112,660 | 123,207 | 139,317 | 104,545 | 91,137 | 88,642 | 156,863 | 82,358 | 81.947 | 82,011 | | | |
| Proposed New Debt | - | - | 7,050 | 41,476 | 63,356 | 81,823 | 120,682 | 146,273 | 175,457 | 211,133 | 223,435 | 244,691 | | | |
| Fiscal Charges | 785 | 977 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | | | |
| Total Debt Service | 193,053 | 209,437 | 182,609 | 225,404 | 260,565 | 241,085 | 261,752 | 285,407 | 378,198 | 335,274 | 345,508 | 362,549 | | | |
| Total Expenses | 317,017 | 364,048 | 376,554 | 405,341 | 444,215 | 468,964 | 524,238 | 517,565 | 635,602 | 588,084 | 575,834 | 603,887 | | | |
| | | | | | | | | | | | | | | | |

Electricity Enterprise Fund

The electricity enterprise fund is used by the city to account for all financial activity related to the operation of the electricity enterprise. The city purchases, but does not generate, electricity and sells it to its residential and commercial customers. Revenues consist primarily of user charges.

2025 Cash Balance Statement

Revenues into the electricity enterprise fund are expected to continue to parallel the expense for the purchase of power. Electrical sales revenue is expected to increase slightly over that of the previous year.

At the beginning of 2025, there is a projected cash balance of \$10.9 million, which reflects the combined balances of the reserve and operating funds.

| 2025 Electricity Enterprise Fu Balance Summary | nd | |
|--|----|---|
| Unencumbered Cash Balance (January 1, 2025) Plus Estimated 2025 Receipts | \$ | 10,975,020 101,593,279 |
| Total Estimated Available Resources Less 2025 Recommended Operating Budget (Power) Less 2025 Recommended Operating Budget (Administration) | \$ | 112,568,299 (121,637,726) (5,374,033) |
| Projected Available Balance (December 31, 2025) | \$ | (14,443,460) |

2025 Revenue Summary

The electricity enterprise is supported by revenues generated through the sale of wholesale (purchased) power. Section 118 of the Columbus City Charter empowers City Council to establish separate utility rates to fully cover the cost of service. Rates are set to completely recover the cost of operations, maintenance, and debt service. City Council must approve all rate increases before they are effective.

Electricity operating fund revenues fall into two basic categories: revenue from the retail sale of electricity and specific services (e.g. operation and maintenance of expressway lighting) and investment earnings.

| 202 | Revenue by | Sou | rce and Yea | | | | | |
|--------|---|---|--|---|--|--|---|--|
| | 2022 | and | 2023 | | 2024 | | 2025 | |
| Actual | | | Actual | E | stimated | Proposed | | |
| \$ | 78,128,691 1,173,073 (3,358,596) (195,849) - 9,587,147 34,037,580 | \$ | 80,098,474 1,167,747 (3,360,752) 1,024,427 - 10,005,297 30,377,231 | \$ | 86,862,927 1,256,147 (3,648,331) 1,500,000 (1,840,555) 9,588,262 27,038,532 | \$ | 103,171,973 1,187,000 (3,409,228) 1,102,500 (2,008,966) 1,550,000 10,975,020 | |
| \$ 1 | 19,372,046 | \$1 | | \$1 | | \$ 112,568,299 | | |
| | \$ | Revenue by Historical 2022 Actual \$ 78,128,691 1,173,073 (3,358,596) (195,849) - 9,587,147 | Revenue by Sou Historical and 2022 Actual \$ 78,128,691 1,173,073 (3,358,596) (195,849) 9,587,147 34,037,580 | Revenue by Source and Yea Historical and Projected 2022 2023 Actual Actual \$ 78,128,691 \$ 80,098,474 1,173,073 1,167,747 (3,358,596) (3,360,752) (195,849) 1,024,427 9,587,147 10,005,297 34,037,580 30,377,231 | Revenue by Source and Year Historical and Projected 2022 2023 Actual Actual E \$ 78,128,691 \$ 80,098,474 \$ 1,173,073 1,167,747 \$ (3,358,596) (3,360,752) \$ (195,849) 1,024,427 \$ 9,587,147 10,005,297 \$ 34,037,580 30,377,231 \$ \$ 119,372,046 \$ 119,312,423 \$ 1 | Historical and Projected 2022 2023 2024 Actual Actual Estimated \$ 78,128,691 \$ 80,098,474 \$ 86,862,927 1,173,073 1,167,747 1,256,147 (3,358,596) (3,360,752) (3,648,331) (195,849) 1,024,427 1,500,000 - - (1,840,555) 9,587,147 10,005,297 9,588,262 34,037,580 30,377,231 27,038,532 \$ 119,372,046 \$ 119,312,423 \$ 120,756,980 | Revenue by Source and Year Historical and Projected 2022 2023 2024 Actual Actual Estimated \$ 78,128,691 \$ 80,098,474 \$ 86,862,927 \$ 1,173,073 1,167,747 1,256,147 \$ (3,358,596) (3,360,752) (3,648,331) \$ (195,849) 1,024,427 1,500,000 \$ - - (1,840,555) \$ 9,587,147 10,005,297 \$ \$ 34,037,580 30,377,231 27,038,532 \$ \$ 119,372,046 \$ 119,312,423 \$ 120,756,980 \$ 1 | |

Notes:

- Revenues, excluding the beginning year cash balance, are expected to be over \$101 million in 2025.
- Revenues to the electricity enterprise fund are generated through the purchase of wholesale and resale of retail electricity.
- Effective May 2001, changes in state law caused the Division of Electricity to pay the proceeds of a kilowatt hour tax to the general fund. At that time, to avoid a net reduction in revenue to the division, the general fund reimbursed the payments to the electricity operating fund. However, in 2004, legislation was passed that allowed the general fund to keep the kilowatt hour proceeds. In turn, through 2008, the division received a portion of the costs associated with operation of the street light system from the street construction, maintenance, and repair fund (SCMR fund). Starting in 2009, however, this intra-fund transfer was not made again until 2023, when the general fund retained 100 percent of the value of the kilowatt hour tax.
- 2025 includes \$1.1 million of anticipated investment earnings.

