CITY OF COLUMBUS

2010 BUDGET

MICHAEL B. COLEMAN, MAYOR

City of Columbus
Mayor Michael B. Coleman

Office of the Mayor

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November 13, 2009

Dear President Mentel and Members of Council:

Today, in accordance with Section 26 of the Charter of the City of Columbus, I present you with the estimate of the expense of conducting the affairs of the city for fiscal year 2010. As is required under our Charter, this is my 10th balanced budget, one that puts Columbus on the road to a sustained recovery and fulfills the promises made during the campaign for the voter-approved 0.5 percent income tax increase. The financial challenges we faced in 2009 as a result of the national economic recession will continue into 2010, but because of the additional revenue from the income tax, we will be able to maintain service levels and slowly rebuild and restore key city programs.

This spring, we put forth a three-point plan to ensure the future health of the City of Columbus. Raising additional revenue, while essential, is only one part of that plan. Reforming government by making operations more efficient and accountable is equally important, as is the creation and retention of good-paying jobs and the expansion of economic opportunities for our citizens.

Thanks to the support of the voters on August 4, Columbus is in a strong financial position as we slowly pull out of the recession. We will avoid layoffs in our uniformed ranks, allowing our safety forces to continue to be the best in the nation. We can now avoid further closure of recreations centers, and begin the process of opening centers on a full and part-time basis, either through public funding or private partnerships. The code enforcement officers will continue fighting blight in our city's neighborhoods. We will maintain our strong partnerships with local social service agencies and the Columbus Neighborhood Health Centers to provide a safety net for our citizens that are most in need. The bulk trash collection program will be restored so that our neighborhoods are kept free of waste, and the citywide yard waste collection program will be restored next spring.

In addition to maintaining our safety forces, our aggressive pursuit of Department of Justice grant dollars will enable us to fund a police class next year, and we expect to apply for federal funding for a fire class in 2010. As you know, we must prepare for the effects of the DROP program on our safety forces. We will maintain our police and fire staffing levels by pursuing all available federal dollars, aggressively redeploying safety forces from civilian tasks to the streets where appropriate, and adding classes in 2011 and 2012.

The City of Columbus is an Equal Opportunity Employer

Critical to our financial stability and viability are the replenishment of our rainy day fund and maintenance of our AAA bond rating. Due to lowered spending and increased income tax revenues, we currently project that we will end 2009 with at least $10 million in the rainy day fund. This will be our down payment toward rebuilding the city's savings account. Rebuilding our reserves retains our high credit rating, honors our own financial policies and provides financial stability in times of economic distress. The city's AAA bond rating was reaffirmed by the three major rating agencies this fall and we are the only city of our size to hold the highest rating from all three. City Auditor Dorrian and I will introduce a resolution along with the 2010 budget that commits to rebuilding our rainy day fund to $50 million over the next five years.

The depth and duration of the national economic recession and its effects on employment will require patience and continued diligence in controlling the growth in general fund spending during the projected recovery. The recent income tax increase will generate only $84.55 million in 2010. Other categories of revenue are either projected to be flat or slightly declining. The city auditor projects 2010 general fund resources to be $655 million, only $24.5 million more than those used to support the 2009 budget as enacted.

That is why we must aggressively work to meet the goals set forth in our 10-Year Reform and Efficiency Plan. Achieving the savings identified in the plan is crucial to the long-term stability of the general fund.

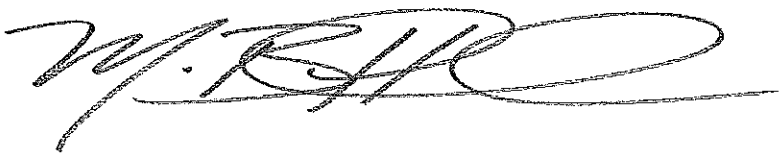
The most important action items in the plan deal with controlling personnel costs, and I am proud to say we are already making progress toward that goal. I recently announced that the MCP employees under my control will lead the way in this effort. As of January 1, 2010 all new MCP employees will pay the full cost of their retirement. The pension pick-up for existing employees will be reduced 1 percent a year over the next decade to ensure that they also pay their full share of retirement costs. These employees will also be required to increase, over the same 10 years, their health care contributions from 9 percent to 17 percent of total costs. The results of the compensation study we commissioned earlier this year will provide the empirical data necessary to achieve these same goals with our unionized employees. These changes will result in ongoing savings to the city.

Progress toward other goals in the plan will continue in 2010 as well. The Public Safety Department will closely monitor and control overtime costs and we will work to redeploy uniformed police officers and firefighters, civilianizing positions where appropriate. We will continue to drive efficient management through the use of technology by retrofitting City buildings with high efficiency lighting and building systems, expanding online auctions for the sale of City assets and utilizing the Division of Fire's computerized Distance Learning and Telestaffing systems to reduce unnecessary overtime.

I have proposed a balanced 2010 general fund budget that maintains basic city services in economically challenging times. This budget keeps the promises we made to the citizens of Columbus who supported our revenue increase. We asked for voter support, not to expand the size of city government, but to maintain basic service levels.

We once again want to thank the citizens of Columbus for voting to stabilize our finances. It is clear that even in the most difficult of times we can count on our citizens to work together to overcome whatever obstacles we face. With their support, we know our best days in Columbus lie ahead of us, and together we will ensure that Columbus continues to be the best city in the nation in which to live, work, and raise a family.

Very truly yours,



Michael B. Coleman
Mayor

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CITY OF COLUMBUS

PROPOSED 2010 BUDGET

Mayor Michael B. Coleman

Presented to
Columbus City Council
November 13, 2009

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Introduction

The 2010 Budget Document

The 2010 budget is organized to provide the reader with user-friendly, yet detailed information on city resource allocation and service delivery. The document is divided into the primary sections outlined below:

Mayor's Goals

The mayor's goals section discusses the city's major goals for the upcoming year. Included are specific programs and strategies that will contribute toward the achievement of those goals in 2010 and beyond.

Financial Overview

The financial overview section discusses the financial environment of the city, both from an internal and external perspective. The section provides an overview of financial issues facing the city in 2010 and beyond. A ten-year pro forma operating statement for the general fund is presented in this section.

Financial Policies

The financial policies section presents the city's financial policies. These policies were developed to ensure that the city's financial resources are managed in a responsible manner and that decisions are made in a disciplined way.

Department Summaries

This section describes each department, including the department description and mission, strategic priorities for 2010, and 2010 budget notes. Budget summary charts are presented, listing department financial and personnel data, including information by program.

Accounting and Organizational Structure

This section provides information on the city's accounting structure and organizational structures.

General Fund Summary

The general fund summary section provides detailed information on general fund revenues, expenditures and personnel levels. A copy of the City Auditor's official general fund revenue estimate is included in this section.

Community Development Block Grant

This section contains an operating summary of the community development block grant (CDBG) funds. Because CDBG funds are appropriated in several departments, 2010 projected expenditure levels by department, division, and object of expense are highlighted here.

Special Revenue, Internal Service, and Enterprise Funds

Cash balance summaries for each fund are included in these three sections, along with descriptions of revenue sources to each fund and ten-year pro-forma projections.

All Funds Summary

Detailed budget and historical expenditure and personnel information is included in this section.

Capital Summary

This section describes the city's six-year capital plan and provides an analysis of the special income tax fund, which funds a significant portion of the capital plan.

Mayor's Goals and Initiatives for 2010

The 2010 budget focuses on achievement of the goals of the Columbus Covenant in order to reach our vision "to be the best city in the nation in which to live, work, and raise a family." Those seven goal areas are:

- **Neighborhoods** – engage and promote strong, distinct, and vibrant neighborhoods
- **Safety** – enhance the delivery of safety services
- **Economic Development and Technology** – provide an atmosphere that promotes job creation and economic growth in existing and emerging industries
- **Education** – encourage and promote participation in learning opportunities
- **Downtown Development** – develop a vibrant and thriving downtown that is recognized as an asset for the region
- **Customer Service** – provide quality and efficient service delivery to customers using "best practices"
- **Peak Performance** – invest in all city employees and develop systems that support a high-performing city government

For each of these seven goals, the administration has identified key initiatives – referred to as strategic priorities – that will advance the achievement of these goals. These strategic priorities are outlined in the individual department sections that follow. Many of these initiatives cross over department lines, requiring city departments to work collaboratively to ensure the success of these initiatives.

In addition, the city will continue to implement the Get Green Initiative. Get Green Columbus is a multi-faceted initiative for the city to craft environmentally sound policies, build healthier neighborhoods, and protect the community's air and water, all while encouraging the development of green buildings and jobs in Columbus.

In addition to initiatives in support of the seven goal areas of the Columbus Covenant, each department has created individual sets of goals and objectives that will provide city residents and elected officials with information regarding the quality, quantity, and efficiency of the services they deliver.

Some of the city's major innovations and undertakings in 2010 are presented below, organized by goal area.

Neighborhoods

- Coordinate funding from the federal Housing and Economic Recovery Act of 2008 with public and private sector partners to **revitalize defined areas**, focusing on neighborhoods hit hardest by the foreclosure crisis. Utilize the Columbus Land Bank and housing programs to target acquisition of foreclosed properties, demolish blighted structures, and renovate vacant homes into community assets. Utilize bond funds made available for the Home Again program to acquire strategic properties that cannot be acquired with neighborhood stabilization program funds (NSP) and redevelop with NSP funds to enhance community revitalization.
- Continue the coordinated efforts of the City Attorney and **code enforcement** staff by bringing 250 new cases before the Franklin County Environmental Court.
- Improve neighborhood safety, community participation, and police responsiveness by working with other city agencies and community leaders to continue two successful **neighborhood safety initiatives**. The first of these initiatives will enhance the neighborhood safety academies by increasing the number of participants and graduates. The second initiative involves implementing strategies related to the reduction of gun violence and gang activity. City agencies and community leaders will continue to work with other government agencies, community members and federal, state, and county law enforcement agencies to leverage additional resources.
- Continue support of the **community crime patrol**, which patrols the University district, the Hilltop/Franklinton area, and the Merion-Southwood neighborhood as well as the Recreation and Parks multi-use trail along the Olentangy River. The community crime patrol assists the Division of Police in identifying suspicious activities indicative of criminal behavior.
- Select a vendor, select pilot neighborhoods, promulgate utilization policy, and **begin safety camera implementation**, in conjunction with community partners.
- As part of the **Institute for Active Living**, make Columbus a healthier community by working to lower the incidence of chronic diseases by implementing strategies to make Columbus an active and vibrant community. In 2010, the institute will work to expand access to fresh fruits and vegetables in the central-city urban neighborhoods where residents have limited or no access.
- Continue work with Metro Parks on the development of approximately 140 acres on the **Whittier Peninsula** into a large downtown park with natural areas and recreational uses.
- Continue to work with the Franklin Park Conservatory on the implementation of the **Franklin Park master plan**. The plan includes a new enclosed shelter house and a new greenhouse production facility to be built on the Franklin Park grounds. The greenhouse operations, which currently exist at the Whittier Peninsula location, will relocate to Franklin Park when these projects are complete.
- Continue development of **multi-use trails** through bike/pedestrian studies and mobility plans.

- Work in partnership with **Children's Hospital** and the surrounding neighborhood to plan and implement improvements and enhance the maintenance of Livingston Park.

Safety

- Begin implementation of the new police/fire **emergency call center's computer aided dispatch (CAD) system** to augment the city's ability to carry out emergency response, incident management, calls for service, and police officer/firefighter communication needs.
- Continue departmental and **community planning to prepare for and respond to a range of disasters or emergencies**, including bioterrorism and the current 2009-2010 pandemic influenza outbreak.
- Continue to utilize the newly implemented **distance learning** program to enhance training efforts in the Fire Division. This program employs computer system connectivity to provide firefighters opportunities to better access information regarding fire and emergency medical services, as well as promote training that reduces the need for a physical presence in the classroom. This approach allows firefighters to remain in fire stations, ready for emergency calls while reducing overtime demands.
- Continue to utilize **Telestaff**, a computer-based staffing and overtime management program designed specifically for the complex needs of the Fire Division.
- Continue to **monitor the personnel levels of the city's safety forces** in light of the Deferred Retirement Option Plan (DROP) and its potential impact on staffing levels.

Economic Development and Technology

- Coordinate the economic redevelopment of **key development projects** including Northland Place, Columbus Coated Fabrics, Tech Center South and the city's neighborhood commercial revitalization districts.
- Continue in 2010 to develop, expand, and implement portions of a **citywide connectivity plan** that will outline the most efficient means by which to connect to city facilities for data exchange and telephone voice traffic. Continue researching and implementing wireless/fiber optic/broadband network technology and integrating it with the overall city network when practical. The department will use the information from this plan to determine the extent to which connectivity can be used as an incentive for economic development.

Education

- Sustain **after-school** and **summer initiatives** that expand the educational opportunities available to the children within the City of Columbus.
- Support **summer workforce employment** opportunities for youth.

- Enhance the **safety infrastructure** near and around schools through "operation safewalks" by installing sidewalks, signage, and flashing signals.

Downtown Development

- Collaborate with Capitol South and the Columbus Downtown Development Corporation on target programs to encourage development and redevelopment of the **Mile on High** and **other key downtown properties**.
- Continue partnership with the Columbus Downtown Development Corporation in the implementation of the **downtown business plan**.
- Continue coordination with Capitol South and the Columbus Downtown Development Corporation on the **redevelopment of the City Center mall property**.
- Construction may begin on the renovation and reuse of the **Old Police Headquarters** at 120 West Gay Street. Various city departments will be relocated from obsolete, high maintenance buildings to this LEED certified facility upon project completion.
- Explore ways to **make downtown more environmentally welcoming** by incorporating features such as bicycle amenities, rain gardens, recycling options, and improved pedestrian mobility.
- Support the Ohio Department of Transportation (ODOT) during construction of the **Main Street Bridge**, and in planning for the **Rich Street Bridge,** in conjunction with the **Scioto Mile**.
- Continue collaboration with the State of Ohio, the Mid-Ohio Regional Planning Commission (MORPC), Franklin County and key stakeholders in the **Interstate-70/71** planning process.
- Continue implementation of the **comprehensive business plan** for downtown development, including strategies for housing, retail, parking, transportation, recreation and economic/office development. Focus on specific recommendations for workforce housing and downtown amenities/programming.

Customer Service

- Provide citizens with access to city services and city information through the operation, support and promotion of the **311 Call Center.**
- Complete the **"one-stop-shop"** permitting center system upgrade that will integrate and build upon the city's geographical information system (GIS), the city's 311 system, and a common citywide telephone service system. Accela Citizen Access, an on-line permit tracking system, will be implemented, enabling customers to track inspection requests and pay for certain types of permits on-line.
- Continue the comprehensive plan for Columbus' sewer system to mitigate the city's **wet weather overflows** and basement backup problems. Committing to a $2.5 billion (in 2005 dollars) investment over the next 40 years, the Wet Weather

Management Plan (WWMP) will bring Columbus into full compliance with two Ohio Environmental Protection Agency (OEPA) consent orders. In 2010, the Division of Sewerage and Drainage will complete the Interim Plan of the WWMP by increasing the treatment plant capacities by fifty percent. The division will also begin construction on the single largest capital project ever implemented by the city, a 20-foot diameter tunnel through the downtown area.

Peak Performance

- Focus on addressing components of the **10 year reform and efficiency action plan** that are related to employee compensation and benefits. Since a number of these reforms must be achieved through collective bargaining negotiations, they will require the collaborative efforts of the labor relations, employee benefits and compensation management program areas.
- **Columbus*Stat,** a forum for the Mayor and his chief administrators to meet with department managers through a systematic process of performance analysis, will continue in 2010, focusing on accountability by using performance management dashboards to review performance.
- Successfully implement the **Columbus Human Resources Information System** (CHRIS). This will be accomplished as part of an interdepartmental project team that includes Civil Service, the City Auditor, Technology and Human Resources.
- Continue the roll out of transferring most city telephone services to a **Voice over Internet Protocol (VoIP)**. This will take advantage of the city's current data network infrastructure investment by providing the latest technological advancements. This will allow the city to dramatically reduce telephone line costs while providing enhanced telephony service. Telephone calls will travel over the city's data network rather than over a phone company's network.
- Further expand the e-mail notification system **to provide important public health information** to subscribers through Columbus Public Health's website.
- Constantly **monitor police and fire expenses**, especially overtime and fuel, in light of budget constraints.
- Continue to focus on **green-energy efficiency improvements** to city facilities through the funds provided by the American Recovery and Reinvestment Act.

