# THE CITY OF COLUMBUS ANDREW J. GINTHER, MAYOR

## DEPARTMENT OF FINANCE AND MANAGEMENT

## **City of Columbus 2017 Adopted Budget**

Prepared by: Department of Finance and Management Joe A. Lombardi, Director

### City of Columbus 2017 Adopted Budget

The City of Columbus' 2017 budget was developed using a "target level" budgeting approach, the same as that used for the past several years. This year, the process for the 2017 budget began in June, 2016 when Department of Finance and Management staff projected total 2017 general fund resources. That figure was then reduced by, among other items, a reserve amount for claims against the city, economic development incentive payments, and the transfer to the 27<sup>th</sup> pay period fund. General fund department target amounts were determined by applying each department's adjusted percentage of the 2016 general fund amended budget to Finance and Management's 2017 general fund resource projection at that time, less the aforementioned deductions.

On November 1, 2016, the auditor's estimate of available resources for 2017 totaled \$869,500,000, including a carry over fund balance of \$26,998,000. Therefore, the administration's proposed 2017 general fund operating budget, as submitted to city council, totaled \$869,500,000. At year-end, the auditor revised his estimate to include \$3,213,000 in additional resources. As a result, the 2017 amended general fund budget of \$872,713,000 was adopted by city council on February 6, 2017 (ordinance 2862-2016). Council added funding to the administration's proposed deposits into the Basic City Services subfund (subfund 100017) and the Economic Stabilization subfund (100011), and appropriated its other amendments in the following subfunds: the neighborhood initiatives subfund (subfund 100018), the public safety initiatives subfund (subfund 100016), and the jobs growth subfund (subfund 100015). The following totals represent the amendments to each fund.

| Deposit to Basic City Services Subfund    | \$250,000        |
|---|------------------|
| Deposit to Economic Stabilization Subfund | \$500,000        |
| Neighborhood Initiative Subfund           | \$1,150,000      |
| Public Safety Initiatives Subfund         | \$563,000        |
| Jobs Growth Subfund                       | <u>\$750,000</u> |
| Total                                     | \$3,213,000      |

In addition to these amendments, several other adjustments within the proposed general fund budget were authorized by City Council. These included the transfer of 3 solid waste inspectors from Development's Code Enforcement Division to Public Service's Refuse Division (\$252,282 in personnel costs transferred between those

two divisions). Funding for the Women's Commission, originally proposed at \$300,000 in the Department of Neighborhood's services budget, was transferred to the Mayor's Office's personnel budget. Likewise, a contract budgeted in Health's services budget for \$190,000 was also moved to the Mayor's Office personnel budget via a decrease in the general fund subsidy that Health receives.

Finally, the "Other Funds" ordinance (2863-2016) was amended downward in Health's Operating budget (fund 2250) by the aforementioned \$190,000 in the services category.