Electricity Enterprise Fund Pro Forma Operating Statement

Presented on the next page is a pro forma operating statement for the electricity enterprise operating fund, which outlines projections of operating fund revenues and expenditures on a cash basis for the period 2023 through 2034. Assumptions are outlined below. This division does not follow the same rate setting processes as the Water, Sanitary, and Stormwater Divisions. Rather, its rates are determined by what the market will support given that there are other providers of retail electricity in the area. As such, the pro forma operating statement is essential to the division's planning, management, and decision-making processes. The major assumptions upon which the pro forma's numbers are based are as follows:

- The pro forma assumes operating, maintenance, and debt service costs for the division's street lighting program through the entire pro forma period. The objective of the program is to install street lighting throughout the city with revenues derived from electric retail sales.
- The largest portion of the Division of Electricity's budget, by far, is for the purchase of wholesale electrical power. In 2025, over \$64 million is budgeted for this commodity. These figures reflect the division's estimates for transmission, capacity, and other ancillary charges.
- Growth of the electric system (i.e. residential sales) is projected to be two percent throughout the pro forma projection period.
- A portion of the costs associated with the Public Utilities Director's Office is borne by the electricity enterprise operating fund. In 2025, \$5.3 million is allocated in this fund for this purpose.



Enterprise Funds

| | Actual 2023 | Estimated 2024 | Proposed 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|---|----------------|-------------------|------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|----------|
| Revenue | | | | | | | | | | | | |
| Residential Electricity Sales | \$ 8.300 | \$ 9.600 | \$ 13.452 | \$ 16.573 | \$ 20.477 | \$ 20.579 | \$ 20.682 | \$ 20.785 | \$ 20.889 | \$ 20.994 | \$ 21.099 | \$ 21,20 |
| Commercial Electricity Sales | 70,869 | 76,263 | 88,724 | 103,586 | 123,510 | 124,127 | 124,748 | 125,371 | 125,998 | 126,628 | 127,261 | 127,89 |
| Area Lighting | 697 | 700 | 715 | 562 | 573 | 584 | 596 | 608 | 620 | 632 | 645 | 65 |
| Expressway Lighting | 471 | 556 | 472 | 474 | 477 | 479 | 482 | 484 | 486 | 489 | 491 | 49 |
| Kilowatt Hour Tax Reduction | (3,361) | (3,648) | (3,409) | (3,426) | (3,443) | (3,461) | (3,478) | (3,495) | (3,513) | (3,530) | (3,548) | (3,56 |
| D'Shaughnessey hydro | - | - | 134 | 269 | 270 | 271 | 271 | 272 | 273 | 274 | 274 | 27 |
| Cogen | - | (1,841) | (2,143) | (2,597) | (2,886) | (3,226) | (7,835) | (7,874) | (7,914) | (7,953) | (7,993) | (3,249 |
| AMI | - | 500 | - | - | - | - | - | - | - | - | - | |
| Electric Standby Rate | - | 225 | - | - | - | - | - | - | - | - | - | |
| PCRA | 6,895 | 6,113 | - | - | - | - | - | - | - | - | - | |
| Other Revenues | 3,090 | 2,000 | 1,530 | 1,561 | 1,592 | 1,624 | 1,656 | 1,689 | 1,723 | 1,757 | 1,793 | 1,82 |
| nvestment Earnings | 1,024 | 1,500 | 1,103 | 1,158 | 1,216 | 1,276 | 1,340 | 1,407 | 1,477 | 1,551 | 1,629 | 1,71 |
| Debt Refinancing | 19 | 750 | 20 | - | - | - | - | - | - | - | - | |
| Transfer In (Sewers, Water) | 929 | 1,000 | 996 | - | - | - | - | - | - | | - | |
| Total Revenue | 88,935 | 93,718 | 101,593 | 118,159 | 141,784 | 142,253 | 138,462 | 139,247 | 140,041 | 140,842 | 141,651 | 147,252 |
| | | | | | | | | | | | | |
| Beginning Fund Balance | 30,377 | 27,039 | 10,975 | (14,443) | (18,641) | (5,435) | 1,507 | 231 | (1,885) | (6,446) | (12,920) | (21,603 |
| Total Resources | 119,312 | 120,757 | 112,568 | 103,716 | 123,143 | 136,818 | 139,968 | 139,478 | 138,156 | 134,396 | 128,732 | 125,649 |
| | | | | | | | | | | | | |
| Operating Expenses | | | | | | | | | | | | |
| Personnel Services | 8,285 | 9,220 | 11,118 | 10,056 | 10,107 | 10,157 | 10,208 | 10,259 | 10,310 | 10,362 | 10,414 | 10,46 |
| Health Insurance | 1,310 | 1,604 | 2,131 | 1,790 | 1,504 | 1,263 | 1,061 | 891 | 749 | 629 | 528 | 44 |
| Purchase Power | 54,615 | 60,700 | 64,255 | 74,836 | 75,452 | 77,557 | 77,557 | 75,582 | 75,354 | 75,386 | 75,386 | 75,38 |
| NextERA Solar PPA Costs | | 1,500 | 3,520 | | | | | | | | | |
| Supplies & Materials | 5,138 | 5,053 | 6,289 | 4,151 | 4,566 | 5,023 | 5,525 | 6,077 | 6,685 | 7,354 | 8,089 | 8,89 |
| Pro Rata | 3,862 | 4,440 | 4,343 | 5,325 | 6,388 | 6,409 | 6,239 | 6,274 | 6,310 | 6,346 | 6,383 | 6,63 |
| Services | 11,318 | 11,337 | 14,137 | 10,321 | 11,353 | 12,489 | 13,738 | 15,111 | 16,622 | 18,285 | 20,113 | 22,12 |
| Other | 6 | 21 | 22 | 11 | 11 | 11 | 11 | 11 | 11 | 12 | 12 | 1 |
| Capital Equipment | 3,140 | 9,114 | 11,043 | 5,065 | 5,217 | 5,373 | 5,534 | 5,700 | 5,871 | 6,048 | 6,048 | 6,04 |
| Department of Public Utilities Allocation | 2,712 | 3,817 | 5,374 | 4,953 | 5,448 | 5,993 | 6,592 | 7,251 | 7,976 | 8,774 | 9,651 | 10,61 |
| Total Operating Expenses | 90,385 | 106,807 | 122,233 | 116,508 | 120,045 | 124,274 | 126,464 | 127,158 | 129,890 | 133,195 | 136,624 | 140,629 |
| Debt Service | | | | | | | | | | | | |
| General Obligation | 1,855 | 2,901 | 3,880 | 3,505 | 3,401 | 3,297 | 3,193 | 3,084 | 2,970 | 2,692 | 2,594 | 2,49 |
| Street Light Assessments | .,500 | 2,001 | 418 | | 5, 191 | 5,257 | 13 | 13 | 13 | 13 | 13 | 2,40 |
| New Distribution Debt Service | | - | 381 | 2.244 | 5.033 | 7.640 | 9,967 | 11.008 | 11,629 | 11.316 | 11.004 | 10,69 |
| Fiscal Charges | 34 | 73 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 10,00 |
| Total Debt Service | 1,889 | 2,975 | 4,779 | 5,849 | 8,534 | 11,037 | 13,273 | 14,205 | 14,712 | 14,121 | 13,711 | 13,301 |
| | | | | | | | | | | | | |
| | | 400 800 | 107 010 | 400 256 | 128,579 | 135,311 | 139,737 | 141,363 | 144,602 | 147,316 | 450 225 | 452 020 |
| Total Expenses | 92,274 | 109,782 | 127,012 | 122,356 | 120,579 | 135,311 | 139,131 | 141,303 | 144,002 | 147,310 | 150,335 | 153,930 |