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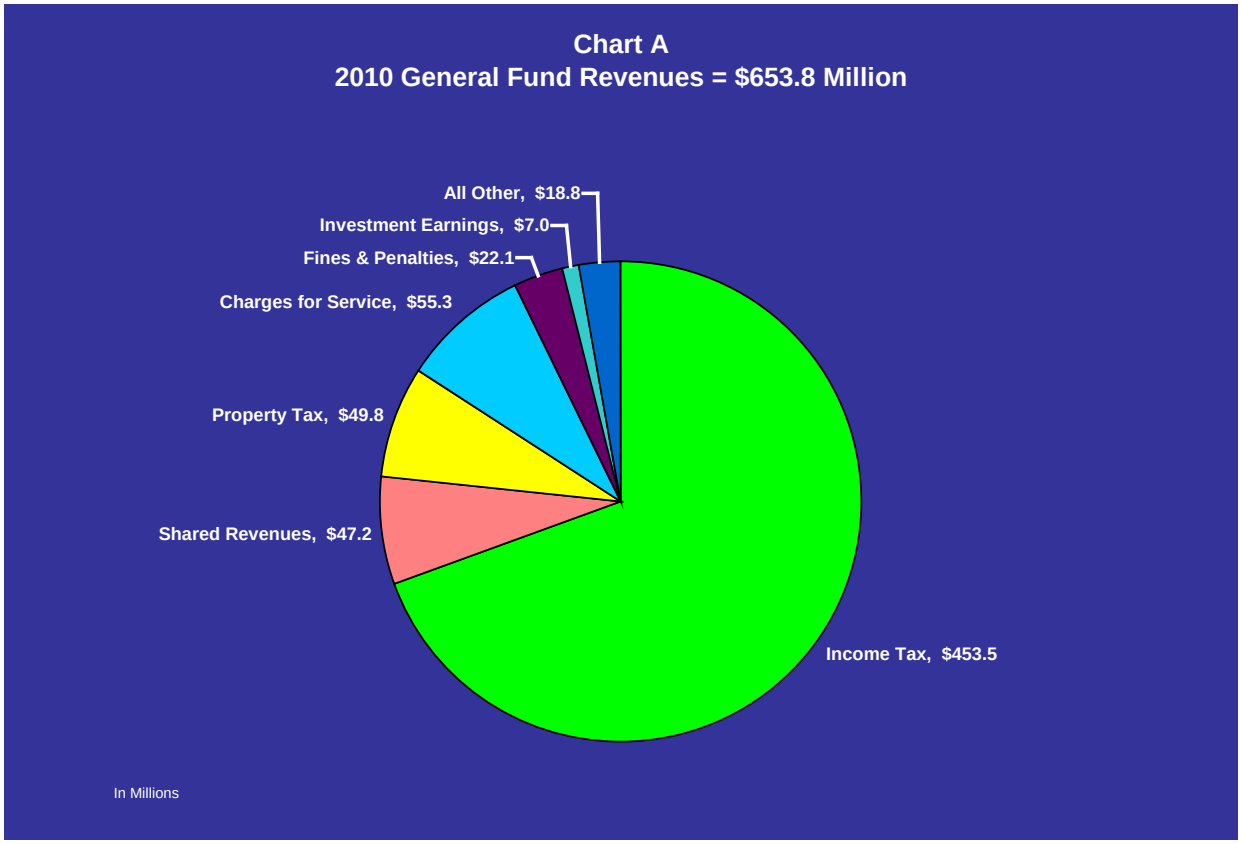
Financial Overview

The financial health of the city's general fund hinges on the income tax, which represents nearly 70 percent of the revenue supporting the general fund operating budget. In recognition of the city's inability to sustain its basic operations in the face of declining income tax revenues in 2008 and 2009, city officials decided to request a 0.5 percent increase to the income tax rate in 2009. Voters favorably supported that decision, and approved the increase to 2.5 percent on August 4, 2009. Collections at the new rate began on October 1, 2009. Collections on the new income tax rate are expected to generate approximately $113 million in 2010, with three quarters designated for general operations and one quarter for capital and debt service requirements.

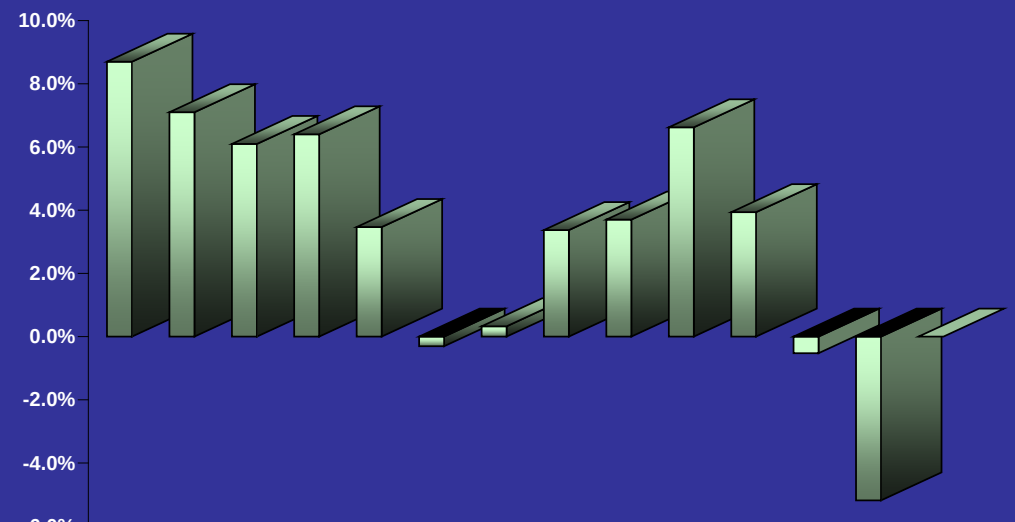
As illustrated in Chart A below, the income tax is far and away the determining factor for the health of the general fund budget. This chart shows the proportion of revenue expected to be received from each major source to the general fund in 2010.



The next three largest revenue sources to the general fund are various charges for services, property taxes and shared revenues (various state taxes that are shared with local governments). These sources provide 8.4, 7.6 and 7.2 percent of general fund resources, respectively, as shown on the previous page.

A historical overview of income tax collections is illustrated in Chart B, below. The average rate of growth through the 1990's was 6.25 percent. For 40 years, it grew at a rate of four percent or higher. In 2001, the growth rate fell to 3.5 percent and then dropped precipitously in 2002 and 2003, growing not at all over those two years. Positive growth returned in 2004 and 2005, at 3.4 percent and 3.7 percent, respectively, and in 2006, the city saw a significant rebound in growth to 6.6 percent. Unfortunately, this did not continue, and growth declined to 3.9 percent in 2007 and 0.5 percent in 2008. 2009 receipts (excluding the receipts from the 0.5 percent increase effective October 1, 2009) are currently projected to decline by 5.18 percent, the largest decline in the city's history. Current projections call for no growth in the base in 2010.

Chart B
Annual Income Tax Growth: 1975-2009



	75-85*	86-90	91-95	96-00	01	02	03	04	05	06	07	08	09 Est**	10**
% Growth	8.7%	7.1%	6.1%	6.4%	3.5%	-0.3%	0.3%	3.4%	3.7%	6.6%	3.9%	-0.53%	-5.18%	0.00%

* Excludes '83 and '84 growth rates of 36.5% and 15.3%, respectively, due to tax rate increase effective 1/1/1983.
** Excludes increased collections due to tax rate increase effective 10/1/2009.

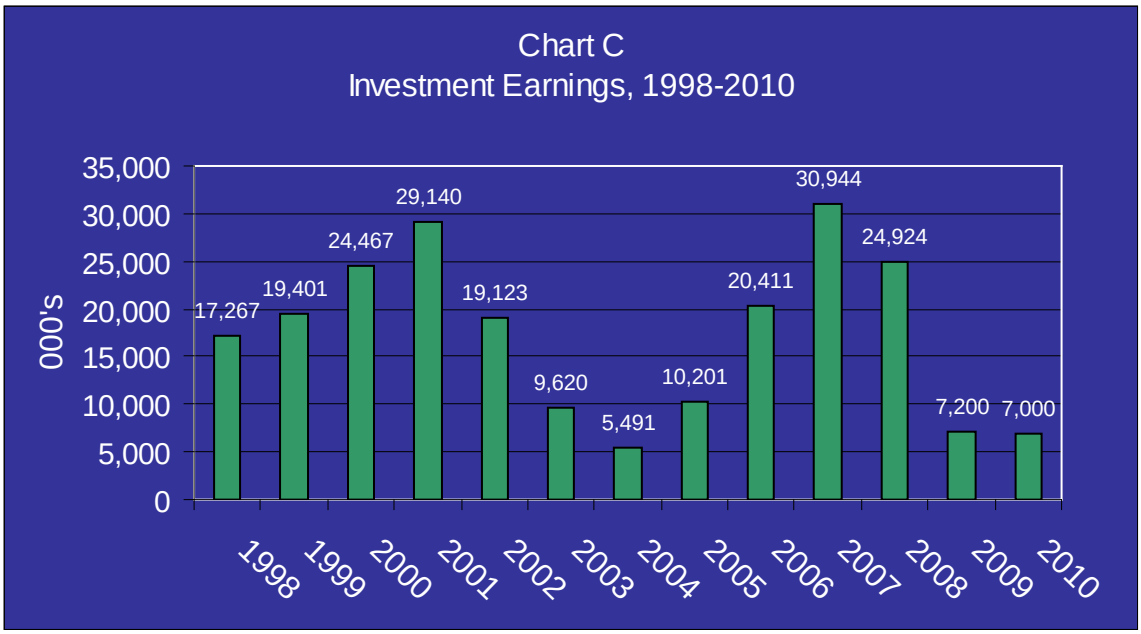
Expected proceeds for the general fund from the 0.5 percent increase are $84.55 million. Unfortunately, flat and/or declining revenues projected for the general fund's other major revenue sources in 2010 will mitigate the positive impact of the income tax increase. These sources include state shared revenues, the property tax, and various charges for service.

After a high of $51 million in 2001, state budget difficulties reduced the portions of state revenue shared with local governments, and the city received about $47 million per year from 2002 to 2006. The freeze continued through mid-2007, after which the distribution formula changed, resulting in the city receiving $47.2 million in 2007 and $46.9 million in 2008. The 2009 estimate for state revenue sharing is $39.7 million, a decline of 15.5 percent from 2008, and $39.1 million in 2010, a decline of 1.45 percent. Estate taxes, the one portion of state revenue sharing that is not distributed by a formula, have been as high as $12 million in past years. However, in recent years, these receipts have declined as well, at $10.3 million in 2008, and projected at $7 million in both 2009 and 2010.

Property tax receipts fluctuate from year to year, due to reappraisals that occur every three years. In the off years, property tax revenue growth is typically less than one percent. Growth is normally expected in the reappraisal years. The city saw a 10.3 percent increase in assessed valuation during the sexennial reappraisal in 2006, but the 2009 triennial update was muted by the county's decision to apply a zero growth rate to all residential property values. At present, a decline of 0.34 percent is expected in 2009, and 2010 property tax receipts are expected to lag 2009 receipts by 2.85 percent, in light of continuing foreclosures, reassessment requests, and the deduction of the cost of the special income tax election in 2010.

One area of revenue where the city has seen some modest growth is in various charges for service. This category includes pro-rata charges for services rendered by general fund divisions to divisions not funded by the general fund, parking meter revenues and other parking charges, and revenue from various divisions that charge for service. Pro rata charges are estimated at $24.1 million, while reimbursements for emergency medical services are expected to bring in $14.7 million in 2010.

Investment earnings are a highly volatile source of revenue and have varied tremendously, going from $29 million in 2001 to a low of $5.5 million in 2004, after the last recession. Since the 2004 low, earnings rebounded to $10.2 million in 2005, $20.4 million in 2006, $30.9 million in 2007, and $24.9 million in 2008. However, the projection for 2009 is a scant $7.2 million, owing to record low interest rates and lowered levels of cash in the treasury. 2010 receipts are estimated at only $7 million. The significant fluctuations in this source (see Chart C on the following page) make it an unreliable source of support for the general fund budget.



Gaps between revenues and expenditures existed in each year from 2001 through 2009 and were closed through temporary measures such as use of surpluses in the employee benefits fund, the transfer of over $100 million of economic stabilization funds ("rainy day" funds), and a spend-down of year-end balances in the general operating fund which had been up to nearly $38 million in 1998 and 1999.

As revenue growth slowed over the period leading up to 2009, expenditures had to be reduced in order to stay within available revenue, as required by Ohio law. The city has had limited ability to control expenditure growth given that personnel costs comprise such a large portion of general operating fund spending, and those costs are largely determined by collective bargaining unit contracts. However, as the gap between revenues and continued service levels widened over time, more and more reductions were made. The city implemented strict controls over hiring and spending on goods and services. Through hiring controls and layoffs, the general fund civilian workforce was reduced by over 704 positions since 2000, a 28 percent reduction. Employees now bear a greater share of their health insurance costs and wage increases were reduced from those seen in the 1990's. Where appropriate, operations were removed from the general fund and made self-sufficient or shifted to other funds.

Finally, in 2009, draconian cuts were necessary in order to balance the budget, including layoffs, unpaid leave days, closing recreation centers and pools, reducing and/or eliminating health care services, the elimination of yard waste pick-up, a reduction in bulk trash pick-up, and eliminating police and fire fighter classes needed to replace retiring officers.

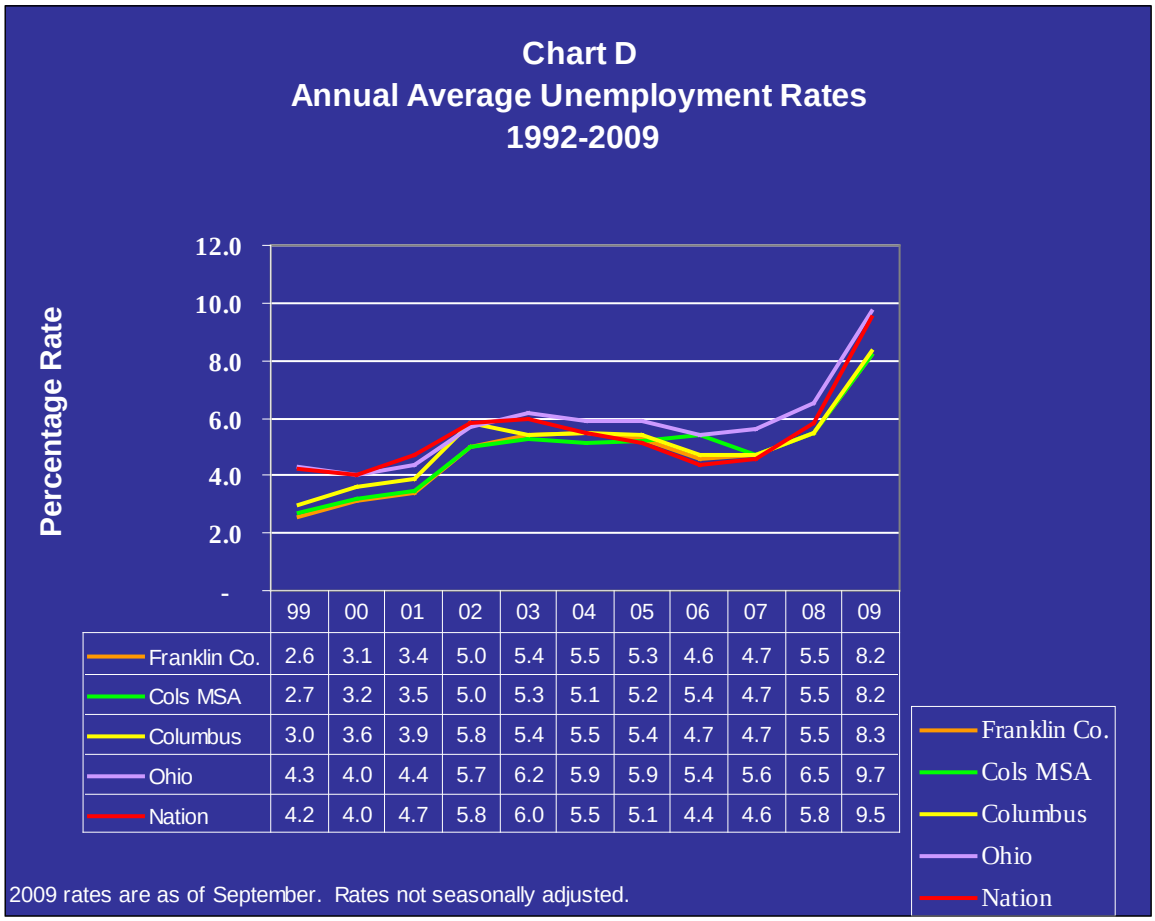
Under this scenario, city leaders came to the conclusion in 2009 that the city had reached the breaking point and faced unprecedented sacrifice from city residents if corrective action was not taken. The city responded with a three-point plan to maintain core city services and preserve the city's quality of life. This plan includes an aggressive job creation effort, a 10-year government reform plan, and a plan to raise new revenue. The passage of the 0.5 percent income tax increase on August 4, 2009 was the first step.

The passage of the income tax increase will enable the city to maintain current levels of service in 2010, with some very modest restorations of certain services that were curtailed in 2009. The Department of Recreation and Parks will begin to restore recreation programming that was curtailed in 2009, by reopening recreation centers on an either full or part-time basis as part of a phased-in approach in 2010 and by adequately staffing existing centers. Yard waste collection service will be restored, as will bulk refuse collection in our neighborhoods. And the Department of Public Health will meet the challenges of pandemic disease through the addition of two positions that will monitor disease outbreaks and promote infection control.