|   | 2017 AMENDED APPROPRIATIONS - ALL FUNDS SUMMARY BY OBJECT LEVEL ONE |                      |              |                          |                     |            |                   |                 |               |                      |                |                  |
|---|---|----------------------|--------------|--------------------------|---------------------|------------|-------------------|-----------------|---------------|----------------------|----------------|------------------|
|   | PERSONNEL   | AMENDED<br>PERSONNEL | MATERIALS    | SERVICES                 | AMENDED<br>SERVICES | OTHER      | CAPITAL<br>OUTLAY | DEBT<br>SERVICE | TRANSFERS     | AMENDED<br>TRANSFERS | TOTAL          | AMENDED<br>TOTAL |
| GENERAL FUND  | \$645,908,921   | \$ 646,398,921       | \$ 9,741,050 | <del>\$110,589,278</del> | \$ 110,289,278      | \$ 509,000 | \$ 10,000         | \$-             | \$102,741,751 | \$ 105,764,751       | \$ 869,500,000 | \$ 872,713,000   |
| SPECIAL REVENUE FUNDS                                       |   |                      |              |                          |                     |            |                   |                 |               |                      |                |                  |
| Municipal Court Computer Fund                               |   |                      |              |                          |                     |            |                   |                 |               |                      |                |                  |
| Judges  | 100,733   | 100,733              | 75,500       | 444,356                  | 444,356             | -          | -                 | -               | -             |                      | 620,589        | 620,589          |
| Clerk   | 657,578   | 657,578              | 61,000       | 799,304                  | 799,304             | -          | -                 | 154,850         | -             | -                    | 1,672,732      | 1,672,732        |
| Total Court Computer  | 758,311   | 758,311              | 136,500      | 1,243,660                | 1,243,660           | -          | -                 | 154,850         | -             | -                    | 2,293,321      | 2,293,321        |
| Street Construction, Main. & Repair                         |   |                      |              |                          |                     |            |                   |                 |               |                      |                |                  |
| Service Administration                                      | 2,799,875   | 2,799,875            | 10,200       | 241,765                  | 241,765             |            |                   |                 | -             |                      | 3,051,840      | 3,051,840        |
| Traffic Management  | 10,659,545  | 10,659,545           | 264,000      | 1,676,160                | 1,676,160           | 100,000    | 300,000           |                 | 150,000       | 150,000              | 13,149,705     | 13,149,705       |
| Infrastructure Management                                   | 17,557,857  | 17,557,857           | 488,500      | 14,363,215               | 14,363,215          | 85,000     | 1,100,000         |                 |               | 130,000              | 33,594,572     | 33,594,572       |
| Design & Construction                                       | 4,662,199   | 4,662,199            | 9,700        | 935,868                  | 935,868             | 3,500      | 1,100,000         |                 | -             |                      | 5,611,267      | 5,611,267        |
| Total SCMR  | 35,679,476  | 35,679,476           | 772,400      | 17,217,008               | 17,217,008          | 188,500    | 1,400,000         |                 | 150,000       | 150,000              | 55,407,384     | 55,407,384       |
|   | 55,015,410  | 30,013,410           | 112,400      | 17,217,000               | 17,217,000          | 100,000    | 1,400,000         |                 | 150,000       | 100,000              | 33,407,304     | 00,407,004       |
| Development Services Fund                                   |   |                      |              |                          |                     |            |                   |                 |               |                      |                |                  |
| Building & Zoning   | 16,108,291  | 16,108,291           | 121,971      | 3,745,790                | 3,745,790           | 47,000     | 280,000           |                 | -             | -                    | 20,303,052     | 20,303,052       |
| Private Inspection Fund                                     |   |                      |              |                          |                     |            |                   |                 |               |                      |                |                  |
| Service Administration                                      | 41,747  | 41,747               | 50           | 465                      | 465                 |            |                   |                 | -             | -                    | 42,262         | 42,262           |
| Design & Construction                                       | 2,598,891   | 2,598,891            | 35,500       | 306,490                  | 306,490             | 500        | 387,040           |                 | -             |                      | 3,328,421      | 3,328,421        |
| Total Private Inspection                                    | 2,640,638   | 2,640,638            | 35,550       | 306,955                  | 306,955             | 500        | 387,040           | -               | -             | -                    | 3,370,683      | 3,370,683        |
|   | _,,   | _,,                  | ,            | ,                        | ,                   |            |                   |                 |               |                      | -,,            | -,,              |
| Health Special Revenue                                      |   |                      |              |                          |                     |            |                   |                 |               |                      |                |                  |
| Department of Public Health                                 | 23,393,219  | 23,393,219           | 1,011,386    | 7,257,608                | 7,067,608           | 5,000      |                   |                 | -             | -                    | 31,667,213     | 31,477,213       |
| Department of Pablic Hoalth                                 | 20,000,210  | 20,000,210           | 1,011,000    | 1,201,000                | 1,001,000           | 0,000      |                   |                 |               |                      | 01,001,210     | 01, 111,210      |
| Rec. and Parks Oper. & Extension                            |   |                      |              |                          |                     |            |                   |                 |               |                      |                |                  |
| Department of Recreation & Parks                            | 36,700,941  | 36,700,941           | 2,195,900    | 12,633,134               | 12,633,134          | 148,160    |                   |                 | 182,489       | 182,489              | 51,860,624     | 51,860,624       |
|   | 00,100,041  | 00,100,011           | 2,100,000    | 12,000,101               | 12,000,101          | ,100       |                   |                 | .02,100       | .02,100              | 01,000,021     | 01,000,021       |
| Broad Street Operations Fund                                |   |                      |              |                          |                     |            |                   |                 |               |                      |                |                  |
| Division of Facilities Management                           | -   |                      | 25,000       | 1,423,211                | 1,423,211           |            |                   |                 | -             | -                    | 1,448,211      | 1,448,211        |
|   |   |                      |              | .,,=                     | .,,                 |            |                   |                 |               |                      | .,             | .,               |
| E-911 Fund  |   |                      |              |                          |                     |            |                   |                 |               |                      |                |                  |
| Division of Police  | 1,499,887   | 1,499,887            |              | -                        | -                   |            | -                 |                 | -             | -                    | 1,499,887      | 1,499,887        |
| Support Services  | 109,590   | 109,590              | -            | -                        | -                   | -          | -                 | -               | -             | -                    | 109,590        | 109,590          |
| Total E-911   | 1,609,477   | 1,609,477            | -            | -                        | -                   | -          | -                 | -               | -             | -                    | 1,609,477      | 1,609,477        |
|   |   |                      |              |                          |                     |            |                   |                 |               |                      |                |                  |
| Emergency Human Services Fund<br>Development Administration |   |                      |              | 2,456,000                | 2,456,000           |            |                   |                 | -             |                      | 2,456,000      | 2,456,000        |
| Parking Meter Program Fund<br>Traffic Management            | 1,339,680   | 1,339,680            | 108,500      | 1,851,172                | 1,851,172           | 18,000     |                   |                 | -             |                      | 3,317,352      | 3,317,352        |