Water Operating Fund

The water enterprise fund is used by the city to account for all financial activity relating to the operation of the water enterprise. The city collects, purifies, and sells water to city residents and residents of certain suburban areas. Water is collected from surface areas (rivers) and wells. The city has three water treatment plants. Revenues consist primarily of user charges.

2025 Cash Balance Statement

The projected beginning year 2025 cash balance is \$208.4 million, which includes \$45.0 million in a reserve fund.

| 2025 Water Operating Fund Balance Summary | d | |
|---|----|-----------------------------------|
| Unencumbered Cash Balance (January 1, 2025) | \$ | 208,386,828 |
| Plus Estimated 2025 Receipts Total Estimated Available Resources | \$ | <u>275,236,852</u> 483,623,680 |
| Less 2025 Recommended Operating Budget (Water) | Ψ | (287,428,123) |
| Less 2025 Recommended Operating Budget (Administration) | | (23,780,568) |
| Projected Available Balance (December 31, 2025) | \$ | 172,414,989 |

2025 Revenue Summary

User fees completely support the operations of the Water Division. Section 118 of the Columbus City Charter empowers City Council to establish separate utility rates to fully cover the cost of service. Rates are set to recover the cost of operations, maintenance, and debt service, and are reviewed annually by the Sewer and Water Advisory Board. City Council must approve all rate increases before they are effective.

One of the city's goals in the rate setting process is to avoid steep increases, and at the same time, fully meet the needs of the system. To achieve this goal, a pro forma operating statement was developed. The pro forma is routinely updated to reflect changing appropriations, expenditures, and revenues.

| | 2025 Water Operating Fund Revenue by Source and Year Historical and Projected | | | | | | | | | | | | |
|-------------------------|---|-------------|----------------|-----|-------------|----------|-------------|--|--|--|--|--|--|
| | 2022 2023 2024 | | | | | | | | | | | | |
| Revenue Summary | | Actual | Actual | I | Estimated | Proposed | | | | | | | |
| Water Sales | \$ | 206,023,733 | 218,873,767 | \$ | 225,941,698 | \$ | 257,456,307 | | | | | | |
| Water Penalty Fee | | 2,654,655 | 2,475,635 | | 2,089,338 | | 1,717,943 | | | | | | |
| System Capacity Charges | | 6,549,597 | 7,655,558 | | 7,991,776 | | 7,851,122 | | | | | | |
| Sewer Billings | | 5,063,940 | 4,416,718 | | 4,311,946 | | 2,201,344 | | | | | | |
| Meter Service Fee | | 856,391 | 1,118,675 | | 1,047,989 | | 952,352 | | | | | | |
| Investment Earnings | | 2,805,358 | 6,722,475 | | 9,126,862 | | 3,948,329 | | | | | | |
| Other Revenue | | 2,066,666 | 1,983,038 | | 3,042,385 | | 1,109,456 | | | | | | |
| Cash Balance | | 188,287,162 | 199,782,842 | | 215,611,101 | | 208,386,828 | | | | | | |
| Total Resources | \$ 4 | 14,307,502 | \$ 443,028,707 | \$4 | 469,163,095 | \$4 | 183,623,680 | | | | | | |
| Percent Change | | | 6.93% | | 5.90% | 3.08% | | | | | | | |