However, challenges still remain due to the lingering national recession. For example, while departments reported over $13 million in vehicle needs, only $1 million is allotted in the general fund for vehicle replacement, with another $3 million in needed replacements being funded through permanent improvement monies late in 2009. This budget also continues the use of annual proceeds from the hotel/motel tax normally set aside for emergency human service needs for ongoing social service contracts, and continues to fund $3.3 million in bulk refuse collection out of the street construction, maintenance and repair fund. It is the administration's hope that the national economic recovery projected for 2010 and 2011, coupled with the city's aggressive job creation effort and government reform plan, will put the general fund back on solid footing such that the city can reverse these funding shifts as well as maintain vital city services into the future.

Area Employment

Although unemployment rates have increased in this recessionary period, the city's unemployment rate remains lower than that of the state and the nation. As Chart D, on the following page illustrates, while the city's unemployment rate has historically approximated national rates, more recently the city has performed better than the U.S as a whole. As of September, 2009, the rate for Columbus was 8.3 percent, while the Columbus Metropolitan Statistical Area (MSA) and Franklin County rates were both 8.2 percent. By contrast, the U.S. and Ohio rates for September were 9.5 and 9.7 percent, respectively.



	99	00	01	02	03	04	05	06	07	08	09
Franklin Co.	2.6	3.1	3.4	5.0	5.4	5.5	5.3	4.6	4.7	5.5	8.2
Cols MSA	2.7	3.2	3.5	5.0	5.3	5.1	5.2	5.4	4.7	5.5	8.2
Columbus	3.0	3.6	3.9	5.8	5.4	5.5	5.4	4.7	4.7	5.5	8.3
Ohio	4.3	4.0	4.4	5.7	6.2	5.9	5.9	5.4	5.6	6.5	9.7
Nation	4.2	4.0	4.7	5.8	6.0	5.5	5.1	4.4	4.6	5.8	9.5

In spite of the current economic trials, the city expects moderate yet stable economic expansion and population growth. The city has a stable employment environment, anchored by local, state and federal government operations, and augmented by financial services, healthcare, pharmaceuticals, information services, energy, and technology companies.

Of the more than one million people working here, nearly 30 percent have Bachelor's Degrees and 10 percent have Master's Degrees—numbers that point to a healthy and prosperous future for the city.

Columbus is headquarters to several major national and multinational corporations, including Cardinal Health, Nationwide Insurance, American Electric Power, the Limited Brands and Big Lots. Battelle Memorial Institute, a research center for government and private industry, has its world headquarters in Columbus and several leading information providers are also based in Columbus, including Chemical Abstracts Service and the Online Computer Library Center. In recent years, the health care industry has emerged as a predominant new growth sector, with the city boasting four nationally-recognized health systems employers which employ 3,100 health care workers and contribute over $4 billion to the local economy. The ten largest employers in the city are listed on the following page.

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Economic Development

2010 marks the seventh year of a ten-year plan to bring new investment and activity to downtown Columbus. More than 5,000 housing units have been built or are under development. The restoration of the Whittier Peninsula is happening through a unique partnership of City of Columbus Recreation & Parks Department, Metro Parks and Audubon Ohio. A former industrial site on the Whittier Peninsula near downtown Columbus has been reborn as an urban oasis where visitors can connect with nature. At the heart of this transformation is the Grange Insurance Audubon Center, the latest addition to Audubon's national network of 50 nature centers. The new community resource, which opened in the spring of 2009, is the first urban facility of its kind in Ohio.

The city is also moving forward with the construction of two new parking garages, and private partners are looking at developing acres of surface parking lots into new housing and retail throughout the downtown area. Since 2002, the city has worked with 35 different companies to keep or bring 3,000 jobs downtown. The total new investment in downtown since 2000 is estimated at $2.19 billion, with $711 million in public funding helping leverage $1.48 billion in private investment. This includes projects proposed, under construction, or built since 2000.

Recent downtown projects include the redevelopment of the northeast corner at Broad and High, a project that includes luxury condominiums overlooking the State Capitol building, street-level retail shops and restaurants, and a glass-walled, local network news live broadcast studio.

The downtown skyline will soon have a new addition with the announcement of a financing agreement for a new 500-room convention center headquarters hotel located on North High Street. The new full service convention headquarters hotel is expected to generate an additional 52,000 annual room nights as a result of convention center business. This new full service convention hotel will protect Franklin County and the City of Columbus' current investment in convention facilities by retaining existing convention business and expanding regional and national conventions in Columbus. This is expected to add 550 jobs and generate $2.3 million annually in sales, lodging and income taxes.

The new hotel site is located on the west side of High Street between the Greater Columbus Convention Center and Nationwide Arena. Adjacent to the site is a 900 car parking garage also owned by the Convention Facilities Authority.

In the River South district, the former Lazarus Department Store has been renovated to house various government and private sector tenants, along with 60,000 square feet of retail space. Additionally, Lifestyle Communities is constructing a $25 million apartment and condominium project south of the old Lazarus building, continuing the renaissance in the River South district. The development will include 130 apartments and 76 condominiums that will be affordable to young people who may not be able to afford other downtown living options. The units are expected to open in the fall of 2010.

Construction began in 2008 on the Scioto Mile, a $38 million project, in an unprecedented, 50/50 partnership between the public and private sectors. The Scioto Mile is a signature riverfront park that will be located in the heart of downtown, stretching from the Arena District to Whittier Peninsula. As part of the project, Civic Center Drive will be narrowed to two lanes from four and a grand Promenade will stretch along Civic Center Drive from Broad Street to Rich Street, connecting Battelle and Bicentennial Parks. In the center of the Promenade will be a plaza area with seating and an interactive water feature. The entire area will be designated a free Wi-Fi zone. As part of the Scioto Mile initiative, Bicentennial Park will also undergo a makeover, featuring a 15,000 square-foot water feature with multiple fountains. Other amenities include a permanent stage/band shell and a café restaurant with outdoor terrace dining overlooking the park. Completion is set for summer of 2011.

Another major downtown area project is a $740 million investment in Nationwide Children's Hospital, which is expected to add an additional 2,000 new hospital jobs and generate $1.3 billion in new regional economic activity. It will be the largest construction enterprise ever undertaken in central Ohio.

Construction of a 10,000-seat stadium located in downtown's Arena District at the corner of Nationwide Boulevard and Neil Avenue was completed in 2009 to house the Columbus Clippers Triple-A professional baseball team, which joined the Columbus Blue Jackets NHL hockey team and created a year-round hub of sports activity in the booming Arena District. Huntington Park is another example of a successful commitment by both public and private sectors to fund and support growth and development in downtown Columbus.

The last phase of redevelopment of the former Gowdy Field landfill will be completed late next year when the city's Heliport site is redeveloped into a $20 million medical office building for the Ohio State University Medical Center. Two phases of the project have already been completed, resulting in two new office buildings totaling 200,000 square feet of space, $30 million of investment and more than 700 jobs.

The JamesCare Comprehensive Breast Health Center, in addition to the nearby Ambulatory Surgery Center, will not only enhance the lives of patients and their families, but will also strengthen our city's economic base by creating as many as 200 new jobs over the next several years.

JP Morgan Chase is expected to bring 1,000 new jobs to the city and retain another 10,427. The city would net an estimated $4.5 million in additional income tax from the new jobs over eight years.

Bond Ratings

The city continues to retain the highest bond ratings available for long-term debt by all three major rating agencies, Moody's Investors Service, Standard and Poor's Corporation and Fitch Ratings. Bond ratings of Aaa and AAA, respectively, were awarded to the city in 1995 by Moody's and Standard and Poor's and have been maintained ever since. Fitch Ratings rated the city for the first time in 2006, also awarding Columbus an AAA rating. Columbus is the only large city in the nation with the highest possible credit ranking from all three major rating agencies. These ratings afford Columbus the opportunity to realize savings in the cost of long-term financing, affirm investor's confidence in investment in Columbus, and help attract new businesses to the area.

Reserve Funds

The City of Columbus has two general reserve funds: the economic stabilization fund (AKA rainy day fund) and the anticipated expenditure fund (formerly known as the 27th pay period fund).

The rainy day fund was created in 1988 with an initial deposit of $4 million to create a reserve for unforeseen future events that could disrupt basic city services. The goal of the fund was to reach five percent of general fund expenditures. Until 1998, annual deposits of $1 million were made to the fund. In 1998, the fund received an infusion of $7 million from a refund from the Ohio Bureau of Workers Compensation. In order to balance the general fund budget, $10.2 million was used in 2003, the first use of the fund since its establishment. An additional $25 million was used in 2004. On May 4, 2004, the city deposited $55.1 million from the Solid Waste Authority of Central Ohio into this fund. These monies resulted from a bond issue by SWACO and were paid to the city in partial satisfaction of lease rental payments due the city. Transfers of $13 million in 2005 and $12 million in 2006 were made to ensure that basic city services could be continued in those years. In 2006, the city received nearly $10 million for pollution credits from SWACO, which, along with investment earnings, enabled the fund to end 2007 at $44.5 million, or over 7 percent of general fund expenditures. In 2008, $900,000 was transferred to the general fund in order to end the year in balance. And, in order to avoid drastic reductions in basic city services in 2009, it will be necessary to transfer up to $35.1 million in 2009.

The city is committed to the replenishment of the rainy day fund. It is the goal of the city to achieve a balance of $50 million in the fund by the end of 2014 and to reach a level representing seven percent of general fund expenditures by the year 2019. This goal is being memorialized in a resolution being presented to City Council concurrent with the adoption of the 2010 budget.

The anticipated expenditure fund was established in 1994 to plan for the next occurrence of a fiscal year in which there are 27 pay periods rather than the standard 26. After payment of $17.8 million for the 27th pay period in 2008, this fund had a balance of $1.23 million. Annual deposits will continue into the fund in 2010 and beyond to ensure that there are sufficient funds to build the fund back up for the next occurrence, which is estimated to be in 2020.

Summary tables showing the projected balances of both reserve funds are set forth below.

Economic Stabilization Fund Recommended Future Deposits (000's Omitted)					
Year	Deposit	Investment Earnings*	Expended	Year-End Balance	% of GF Budget
1999		$ 1,224		$ 23,807	5.11%
2000		1,442		25,249	5.00%
2001		1,621		26,870	5.06%
2002		1,136		28,006	5.39%
2003		608	10,243	18,371	3.49%
2004	59,406	791	25,000	53,568	10.15%
2005		1,169	13,000	41,737	7.49%
2006	9,964	2,111	12,000	41,812	7.02%
2007	348	2,000	-	44,480	7.04%
2008		-	900	43,580	6.68%
2009		699	35,133	9,866	1.60%
2010	-	197		10,063	1.54%
2011	9,000	201		19,265	2.81%
2012	9,350	385		29,000	4.16%
2013	9,700	580		39,280	5.44%

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2005		1,169	13,000	41,737	7.49%
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2007	348	2,000	-	44,480	7.04%
2008		-	900	43,580	6.68%
2009		699	35,133	9,866	1.60%
2010	-	197		10,063	1.54%
2011	9,000	201		19,265	2.81%
2012	9,350	385		29,000	4.16%
2013	9,700	580		39,280	5.44%
2014	10,000	786		50,065	6.64%

In 2008, investment earnings were deposited to the Anticipated Expenditures Fund. Assumes two percent investment rate in 2010-2014.

2010 Budget Scenario

The 2010 budget was balanced by employing certain key principles, as follows:

- Build a budget from the ground up which is keyed to the city's strategic plan implementing the Columbus Covenant
- Focus on maintaining basic city services for neighborhoods—police and fire protection, refuse collection, and basic public health services
- Review all program areas to identify activities the city should no longer be engaged in, given limited resources
- Review revenue sources to identify new revenues and opportunities for increased revenues
- Begin implementation of the 10-year reform plan by reducing the pension pick-up and increasing the employee share of health insurance premiums in those bargaining units with expired contracts and for employees that are not covered by the collective bargaining law
- Continue to implement performance management, working toward providing performance measures for all city programs, which will inform the budget process
- Promote efficiencies in government through examination of opportunities to redeploy uniformed police and firefighters, expansion of energy efficiency measures, improvement in the efficiency of fleet and facilities management, expansion of online auctions for city asset sales, and partnering with other organizations
- Continue diligent review of general fund hires and non-personnel spending to keep expenditures at the lowest level necessary to provide essential services to the citizens of Columbus

General Fund Pro Forma

A general fund pro forma operating statement is provided herein, which projects the city's future general fund financial outlook. The pro forma bases year 2010 revenues on the City Auditor's official Estimate of Available General Fund Resources, except as noted. The following assumptions were used in developing the pro forma.

Pro Forma Operating Statement Assumptions

Like all financial forecasting tools, pro forma projections are based on a series of assumptions that invariably do not prove totally accurate over time. Moreover, projections become less certain the further one extends the forecasting horizon. This pro forma statement assumes that year-end deficits, which are not permissible per state law, will be corrected through expenditure adjustments in order to force a positive year-end fund balance. The document presented herein represents the Finance and Management Department's best estimate of the city's financial status into the future, given the following assumptions.

Expenditure Assumptions

- The standard inflation rate for non-personnel items is three percent in 2011 and thereafter.
- Personnel costs (excluding insurance costs) for employees that are covered by current collective bargaining agreements are projected at the wage rates in effect per those contracts. For those units that have contracts that are currently under negotiation, and for the years that follow the expiration date of contracts currently in place, a blended rate that represents the city's efforts to control pay increases and to reduce pension pick-ups over the next ten years is used.
- Insurance costs are projected to grow by 10 percent annually in 2011 and beyond, but projections include offsets due to incremental increases in employee shares.
- Expenditure projections for 2010 and beyond are premised on restoring select reductions made to balance the budget in 2009. These include yard waste collection, re-opening and adequately staffing recreation centers, a higher level of park maintenance, and, in 2011 and beyond, funding bulk collection entirely out of the general fund.
- The pro forma projects $1 million in general fund vehicle expenditures in 2010 and $6 million per year, adjusted for inflation, in 2011 and beyond. The majority of expenditures will be for replacement of safety vehicles, primarily police cruisers.

Revenue Assumptions

- Income tax receipts will be $453.6 percent in 2010, and will grow by 3 percent thereafter.
- Property taxes will decline by 2.9 percent in 2010, and then grow by 2 percent in 2011 and beyond, except in triennial update years, when it will increase by 7.25 percent.
- Local government fund revenue is projected to decline by 1.4 percent in 2010 and then remain flat in 2011 and beyond.
- Estate taxes are projected at $7 million in 2010 and are projected to increase by 3 percent per year thereafter.
- Investment earnings will be $7 million in 2010, $8 million in 2011, and are projected to increase by 3 percent per year thereafter.
- Hotel/motel tax revenue is projected to remain flat in 2010, and then grow by 4 percent in 2011 and beyond.
- Charges for services are expected to decline by 0.8 percent in 2010 and then will grow by 3 percent thereafter.
- The kilowatt hour tax will grow by 1.23 percent in 2009 and then grow by 1 percent thereafter.
- Fines and penalties will be flat in 2010 and then will increase by 3 percent.
- Licenses and permits are projected to decline by 0.6 percent in 2010, and then grow by 3 percent thereafter.

Division Specific Assumptions

- No police recruit classes are funded in the general fund in 2010. Thereafter, recruit classes sufficient to replace retiring uniformed staff are projected. The 2010 class that is funded with federal stimulus funds is projected to be picked up by the general fund in 2013.
- No fire recruit classes are funded in 2010. Thereafter, recruit classes sufficient to replace retiring uniformed staff are projected.
- Projections for the Refuse Collection Division presume that a portion of the bulk collection program will remain funded through the street construction, maintenance and repair fund in 2010, but the full program will be returned to the general fund in 2011 and beyond.