|                                       |            | AMENDED    |            |              | AMENDED      |         | CAPITAL   | DEBT        |            | AMENDED    |             | AMENDED      |
|---------------------------------------|------------|------------|------------|--------------|--------------|---------|-----------|-------------|------------|------------|-------------|--------------|
|                                       | PERSONNEL  | PERSONNEL  | MATERIALS  | SERVICES     | SERVICES     | OTHER   | OUTLAY    | SERVICE     | TRANSFERS  | TRANSFERS  | TOTAL       | TOTAL        |
| NTERNAL SERVICE FUNDS                 |            |            |            |              |              |         |           |             |            |            |             |              |
| Print and Mailroom Services Fund      |            |            |            |              |              |         |           |             |            |            |             |              |
| Financial Management                  | \$ 499,992 | 499,992    | \$ 61,959  | \$ 1,124,718 | \$ 1,124,718 | \$-     | \$-       | \$-         | \$-        | \$-        | 1,686,669   | \$ 1,686,669 |
| Land Acquisition                      |            |            |            |              |              |         |           |             |            |            |             |              |
| Real Estate                           | 1,020,768  | 1,020,768  | 17,310     | 97,326       | 97,326       | -       | -         | -           |            | -          | 1,135,404   | 1,135,404    |
| Technology Services                   |            |            |            |              |              |         |           |             |            |            |             |              |
| Administration                        | 2,075,267  | 2,075,267  | 1,086,101  | 4,370,396    | 4,370,396    | -       | 150,000   |             | -          | -          | 7,681,764   | 7,681,764    |
| Information Services                  | 16,507,125 | 16,507,125 | 347,006    | 6,974,107    | 6,974,107    | 5,200   | 92,820    | 4,913,688   |            | -          | 28,839,946  | 28,839,946   |
| Total Technology Services             | 18,582,392 | 18,582,392 | 1,433,107  | 11,344,503   | 11,344,503   | 5,200   | 242,820   | 4,913,688   | -          | -          | 36,521,710  | 36,521,710   |
| Fleet Management Services             |            |            |            |              |              |         |           |             |            |            |             |              |
| Division of Fleet Management          | 11,275,741 | 11,275,741 | 16,573,768 | 4,172,926    | 4,172,926    | 5,000   | 81,131    | 5,191,774   |            |            | 37,300,340  | 37,300,340   |
| Finance and Management Administration | 795,163    | 795,163    |            |              | , 172, 320   | 0,000   |           |             |            |            | 795,163     | 795,163      |
| Total Fleet Management Services       | 12,070,904 | 12,070,904 | 16,573,768 | 4,172,926    | 4,172,926    | 5,000   | 81,131    | 5,191,774   | -          | -          | 38,095,503  | 38,095,503   |
| Construction Inspection Fund          |            |            |            |              |              |         |           |             |            |            |             |              |
| Service Administration                | 618,743    | 618,743    | 300        | 6,850        | 6,850        | -       |           |             |            |            | 625,893     | 625,893      |
| Design & Construction                 | 7,079,896  | 7,079,896  | 94,750     | 841,390      | 841,390      | 2,000   | 8,000     |             |            | -          | 8,026,036   | 8,026,036    |
| Total Construction Inspection Fund    | 7,698,639  | 7,698,639  | 95,050     | 848,240      | 848,240      | 2,000   | 8,000     | -           | -          | -          | 8,651,929   | 8,651,929    |
| Employee Benefits                     |            |            |            |              |              |         |           |             |            |            |             |              |
| Department of Human Resources         | 2,929,768  | 2,929,768  | 36,442     | 1,577,811    | 1,577,811    | -       | -         |             |            | -          | 4,544,021   | 4,544,021    |
| Department of Finance and Management  | -          |            |            | 395,000      | 395,000      | -       | -         |             | -          | -          | 395,000     | 395,000      |
| Total Employee Benefits               | 2,929,768  | 2,929,768  | 36,442     | 1,972,811    | 1,972,811    | -       | -         | -           | -          | -          | 4,939,021   | 4,939,021    |