Notes:

- The Sewer and Water Advisory Board recommended a five percent increase in water rates for 2025. Water sales are projected to generate \$257 million in 2025.
- The low-income discount is continued in 2025. This discount is applied to the commodity portion of the customer's water bill to provide financial relief to qualifying customers.
- The 2025 investment earnings projection reflects an decrease of 56.7 percent from 2024 estimated income. Investment income, as a revenue source to the enterprise funds, is based on the amount of cash available in the treasury upon which interest can be earned.

Water Operating Fund Pro Forma Operating Statement

A pro forma operating statement from 2023 through 2034 is presented on the following page. The statement is designed to project the utility's revenues and expenditures for that period, given certain assumptions, and is essential to the planning and rate-setting process. The major assumptions upon which the water pro forma's numbers are based are as follows:

- The Sewer and Water Advisory Board recommended a five percent increase in water rates for 2025.
- Growth of the water system (i.e., water sales) is projected to be one percent annually throughout the pro forma period.
- Interest rates on investments of revenues and reserves are projected to grow by one percent annually.
- Included in the operations and maintenance budget for 2025 is just under \$12.4 million for payment of pro rata.
- Proposed new debt is issued both in the form of general obligation bonds at an assumed interest rate of five percent, and loans from the Water Supply Revolving Loan Account at an assumed interest rate of three percent.
- The Division of Water's pro forma statement assumes that all general obligation debt will be issued in the first-half of any given year, such that half of the interest expense is due in the issuance year, and the first principal payment is due in a future year.
- A portion of the costs associated with the Public Utilities Director's Office is borne by the water enterprise operating fund. In 2025, \$23.8 million is allocated in this fund for this purpose.

| | Actual 2023 | Estimated 2024 | Proposed 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--|----------------|-------------------|------------------|------------|------------|------------|------------|------------|------------|------------|------------|-----------|
| Revenue | | | | | | | | | | | | |
| Water Sales | \$ 218,874 | \$ 225,942 | \$ 243,266 | \$ 245,583 | \$ 264,087 | \$ 286,640 | \$ 314,000 | \$ 347,127 | \$ 383,749 | \$ 424,235 | \$ 464,728 | \$ 504,41 |
| Water Sales Increase | - | - | 14,191 | 14,326 | 17,606 | 21,498 | 26,167 | 28,927 | 31,979 | 31,818 | 30,982 | 29,42 |
| Investment Earnings | 6,722 | 9,127 | 3,948 | 3,948 | 3,988 | 4,028 | 4,068 | 4,109 | 4,150 | 4,191 | 4,233 | 4,27 |
| System Capacity Charges | 7,656 | 7,992 | 7,851 | 7,851 | 7,930 | 8,009 | 8,089 | 8,170 | 8,252 | 8,334 | 8,417 | 8,50 |
| CUBS Billing Charges | 4,417 | 4,312 | 2,201 | 2,201 | 2,311 | 2,427 | 2,548 | 2,676 | 2,810 | 2,950 | 3,098 | 3,25 |
| Penalties | 2,476 | 2,089 | 1,718 | 1,718 | 1,752 | 1,787 | 1,823 | 1,860 | 1,897 | 1,935 | 1,973 | 2,01 |
| Meter Service Fees | 1,119 | 1,048 | 952 | 952 | 962 | 971 | 981 | 991 | 1,001 | 1,011 | 1,021 | 1,03 |
| Other | 1,983 | 2,893 | 1,109 | 1,109 | 1,115 | 1,121 | 1,126 | 1,132 | 1,137 | 1,143 | 1,149 | 1,15 |
| Debt Refinancing | - | 149 | - | 150 | - | 151 | - | 152 | - | 152 | - | 15 |
| Total Revenue | 243,246 | 253,552 | 275,237 | 277,839 | 299,751 | 326,632 | 358,803 | 395,143 | 434,974 | 475,769 | 515,601 | 554,221 |
| | | | | | | | | | | | | |
| Beginning Fund Balance | 199,783 | 215,611 | 208,387 | 172,415 | 180,875 | 184,358 | 197,027 | 206,580 | 220,493 | 200,829 | 196,256 | 218,78 |
| Total Resources | 443,029 | 469,163 | 483,624 | 450,254 | 480,626 | 510,990 | 555,829 | 601,723 | 655,468 | 676,597 | 711,857 | 773,007 |
| | | | | | | | | | | | | |
| Operating Expenses | | | | | | | | | | | | |
| Personnel Services | 34,266 | 39,233 | 44,409 | 39,536 | 39,932 | 40,331 | 40,734 | 41,142 | 41,553 | 41,969 | 42,388 | 42,81 |
| Health Insurance | 6,592 | 7,815 | 9,985 | 10,484 | 11,009 | 11,559 | 12,137 | 12,744 | 13,381 | 14,050 | 14,753 | 15,49 |
| Supplies & Materials | 29,880 | 35,128 | 38,482 | 35,635 | 39,199 | 43,119 | 47,430 | 52,173 | 57,391 | 63,130 | 69,443 | 76,38 |
| Pro Rata | 10,320 | 11,829 | 12,386 | 12,496 | 13,489 | 14,692 | 16,146 | 17,775 | 19,574 | 21,403 | 23,202 | 24,93 |
| Contractual Services | 29,517 | 35,953 | 38,759 | 31,404 | 32,346 | 33,316 | 34,315 | 35,345 | 36,405 | 37,497 | 38,622 | 39,78 |
| Other | 65 | 55 | 53 | 39 | 39 | 40 | 40 | 40 | 40 | 40 | 41 | 4 |
| Equipment | 1,363 | 3,872 | 3,933 | 3,379 | 3,717 | 4,088 | 4,497 | 4,947 | 5,441 | 5,985 | 6,584 | 7,24 |
| Department of Public Utilities Allocation | 12,534 | 17,101 | 23,781 | 14,155 | 14,580 | 15,017 | 15,468 | 15,932 | 16,410 | 16,902 | 17,409 | 17,93 |
| Residuals | - | 5,000 | 25,243 | - | - | - | - | - | - | - | - | |
| 4th Water Plant | - | - | - | - | - | - | - | 25,000 | 25,750 | 26,523 | 27,318 | 28,13 |
| Total Operating Expenses | 124,538 | 155,985 | 197,031 | 147,128 | 154,309 | 162,161 | 170,768 | 205,097 | 215,945 | 227,499 | 239,760 | 252,756 |
| Debt Service Principal and Interest (General Obligation/WSRLP Loan Debt) | 102,732 | 104,142 | 110,156 | 104,884 | 109,714 | 108,574 | 106,473 | 95,391 | 96,710 | 90,215 | 79,023 | 79,16 |
| Proposed New Debt | - | | 3,672 | 17,016 | 31,895 | 42,879 | 71,658 | 80,392 | 141,634 | 162,278 | 173,938 | 177,81 |
| Fiscal Notes and Charges | 147,509 | 649 | 350 | 350 | 350 | 350 | 350 | 350 | 350 | 350 | 350 | 35 |
| Total Debt Service | 102,880 | 104,791 | 114,178 | 122,250 | 141,959 | 151,802 | 178,481 | 176,133 | 238,694 | 252,843 | 253,311 | 257,326 |
| | | | | | | | | | | | | |
| Total Expenses | 227,418 | 260,776 | 311,209 | 269,379 | 296,268 | 313,963 | 349,249 | 381,230 | 454,639 | 480,342 | 493,071 | 510,081 |