GENERAL FUND PRO FORMA OPERATING STATEMENT

Resources:	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Beginning Balance	$ 22,190	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Income Tax	377,950,000	453,500,000	467,105,000	481,118,000	495,552,000	510,419,000	525,732,000	541,504,000	557,749,000	574,481,000	591,715,000
Property Tax	51,262,000	49,800,000	50,796,000	54,479,000	55,569,000	56,680,000	60,789,000	62,005,000	63,245,000	67,830,000	69,187,000
Kilowatt Hour Tax	3,260,000	3,300,000	3,333,000	3,366,000	3,400,000	3,434,000	3,468,000	3,503,000	3,538,000	3,573,000	3,609,000
Hotel/Motel Tax	3,100,000	3,100,000	3,224,000	3,353,000	3,487,000	3,626,000	3,771,000	3,922,000	4,079,000	4,242,000	4,412,000
Shared Revenues	47,790,000	47,220,000	47,430,000	47,646,000	47,869,000	48,098,000	48,334,000	48,577,000	48,828,000	49,086,000	49,352,000
License and Permit Fees	9,762,000	9,700,000	9,991,000	10,291,000	10,600,000	10,918,000	11,246,000	11,583,000	11,930,000	12,288,000	12,657,000
Fines and Penalties	21,993,000	22,100,000	22,763,000	23,446,000	24,149,000	24,873,000	25,619,000	26,388,000	27,180,000	27,995,000	28,835,000
Investment Earnings	7,200,000	7,000,000	8,000,000	8,240,000	8,487,000	9,760,000	11,224,000	12,908,000	14,844,000	17,071,000	19,632,000
Charges for Service	55,724,000	55,300,000	56,959,000	58,668,000	60,428,000	62,241,000	64,108,000	66,031,000	68,012,000	70,052,000	72,154,000
All Other Revenue	4,336,810	3,980,000	4,057,250	4,136,818	4,218,772	4,303,185	4,390,131	4,479,685	4,571,925	4,666,933	4,764,791
Total Revenues	582,377,810	655,000,000	673,658,250	694,743,818	713,759,772	734,352,185	758,681,131	780,900,685	803,976,925	831,284,933	856,317,791
Fund Transfers	35,133,261	-	-	-	-	-	-	-	-	-	-
Total Available Resources	**617,533,261**	**655,000,000**	**673,658,250**	**694,743,818**	**713,759,772**	**734,352,185**	**758,681,131**	**780,900,685**	**803,976,925**	**831,284,933**	**856,317,791**
% Change in Total Revenues from Prior Yr.	-7.12%	12.47%	2.85%	3.13%	2.74%	2.89%	3.31%	2.93%	2.96%	3.40%	3.01%
% Change in Total Resources from Prior Yr	-5.29%	6.07%	2.85%	3.13%	2.74%	2.89%	3.31%	2.93%	2.96%	3.40%	3.01%

Expenditures:	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Development	18,491,944	20,298,134	20,909,685	21,542,423	22,200,180	22,884,361	23,596,473	24,338,136	25,111,093	25,917,214	26,758,516
Fire	190,333,496	200,059,092	203,317,813	207,889,340	213,883,573	220,156,884	226,728,927	233,621,008	240,856,232	248,459,660	256,458,485
Governmental Services	66,710,727	71,740,020	73,782,815	76,020,123	78,350,474	80,779,466	83,313,129	85,957,962	88,720,968	91,609,702	94,632,315
Health	15,864,837	17,812,315	18,008,765	18,560,416	19,137,180	19,740,730	20,372,878	21,035,583	21,730,966	22,461,320	22,461,320
Judicial Services	24,041,947	24,269,022	25,231,158	26,079,185	26,973,779	27,918,498	28,917,205	29,974,096	31,093,732	32,281,069	33,541,493
Other Safety	12,791,606	13,958,586	14,076,244	14,502,227	14,944,618	15,404,299	15,882,220	16,379,396	16,896,918	17,435,955	17,997,766
Police	244,575,878	251,491,170	264,299,136	264,299,136	275,913,757	294,438,569	303,592,564	303,592,564	313,215,610	323,342,489	334,010,957
Recreation and Parks	21,175,580	23,799,132	25,470,287	26,254,292	27,074,380	27,932,978	28,832,715	29,776,433	30,767,208	31,808,373	31,808,373
Refuse Collection	18,402,809	25,543,279	29,662,107	30,603,360	31,587,010	32,615,795	33,692,668	34,820,821	36,003,703	37,245,042	38,548,869
Public Service	4,922,711	5,029,250	5,208,915	5,378,174	5,556,295	5,743,937	5,941,815	6,150,706	6,371,452	6,604,967	6,852,247
Fleet-Vehicles	221,726	1,000,000	6,000,000	6,180,000	6,365,400	6,556,362	6,753,053	6,955,644	7,164,314	7,379,243	7,600,620
Operating Expenditures	**617,533,261**	**655,000,000**	**685,966,926**	**697,308,677**	**721,986,644**	**754,171,878**	**777,623,648**	**792,602,351**	**817,932,195**	**844,545,034**	**870,670,960**
	-										
% Change/Previous Year	-5.29%	6.07%	4.73%	1.65%	3.54%	4.46%	3.11%	1.93%	3.20%	3.25%	3.09%
Required Expenditure Reductions and/or Revenue Increases	**-**	**-**	**(12,308,676)**	**(2,564,859)**	**(8,226,872)**	**(19,819,693)**	**(18,942,517)**	**(11,701,666)**	**(13,955,270)**	**(13,260,101)**	**(14,353,169)**

Footnotes:

Revenue estimates for 2011 and beyond are those of the Department of Finance and not the City Auditor.

Cumulative deficits are not possible since each budget year must be balanced. Balancing will be achieved through increased revenues, lowered expenditures, or a combination thereof.

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City of Columbus Financial Policies

This set of financial policies was developed to ensure that the city's financial resources are managed in a responsible manner and that decisions are made in a disciplined way.

For purposes of this document, the term "expenditure" includes expenses as well as inter-fund transfers and encumbrances. "Revenues" include the proceeds of any and all taxes or other sources of funds received by the city, but do not include balances in funds at the beginning of the year.

A. Balanced Budget

1. It is the policy of the city that the budget for each of its funds always be balanced in that the appropriations from each fund for the fiscal year not exceed the resources available to that fund for the year, including estimated revenues and any balance in the fund at the beginning of the year. This policy assures that the city does not spend beyond its means and derives from the requirement in Sections 26 and 27 of the City Charter that the Mayor's estimate be used as the basis for appropriation ordinances.
2. While in any given year all or a portion of the beginning balance in a fund may be appropriated for expenditure, the longer-term goal is that operating expenditures not exceed operating revenues on an annualized basis such that structural balance is maintained within each fund. Consistent with this longer-term goal, the better practice is to appropriate portions of the beginning balance only to the extent they support non-recurring expenditures, replace temporary declines in revenue, or are reasonably anticipated to be offset by increased revenue not yet officially recognized in a revenue estimate.
3. The portion of the beginning year balance in a fund which equals the amount by which expenditures exceeded revenues during the year preceding the budget year should be appropriated only to the extent contemplated by the policy defining the appropriate use of the economic stabilization fund.
4. The portion of the beginning year balance in the general operating fund which exceeds ten percent of the expenditures from such fund during the year preceding the budget year should be transferred to either the anticipated expenditures fund or the economic stabilization fund.

B. Economic Stabilization Fund

1. The economic stabilization fund (ESF) was created by Ordinance 860-88 in 1988 and is sometimes referred to as the “rainy day fund.” It was intended to ensure against reductions in “basic city services during times of economic recession or unexpected revenue loss by the city” which are supported by the general operating fund.
2. Consistent with the need to protect city finances during extended economic downturns or times of extreme emergency created by unexpected events, the term “basic city services” should be construed conservatively to refer only to the direct provision of core city services such as police and fire protection, protection of public health, and refuse removal. Such services which are supported by the general operating fund may be maintained in part with this fund when revenues have been temporarily lowered, whether from economic recession or otherwise, provided that there is a reasonable expectation that services cannot otherwise be maintained at acceptable levels and that increased revenues during the year or years following the budget year will allow replacement of any moneys used from this fund at an annual rate equal to at least one percent of general fund expenditures in the budget year.
3. This fund may also be used to support basic city services funded by the general operating fund in the absence of a temporary lowering of revenues where unanticipated events of a most unusual nature have occasioned a need for non-recurring emergency expenditures, provided that there is a reasonable expectation that increased revenues during the year or years following the budget year will allow replacement of any moneys used from this fund at an annual rate equal to at least one percent of general fund expenditures in the budget year.
4. Prior to use of this fund for the purposes described above, the Mayor shall provide Council with a written analysis describing how the proposed use of moneys from this fund is consistent with these policies and proposing any revenue enhancements necessary to allow replacement of funds so used.
5. It shall be the policy of the city to maintain moneys in this fund equal to no less than five percent of expenditures from the general operating fund during the preceding year. If moneys expended under paragraphs 2 or 3 of this section cause the balance of this fund to fall below five percent, the policy of the city shall be to replace funds so expended as soon as practicable at an annual rate equal to at least one percent of general fund expenditures in the year in which moneys were expended under paragraphs 2 or 3. Consistent with Ordinance 1590-94 and any successors, this fund shall be the recipient of an appropriate share of investment income. Any portion of the balance in this fund which exceeds seven percent of expenditures from the general operating fund during the preceding year may be transferred to the anticipated expenditures fund.

C. Anticipated Expenditure Fund

1. The anticipated expenditure fund was established in 1994 to receive deposits sufficient to provide for funding from the general operating fund of the 27th pay period which occurs every twelve years or so. It was then expanded to receive deposits earmarked for specific future expenditures that would otherwise be funded from the general operating fund and whose cost is unknown, such as the Y2K problem.
2. This fund should have deposited to it, at a minimum each year from the general operating fund, those moneys necessary, on an annualized basis, to fund the 27th pay period in the years in which it occurs. It may receive additional deposits to the extent not needed for current general fund operating expenses or to the extent not needed in the economic stabilization fund.
3. To the extent not being accrued for the 27th pay period, moneys in this fund may support non-recurring expenditures from the general operating fund. Any moneys in this fund being accrued for the 27th pay period, as determined by the Department of Finance and Management, may be used to support general fund operating expenses only under the circumstances provided for use of the economic stabilization fund, including those related to replacement of moneys so used.

D. Financial Accountability

1. It is the policy of the city that all departments and offices should manage operations such that expenditures for a given year will not exceed the original appropriations except to the extent supplemental appropriations authorize increased expenditures. Fourth quarter transfers of one department's unused general fund appropriation authority to a department or office otherwise exceeding its expenditure authority are normally a reflection of a failure to comply with this policy except in the case of reasonably unforeseen events or cost increases. Supplemental appropriations must be supported by additional revenues, the existence of which must be verified by the Department of Finance and Management or the City Auditor, as appropriate. In cases where additional general fund revenue is certified by the City Auditor, subsequent to the passage of the initial general fund appropriation ordinance, there is no assurance that said revenue will be appropriated, and supplemental appropriation of said revenue is discouraged except for unusual circumstances.
2. The Department of Finance and Management shall review quarterly actual and projected expenditures for all departments and offices and report to the Mayor and Council thereon. Any departments or offices projected to exceed their appropriation authority for the year shall work with the Department of Finance and Management to reduce expenditures. This may include the deferral of hiring and major expenses for goods and services.
3. Responsible stewardship of public funds requires that expenditures be clearly justified as serving a public purpose. An effort to expend all appropriation authority in the fourth quarter simply in order to avoid a lapse of appropriated funds does not serve a public purpose.

4. Departments and offices are expected to be expending public funds in order to serve the outcomes they have identified for their programs. It is the policy of the city to measure achievement of outcomes through quantifiable performance indicators. A system of performance management will be integrated into the budget process.

E. Investment of City Funds

1. Requirements regarding the deposit of public money and the investment of funds in the city treasury are set forth in the Columbus City Codes, Chapters 321 and 325. Various articles establish a three-person depository commission, made up of the City Auditor, City Treasurer and the Finance and Management Director, charged with compliance and the creation of guidelines. The commission embodies a checks and balances process in that each official represents a separately elected official of city government. Pursuant to the above code sections, the following policies exist.
2. The city will not invest in any form of derivatives, except STAROhio (an investment pool managed by the State Treasurer's Office that allows governments within the State to pool their funds for investment purposes).
3. The city is prohibited from entering into reverse repurchase agreements and does not leverage its investment portfolio in any manner.
4. Only eligible investments with final maturities not greater than two years from the time of purchase are permitted.
5. The city purchases investments only through member banks of the Federal Reserve System or broker dealers licensed by the State of Ohio and members of the National Association of Securities Dealers (NASD).
6. Investments permitted by Chapter 325 of the Columbus City Code are limited to the following:
   a. Bonds, notes, or other obligations of the United States government or its Agencies for which the faith of the United States is pledged for the payment of principal and interest.
   b. Bonds, notes, debentures, or other obligations issued by any of the federal government-sponsored enterprises listed below:
      - Federal Farm Credit System
      - Federal Home Loan Bank
      - Federal Home Loan Mortgage Corporation
      - Federal National Mortgage Association
   c. The Ohio State Treasurer's Asset Reserve Funds (STAROhio) pursuant to Ohio Revised Code 135:45.
   d. Bonds or other obligations of the City of Columbus, Ohio.
   e. Obligations of the State of Ohio or any municipal corporation, village, township or other political subdivision of the State of Ohio, as to which there is no default of principal or interest and which have been approved as to their validity by nationally recognized bond counsel.

f. Certificates of deposit in eligible institutions applying for moneys as provided in Chapter 321 of the Columbus City Codes.

g. Repurchase agreements that are collateralized with legally authorized securities as defined in Chapter 321.08 of Columbus City Code and held in third-party safekeeping designated by the City Treasurer and in the name of the City of Columbus.

F. Income Tax and Special Income Tax Fund

1. Initiated in 1947 and implemented in 1948, pursuant to Ohio law (ORC Chapter 5747), Columbus City Code Section 361.19 authorizes the levying of a two and one half percent income tax on Columbus workers and businesses. Increases in the income tax above one percent are subject to voter approval, pursuant to state law and the Columbus City Charter.
2. The city deposits three quarters of income tax revenue to the general fund and one quarter to the special income tax fund (SIT). The SIT is used to finance capital improvements, generally of a non-enterprise nature.
3. The above distribution of income tax proceeds should be maintained. National rating agencies consistently cite this long-standing policy as a major factor earning the city its high credit designation.

G. Allocation of Investment Earnings

1. The City Treasurer pools all available city funds (excepting cash held by bond trustees, escrow agents, and certain debt service, trust and agency funds), in order to maximize investment efficiency.
2. As a charter city, the determination of the distribution of investment income among funds is established by city ordinance and by various grant requirements.
3. Various city ordinances identify those funds that shall receive investment income. A complete list is kept by the City Auditor and the Department of Finance and Management.

H. Pro-Rata Assessment for General Fund Support

1. The Attorney General of the State of Ohio has ruled that the cost of administrative services provided by general fund agencies for independent fund agencies may be pro-rated to the independent fund agencies on an equitable basis.
2. The charge, commonly referred to as “pro-rata,” represents an approximation of the cost incurred for certain services performed by administrative agencies of the general fund for enterprise, special revenue, grant and internal service divisions, and for which no specific charge is assessed. Services include, but are not limited to, debt administration and budget preparation, legal counsel, financial reporting, procurement assistance, and building maintenance.

3. Generally accepted accounting practices as contained in Government Auditing Standards, issued by the Comptroller General of the United States, require reasonable justification for the assessed amount.
4. The most recent cost evaluation study performed by the Department of Finance and Management and confirmed by the City Auditor resulted in a pro-rata rate of 4.5 percent of revenues to be charged to appropriate funds.
5. The most recent city ordinance assesses an administrative service charge upon funds other than the general fund, equal to 4.5 percent of revenues, the proceeds of which are deposited in the general fund.
6. A triennial review and update of the pro-rata calculation shall be conducted by the Department of Finance and Management.

I. Fees and Charge-Setting

1. Fee-setting authority for non-enterprise divisions rests among several different entities, including the City Council, the Board of Health, the Recreation and Parks Commission, the Ohio Legislature, and various other elected and appointed officials.
2. A semi-annual fee review should be conducted by the Department of Finance and Management. Within this review, consideration should be given to the community-wide versus special service nature of the program or activity, the extent to which the service is specifically targeted to low income individuals or groups and the intended relationship between the amount paid and the benefit received.
3. This review should list the major fees and charges along with the following:
   a. Current fee or charge rates
   b. Date of the most recent increase
   c. Market rates and charges levied by other public and private entities for similar services
   d. The action needed to change the fee
4. The Director of Finance and Management will recommend fee and charge increases based upon the above review to the Mayor's office.
5. With Mayoral approval, the proposed changes shall be presented to the appropriate fee-setting authority for approval.
6. The goal of the rate setting process for the water and sewer enterprise funds shall be to avoid steep increases in rates, while at the same time fully meeting the needs of the system. Ten-year pro-forma operating statements for these funds shall be utilized to assist the divisions in achieving this goal.

J. Revenue Diversification

1. The city will strive to maintain a diversified and stable revenue base as protection from short-term fluctuations in any one revenue source and to ensure its ability to provide ongoing service.
2. Restricted revenue shall only be used for the purposes legally permissible and in a fiscally responsible manner. Programs and services funded by restricted revenue will be clearly designated as such.
3. A balance will be sought in the revenue structure between the proportions of elastic and inelastic revenues. New sources of revenue will be sought to achieve the desirable balance.
4. Each time a new revenue source or a change in the rate of an existing source is considered, the effect of this change on the balance of elastic and inelastic revenue will be thoroughly examined by Finance and Management.