| ENTERPRISE FUNDS                      |            |            |            |              |              |         |           |             |            |            |             |              |
| Various Enterprise Funds              |            |            |            |              |              |         |           |             |            |            |             |              |
| Public Utilities Director's Office    | 14,554,292 | 14,554,292 | 496,773    | 4,048,465    | 4,048,465    | 5,000   | 258,480   | -           | 257,279    | 257,279    | 19,620,289  | 19,620,289   |
| Water System Enterprise               |            |            |            |              |              |         |           |             |            |            |             |              |
| Division of Water                     | 51,831,945 | 51,831,945 | 21,749,446 | 38,427,764   | 38,427,764   | 107,100 | 1,814,900 | 84,047,034  |            | -          | 197,978,189 | 197,978,189  |
| Sewerage System Enterprise            |            |            |            |              |              |         |           |             |            |            |             |              |
| Division of Sewers and Drains         | 47,807,989 | 47,807,989 | 8,703,823  | 51,601,582   | 51,601,582   | 171,500 | 4,201,008 | 140,789,963 | 18,247,975 | 18,247,975 | 271,523,840 | 271,523,840  |
| Storm System Enterprise               |            |            |            |              |              |         |           |             |            |            |             |              |
| Division of Sewers and Drains         | 1,883,900  | 1,883,900  | 42,240     | 22,653,482   | 22,653,482   | 10,000  | 67,000    | 14,839,525  |            | -          | 39,496,147  | 39,496,147   |
| Electricity Enterprise                |            |            |            |              |              |         |           |             |            |            |             |              |
| Division of Electricity               | 10,721,498 | 10,721,498 | 58,671,748 | 10,877,772   | 10,877,772   | 25,000  | 2,967,000 | 1,595,144   |            | -          | 84,858,162  | 84,858,162   |
| COMMUNITY DEVELOPMENT BLOCK GR        | RANT       |            |            |              |              |         |           |             |            |            |             |              |
| Dept of Development - Administration  | 255,892    | 255,892    | 2,789      | 2,000        | 2,000        |         | -         | -           |            |            | 260,681     | 260,681      |
| Economic Development                  | 840,229    | 840,229    | 2,250      | 632,750      | 632,750      | -       | -         | -           |            | -          | 1,475,229   | 1,475,229    |
| Code Enforcement                      | 895,151    | 895,151    | 12,000     | 160,000      | 160,000      | -       | -         | -           | · ·        | -          | 1,067,151   | 1,067,151    |
| Housing                               | 1,305,487  | 1,305,487  | 22,400     | 1,559,100    | 1,559,100    |         | -         | -           |            | -          | 2,886,987   | 2,886,987    |
| Land Redevelopment                    | 270,637    | 270,637    | -          | -            | -            | -       | -         | -           |            | -          | 270,637     | 270,637      |
| Department of Finance and Management  | 465,855    | 465,855    | 2,500      | 109,109      | 109,109      | 16,000  | -         | -           |            |            | 593,464     | 593,464      |
| Neighborhoods                         | 318,339    | 318,339    | -          | -            | -            | -       | -         | -           |            | -          | 318,339     | 318,339      |
| Department of Public Health           | 182,594    | 182,594    | -          | -            | -            | -       | -         | -           |            | -          | 182,594     | 182,594      |
| Department of Recreation and Parks    | 670,103    | 670,103    | 2,600      | 39,300       | 39,300       | 500     | -         | -           |            | -          | 712,503     | 712,503      |
|                                       | 5,204,287  | 5,204,287  | 44,539     | 2,502,259    | 2,502,259    | 16,500  | -         | -           | -          | -          | 7,767,585   | 7,767,585    |
|                                       |            |            |            |              |              |         |           |             |            |            |             |              |