Storm Sewer Maintenance Fund

The storm sewer maintenance fund is used by the city to account for all financial activity related to the operation of the storm sewer enterprise. The city has a separate storm sewerage system, as well as a combined system that also handles sanitary sewage. Revenues consist primarily of user charges.

Prior to 1993, the storm sewer maintenance special revenue fund was used only to reimburse the sanitary operating fund for stormwater management expenses. No expenditures were made directly out of this fund. This arrangement changed in 1993, when the storm sewer maintenance fund became the operating fund for stormwater management engineering and design, although the sanitary fund is still reimbursed for some storm sewer maintenance expenses.

2025 Cash Balance Statement

A 2025 beginning year cash balance of \$53.3 million is projected for this fund, which includes a \$9.0 million reserve balance.

| 2025 Storm Sewer Maintenance Balance Summary | Fu | nd |
|--|-----------------------|---|
| Unencumbered Cash Balance (January 1, 2025) Plus Estimated 2025 Receipts Total Estimated Available Resources Less 2025 Recommended Operating Budget (Storm Sewer) Less 2025 Recommended Operating Budget (Administration) Projected Available Balance (December 31, 2025) | \$ \$ \$ | 53,276,915 50,051,294 103,328,209 (44,634,309) (6,971,742) 51,722,158 |

2025 Revenue Summary

Storm sewer maintenance fees provide the vast majority of revenues to this fund. In August 1995, the Division of Sewerage and Drainage implemented a new fee structure based on the impervious area of a given property, which directly relates to stormwater runoff into the storm drainage system. The stormwater service fee is based upon an equitable and consistent rate system, defined in equivalent residential units (ERU), where one ERU equals 2,000 square feet of impervious area.

In 2011, there was no increase to the stormwater fee as it was determined that sufficient revenues were being generated under the current fee structure. In 2012, the Sewer and Water Advisory Board voted to decrease the fee by two percent. In 2013, the fee structure remained unchanged. In 2024, however, the board recommended a one percent increase to continue into 2025.

| 2 | 2025 Storm Sewer Maintenance Fund Revenue by Source and Year Historical and Projected | | | | | | | | | | | | |
|------------------------|---|------------|----|------------|-----|------------|----------|------------|--|--|--|--|--|
| | | 2022 | | 2023 | | 2024 | | 2025 | | | | | |
| Revenue Summary | | Actual | | Actual | | stimated | Proposed | | | | | | |
| Storm Maintenance Fees | \$ | 45,653,450 | \$ | 46,487,739 | \$ | 47,168,834 | \$ | 48,985,772 | | | | | |
| Investment Earnings | | 605,213 | | 1,667,446 | | 2,457,174 | | 729,937 | | | | | |
| Other Revenue | | 7,803 | | 17,510 | | 62,055 | | 22,095 | | | | | |
| Penalties | | 509,310 | | 466,910 | | 482,727 | | 313,490 | | | | | |
| Cash Balance | | 38,687,937 | | 42,557,834 | | 51,984,885 | | 53,276,915 | | | | | |
| Total Resources | \$ 8 | 85,463,713 | \$ | 91,197,439 | \$1 | 02,155,675 | \$ 1 | 03,328,209 | | | | | |
| Percent Change | | | | 6.71% | | 12.02% | | 1.15% | | | | | |