K. Debt-Issuance and Management

1. The Ohio Revised Code Section 133.05 provides that the total net debt (as defined by the ORC) of a municipal corporation, whether or not approved by the electors, shall not exceed 10.5 percent of the total value of all property in the municipal corporation as listed and assessed for taxation. In addition, the unvoted net debt of municipal corporations cannot exceed 5.5 percent of the total taxation value of property. The statutory limitations on debt are measured by the ratio of net debt to tax valuation and expressed in terms of a percentage.
2. The city will not incur debt to finance current operations.
3. The city may issue debt for a qualifying capital project if the cost of the asset is at least $5,000 and the useful life of the asset, as determined by the City Auditor, is at least five years.
4. Debt will not be issued for periods exceeding the useful life of the project or asset.
5. Periodic reviews of outstanding debt will be undertaken to determine refunding opportunities.
6. Refunding will be considered if and when there is a positive net economic benefit or the refunding is essential to modernize covenants to improve operations and management.

L. Coverage Ratios for Special Income Tax Fund (SIT)

1. Within the limitations upon debt issuance imposed by law, the SIT fund's available capacity for new debt and its ability to service existing debt are limited by a coverage factor, which is a ratio of total resources in the SIT to projected expenditures required for debt retirement. This factor provides a minimum level at which the SIT fund balance should be maintained for contingency purposes. The coverage ratio is a self-imposed discipline, one based on sound fiscal management practice and works to preserve capacity to address any unforeseen emergency. Coverage levels are goals, not absolute minimum levels of acceptance.

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M. Revenue Bond Reserve Ratios

1. Whenever the city issues revenue debt, the bond indenture – an ordained document governing debt administration – often details some level of reserve imposed on the city to insure debt retirement on behalf of the bondholders.
2. The level is established on a case-by-case basis, and compliance is annually reported in the budget document and the Comprehensive Annual Financial Report of the City Auditor.

N. Operating Reserves for Funds Other Than the General Fund

1. The annual reserve balance in the insurance trust fund should be equal to, at a minimum, the sum of one and one half months worth of health, dental and vision claims cost and one month worth of prescription, disability and life insurance claims. In calculating the monthly claims costs for purposes of determining the appropriate reserve amount, a rolling average of claims experience for the previous 12 consecutive months shall be used.
2. The State of Ohio Bureau of Workers Compensation determines the city's workers compensation rate. Payments are made one year in arrears, e.g. the amount due in a given year is based upon the payroll costs of the previous year. Payment must be remitted as follows: 45 percent of the premium by May 15 and the balance by Sept. 1. The city's policy is to set the internal rate at a level sufficient by the end of the current fiscal year to fund the anticipated payments on the due dates in the following year. If adjustments are made either to the city's premium rate or to the amount due the Bureau in cases of rebates or credits, the premium rate will be adjusted accordingly.
3. The timing of collections as provided for in the policy above may be altered under the following circumstances, provided that there is a reasonable expectation that services cannot otherwise be maintained at acceptable levels and that increased revenues during the year or years following the budget year will allow replacement of any moneys gained from any such timing change:

   - when revenues have been temporarily lowered, whether from economic recession or otherwise
   - where unanticipated events of a most unusual nature have occasioned a need for non-recurring emergency expenditures

   Prior to changing the timing of workers compensation collection for the purposes described above, the Mayor shall provide Council with a written analysis describing how the proposed use of these moneys is consistent with these policies and

proposing any revenue enhancements necessary to allow replacement of funds so used.

O. Long-Range Financial Planning

1. A general fund pro forma operating statement is produced for each budget year and updated periodically during the year. The pro forma is published in the budget document as well as in periodic financial reviews. The pro forma projects the city's future general fund financial outlook for a ten-year period.
2. Pro forma projections are based on a series of assumptions, including projected inflation rates, personnel costs for both uniformed and non-uniformed personnel, health insurance costs, revenue growth rates and other division-specific assumptions. Because state law requires each year to end in balance, the plan assumes that deficits projected at the beginning of each year will be addressed so that no negative fund balance is carried over into the next year.
3. To augment the pro-forma, various iterations should be prepared, using alternative economic, planning, and policy assumptions. Key assumptions and choices related to achievement of goals should be identified and made available to decision makers for their review in making choices and decisions related to budget issues. The likely financial outcomes of particular courses of action or factors should then be estimated.

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City Council

Department Description

Columbus City Council is the chief policy-making arm of city government, empowered by City Charter to exercise legislative control over city expenditures. Citizens elect the seven-member council at-large to four-year terms of office. Primary responsibilities include adopting the annual operating and capital budgets, authorizing certain contracts, and enacting amendments to the Columbus City Code. In addition to fiscal control and regulatory authority, Council establishes land use policy through its zoning powers.

The Council works closely with the administrative branch of city government in the formation of policy, including work force and economic development initiatives, tax incentives, annexation and land use, and efforts to serve Columbus families. As well, City Council initiates and facilitates on-going cooperative efforts with other governments, the business community, and other institutions to ensure a safe environment and a high quality of life for all Columbus citizens.

Legislative Research Office (LRO) activities include public policy analyses, including the budget and city programming, public information efforts, and research and application efforts to reduce operating costs, both on a citywide basis and within the offices of City Council and the City Clerk.

Legislative aides and the LRO provide Council members advice and information regarding budgetary, neighborhood, community, and economic development matters.

Council appoints the City Clerk, who maintains the journal of Council activity, codifying general ordinances and maintaining custody of deeds, abstracts, and titles owned by the city. Council also appoints the City Treasurer, whose duties include the investment of all city funds.

Department Mission

Members of the staff of Columbus City Council believe our first priority is to provide high quality, responsive service to the people of Columbus. We strive to demonstrate the utmost respect for our citizens and for each other in a workplace that highly values teamwork, personal integrity, and competence. Our overriding goal is to always do our best for the citizens of the City of Columbus.

Strategic Priorities for 2010

City Council's 2010 strategic priorities will be met by its continued focus on three areas: working to better serve the needs of all Columbus families, including keeping public safety as the city's top priority; job creation efforts through fostering effective partnerships; and continued belt tightening to maintain fiscal health.

- Council believes that creating and maintaining jobs is essential to a vibrant city. Council will continue to work with the administration to develop innovative collaborations to incentivize significant private investment in what traditionally would have been primarily publicly funded projects. Prime examples include ongoing development of a Technology Corridor, revitalization of the Northland corridor, continued support of growing sectors of the local economy such as hospital expansion and high-tech start-ups, and continued investment in the downtown at the RiverSouth district. Project partners include the Ohio State University, Battelle, the Columbus Chamber of Commerce, and Tech Columbus, among others. The implementation of a new growth policy that calls on developers and suburbs to share in the cost of needed infrastructure and services such as roads and safety services exemplifies this new approach, commonly called "sustainable growth." These efforts will continue and be expanded elsewhere.
- Other key points of an overall job creation strategy include working to keep homegrown talent through investments that support entrepreneurial startups; making targeted capital investments to bring idle properties back into production; and providing seed money for targeted economic development initiatives, such as traffic studies and retail studies, to improve job growth prospects. Council seeks to continue working with the Departments of Technology and Development to enhance the city's fiber optic network and utilize it as an asset for economic development incentives.
- To enhance citizen safety, in addition to working with the administration to better equip police officers and firefighters, Council has funded expansions of the Community Crime Patrol (citizen patrollers who supplement police efforts) in each year from 2006 through 2008. Expanded duties include assisting in code enforcement matters.
- Council also looks forward to working with the Department of Public Safety to properly prepare for the DROP program, which will trigger automatic retirements among police and fire personnel in 2011.
- Council continues to identify and implement better business practices to make government more effective and accessible to the public.
- Council continues to work with the administration to secure downtown stability through the creation of greater downtown and neighborhood housing opportunities. City assistance may include various incentives for developers, such as tax abatements or targeted use of city capital monies to leverage private investments.
- Council will also continue working with the administration to encourage other political jurisdictions to practice "responsible development," as demonstrated in the efforts to preserve the Big Darby watershed. To protect this important natural resource, Council imposed a moratorium on city sewer and water line extensions

in the watershed through June 2006. This allowed for completion of a comprehensive, intergovernmental planning accord (the Big Darby Accord Watershed Master Plan) which Columbus approved in July 2006 along with other jurisdictions. The accord allows for the exercise of personal property rights while being sensitive to preservation and environmental protection objectives.

- The city's most vulnerable citizens will continue to receive Council attention as it works with community advocates such as the Columbus Medical Association, the United Way, the Community Shelter Board, the Neighborhood Health Center System, and the YWCA. These organizations and others bring needed social services and accessible health care to low-income families and populations within the community. To bring added focus and more effective response to homelessness, Council worked with the administration in 2007 to create an Office of Homeless Advocacy.
- One of the most important priorities for the 2010 budget will be implementation of the first phases of the Reform and Efficiency plan to strengthen the city's long-term fiscal outlook and begin restoring the Economic Stabilization Fund, or "rainy day" fund. Council will also work with the City Auditor to continue sound fiscal policies to maintain Columbus' AAA bond-rating.

2010 Budget Notes

- The recommended general fund budget for City Council includes continuation of funding for a contract with the Greater Columbus Chamber of Commerce, the annual maintenance on the automated legislation system (Legistar), and codifying services for the City Clerk's office.

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Budget and Program Summary

CITY COUNCIL FINANCIAL SUMMARY					
DIVISION SUMMARY	**2007 Actual**	**2008 Actual**	**2009 Original Appropriation**	**2009 Estimated Expenditures**	**2010 Proposed**
City Council	$ 12,185,874	$ 11,534,768	$ 12,060,687	$ 10,395,546	$ 10,590,309
TOTAL	**$ 12,185,874**	**$ 11,534,768**	**$ 12,060,687**	**$ 10,395,546**	**$ 10,590,309**

DIVISION SUMMARY BY CHARACTER

CITY COUNCIL GENERAL FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ 2,641,821	$ 2,830,747	$ 2,799,421	$ 2,661,268	$ 2,854,245
Materials & Supplies	43,770	27,386	42,000	30,519	33,000
Services	1,049,265	842,624	339,266	263,759	263,064
Transfers	-	30,000	-	-	-
TOTAL	**$ 3,734,856**	**$ 3,730,757**	**$ 3,180,687**	**$ 2,955,546**	**$ 3,150,309**

CITY COUNCIL HOTEL/MOTEL EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Services	$ 8,451,018	$ 7,804,011	$ 8,880,000	$ 7,440,000	$ 7,440,000
TOTAL	**$ 8,451,018**	**$ 7,804,011**	**$ 8,880,000**	**$ 7,440,000**	**$ 7,440,000**

DEPARTMENT SUMMARY BY FUND					
FUND SUMMARY	**2007 Actual**	**2008 Actual**	**2009 Original Appropriation**	**2009 Estimated Expenditures**	**2010 Proposed**
General	$ 3,734,856	$ 3,730,757	$ 3,180,687	$ 2,955,546	$ 3,150,309
Hotel/Motel Tax	8,451,018	7,804,011	8,880,000	7,440,000	7,440,000
TOTAL	**$ 12,185,874**	**$ 11,534,768**	**$ 12,060,687**	**$ 10,395,546**	**$ 10,590,309**

DEPARTMENT PERSONNEL SUMMARY					
DIVISION	**FT/PT***	**2007 Actual**	**2008 Actual**	**2009 Authorized**	**2010 Authorized**
City Council	FT	35	34	38	38
	PT	0	0	1	1
TOTAL		**35**	**34**	**39**	**39**

*FT=Full-Time PT=Part-Time

2010 Operating Budget
City Council

Program	Mission	Financial History by Program: 2007 Budget	2008 Budget	2009 Budget	2010 Proposed	Personnel by Program: 2007 FTEs	2008 FTEs	2009 FTEs	2010 FTEs
Administration	To approve all appropriations and laws for Columbus, and to provide a public forum for the discussion of issues by the citizenry.	$ 4,080,732	$ 3,901,434	$ 3,180,687	$ 3,150,309	34	36	35	35
Hotel/Motel Tax	To provide support for Experience Columbus and for expanding cultural services.	$ 8,400,000	$ 9,580,000	$ 8,880,000	$ 7,440,000	0	0	0	0
		$ 12,480,732	$ 13,481,434	$ 12,060,687	$ 10,590,309	34	36	35	35

City Auditor

Department Description

The City Auditor is the city's chief accounting officer. The Office of the City Auditor is responsible for processing and maintaining accurate, systematic records of all the city's fiscal transactions, including certification of funds, receipts, disbursements, assets and liabilities. In addition to this, the Auditor's payroll unit handles the accurate bi-weekly generation of paychecks and tax-withholding remittance for over 9,000 city employees, and through its Income Tax Division, maintains the functions of income tax collection and audit. The City Auditor disseminates such fiscal facts, reporting periodically to city officials and the public in summaries and analytical schedules as prescribed in the City Charter.

For the last 29 years, the City Auditor has received a Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association (GFOA). This certificate is the highest form of recognition for excellence in state and local government financial reporting.

The City Auditor assists in managing the city's long-term debt including the prompt payment of principal, interest, and associated fees on the city's variable rate debt; assures current debt service coverage is sufficient to protect the credit worthiness of the city; and avoids the imposition of increased property taxes related to bonded debt voted directly by the public, both enterprise and non-enterprise.

Columbus Income Tax Division

The Income Tax Division provides the service of collection, audit, and enforcement of the two and one half percent municipal income tax pursuant to Chapter 361 of the Columbus City Codes and the collection of the hotel/motel tax for the City of Columbus and the Franklin County Convention Facilities Authority.

In addition to collecting the municipal tax for the City of Columbus, the Income Tax Division has contracts with and acts as the collection agent for the following municipalities: Brice, Canal Winchester, Groveport, Harrisburg, Marble Cliff, Obetz, and the Northern Pickaway County JEDD.

Department Mission

To carry out the duties and responsibilities as prescribed by the Columbus City Charter and the Columbus City Codes.

To provide efficient and effective collection of monies and audit services with continuous upgrade to the city tax and filing systems and all other necessary resources utilized in the process.

Department Goals and Objectives

To ensure efficient and effective reporting regarding the city's finances to Columbus City Council, the Mayor and administrative agencies, the City Attorney, the Municipal Court Judges and Clerk, and the residents of Columbus.

To ensure accurate audit services, systematic collection of taxes, and monitoring of the city's tax-generated revenues.

Strategic Priorities for 2010

- Maintain high quality fiscal processing, tax collection and audit, debt management, record keeping, and reporting to its customers.
- Continue to ensure compliance with the Columbus City Charter and Columbus City Codes.
- Continue to receive the Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association of the United States and Canada.

2010 Budget Notes

- The 2010 budget for the City Auditor includes funding for outside audit services, including audits for sub-recipients, and for maintenance costs for the city's integrated automated accounting, budgeting and procurement system.
- Major non-personnel expenses in the Income Tax Division include tax applications computer programming services, banking and lockbox services, postage, tax form printing and temporary employment service fees.

Budget and Program Summary

AUDITOR FINANCIAL SUMMARY					
DIVISION SUMMARY	**2007 Actual**	**2008 Actual**	**2009 Original Appropriation**	**2009 Estimated Expenditures**	**2010 Proposed**
City Auditor	$ 4,307,972	$ 2,937,609	$ 3,261,971	$ 3,141,608	$ 3,238,972
Income Tax	7,884,358	6,998,369	7,363,320	7,011,866	7,445,494
TOTAL	**$ 12,192,330**	**$ 9,935,978**	**$ 10,625,291**	**$ 10,153,474**	**$ 10,684,466**

DIVISION SUMMARY BY CHARACTER

CITY AUDITOR GENERAL FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ 2,156,969	$ 2,311,494	$ 2,491,531	$ 2,397,939	$ 2,499,166
Materials & Supplies	45,600	26,166	28,100	28,100	28,600
Services	2,104,674	599,949	742,340	715,569	711,206
Other	730	-	-	-	-
TOTAL	**$ 4,307,972**	**$ 2,937,609**	**$ 3,261,971**	**$ 3,141,608**	**$ 3,238,972**

INCOME TAX GENERAL FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ 5,722,531	$ 6,016,285	$ 6,048,098	$ 5,936,395	$ 6,134,386
Materials & Supplies	72,898	34,280	120,000	112,195	80,000
Services	2,088,929	947,804	1,195,222	963,276	1,231,108
Capital	-	-	-	-	-
TOTAL	**$ 7,884,358**	**$ 6,998,369**	**$ 7,363,320**	**$ 7,011,866**	**$ 7,445,494**

DEPARTMENT SUMMARY BY FUND					
FUND SUMMARY	**2007 Actual**	**2008 Actual**	**2009 Original Appropriation**	**2009 Estimated Expenditures**	**2010 Proposed**
General	$ 12,192,330	$ 9,935,978	$ 10,625,291	$ 10,153,474	**$** 10,684,466
TOTAL	**$ 12,192,330**	**$ 9,935,978**	**$ 10,625,291**	**$ 10,153,474**	**$ 10,684,466**

DEPARTMENT PERSONNEL SUMMARY					
DIVISION	**FT/PT***	**2007 Actual**	**2008 Actual**	**2009 Authorized**	**2010 Authorized**
City Auditor	FT	24	24	34	34
	PT	4	3	4	4
Income Tax	FT	79	77	82	82
	PT	0	0	1	1
TOTAL		**107**	**104**	**121**	**121**

*FT=Full-Time PT=Part-Time

2010 Operating Budget
City Auditor

Program	Mission	Financial History by Program: 2007 Budget	2008 Budget	2009 Budget	2010 Proposed	Personnel by Program: 2007 FTEs	2008 FTEs	2009 FTEs	2010 FTEs
Administration	To administer the City Auditor's Office and Income Tax Division.	$ 488,438	$ 437,523	$ 536,643	$ 516,924	5	3	4	4
Accounting and Financial Reporting	To provide accounting and reporting of all city financial transactions; implement improvements to the city's accounting and reporting system; and publish the city's annual financial report.	$ 2,618,952	$ 1,501,376	$ 1,292,991	$ 1,236,589	5	8	7	7
Auditing	To pre-audit all city financial transactions.	$ 922,536	$ 785,887	$ 1,072,557	$ 1,129,336	12	10	10	10
Payroll Auditing	To process all city payrolls and insurance programs.	$ 319,281	$ 350,472	$ 359,780	$ 356,123	4	4	4	4
Income Tax Administration	To direct all administrative and operating functions of the division, including the fiscal duties, to enforce the collection of the two and one half percent municipal income tax pursuant to Chapter 361 of the Columbus City Code, to ensure the collection and enforcement of the hotel/motel tax for the City of Columbus and Franklin County Convention Facilities Authority.	$ 2,841,500	$ 1,942,414	$ 1,898,048	$ 2,141,606	10	10	10	9

Collections, Audits	To collect, audit, enforce and process various types of income tax documents.	$	3,404,899	$	3,582,185	$	3,688,725	$	3,670,003	42	46	47	43
Record Maintenance	To perform account maintenance; to provide support functions for the audit staff; to sort and file all income tax returns and tax correspondence for quick retrieval, and to skip trace addresses for delinquent accounts and non-filers.	$	1,611,051	$	1,742,392	$	1,776,547	$	1,633,885	23	26	24	22
		$	12,206,657	$	10,342,249	$	10,625,291	$	10,684,466	101	107	106	99

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City Treasurer's Office

Department Description

The authority of the City Treasurer is set forth in Sections 88 through 96 of the Columbus City Charter.