| ALL FUNDS PERSONNEL SUMMARY (FTE'S)                                   |           |           |           |                  |                 |  |  |  |  |
|---|-----------|-----------|-----------|------------------|-----------------|--|--|--|--|
| Fund Name   | 2014      | 2015      | 2016      | 2017             | 2017<br>Amended |  |  |  |  |
| Division or Department  | Actual    | Actual    | Budgeted  | Budgeted         | Budget          |  |  |  |  |
| GENERAL FUND  | 5,077     | 5,109     | 5,282     | <del>5,355</del> | 5,362           |  |  |  |  |
| SPECIAL REVENUE FUNDS<br>Street Construction, Main. & Repair          |           |           |           |                  |                 |  |  |  |  |
| Service Administration<br>Traffic Management                          | 29<br>102 | 29<br>103 | 28<br>113 | 27<br>114        | 27<br>114       |  |  |  |  |
| Infrastructure Management   | 184       | 175       | 190       | 190              | 190             |  |  |  |  |
| Design & Construction<br>Total SCMR                                   | 34        | 36<br>343 | 41 371    | 40 371           | 40              |  |  |  |  |
| Development Services Fund<br>Building & Zoning                        | 130       | 140       | 148       | 146              | 146             |  |  |  |  |
| Private Inspection Fund<br>Service Administration                     | 0         | 0         | 1         | 1                | 1               |  |  |  |  |
| Design & Construction   | 14        | 18        | 19        | 27               | 27              |  |  |  |  |
| Total Private Construction  | 14        | 18        | 20        | 28               | 28              |  |  |  |  |
| Health Special Revenue<br>Department of Public Health                 | 208       | 210       | 240       | <del>245</del>   | 244             |  |  |  |  |
| Rec. and Parks Oper. & Extension<br>Department of Recreation & Parks  | 278       | 302       | 339       | 343              | 343             |  |  |  |  |
| Golf Operations<br>Division of Golf                                   | 25        | 0         | 0         | 0                | 0               |  |  |  |  |
| Municipal Court Computer Fund<br>Judges                               | 0         | 0         | 1         | 1                | 1               |  |  |  |  |
| Clerk   | 6         | 0         | 12        | 12               | 12              |  |  |  |  |
| Total Municipal Court Computer  | 6         | 0         | 13        | 13               | 13              |  |  |  |  |
| Parking Meter Program Fund<br>Traffic Management                      | 4         | 4         | 11        | 16               | 16              |  |  |  |  |
| INTERNAL SERVICE FUNDS<br>Print and Mail Services                     |           |           |           |                  |                 |  |  |  |  |
| Mailroom Services<br>Print Services                                   | 3<br>3    | 3<br>3    | 3<br>3    | 3<br>3           | 3               |  |  |  |  |
| Total Print and Mail Services   | 6         | 6         | 6         | 6                | 6               |  |  |  |  |
| Land Acquisition<br>Real Estate                                       | 6         | 8         | 8         | 8                | 8               |  |  |  |  |
| Technology Services   |           |           |           |                  |                 |  |  |  |  |
| Technology Administration<br>Division of Information Services         | 14<br>122 | 13<br>123 | 14<br>140 | 15<br>141        | 15<br>141       |  |  |  |  |
| Total Technology Services   | 136       | 136       | 154       | 156              | 156             |  |  |  |  |
| Fleet Management Services   |           |           |           |                  |                 |  |  |  |  |
| Finance and Management Administration<br>Division of Fleet Management | 6<br>116  | 7<br>116  | 7<br>126  | 7<br>127         | 7<br>127        |  |  |  |  |
| Total Fleet Services  | 122       | 123       | 133       | 134              | 134             |  |  |  |  |
| Construction Inspection Fund  |           |           |           |                  |                 |  |  |  |  |
| Service Administration<br>Design & Construction                       | 6<br>57   | 2<br>56   | 6<br>64   | 6<br>58          | 6<br>58         |  |  |  |  |
| Total Construction Inspection Fund                                    | 63        | 58        | 70        | 64               | 64              |  |  |  |  |
| Employee Benefits<br>Department of Human Resources                    | 27        | 22        | 27        | 26               | 26              |  |  |  |  |
| ENTERPRISE FUNDS  |           |           |           |                  |                 |  |  |  |  |
| Water System Enterprise   |           |           |           |                  |                 |  |  |  |  |
| Division of Power and Water<br>Sewerage System Enterprise             | 485       | 501       | 535       | 535              | 535             |  |  |  |  |
| Division of Sewers and Drains   | 461       | 446       | 486       | 486              | 486             |  |  |  |  |
| Storm System Enterprise   | 14        | 16        | 22        | 22               | 22              |  |  |  |  |
| Division of Sewers and Drains<br>Electricity Enterprise               | 14        | 16        | 23        | 23               | 23              |  |  |  |  |
| Division of Power and Water<br>Various Enterprise Funds               | 90        | 96        | 104       | 104              | 104             |  |  |  |  |
| Public Utilities Director's Office                                    | 99        | 127       | 142       | 145              | 145             |  |  |  |  |
| COMMUNITY DEVELOPMENT BLOCK GRANT<br>Development Administration       | 9         | 6         | 8         | 2                | 2               |  |  |  |  |
| Economic Development  | 7         | 7         | 6         | 7                | 7               |  |  |  |  |
| Code Enforcement  | 9         | 9         | 9         | 9                | 9               |  |  |  |  |
| Housing<br>Land Redevelopment   | 14<br>0   | 13<br>0   | 15<br>0   | 15<br>2          | 15<br>2         |  |  |  |  |
| Department of Finance and Management                                  | 4         | 4         | 4         | 4                | 4               |  |  |  |  |
| Neighborhoods   | 0<br>4    | 0<br>3    | 0<br>4    | 3<br>4           | 3               |  |  |  |  |
| Department of Public Health<br>Department of Recreation and Parks     | 4         | 3         | 4         | 4                | 4               |  |  |  |  |
| Total CDBG  | 51        | 46        | 50        | 50               | 50              |  |  |  |  |
| Grand Total All Funds   | 7,651     | 7,708     | 8,161     | <del>8,254</del> | 8,260           |  |  |  |  |