Storm Sewer Maintenance Fund Pro Forma Operating Statement

- The storm sewer maintenance pro forma operating statement assumes a one percent increase to the storm sewer maintenance fee in 2025. This increase will fund additional costs to mitigate stormwater issues in neighborhoods and to maintain new green infrastructure.
- Proposed new debt is issued both in the form of general obligation bonds at an assumed interest rate of 5 percent, and loans from the Water Pollution Control Loan Fund at an assumed interest rate of 2.5 percent.
- A portion of the costs associated with the Public Utilities Director's Office is borne by the storm sewer enterprise operating fund. In 2025, \$7 million is allocated in this fund for this purpose.

STORM SEWER ENTERPRISE FUND

PRO FORMA OPERATING STATEMENT (000's omitted)

| | Actual | Estimated | Proposed | 0000 | 0007 | | | 0000 | 0024 | 0000 | 0000 | 0024 |
|---|---------------------|--------------|--------------|---------------------|---------------------|---------------------|--------------|--------------|--------------|---------------------|--------------|--------------|
| P | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
| | ¢ 40.400 | ¢ 47.400 | ¢ 40.504 | ¢ 40.007 | \$ 50.558 | ¢ 54.040 | ¢ 50.000 | ¢ 55 570 | ¢ 50.400 | ¢ 00.740 | ¢ 00.444 | ¢ 05.05 |
| Storm Maintenance Service Charges | \$ 46,488 | \$ 47,169 | \$ 48,581 | \$ 49,287 | +, | \$ 51,840 | \$ 53,698 | \$ 55,573 | \$ 58,130 | \$ 60,712 | \$ 63,414 | \$ 65,65 |
| Rate Increase (Decrease) | - | - | 405 | 821 | 843 | 1,296 | 1,342 | 1,852 | 1,938 | 2,024 | 1,585 | 1,09 |
| Investment Earnings | 1,667 | 2,457 | 730 | 766 | 805 | 845 | 887 | 932 | 978 | 1,027 | 1,078 | 1,13 |
| Storm Sewer Maintenance Penalties | 467 | 483 | 313 | 329 | 346 | 363 | 381 | 400 | 420 | 441 | 463 | 486 |
| Other Revenues | 18 48,640 | 62 50.171 | 22 50,051 | 23 51,227 | 24 52,575 | 26 54,369 | 27 56,335 | 28 58,785 | 30 61,496 | 31 64,235 | 33 66,574 | 34 68,407 |
| Total Revenue | 40,040 | 50,171 | 50,051 | 51,227 | 52,575 | 54,369 | 30,335 | 50,/05 | 01,490 | 04,235 | 00,574 | 60,407 |
| Beginning Fund Balance | 42.558 | 51,985 | 53.277 | 51.722 | 50.923 | 47.153 | 42.606 | 37.356 | 31.290 | 25.447 | 20.323 | 12.917 |
| Total Resources | 91,197 | 102,156 | 103,328 | 102,949 | 103,498 | 101,522 | 98,942 | 96,141 | 92,785 | 89,682 | 86,897 | 81,324 |
| | | , | | • | • | • | , | | | | | |
| Operating Expenses | | | | | | | | | | | | |
| Personnel Services | 1,905 | 1,995 | 2,386 | 2,024 | 2,045 | 2,065 | 2,086 | 2,107 | 2,128 | 2,149 | 2,171 | 2,192 |
| Health Insurance | 326 | 371 | 514 | 426 | 430 | 434 | 438 | 443 | 447 | 452 | 456 | 461 |
| Supplies & Materials | 100 | 175 | 141 | 110 | 143 | 186 | 241 | 314 | 408 | 530 | 546 | 563 |
| Pro Rata | 2,105 | 2,291 | 2,229 | 2,305 | 2,366 | 2,447 | 2,535 | 2,645 | 2,767 | 2,891 | 2,996 | 3,078 |
| Contractual Services | 1,634 | 1,696 | 1,999 | 1,915 | 2,183 | 2,488 | 2,837 | 3,234 | 3,686 | 4,203 | 4,791 | 5,462 |
| Other | - | 20 | 20 | 21 | 21 | 21 | 21 | 21 | 21 | 21 | 21 | 21 |
| Equipment | - | 87 | 105 | 70 | 72 | 75 | 77 | 79 | 81 | 84 | 86 | 89 |
| Reimbursement to Sanitary Enterprise | 3,270 | 9,500 | 9,785 | 9,575 | 9,862 | 10,158 | 10,462 | 10,776 | 11,100 | 11,433 | 11,776 | 12,129 |
| Department of Public Utilities Allocation | 3,576 | 4,970 | 6,972 | 5,490 | 5,765 | 6,053 | 6,356 | 6,673 | 7,007 | 7,357 | 7,725 | 8,112 |
| Department of Technology Allocation | 1,650 | 2,174 | 2,202 | 1,919 | 2,015 | 2,115 | 2,221 | 2,332 | 2,449 | 2,571 | 2,700 | 2,835 |
| Street Cleaning | 10,992 | 11,611 | 11,959 | 11,443 | 11,900 | 12,376 | 12,871 | 13,386 | 13,922 | 14,478 | 15,058 | 15,660 |
| Total Operating Expenses | 25,559 | 34,891 | 38,312 | 35,297 | 36,801 | 38,418 | 40,146 | 42,011 | 44,017 | 46,169 | 48,326 | 50,601 |
| | | | | | | | | | | | | |
| Debt Service | 10,170 | 40.070 | 10.000 | 44.400 | 0.700 | 7.050 | 7 070 | 7.077 | 0.000 | 5 070 | 1710 | 0.001 |
| General Obligation | 13,179 | 13,373 | 12,320 | 11,109 | 8,729 | 7,852 | 7,070 | 7,377 | 6,639 | 5,079 | 4,742 | 3,838 |
| OWDA Debt (Loan) | 427 | 604 | 774 | 774 | 774 | 774 | 774 | 774 | 774 | 774 | 774 | 774 |
| Proposed New Debt | - | - | - | 85 | 455 | 975 | 1,563 | 1,921 | 2,380 | 3,048 | 4,329 | 4,854 |
| Proposed New Debt (Loan) | - | - | - | 4,562 | 9,387 | 10,697 | 11,833 | 12,569 | 13,329 | 14,089 | 15,609 | 16,368 |
| Fiscal Charges | 48 | 12 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 |
| Total Debt Service | 13,653 | 13,988 | 13,294 | 16,729 | 19,544 | 20,499 | 21,440 | 22,841 | 23,322 | 23,189 | 25,654 | 26,035 |
| Total Expenses | 39,213 | 48,879 | 51,606 | 52,026 | 56,345 | 58,916 | 61,586 | 64,852 | 67,339 | 69,358 | 73,980 | 76,636 |
| | | | | | | | | | | | | |
| Ending Fund Balance | \$ 51,985 | \$ 53,277 | \$ 51,722 | \$ 50,923 | \$ 47,153 | \$ 42,606 | \$ 37,356 | \$ 31,290 | \$ 25,447 | \$ 20,323 | \$ 12,917 | \$ 4,688 |