Specifically, the City Treasurer's responsibilities include:

- The receipt and deposit of all city funds into bank accounts of the city in accordance with Chapter 321 of Columbus City Codes.
- The disbursement of city funds upon warrant by the City Auditor or Sinking Fund Trustees.
- The investment of all excess funds not needed for daily operations in accordance with Chapter 325 of the Columbus City Codes.

Department Mission

To assist, direct, and maintain the fiscal integrity of the City of Columbus, Ohio.

Strategic Priorities For 2010

- Efficient and accurate receipt, custody, disbursement, and investment of all city funds.

2010 Budget Notes

- The Treasurer's budget is primarily personnel-related. Small budget lines are included for a government crime insurance policy, banking services, and software license fees.

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Budget and Program Summary

DEPARTMENT FINANCIAL SUMMARY					
DEPARTMENT SUMMARY	**2007 Actual**	**2008 Actual**	**2009 Original Appropriation**	**2009 Estimated Expenditures**	**2010 Proposed**
City Treasurer	$ 913,601	$ 914,179	$ 930,568	$ 930,568	$ 907,052
TOTAL	**$ 913,601**	**$ 914,179**	**$ 930,568**	**$ 930,568**	$ **907,052**

DIVISION SUMMARY BY CHARACTER					
CITY TREASURER	**2007 Actual**	**2008 Actual**	**2009 Original Appropriation**	**2009 Estimated Expenditures**	**2010 Proposed**
Personnel	$ 786,603	$ 853,071	$ 852,185	$ 747,548	$ 861,547
Materials & Supplies	7,500	4,587	3,800	3,800	3,000
Services	119,498	56,521	74,583	179,220	42,505
TOTAL	**$ 913,601**	**$ 914,179**	**$ 930,568**	**$ 930,568**	$ **907,052**

DEPARTMENT SUMMARY BY FUND					
FUND SUMMARY	**2007 Actual**	**2008 Actual**	**2009 Original Appropriation**	**2009 Estimated Expenditures**	**2010 Proposed**
General Fund	$ 913,601	$ 914,179	$ 930,568	$ 930,568	$ 907,052
TOTAL	**$ 913,601**	**$ 914,179**	**$ 930,568**	**$ 930,568**	**$ 907,052**

DEPARTMENT PERSONNEL SUMMARY					
DEPARTMENT	**FT/PT***	**2007 Actual**	**2008 Actual**	**2009 Authorized**	**2010 Authorized**
City Treasurer	FT	10	10	12	12
	PT	2	1	2	2
TOTAL		**12**	**11**	**14**	**14**

*FT=Full-Time PT=Part-Time

2010 Operating Budget
City Treasurer

Program	Mission	Financial History by Program				Personnel by Program			
		2007 Budget	2008 Budget	2009 Budget	2010 Proposed	2007 FTEs	2008 FTEs	2009 FTEs	2010 FTEs
Treasurer's Office	To act as a custodian of all funds, which includes the receipt of tax assessments, disbursement, accounting, deposit, and investment.	$ 1,015,757	$ 893,140	$ 930,568	$ 907,052	12	10	10	10
		$ 1,015,757	$ 893,140	$ 930,568	$ 907,052	12	10	10	10

City Attorney

Department Description

The Columbus City Charter best describes the City Attorney's Office:

Section 67. Powers and Duties. [The city attorney]…shall be the legal adviser of and attorney and counsel for the city, and for all officers and departments thereof in matters relating to their official duties. [The city attorney]…shall prosecute or defend all suits for and in behalf of the city, and shall prepare all contracts, bonds and other instruments in writing in which the city is concerned and shall certify in writing his approval of the form and correctness thereof. He may appoint such assistants, secretaries and clerks as council may authorize.

Section 68. Prosecuting attorney. The city attorney shall be the prosecuting attorney of municipal court. He may detail such of his assistants as he may deem proper to assist in such work. He shall prosecute all cases brought before such court and perform the same duties, so far as they are applicable thereto, as are required of the prosecuting attorney of the county.

Section 69. Representing city. The city attorney shall prosecute or defend for and in behalf of the city all complaints, suits and controversies in which the city is a party, and such other suits, matters and controversies relating to city affairs as he shall, by resolution or ordinance of council, be directed to prosecute or defend.

Section 70. Rendering Opinions. The council, the director of any department, or any officer, board, or commission not included within a department, may by request in writing, require the opinion of the city attorney upon any question of law involving their respective powers and duties.

Table of Organization

To fulfill the obligations placed on this office by the Charter, Columbus City Council has authorized 147 full-time and 48 part-time positions for the City Attorney's Office. However, the proposed 2010 budget provides funding for only 128 full-time and 39 part-time positions. Of the full-time positions, 61 are scheduled to be occupied by attorneys.

The office has five basic units as follows: Police Legal Advisor unit, Claims Division, Real Estate Division, Prosecutor Division and Civil Division, with the last-mentioned containing a Business and Regulation section, a Litigation section, a Labor and Employment section and a team of attorneys who focus on abating public nuisances. The Prosecutor Division contains a Prosecution Resources unit that evaluates citizens' requests to file criminal charges, that promotes mediation to resolve disputes short of litigation and that operates a bad check resolution program. Also within the Prosecutor Division is a Domestic Violence/Stalking unit devoted exclusively to the protection of victims of domestic violence and stalking.

Department Mission

To carry out the duties and responsibilities prescribed by the Columbus City Charter and Columbus City Codes in a professional and competent manner so that the office's clients and the public are well and fairly served.

Department Goals and Objectives

To handle every matter to a conclusion that is just and fair both to the City of Columbus and to any other parties involved.

Strategic Priorities for 2010

Every day the City Attorney's Office is engaged in the delivery of legal services, whether it is approving contracts as to form and correctness, defending the city against law suits, assuring that enacted legislation fits properly into the City Code, evaluating whether criminal charges should be filed, prosecuting traffic and criminal cases, providing oral and written opinions, conducting police recruit and in-service training or eliminating public nuisances that persist in the city's neighborhoods.

Consequently, the strategic priorities and budget issues mirror each other and reappear each budget year; and they are: securing adequate resources so that the best qualified people are in the appropriate positions performing at the highest levels so that the law firm representing the City of Columbus is able to carry out the responsibilities assigned to it by the Charter in a competent and professional manner. Proper staffing levels and adequate compensation will always be this office's major priorities and budget issues.

2010 Budget Notes

- Costs for legal settlements for general fund agencies as well as outside counsel for cases involving a conflict of interest are budgeted in Finance and Management's citywide account.

- A total of $105,000 is budgeted for subscriptions to various legal research services and publications in 2010.

Budget and Program Summary

DEPARTMENT FINANCIAL SUMMARY					
DIVISION SUMMARY	**2007 Actual**	**2008 Actual**	**2009 Original Appropriation**	**2009 Estimated Expenditures**	**2010 Proposed**
City Attorney	$ 10,164,795	$ 10,157,121	$ 10,321,636	$ 10,167,188	$ 9,916,538
Real Estate	355,289	344,847	220,095	188,763	229,941
Land Acquisition	695,624	716,163	904,900	765,835	887,671
TOTAL	**$ 11,215,708**	**$ 11,218,131**	**$ 11,446,631**	**$ 11,121,786**	**$ 11,034,150**

DIVISION SUMMARY BY CHARACTER

CITY ATTORNEY GENERAL FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ 9,285,259	$ 9,505,838	$ 9,839,265	$ 9,548,156	$ 9,506,735
Materials & Supplies	96,267	160,718	65,750	111,207	65,750
Services	650,301	410,243	416,621	354,520	344,053
Other Disbursements	35,482	-	-	63,243	-
Transfers	97,486	80,322	-	90,062	-
TOTAL	**$ 10,164,795**	**$ 10,157,121**	**$ 10,321,636**	**$ 10,167,188**	**$ 9,916,538**

REAL ESTATE GENERAL FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ 355,289	$ 344,847	$ 220,095	$ 188,763	$ 229,941
TOTAL	**$ 355,289**	**$ 344,847**	**$ 220,095**	**$ 188,763**	**$ 229,941**

DIVISION SUMMARY BY CHARACTER					
LAND ACQUISITION **LAND ACQUISITION FUND** **EXPENDITURES SUMMARY**	**2007** **Actual**	**2008** **Actual**	**2009** **Original** **Appropriation**	**2009** **Estimated** **Expenditures**	**2010** **Proposed**
Personnel	$ 647,321	$ 671,607	$ 790,456	$ 696,915	$ 798,288
Materials & Supplies	3,294	9,497	17,300	17,036	17,300
Services	45,009	35,059	97,144	51,884	72,083
TOTAL	**$ 695,624**	**$ 716,163**	**$ 904,900**	**$ 765,835**	**$ 887,671**

DEPARTMENT SUMMARY BY FUND					
FUND SUMMARY	**2007 Actual**	**2008 Actual**	**2009 Original Appropriation**	**2009 Estimated Expenditures**	**2010 Proposed**
General	$ 10,520,084	$ 10,501,968	$ 10,541,731	$ 10,355,951	$ 10,146,479
Land Acquisition	695,624	716,163	904,900	765,835	887,671
TOTAL	**$ 11,215,708**	**$ 11,218,131**	**$ 11,446,631**	**$ 11,121,786**	**$ 11,034,150**

DEPARTMENT PERSONNEL SUMMARY					
DIVISION	**FT/PT***	**2007 Actual**	**2008 Actual**	**2009 Authorized**	**2010 Authorized**
City Attorney	FT	108	111	119	119
	PT	29	29	46	46
Real Estate	FT	4	4	7	7
Land Acquisition	FT	6	6	7	8
	PT	1	1	1	1
TOTAL		**148**	**151**	**180**	**181**

*FT=Full-Time PT=Part-Time

2010 Operating Budget
City Attorney

Program	Mission	Financial History by Program: 2007 Budget	2008 Budget	2009 Budget	2010 Proposed	Personnel by Program: 2007 FTEs	2008 FTEs	2009 FTEs	2010 FTEs
Administration	To provide management and support through the offices of the City Attorney.	$ 1,360,391	$ 1,078,089	$ 846,468	$ 1,119,997	9	5	6	6
Civil Prosecution	To provide support personnel to assist attorneys in the civil division by preparing legal documents, maintaining the case database, scheduling depositions and appointments and other duties that maintain the organized flow of legal documents.	$ 345,050	$ 452,014	$ 407,489	$ 372,238	5	7	6	6
Civil Part-Time	To provide law student interns who perform legal research for the attorneys in the civil division.	$ 159,239	$ 139,112	$ 107,135	$ 101,565	0	0	0	0
Appellate	To appeal misdemeanor prosecutions to the Franklin County Court of Appeals, and defend misdemeanor criminal appeals filed against the city.	$ 441,720	$ 425,441	$ 368,464	$ 354,174	3	3	3	3
Intake	To assist citizens requesting the filing of criminal misdemeanor complaints by assisting, advising and making appropriate referrals.	$ 643,775	$ 665,714	$ 572,082	$ 507,209	2	4	3	2

Victim-Witness Assistance	To prosecute domestic violence offenders and assist victims by providing them with immediate resources, and to educate and train all city and county law enforcement officers on the issue of domestic violence.	$ 970,730	$ 1,099,065	$ 1,177,623	$ 1,072,206	16	16	17	16
Business	To assist in the legal review and implementation of vital city development projects, give legal assistance to city officials with respect to city services, legislation, contracts, zoning, and relations with the suburbs, to assist city agencies in complying with state and federal environmental laws, and to take legal action against industrial facilities that fail to comply with water pollution laws and other environmental requirements.	$ 963,334	$ 877,280	$ 911,740	$ 856,476	9	8	8	7
Litigation	To defend the city and its employees in contract disputes, claims for personal injury or property damage, constitutional violations, wrongful death, tax disputes, and claims requesting money damages; as well as provide legal education, training, advice, and counsel.	$ 726,541	$ 799,177	$ 786,905	$ 675,759	6	6	6	5

Labor	To handle all labor and employment-related litigation, render legal advice to city officials on labor and employment matters, defend the city in employment litigation filed in federal and state courts, and counsel various city departments on day-to-day personnel matters.	$	572,672	$	549,840	$	570,611	$	547,673	5	5	5	5
Police Legal Bureau	To advise the Division of Police on legal and policy matters, serve as liaison for civil and criminal litigation involving police, and provide training on legal topics associated with law enforcement.	$	337,311	$	343,824	$	369,983	$	287,937	4	4	4	3
Claims	To handle pre-litigation claims against the city as well as the collection of funds owed to the city.	$	574,070	$	554,517	$	548,244	$	526,673	7	6	6	6
Legal Assistance	To provide clerical support to the prosecutors in the Franklin County Municipal Court, send out subpoenas and ensure that all case files have necessary paperwork for each prosecutor's daily docket.	$	849,143	$	888,719	$	902,858	$	864,126	15	15	15	15
Dispute Resolution	To solve problems and conflicts outside of the judicial process through the use of trained mediators, to bring students, parents, and educators together to develop a specific plan to keep children in school, and to assist in the collection of money lost to merchants due to the passing of bad checks.	$	57,897	$	-	$	-	$	-	1	0	0	0

Zone Initiative	To handle cases relating to housing, building, health and zoning code violations as well as nuisance abatement actions.	$	135,956	$	539,800	$	560,532	$	470,773	2	7	7	6
Criminal Prosecution	To provide attorneys in the prosecution of misdemeanor traffic and criminal cases including domestic violence, DUI and assault cases.	$	2,220,726	$	2,077,937	$	2,191,502	$	2,159,732	26	24	23	24
Real Estate Administration	To provide management and support for acquisition of all real property needed by city departments and legal assistance in all real estate matters.	$	371,339	$	390,405	$	220,095	$	229,941	4	4	4	2
Land Acquisition	To provide management and support for acquisition of all real property needed by city departments and legal assistance in all real estate matters.	$	803,847	$	864,143	$	904,900	$	887,671	7	7	7	8
		$	11,533,741	$	11,745,077	$	11,446,631	$	11,034,150	121	121	120	114

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Municipal Court Judges

Department Description

The Franklin County Municipal Court is established pursuant to section 1901.01 of the Ohio Revised Code and traces its origin to the creation of the Columbus Municipal Court in 1916. The geographic jurisdiction of the Court is all of Franklin County and those portions of the City of Columbus that extend beyond the boundaries of Franklin County.

The Court has 14 in the General Division and 1 judge in the Environmental Division. Judges serve six-year terms, unless appointed or elected to fill a vacancy. Annually, they elect one of their peers to serve as the Administrative and Presiding Judge.

The judges preside over civil, criminal, and traffic cases and conduct both jury and non-jury trials. In jury trials, judges interpret the law and the jury determines factual matters. In non-jury trials, by far the more common, judges have the dual role of interpreting the law and determining the facts. The judges also conduct criminal arraignments and preliminary hearings on felony cases, set bond on criminal charges, issue search warrants, and impose sentence when a defendant is found guilty of a traffic or criminal charge. The judges hear civil cases where the amount in controversy is $15,000 or less, and cases that are transferred from the Small Claims Division to the regular docket of the Court.