|                                 |                              |                          | GENERAL F            | UND 2017 AMI              | ENDED BUDGE             | ET SUMMARY       | BY AREA OF     | EXPENSE                   |                |                           |                          |
|---------------------------------|------------------------------|--------------------------|----------------------|---------------------------|-------------------------|------------------|----------------|---------------------------|----------------|---------------------------|--------------------------|
|                                 |                              | Amended                  |                      |                           | Amended                 |                  |                |                           | Amended        |                           | Amended                  |
| Department/Division             | Personnel                    | Personnel                | Materials            | Services                  | Services                | Other            | <u>Capital</u> | Transfers                 | Transfers      | Totals                    | Totals                   |
| City Council                    | \$ 4,144,289                 | \$ 4,144,289             | \$ 28,500            | \$ 178,914                | \$ 178,914              | \$-              | \$-            | \$-                       | \$-            | \$ 4,351,703              | \$ 4,351,703             |
| City Auditor                    | 0.007.000                    | 0.007.000                |                      |                           |                         |                  |                |                           |                |                           |                          |
| City Auditor                    | 3,397,160                    | 3,397,160                | 29,000               | 1,463,241                 | 1,463,241               | -                | -              | -                         | -              | 4,889,401                 | 4,889,401                |
| Income Tax<br>Total             | 7,903,325<br>11,300,485      | 7,903,325<br>11,300,485  | 79,000<br>108.000    | 1,362,065<br>2,825,306    | 1,362,065<br>2,825,306  | -                | -              | <u> </u>                  | -              | 9,344,390<br>14,233,791   | 9,344,390<br>14,233,791  |
| Total                           | 11,300,465                   | 11,300,403               | 100,000              | 2,020,000                 | 2,020,000               | -                |                | -                         |                | 14,233,791                | 14,233,791               |
| City Treasurer                  | 991,301                      | 991,301                  | 6,200                | 161,379                   | 161,379                 | -                | -              |                           | -              | 1,158,880                 | 1,158,880                |
| City Attorney                   |                              |                          |                      |                           |                         |                  |                |                           |                |                           |                          |
| City Attorney                   | 12,181,056                   | 12,181,056               | 87,075               | 434,511                   | 434,511                 | -                | -              | -                         | -              | 12,702,642                | 12,702,642               |
| Real Estate                     | <u>114,035</u><br>12,295,091 | 114,035<br>12,295,091    | - 87,075             | 434,511                   | 434,511                 | -                | -              | ·                         | -              | 114,035<br>12,816,677     | 114,035<br>12,816,677    |
| Total                           | 12,295,091                   | 12,295,091               | 07,075               | 434,311                   | 434,311                 | -                |                | -                         |                | 12,010,077                | 12,010,077               |
| Municipal Court Judges          | 16,353,109                   | 16,353,109               | 36,800               | 1,451,700                 | 1,451,700               | 1,000            |                | 340,000                   | 340,000        | 18,182,609                | 18,182,609               |
| Municipal Court Clerk           | 11,260,771                   | 11,260,771               | 132,788              | 766,115                   | 766,115                 | -                |                |                           |                | 12,159,674                | 12,159,674               |
| Civil Service                   | 3,736,094                    | 3,736,094                | 32,000               | 683,283                   | 683,283                 | -                | -              |                           |                | 4,451,377                 | 4,451,377                |
|                                 |                              |                          |                      |                           |                         |                  |                |                           |                |                           |                          |
| Public Safety                   |                              |                          | 10.007               |                           |                         |                  |                |                           |                |                           | 2020 112                 |
| Administration                  | 1,520,206                    | 1,520,206                | 10,367               | 5,725,540                 | 5,725,540               | -                | -              | -                         | -              | 7,256,113                 | 7,256,113                |
| Support Services<br>Police      | 5,165,318<br>297,616,196     | 5,165,318<br>297,616,196 | 567,175<br>3,638,946 | 1,499,011<br>14,455,804   | 1,499,011<br>14,455,804 | 1,000<br>225,000 | -              | -<br>2,685,525            | - 2,685,525    | 7,232,504<br>318,621,471  | 7,232,504<br>318,621,471 |
| Fire                            | 225,334,432                  | 225,334,432              | 3,966,847            | 11,981,405                | 11,981,405              | 200,000          |                | 2,005,525                 | 2,005,525      | 243,756,449               | 243,756,449              |
| Total                           | 529,636,152                  | 529,636,152              | 8,183,335            | 33,661,760                | 33,661,760              | 426,000          |                | 4,959,290                 | 4,959,290      | 576,866,537               | 576,866,537              |
| Total                           | 323,030,132                  | 525,050,152              | 0,100,000            | 55,001,700                | 33,001,700              | 420,000          |                | 4,555,250                 | 4,333,230      | 570,000,357               | 570,000,007              |
| Mayor's Office                  |                              |                          |                      |                           |                         |                  |                |                           |                |                           |                          |
| Mayor                           | 2,655,396                    | 3,145,396                | 9,500                | 76,992                    | 76,992                  | 500              | -              | -                         |                | 2,742,388                 | 3,232,388                |
| Office of Diversity & Inclusion | 1,149,427                    | 1,149,427                | 7,750                | 334,716                   | 334,716                 | -                |                | -                         | -              | 1,491,893                 | 1,491,893                |
| Total                           | 3,804,823                    | 4,294,823                | 17,250               | 411,708                   | 411,708                 | 500              | -              | -                         | -              | 4,234,281                 | 4,724,281                |
| Education                       | 493,755                      | 493,755                  | 6,000                | 5,882,702                 | 5,882,702               | -                | -              |                           |                | 6,382,457                 | 6,382,457                |