Mobility Enterprise Fund



The mobility enterprise fund supports the Division of Mobility and Parking Services, a division of the Department of Public Service that is responsible for the administration, enforcement, operations, and management of both onstreet and off-street public parking in the City of Columbus. The division is separated into five different sections including the Business Office, Enforcement, Meter Operations, Garage Operations, and Policies and Strategies. In addition, fund revenues are being used for several significant

expansions including new off-street parking assets (garages) and the shared mobility programs. The mobility enterprise fund is responsible for providing a high-quality parking experience in the City of Columbus by holistically managing on-street and off-street parking assets under one system to increase access in high-demand parking areas across the city.

2025 Cash Balance Statement

At the beginning of 2025, there is a projected cash balance of \$11.6 million. The fund anticipates \$23.5 million in revenues, including fees for all on-street and off-street parking, as well as revenues for all tickets and fines issued. Expenditures are estimated at \$27,199,173, resulting in a projected closing balance of \$7,983,911.

| 2025 Mobility Enterprise Fund Balance Summary | | | | | | | | | |
|--|----------|--|--|--|--|--|--|--|--|
| Unencumbered Cash Balance (January 1, 2025) Plus Estimated 2025 Receipts Plus Estimated Encumbrance Cancellations | \$ | 11,573,084 23,460,000 150,000 | | | | | | | |
| Total Estimated Available Resources Less 2025 Recommended Operating Budget Projected Available Balance (December 31, 2025) | \$ \$ | 35,183,084 (27,199,173) 7,983,911 | | | | | | | |

2025 Revenue Summary

In 2025, \$23.5 million of revenues reported on the following page will support the mobility enterprise fund, of which, \$6.8 million will be supported by parking garage revenues, \$6 million will be supported by parking violations fines, and \$10.6 million will be supported by on-street parking assets.

| 2025 Mobility Enterprise Fund Revenue by Source and Year Historical and Projected | | | | | | | | | | | |
|---|----------------|-----------|----------------|------------|-------------------|------------|------------------|------------|--|--|--|
| | 2022 Actual | | 2023 Actual | | 2024 Estimated | | 2025 Proposed | | | | |
| Revenue Summary | | | | | | | | | | | |
| Investment Earnings | \$ | 205,203 | \$ | 562,471 | \$ | 800,000 | \$ | 816,000 | | | |
| Parking Space Revenue | | 8,592,091 | | 9,248,848 | | 9,290,000 | | 9,169,800 | | | |
| Off-Street Parking | | 2,698,251 | | 6,482,348 | | 6,740,000 | | 6,834,000 | | | |
| Parking Violations Fines | | 5,750,007 | | 6,711,040 | | 7,010,000 | | 6,018,000 | | | |
| Residential Permits | | 386,998 | | 400,667 | | 450,000 | | 459,000 | | | |
| Miscellaneous Revenue | | 7,851,401 | | 590,052 | | 160,000 | | 163,200 | | | |
| Encumbrance Cancellations | | - | | 259,482 | | 1,000,000 | | 150,000 | | | |
| Unencumbered Cash Balance | | - | | 7,221,756 | | 10,816,525 | | 11,573,084 | | | |
| Total Resources | \$2 | 5,483,949 | \$ 3 | 31,476,664 | \$3 | 6,266,525 | \$3 | 5,183,084 | | | |
| Percent Change | | | | 23.52% | 15.22% | | -2.99% | | | | |