The jurisdiction and powers of the Environmental Division differ from those of the General Division in several important respects. The Environmental Division has exclusive jurisdiction to enforce local codes and regulations affecting real property, such as fire and building codes. The Environmental Division has injunctive powers, and there is no monetary limit on the cases that fall within the Environmental Division's exclusive jurisdiction.

Each week, a different judge is assigned to the Duty Session to handle a variety of responsibilities, which include applications for search warrants, motions to dismiss filed by the prosecutor, cognovit notes, motions to excuse jurors, probable cause hearings, motions for default judgments filed in unassigned cases, and performing civil wedding ceremonies.

The court administrator is the chief non-judicial officer and reports only to the judges of the court, primarily through the administrative and presiding judge. The court administrator is responsible for developing and implementing policies and procedures, and directs and supervises all administrative and operational Court functions, which include the following areas: budget and finance, purchasing, facilities, security, human resources, magistrates, jury, case assignment, probation services, service bailiffs, small claims, court reporters, interpreters, vehicle immobilization, court-appointed counsel, and court investigation.

Department Mission

Judiciary - To safeguard the constitutional rights of all citizens and to provide equal access to all; professional, fair, and impartial treatment; timely disposition of cases without unnecessary delay; and a just resolution of all court matters.

Administration - The mission of the employees is to implement the policies and procedures established by the judiciary and the legislature in a professional and dedicated manner, and to ensure accessibility, fairness, accountability, and courtesy in the administration of justice.

Strategic Priorities for 2010

- Implement a new residential Work Release program with Alvis House through a Community Correction Act grant. A residential work release program, which saves the costs of jail incarceration, has not been available as a sentencing option for four years. If the program is successful, the Court will seek General Revenue funding to continue the program.
- Continue enhancement of human resources functions, including creation and implementation of an employee evaluation system, preparation and release of an employee policy and procedures manual; continue expanding employee training programs; create a new personnel filing system; and improve recruitment, screening, and hiring procedures.
- Identify and implement ways to cooperate with Franklin County Common Pleas Court on areas of mutual interest such as jury service, probation, and use of foreign and sign language interpreters.
- Continue to evaluate and refine the efficiency and cost-effectiveness of audio recording equipment installed in magistrate courtrooms in 2007 and in a judge's courtroom in 2008.
- Increase usage of the new electronic monitored home confinement program in the Department of Probation Services that was introduced in 2007.
- Seek ways to address the ever-increasing challenge of providing interpretation and translation services to the growing number of those who have business with the Court for whom English is not their primary language.
- Develop methods and forms to create detailed periodic financial reports so that hiring and purchasing decisions can be more accurately made.
- Work with the Clerk of Court on new methods of providing mail service to the Clerk and the Court.
- Undertake limited remodeling to enhance the Duty Room, create a small meeting space, and provide several new office spaces.
- Begin preparation of a Request for Qualifications seeking potential vendors to perform a salary survey and update the Court's job classifications and salary ranges, if it appears that funding for the work will be available in 2011 or 2012.

- Begin preparation of a Request for Qualifications seeking potential vendors to engage in a complete review of Court structure and operations, if it appears that funding for the review will be available in 2011 or 2012.

2010 Budget Notes

- Court costs and fees fund core Court functions that would otherwise require general fund support. The Security Fund, which is budgeted at $1,666,376, pays for all Court security, including a 20-person security department, contracted evening and weekend services, and equipment. The Court's computer fund is budgeted at $533,933 and pays the salaries of legal research staff and all technology needs.
- Fees for professional services include fees for court-appointed counsel ($130,000), foreign language interpreters ($105,250), forensic psychological examinations ($40,000), and interpreters for the deaf ($15,000).
- Funding of $15,000 is included for electronic monitoring of offenders in the home incarceration program, which provides a cost effective option to incarceration of offenders who do not pose a threat to public safety.

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Budget and Program Summary

DEPARTMENT FINANCIAL SUMMARY					
DIVISION SUMMARY	**2007 Actual**	**2008 Actual**	**2009 Original Appropriation**	**2009 Estimated Expenditures**	**2010 Proposed**
Municipal Court Judges	$ 13,517,980	$ 14,532,691	$ 14,712,883	$ 14,351,774	$ 14,574,234
TOTAL	**$ 13,517,980**	**$ 14,532,691**	**$ 14,712,883**	**$ 14,351,774**	**$ 14,574,234**

DEPARTMENT SUMMARY BY CHARACTER

MUNICIPAL CT JUDGES GENERAL FUND	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ 12,003,553	$ 12,838,032	$ 13,007,345	$ 12,814,007	$ 13,047,278
Materials & Supplies	60,803	27,619	37,600	32,992	37,100
Services	984,108	952,772	1,069,045	1,023,461	955,923
Other	7,500	-	-	-	-
TOTAL	**$ 13,055,964**	**$ 13,818,423**	**$ 14,113,990**	**$ 13,870,460**	**$ 14,040,301**

MUNICIPAL CT JUDGES COMPUTER FUND	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ 205,276	$ 208,560	$ 257,388	$ 189,461	$ 249,694
Materials & Supplies	44,931	66,053	113,700	113,700	77,900
Services	211,809	439,655	227,805	178,153	206,339
TOTAL	**$ 462,016**	**$ 714,268**	**$ 598,893**	**$ 481,314**	**$ 533,933**

DEPARTMENT SUMMARY BY FUND					
FUND SUMMARY	**2007 Actual**	**2008 Actual**	**2009 Original Appropriation**	**2009 Estimated Expenditures**	**2010 Proposed**
General	$ 13,055,964	$ 13,818,423	$ 14,113,990	$ 13,870,460	$ 14,040,301
Municipal Court Computer Fund	462,016	714,268	598,893	481,314	533,933
TOTAL	**$ 13,517,980**	**$ 14,532,691**	**$ 14,712,883**	**$ 14,351,774**	**$ 14,574,234**

DEPARTMENT PERSONNEL SUMMARY					
DIVISION	**FT/PT**	**2007 Actual**	**2008 Actual**	**2009 Authorized**	**2010 Authorized**
General Fund	FT	180	179	184	184
	PT	7	8	9	9
Computer Fund	FT	2	2	3	3
	PT	4	4	4	4
TOTAL		**193**	**193**	**200**	**200**

*FT=Full-Time PT=Part-Time

2010 Operating Budget
Municipal Court Judges

Program	Mission	Financial History by Program: 2007 Budget	2008 Budget	2009 Budget	2010 Proposed	Personnel by Program: 2007 FTEs	2008 FTEs	2009 FTEs	2010 FTEs
Administration	To carry out non-judicial policies of the court including personnel management; fiscal management; purchasing; appointment of counsel for indigent defendants; liaison with other courts, governmental entities and private agencies; public information and report management; settlement week; secretarial services; and appointment of interpreters and security management.	$ 4,588,953	$ 4,240,180	$ 4,581,926	$ 4,260,617	50	50	51	51
Assignment	To control case flow management by making individual case assignments to judges; to prepare individual judges' and magistrates' court sheets and broadsheets; to notify plaintiffs, defendants, prosecutors, attorneys and suburban solicitors of all court hearings; to schedule and maintain an up-to-date status of all active cases assigned to the judges and magistrates; and process all motions and pleadings.	$ 776,702	$ 854,488	$ 890,323	$ 905,410	14	14	15	15

Service Bailiffs	To assist litigants and attorneys by efficiently handling and delivering court documents and the timely enforcement of judgment remedies.	$	1,159,501	$	1,210,626	$	1,239,449	$	1,103,188	18	18	18	18
Courtroom Bailiffs	To coordinate activities in the courtrooms of judges and magistrates including scheduling cases and providing information to the public regarding the status of pending cases.	$	1,312,530	$	1,380,956	$	1,323,899	$	1,438,326	17	17	17	17
Probation	To provide administration, regular supervision, non-reporting probation, the domestic violence program, the chemical abuse program, the multiple OMVI offender program, the sex offender program, the investigation services, the community service program, the restitution program and the no convictions program.	$	3,539,112	$	3,948,649	$	3,836,968	$	4,233,295	56	56	57	57
Small Claims	To provide citizens with a simplified procedure for bringing civil suits for sums of $3,000 or less by providing forms and assistance to individuals wishing to file claims, motions and writs of execution.	$	305,187	$	336,520	$	365,864	$	269,694	5	5	5	5
Court Reporters	To provide a verbatim record of all court proceedings, to read back any and all portions of court proceedings, to prepare verbatim transcripts of court proceedings and to maintain records on court exhibits.	$	1,079,227	$	1,178,274	$	1,102,918	$	1,092,659	14	14	14	14

Jury Office	To summon citizens to serve as jurors, randomly select jurors for panels, postpone and reschedule jury service, and maintain information on prospective jurors.	$	425,902	$	420,858	$	425,434	$	405,716	2	2	2	2
Home Incarceration/ Work Release	To provide a cost-effective alternative sentencing option to traditional jail incarceration, consistent with public safety. To provide for the court's acquisition of software, technology-related equipment, internal technology billings and on-line services.	$	411,424	$	198,695	$	207,397	$	197,080	3	3	3	3
Mental Health Program Docket	To provide a cost-effective alternative sentencing option to traditional jail incarceration for prisoners with mental illnesses.	$	121,828	$	127,989	$	139,812	$	134,316	2	2	2	2
Computer Services	To research and prepare memoranda of issues pending before the court, maintain the law library, review new case law to ensure the court's compliance with the decisions, review pending legislation that may affect the court, advise the judges and employees regarding new legal developments and applications of current law to court procedures, and update local court rules.	$	540,912	$	608,056	$	598,893	$	533,933	2	2	3	3
		$	14,261,278	$	14,505,291	$	14,712,883	$	14,574,234	183	183	187	187

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Municipal Court Clerk

Department Description

The Franklin County Municipal Clerk of Court's Office serves as the legal guardian and keeper of all the official records of the Franklin County Municipal Court including all criminal and civil case filings, subpoenas, search warrants, pleadings and monies (court costs, fines and third party monies from garnishments, to name a few). The Clerk of Court's Office is entrusted with the responsibility of processing and archiving all Court records in accordance with various file retention requirements. Additionally, the Clerk of Court's Office calculates and fully details all financial transactions involving the Court, from fines and costs to money garnishments, trusteeship and rent escrow monies along with disbursing the same according to law. The Clerk's Office compiles and publishes an Annual Report each year that details the various categories of Court case filings, all financial transactions connected with all Court cases, including identifying what entities receive court costs, and statistically reports all relevant data regarding the same.

Mission

To accurately maintain, safeguard and store all court documents as well as collect and disburse all monies as directed by legal mandates.

This will be accomplished through a knowledgeable and diverse staff that will strive to serve all who use this office through competent customer service, communications and community outreach.

Strategic Priorities for 2010

- The objectives of these priorities will be to save valuable taxpayer dollars and to better utilize staff resources.

  Imaging Court Records – Provide immediate and cost-effective access to Court records and reduce long-term storage costs.

  E-Ticket – Provide law enforcement with ability to scan drivers' licenses, electronically populate data into computer system and transmit to Municipal Clerk's Office database.

  Remote Clerking/Remote Bonding – **Continued Expansion**
  Provide the capability for law enforcement to arrest, fingerprint, photograph, formally charge and in certain cases bond out nonviolent misdemeanor defendants from an off-site police station without having to transport the defendant to jail ("Jail or Bail").

  E-Certified – Create a cost effective electronic means for tracking certified mail using current technology.

  E-Pay – Reinstate electronic payment service that allows on-line payment of traffic tickets to be expanded to include other fines and costs.

  Ohio Courts Network (OCN) – Collaborate with the Ohio Supreme Court to create a connection to the Ohio Courts Network. This connection would benefit all Courts nationally with information provided from the Franklin County Municipal Clerk's database. Some computer upgrades will be necessary.

Public Access – Create a new and more user friendly website with access to Court records.

2010 Budget Notes

- Funding for such basic items as file folders, envelopes, paper, postage, printing, and bank fees make up the majority of the Municipal Court Clerk's 2010 non-personnel general fund budget, amounting to over one million dollars.
- Fees for banking services continue to be a significant cost; the general fund budget includes $122,000 for banking fees. The Clerk's Office receives "earnings credits" on funds deposited with the bank which are used to offset banking fees. These "credits" are based on the current federal fund (interest) rate set by the Federal Reserve. The recent decline in this rate has caused a decrease in these "earnings credits" causing a commensurate increase in the Court Clerk's banking fees.
- The Municipal Court Clerk's 2010 computer fund budget of $1,939,638 includes 9 full-time positions. The computer fund budget also includes funding for supplies, maintenance and support, and equipment related to the continued development and maintenance of the case management software system.

Budget and Program Summary

DEPARTMENT FINANCIAL SUMMARY					
DIVISION SUMMARY	**2007 Actual**	**2008 Actual**	**2009 Original Appropriation**	**2009 Estimated Expenditures**	**2010 Proposed**
Municipal Court Clerk	$ 12,014,579	$ 12,416,223	$ 12,360,710	$ 12,134,110	$ 12,168,359
TOTAL	**$ 12,014,579**	**$ 12,416,223**	**$ 12,360,710**	**$ 12,134,110**	**$ 12,168,359**

DEPARTMENT SUMMARY BY CHARACTER

MUNICIPAL COURT CLERK GENERAL FUND	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ 8,928,033	$ 9,236,141	$ 9,133,541	$ 8,986,192	$ 9,119,382
Materials & Supplies	164,790	130,050	157,500	135,500	158,401
Services	774,400	920,041	1,103,968	1,049,795	950,938
Other Disbursements	-	2,146	-	-	-
TOTAL	**$ 9,867,223**	**$ 10,288,378**	**$ 10,395,009**	**$ 10,171,487**	**$ 10,228,721**

MUNICIPAL COURT CLERK COMPUTER FUND	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ 614,108	$ 693,313	$ 773,910	$ 688,548	$ 839,640
Materials & Supplies	53,915	51,362	80,000	80,000	57,400
Services	858,098	663,149	754,241	738,783	696,848
Other Disbursements	36,947	-	-	-	-
Capital	354,736	408,754	-	98,542	-
Transfers	229,552	311,267	357,550	356,750	345,750
TOTAL	**$ 2,147,356**	**$ 2,127,845**	**$ 1,965,701**	**$ 1,962,623**	**$ 1,939,638**

DEPARTMENT SUMMARY BY FUND					
FUND SUMMARY	**2007 Actual**	**2008 Actual**	**2009 Original Appropriation**	**2009 Estimated Expenditures**	**2010 Proposed**
General Fund	$ 9,867,223	$ 10,288,378	$ 10,395,009	$ 10,171,487	$ 10,228,721
Municipal Court Computer Fund	2,147,356	2,127,845	1,965,701	1,962,623	1,939,638
TOTAL	**$ 12,014,579**	**$ 12,416,223**	**$ 12,360,710**	**$ 12,134,110**	**$ 12,168,359**

DEPARTMENT PERSONNEL SUMMARY					
DIVISION	**FT/PT**	**2007 Actual**	**2008 Actual**	**2009 Authorized**	**2010 Authorized**
Municipal Court Clerk	FT	149	149	172	172
	PT	0	0	0	0
Computer Fund	FT	5	8	12	12
TOTAL		**154**	**157**	**184**	**184**

*FT=Full-Time PT=Part-Time

2010 Operating Budget
Municipal Court Clerk

Program	Mission	Financial History by Program: 2007 Budget	2008 Budget	2009 Budget	2010 Proposed	Personnel by Program: 2007 FTEs	2008 FTEs	2009 FTEs	2010 FTEs
Administration	To ensure the smooth operation of the Clerk's Office by preparing and tracking the annual budget, hiring all deputy clerks, purchasing and maintaining equipment, managing personnel payroll records, overseeing compliance with applicable statutes, rules and case law, preparing statistical reports required by law, reviewing and referring cases to appropriate authorities for collection proceedings, and investigating and responding to inquiries by the public.	$ 1,117,873	$ 1,503,857	$ 1,891,395	$ 1,313,403	9	8	10	9

Accounting/Finance	To collect and account for fines, court costs, fees and bail for criminal, environmental and traffic charges filed in the Franklin County Municipal Court, to accept and disburse civil division funds paid to the court for costs and fees, plus judgment and garnishment amounts, to process all mail payments, prepare receipts for monies collected, distribute funds to the proper political subdivisions and make a general accounting of all monies received and disbursed in the Clerk's Office.	$	1,719,327	$	1,674,798	$	1,930,931	$	2,010,997	27	25	27	29
Civil	To accept dockets and maintain records for all pleadings and motions filed in civil cases over which Franklin County Municipal Court has jurisdiction.	$	1,823,672	$	2,243,604	$	2,013,752	$	2,087,351	30	36	34	34
Criminal/Traffic	To accept and process all documents related to criminal and traffic charges in which citations are issued within the jurisdiction of the Franklin County Municipal Court and to process and report all applicable records to the Ohio Bureau of Motor Vehicles.	$	4,349,275	$	3,956,613	$	3,764,802	$	4,020,230	70	66	66	65
Office of Information Services	To support the Clerk and the Court with the data processing needs of all divisions.	$	1,583,951	$	1,836,381	$	1,965,701	$	1,939,638	9	8	8	9

Traffic Violations Bureau	To record and process all traffic citations issued by the Columbus Police, the Ohio State Highway Patrol, the Franklin County Sheriff and other law enforcement agencies throughout Franklin County.	$	827,017	$	856,444	$	794,129	$	796,740	14	14	13	13
		$	11,421,115	$	12,071,697	$	12,360,710	$	12,168,359	159	157	158	159

Civil Service Commission

Department Description

The Civil Service Commission is part of the checks and balances of city government. It maintains a merit system of employment to ensure that the City of Columbus has a competent workforce. To do this, it manages the city's job classification plan by maintaining current job descriptions for the city workforce, continually updating the city's job classes and standardizing their use. The commission also works with city agencies to establish hiring criteria for city jobs and then assesses the qualifications of applicants against these criteria. The commission ensures that individuals hired to work for the City of Columbus are qualified for the work to be performed, are compensated appropriately and meet the city's residency requirement. Each pay period, the commission reviews each personnel transaction and then certifies that the city's employees have been employed and are being paid in accordance with the City Charter, city ordinances and commission rules.