| Development                     |                              |                          |                      |                           |                         |                  |                |                           |                |                           |                          |
| Administration                  | 2,635,052                    | 2.635.052                | 22.200               | 3,259,111                 | 3,259,111               |                  |                |                           |                | 5,916,363                 | 5,916,363                |
| Econ. Development               | 971,703                      | 971,703                  | 6,950                | 2,459,975                 | 2,459,975               |                  |                | -                         |                | 3,438,628                 | 3,438,628                |
| Code Enforcement                | 7,039,223                    | 6,786,941                | 74,100               | 700,979                   | 700,979                 | 10,000           |                | -                         |                | 7,824,302                 | 7,572,020                |
| Planning                        | 1,853,367                    | 1,853,367                | 16,750               | 77,311                    | 77,311                  | -                |                |                           |                | 1,947,428                 | 1,947,428                |
| Housing                         | 431,930                      | 431,930                  | 1,950                | 5,648,929                 | 5,648,929               | -                |                | -                         |                | 6,082,809                 | 6,082,809                |
| Land Redevelopment              | 499,835                      | 499,835                  | -                    |                           | -                       | -                | -              | -                         | -              | 499,835                   | 499,835                  |
| Total                           | 13,431,110                   | 13,178,828               | 121,950              | 12,146,305                | 12,146,305              | 10,000           | -              | -                         | -              | 25,709,365                | 25,457,083               |
| Finance and Management          |                              |                          |                      |                           |                         |                  |                |                           |                |                           |                          |
| Finance Administration          | 2,492,099                    | 2,492,099                | 15,799               | 3,544,137                 | 3,544,137               | -                |                | -                         | -              | 6,052,035                 | 6,052,035                |
| Financial Management            | 2,970,693                    | 2,970,693                | 15,290               | 1,552,687                 | 1,552,687               | -                |                | -                         |                | 4,538,670                 | 4,538,670                |
| Facilities Management           | 6,536,457                    | 6,536,457                | 637,300              | 9,646,295                 | 9,646,295               | -                | -              | -                         | -              | 16,820,052                | 16,820,052               |
| Total                           | 11,999,249                   | 11,999,249               | 668,389              | 14,743,119                | 14,743,119              | -                | -              | -                         | -              | 27,410,757                | 27,410,757               |
| Finance City-wide               | -                            |                          |                      | -                         |                         | -                | -              | 32,967,008                | 36,180,008     | 32,967,008                | 36,180,008               |
| Finance Technology (Pays        |                              |                          |                      |                           |                         |                  |                |                           |                |                           |                          |
| gf agency bills)                | -                            | -                        |                      | 18,755,372                | 18,755,372              | -                | -              | -                         |                | 18,755,372                | 18,755,372               |
| Human Resources                 | 1,605,355                    | 1,605,355                | 56,463               | 1,238,809                 | 1,238,809               | -                |                | -                         | -              | 2,900,627                 | 2,900,627                |
| Neighborhoods                   | 3,689,210                    | 3,689,210                | 59,100               | 849,246                   | 549,246                 | -                | -              | 38,000                    | 38,000         | 4,635,556                 | 4,335,556                |
| Health                          | -                            | -                        |                      | -                         | -                       | -                | -              |                           | 23,886,829     |                           | 23,886,829               |
| Recreation and Parks            | -                            | -                        | -                    | -                         | -                       | -                | -              | 40,360,624                | 40,360,624     | 40,360,624                | 40,360,624               |
| Public Service                  |                              |                          |                      |                           |                         |                  |                |                           |                |                           |                          |
| Administration                  | 1,662,797                    | 1,662,797                | 2,300                | 289,932                   | 289,932                 | -                | -              | -                         | -              | 1,955,029                 | 1,955,029                |
| Refuse Collection               | <del>17,478,446</del>        | 17,730,728               | 171,500              | 15,985,551                | 15,985,551              | 71,500           | 10,000         | -                         | -              | 33,716,997                | 33,969,279               |
| Traffic Management              | 2,026,884                    | 2,026,884                | 23,400               | 123,566                   | 123,566                 | -                | -              |                           | -              | 2,173,850                 | 2,173,850                |
| Total                           | 21,168,127                   | 21,420,409               | 197,200              | 16,399,049                | 16,399,049              | 71,500           | 10,000         | -                         | -              | 37,845,876                | 38,098,158               |
| Total General                   |                              |                          |                      |                           |                         |                  |                |                           |                |                           |                          |
| Operating Fund                  | <del>\$ 645,908,921</del>    | \$ 646,398,921           | \$ 9,741,050         | <del>\$ 110,589,278</del> | \$ 110,289,278          | \$ 509,000       | \$ 10,000      | <del>\$ 102,741,751</del> | \$ 105,764,751 | <del>\$ 869,500,000</del> | \$ 872,713,000           |
|                                 |                              |                          |                      |                           |                         |                  |                |                           |                |                           |                          |