Mobility Enterprise Fund

Pro Forma Operating Statement

- The mobility enterprise fund absorbs all revenues related to parking, including all fines and fees. Additionally, this fund is responsible for the principal, interest, and all finance charges related to issuing debt for the parking garages.
- In 2026 and all years after, personnel charges are estimated to increase by five percent annually.
- Interest for year 2025 is based on current market conditions associated with the issuance of a one-year note. For years 2026 and beyond, interest charges are estimated based on the issuance of a similar note.
- Fiscal charges related to the service of debt for all years are estimated to be \$75,000.

| Mobility Enterprise Fund PRO FORMA OPERATING STATEMENT | | | | | | | | | | | | |
|---|--------------|--------------|--------------|--------------|--------------|---------------|----------------|----------------|----------------|----------------|----------------|---------------|
| | | | | | | | | | | | | |
| Revenue | | | | | | | | | | | | |
| Off-Street Parking | \$ 6,482,348 | \$ 6,740,000 | \$ 6,834,000 | \$ 6,970,680 | \$ 7,110,094 | \$ 7,252,295 | \$ 7,397,341 | \$ 7,545,288 | \$ 7,696,194 | \$ 7,850,118 | \$ 8,007,120 | \$ 8,167,26 |
| Parking Violations and Fines | 6,711,040 | 7,010,000 | 6,018,000 | 6,138,360 | 6,261,127 | 6,386,350 | 6,514,077 | 6,644,358 | 6,777,245 | 6,912,790 | 7,051,046 | 7,192,06 |
| On-Street Parking | 10,802,038 | 10,700,000 | 10,608,000 | 10,820,160 | 11,036,563 | 11,257,294 | 11,482,440 | 11,712,089 | 11,946,331 | 12,185,258 | 12,428,963 | 12,677,54 |
| Total Revenue | 23,995,426 | 24,450,000 | 23,460,000 | 23,929,200 | 24,407,784 | 24,895,940 | 25,393,858 | 25,901,736 | 26,419,770 | 26,948,166 | 27,487,129 | 28,036,872 |
| | | | | | | | | | | | | |
| Beginning Fund Balance | 7,221,756 | 10,816,525 | 11,573,084 | 7,983,911 | 3,561,645 | (815,064) | (6,101,088) | (11,366,093) | (17,623,323) | (23,887,757) | (31,234,615) | (38,621,00 |
| Encumbrance Cancellations | 259,482 | 1,000,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,00 |
| Total Resources | 31,476,664 | 36,266,525 | 35,183,084 | 32,063,111 | 28,119,429 | 24,230,875 | 19,442,771 | 14,685,643 | 8,946,448 | 3,210,409 | (3,597,485) | (10,434,136 |
| Operating Expenses | | | | | | | | | | | | |
| Director's office | 923,707 | 1,319,053 | 1,804,389 | 1,894,608 | 1,989,339 | 2,088,806 | 2,193,246 | 2,302,908 | 2,418,054 | 2,538,957 | 2,665,904 | 2,799,20 |
| Personnel | 4,000,901 | 4,778,736 | 6,208,924 | 6,519,370 | 6,845,339 | 7,187,606 | 7,546,986 | 7,924,335 | 8,320,552 | 8,736,580 | 9,173,409 | 9,632,07 |
| Materials & Supplies | 78,224 | 129,677 | 226,000 | 232,780 | 239,763 | 246,956 | 254,365 | 261,996 | 269,856 | 277,951 | 286,290 | 294,87 |
| Services | 11,277,291 | 13,467,970 | 14,827,616 | 15,717,273 | 15,717,273 | 16,660,309 | 16,660,309 | 17,659,928 | 17,659,928 | 18,719,524 | 18,719,524 | 19,842,69 |
| Other | 31,500 | 193,000 | 53,000 | 54,590 | 56,228 | 57,915 | 59,652 | 61,442 | 63,285 | 65,183 | 67,139 | 69,15 |
| Capital | 73,446 | 80,005 | 120,000 | 123,600 | 127,308 | 131,127 | 135,061 | 139,113 | 143,286 | 147,585 | 152,012 | 156,57 |
| Principal | 2,390,000 | 2,500,000 | 2,135,000 | 2,135,000 | 2,135,000 | 2,135,000 | 2,135,000 | 2,135,000 | 2,135,000 | 2,135,000 | 2,135,000 | 2,135,000 |
| Interest | 1,885,071 | 2,150,000 | 1,749,244 | 1,749,244 | 1,749,244 | 1,749,244 | 1,749,244 | 1,749,244 | 1,749,244 | 1,749,244 | 1,749,244 | 1,749,24 |
| Fiscal Charges | - | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 75,00 |
| Total Operating Expenses | 20,660,139 | 24,693,441 | 27,199,173 | 28,501,466 | 28,934,494 | 30,331,963 | 30,808,863 | 32,308,966 | 32,834,205 | 34,445,023 | 35,023,522 | 36,753,822 |
| Ending Fund Balance | \$10.816.525 | \$11,573,084 | \$ 7.983.911 | \$3,561,645 | \$ (815,064) | \$(6,101,088) | \$(11,366,093) | \$(17,623,323) | \$(23,887,757) | \$(31,234,615) | \$(38,621,007) | \$(47,187,958 |