#### **GENERAL FUND PERSONNEL SUMMARY -- FULL-TIME**

|                                   | 2014<br>Actual  | 2015<br>Actual | 2016<br>Budgeted | 2017<br>Budgeted | 2017<br>Amended Budge |
|-----------------------------------|-----------------|----------------|------------------|------------------|-----------------------|
|                                   | Actual          | Actual         | Dudgeteu         | Dudgeteu         | Amended Budge         |
| City Council                      | 35              | 38             | 40               | 45               | 45                    |
| City Auditor                      |                 |                |                  |                  |                       |
| City Auditor                      | 26              | 25             | 34               | 34               | 34                    |
| ncome Tax<br>Total                | <u>73</u><br>99 | <u> </u>       | <u> </u>         | 82               | <u>82</u><br>116      |
| City Treasurer                    | 8               | 8              | 10               | 10               | 10                    |
|                                   | 0               | 0              | 10               | 10               | 10                    |
| City Attorney<br>City Attorney    | 107             | 113            | 135              | 135              | 135                   |
| Real Estate                       | 107             | 0              | 6                | 6                | 6                     |
| Total                             | 108             | 113            | 141              | 141              | 141                   |
| Municipal Court Judges*           | 174             | 177            | 192              | <del>192</del>   | 196                   |
|                                   |                 |                |                  |                  |                       |
| Municipal Court Clerk             | 155             | 155            | 172              | 172              | 172                   |
| Civil Service                     | 33              | 34             | 35               | 36               | 36                    |
| Public Safety                     |                 |                |                  |                  |                       |
| Administration                    | 9               | 9              | 10               | 10               | 10                    |
| Support Services                  | 48              | 49             | 49               | 51               | 51                    |
| olice- Non Uniformed              | 351             | 351            | 409              | 412              | 412                   |
| olice- Uniformed                  | 1,913           | 1,904          | 1,908            | 1,904            | 1,904                 |
| ire- Non Uniformed                | 41              | 45             | 51               | 51               | 51                    |
| ire- Uniformed                    | 1,539           | 1,538          | 1,534            | 1,588            | 1,588                 |
| Total                             | 3,901           | 3,896          | 3,961            | 4,016            | 4,016                 |
| layor's Office                    |                 |                |                  |                  |                       |
| Mayor                             | 14              | 11             | 19               | <u> </u>         | 22                    |
| Community Relations               | 8               | 8              | 8                | 0                | 0                     |
| Office of Diversity and Inclusion | 9               | 9              | 9                | 11               | 11                    |
| Total                             | 31              | 28             | 36               | 30               | 33                    |
| Education                         | 4               | 4              | 4                | 4                | 4                     |
| Development                       |                 |                |                  |                  |                       |
| Administration                    | 30              | 32             | 34               | 22               | 22                    |
| conomic Development               | 6               | 8              | 9                | 9                | 9                     |
| Code Enforcement                  | 69              | 71             | 73               | 74               | 71                    |
| Planning                          | 15              | 17             | 18               | 18               | 18                    |
| lousing                           | 4               | 5              | 5                | 5                | 5                     |
| and Redevelopment                 | 0               | 0              | 0                | 5                | 5                     |
| Total                             | 124             | 133            | 139              | 133              | 130                   |
| inance and Management             |                 |                |                  |                  |                       |
| Administration                    | 26              | 31             | 26               | 28               | 28                    |
| inancial Management               | 27              | 36             | 28               | 28               | 28                    |
| acilities Management              | 70              | <u> </u>       | <u> </u>         | 83               | 83                    |
| Total                             | 123             | 144            | 131              | 139              | 139                   |
| luman Resources                   | 10              | 10             | 13               | 15               | 15                    |
| leighborhoods                     | 0               | 0              | 0                | 40               | 40                    |
| Public Service                    |                 |                |                  |                  |                       |
| Administration                    | 33              | 34             | 38               | 15               | 15                    |
| Refuse Collection                 | 205             | 196            | 227              | <u> </u>         | 230                   |
| Traffic Management                | 34              | 34             | 27               | 24               | 24                    |
| Total                             | 272             | 264            | 292              | 266              | 269                   |
| Total                             |                 |                |                  |                  |                       |

2014 and 2015 are year-end actuals, while 2016 and 2017 are budgeted. \* 2017 Amended Budget number reflects corrections to the original published numbers and is not reflective of Council amendments.