Department Mission

To ensure that the City of Columbus has a qualified workforce dedicated to serving its citizens.

Strategic Priorities for 2010

From the Columbus Covenant:

Safety

- Continue efforts to improve diversity in the safety forces and to meet the city's hiring needs.

Peak Performance

- Collaborate with the Auditor's Office, Human Resources Department, and the Department of Technology to complete implementation of the new human resources information system (CHRIS).

2010 Budget Notes

- As a result of staff reductions, the Civil Service Commission will continue to be open to the public only three days a week.
- Safety promotional testing in 2010 includes Police Lieutenant, Police Commander, Fire Battalion Chief, Fire Deputy Chief and portions of the Fire Lieutenant and Fire Captain examinations.
- Funding is also included for police officer testing in 2010, in anticipation of the impact of the DROP program, and firefighter testing which must occur in 2011. Some targeted testing in cooperation with the Division of Police minority recruiting unit is also planned. Due to budget constraints, it will be limited to in-town venues in 2010.

Budget and Program Summary

DEPARTMENT FINANCIAL SUMMARY					
DIVISION SUMMARY	**2007 Actual**	**2008 Actual**	**2009 Original Appropriation**	**2009 Estimated Expenditures**	**2010 Proposed**
Civil Service Commission	$ 3,455,856	$ 3,219,733	$ 2,987,542	$ 2,839,805	$ 2,949,206
TOTAL	**$ 3,455,856**	**$ 3,219,733**	**$ 2,987,542**	**$ 2,839,805**	$ **2,949,206**

DIVISION SUMMARY BY CHARACTER					
CIVIL SERVICE COMMISSION EXPENDITURES SUMMARY	**2007 Actual**	**2008 Actual**	**2009 Original Appropriation**	**2009 Estimated Expenditures**	**2010 Proposed**
Personnel	$ 2,778,566	$ 2,917,314	$ 2,775,438	$ 2,659,360	$ 2,766,496
Materials & Supplies	99,462	22,880	44,160	22,222	34,220
Services	573,258	273,656	167,944	153,104	148,490
Capital	4,570	5,883	-	5,119	-
TOTAL	**$ 3,455,856**	**$ 3,219,733**	**$ 2,987,542**	**$ 2,839,805**	$ **2,949,206**

DEPARTMENT SUMMARY BY FUND

FUND SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
General Fund	$ 3,455,856	$ 3,219,733	$ 2,987,542	$ 2,839,805	$ 2,949,206
TOTAL	**$ 3,455,856**	**$ 3,219,733**	**$ 2,987,542**	**$ 2,839,805**	$ **2,949,206**

DEPARTMENT PERSONNEL SUMMARY

DIVISION	FT/PT*	2007 Actual	2008 Actual	2009 Budgeted	2010 Budgeted
Civil Service Commission	FT	34	33	33	32
	PT	19	12	9	10
TOTAL		**53**	**45**	**42**	**42**

*FT=Full-Time PT=Part-Time

Note: Part-time numbers reflect peak levels of employees, not average staffing levels.

2010 Operating Budget
Civil Service

Program	Mission	Financial History by Program: 2007 Budget	2008 Budget	2009 Budget	2010 Proposed	Personnel by Program: 2007 FTEs	2008 FTEs	2009 FTEs	2010 FTEs
Administration/ Classification/ Payroll Verification	To ensure that the City of Columbus has a qualified workforce dedicated to serving its citizens and to provide and maintain an accurate and comprehensive classification system to ensure that city employees are properly employed and classified.	$ 1,945,889	$ 1,801,724	$ 1,551,691	$ 1,528,322	18	19	17	17
Public Safety Testing	To ensure that the City of Columbus has a qualified workforce dedicated to serving its citizens and to provide and maintain an accurate and comprehensive classification system to ensure that city employees are properly employed and classified.	$ 1,225,568	$ 1,167,188	$ 944,868	$ 998,206	10	10	10	10
Non-Uniformed Testing	To ensure that the City of Columbus has a qualified workforce dedicated to serving its citizens and to provide and maintain an accurate and comprehensive classification system to ensure that city employees are properly employed and classified.	$ 537,432	$ 412,648	$ 490,983	$ 422,678	7	5	6	5
		$ 3,708,889	$ 3,381,560	$ 2,987,542	$ 2,949,206	35	34	33	32

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Department of Public Safety

Department Description

The Department of Public Safety manages the operations of the Divisions of Fire, Police, Support Services, and the Safety Director's Office for the City of Columbus.

Department Mission

To build and maintain safe neighborhoods by working cooperatively with citizens to minimize injury, death, and property destruction.

Strategic Priorities for 2010

From the Columbus Covenant:

Safety

- Constantly monitor and curtail expenses, especially overtime and fuel, in light of budget constraints.
- Continue to deploy uniformed personnel in neighborhoods to preserve current response standards to life-threatening emergencies.
- Continue to focus on the most effective and efficient deployment of police and fire personnel, making staffing adjustments when necessary.
- Continue efforts to prevent crime, reduce violence, and remove illegal firearms from our streets.
- Continue cooperation with Franklin County to upgrade the Emergency Response Sirens.
- Continue construction of the impound lot.
- Complete design for the Police property room relocation to Woodrow Avenue.
- Relocate the Fire laundry facility from Greenlawn Avenue.
- Continue various renovations at fire stations.
- Begin energy saving retrofits at Police Headquarters.
- Begin energy saving lighting improvements at fire stations.
- Continue to complete required elements to maintain national and international accreditations.
- Utilize the COPS grant to hire and/or retain police officers.

Neighborhoods

- Improve neighborhood safety, community participation, and police responsiveness by working with other city agencies and community leaders to

continue two successful neighborhood safety initiatives. The first of these initiatives will enhance the neighborhood safety academies by increasing the number of participants and graduates. The second initiative involves implementing strategies related to the reduction of gun violence and gang activity. City agencies and community leaders will continue to work with other government agencies, community members and federal, state, and county law enforcement agencies to leverage additional resources.

- Select a vendor, select pilot neighborhoods, promulgate utilization policy, and begin safety camera implementation, in conjunction with community partners.

Customer Service

- Promote concepts of community involvement in crime awareness and crime reduction programs and efforts. The focus will be centered on participation in neighborhood crime reduction and organizational efforts such as block watch groups to support community policing partnerships.
- Hone the emergency medical services (EMS) billing program to increase enhanced features for patient care reporting and maximizing revenue.
- Continue implementation of an automated phone attendant for non-emergency calls to the Police radio room.

Education

- Continue to work with the public to facilitate educational activities such as student participation in the neighborhood safety academy and provide coordination between the schools' programs and a continued safety personnel presence.
- In partnership with Columbus City Schools, continue to maintain a presence of police officers and firefighters in the schools, including 17 school resource officers in Columbus high schools and 19 community liaison officers who present public safety programs in the elementary and middle schools.
- Continue police officer and firefighter participation in Somali and Hispanic cultural awareness and Spanish language classes in a continuing effort to enhance communication with immigrant communities.

Technology and Equipment

- Complete the 800 MHz Radio Rebanding Project.
- Continue to utilize the newly implemented distance learning program to enhance training efforts in the Fire Division. This program employs computer system connectivity to provide firefighters opportunities to better access information regarding fire and emergency medical services, as well as promote training that reduces the need for a physical presence in the classroom. This approach allows firefighters to remain in fire stations, ready for emergency calls while reducing overtime demands.

- Continue the significant efforts to replace and improve emergency response vehicles by placing in service 2 new fire engines and procuring 2 platform ladders.
- Begin implementation of the new police/fire emergency call center's computer aided dispatch (CAD) system to augment the city's ability to carry out emergency response, incident management, calls for service, and to address police officer/firefighter communication needs.
- Continue to utilize Telestaff, a computer-based staffing and overtime management program designed specifically for the complex needs of the Fire Division.
- Continue to utilize Skywatch cameras and analyze the best use of this technology.
- Continue to work with the Technology, Recreation and Parks, and Public Service Departments to equip recreation centers with surveillance cameras and to purchase additional graffiti cameras.
- Continue to utilize a software solution to automate the flow of information between scrap metal dealers and the Division of Police. This solution has dramatically improved the ability to search records and link stolen property with a suspect(s). The system has already led to a number of arrests.
- Work with Franklin County Emergency Management to continue upgrades to the outdoor emergency siren system.
- Procure new police cruisers and other light vehicles for use by the divisions of Public Safety.

2010 Budget Notes

Safety Administration

- Support to the Emergency Management Agency of Columbus and Franklin County is budgeted at $522,750, which represents the city's proportionate share of the maintenance and administrative support of the area's emergency siren system.
- Jail contract expenses are budgeted at $6 million in 2010.
- A total of $200,000 is budgeted for the community crime patrol, which patrols the University district, the Hilltop/Franklinton area, and the Merion-Southwood neighborhood as well as the Recreation and Parks multi-use trail along the Olentangy River. The community crime patrol assists the Division of Police in identifying suspicious activities indicative of criminal behavior.

Support Services

- The 2010 budget for the Support Services Division funds 50 full-time positions. This includes 7 full-time positions in the licensing and regulations section as well as 7 full-time positions in the weights and measures section.

Police

- The Division of Police's 2010 budget provides funding for a beginning year contingent of 1,865 police officers. The COPS grant will provide for the addition of one class of 50 recruits in 2010. It is anticipated that 45 officers will separate during the year, resulting in a year-end contingent of 1,870. The division will work towards increasing the number of officers on the streets through redeployment efforts.
- Major non-personnel budget items include almost $8 million in internal charges for fleet (including fuel), over $2.8 million for uniforms and clothing allowance, $2.14 million for the towing contract, $562,010 for helicopter maintenance, $375,000 for prisoner medical expenses, $300,000 for evidence funds, $248,000 for helicopter fuel and over $250,000 for ammunition.
- As was the case in 2009, certain costs will be charged to the Photo Red Light fund in 2010. Approximately $500,000 in expenses will be charged to this fund, which receives revenue from fines from photo red light citations.
- Approximately $1.35 million in funds received by the city from E-911 revenue will be used to partially fund the salaries and benefits of communications technicians in this division in 2010.
- The special income tax (SIT) fund will continue to assume the debt associated with the police pension liability. It will also be used to fund all police leases, projected at over $1.0 million.

Fire

- The Fire Division's 2010 budget provides funding for a beginning year contingent of 1,499 firefighters. No fire recruit classes are funded in 2010. The division will work towards increasing the number of firefighters on the streets through redeployment efforts.
- The division currently provides fire suppression and EMS service with 34 engine companies, 15 ladder companies, and 5 heavy rescue units. Thirty-four medics, at least one for each station, have been attached to engine companies to create two-piece companies capable of responding to either fire or medical emergencies.
- Major non-personnel budget items include over $6 million in internal charges for fleet (including fuel), over $1.9 million for uniform parts and the clothing allowance, $600,000 for the physical fitness program for firefighters, $1,000,000 for medical supplies, and $400,000 for turnout gear.
- The EMS third-party reimbursement program that began in January 2003 is expected to generate $14.7 million in 2010. Offsetting that revenue is an estimated $2.3 million for EMS billing services.
- The SIT fund will continue to assume the debt associated with the fire pension liability, and will also fund the Williams Road Fire warehouse lease, as well as the professional standards unit's Long Street lease.

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Budget and Program Summary

DEPARTMENT FINANCIAL SUMMARY					
DIVISION SUMMARY	**2007 Actual**	**2008 Actual**	**2009 Original Appropriation**	**2009 Estimated Expenditures**	**2010 Proposed**
Administration	$ 2,246,849	$ 10,193,253	$ 9,100,316	$ 7,635,543	$ 8,197,956
Police	243,666,034	255,506,325	251,017,084	245,292,242	256,245,507
Fire	184,566,025	191,844,364	191,417,635	190,333,496	200,059,092
Support Services	6,011,379	5,699,050	5,471,226	5,156,062	5,760,630
TOTAL	**$ 436,490,287**	**$ 463,242,992**	**$ 457,006,261**	**$ 448,417,343**	**$ 470,263,185**

DIVISION SUMMARY BY CHARACTER

ADMINISTRATION GENERAL FUND	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ 1,135,080	$ 1,197,391	$ 1,144,240	$ 1,094,399	$ 1,098,229
Materials & Supplies	6,651	4,565	6,367	5,445	6,367
Services	1,079,299	8,916,297	7,949,709	6,535,699	6,793,360
Capital	25,819	-	-	-	-
Transfers	-	75,000	-	-	300,000
TOTAL	**$ 2,246,849**	**$ 10,193,253**	**$ 9,100,316**	**$ 7,635,543**	**$ 8,197,956**

DIVISION SUMMARY BY CHARACTER

POLICE GENERAL FUND	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ 222,493,998	$ 236,162,074	$ 231,769,763	$ 227,914,192	$ 233,618,200
Materials & Supplies	4,927,135	4,528,691	4,221,055	4,131,573	4,336,422
Services	15,403,343	13,686,624	13,851,266	12,296,613	13,311,548
Other Disbursements	407,563	378,408	225,000	230,000	225,000
Capital	42,995	13,000	-	3,500	-
TOTAL	**$ 243,275,034**	**$ 254,768,797**	**$ 250,067,084**	**$ 244,575,878**	**$ 251,491,170**

POLICE PHOTO RED LIGHT FUND	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ -	$ 651,240	$ 750,000	$ 516,364	$ 500,000
Services	-	41,288	200,000	200,000	-
Capital	336,000	-	-	-	-
Transfers	55,000	45,000	-	-	-
TOTAL	**$ 391,000**	**$ 737,528**	**$ 950,000**	**$ 716,364**	**$ 500,000**

POLICE E-911 FUND	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ -	$ -	$ -	$ -	$ 1,350,000
TOTAL	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,350,000**

POLICE			2009	2009	

COPS HIRING RECOVERY PROGRAM GRANT FUND	2007 Actual	2008 Actual	Original Appropriation	Estimated Expenditures	2010 Proposed
Personnel	$ -	$ -	$ -	$ -	$ 2,904,337
TOTAL	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2,904,337**

In 2009, the City of Columbus, Division of Police accepted a Byrne Justice Assistance Grant to partially fund the members of the 114th Academy class. The amount of the grant associated with this class is $1,200,000, and is not reflected in the division summary above.

DIVISION SUMMARY BY CHARACTER

	2009	2009

FIRE GENERAL FUND	2007 Actual	2008 Actual	Original Appropriation	Estimated Expenditures	2010 Proposed
Personnel	$ 169,942,252	$ 177,845,497	$ 177,933,371	$ 176,664,812	$ 185,395,240
Materials & Supplies	4,042,548	3,927,885	4,031,315	3,762,529	4,031,315
Services	9,850,899	9,979,015	9,430,449	9,770,586	10,535,036
Other Disbursements	253,164	71,428	22,500	97,500	97,501
Transfers	17,162	20,539	-	38,069	-
TOTAL	**$ 184,106,025**	**$ 191,844,364**	**$ 191,417,635**	**$ 190,333,496**	**$ 200,059,092**

FIRE SAFETY INITIATIVES FUND	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ 428,879	$ -	$ -	$ -	$ -
Materials & Supplies	23,421	-	-	-	-
Services	7,700	-	-	-	-
TOTAL	**$ 460,000**	**$ -**	**$ -**	**$ -**	**$ -**

DIVISION SUMMARY BY CHARACTER					
SUPPORT SERVICES GENERAL FUND	**2007 Actual**	**2008 Actual**	**2009 Original Appropriation**	**2009 Estimated Expenditures**	**2010 Proposed**
Personnel	$ 4,129,880	$ 4,351,957	$ 4,072,203	$ 4,013,495	$ 4,285,173
Materials & Supplies	550,719	505,516	468,233	391,799	467,175
Services	1,330,560	840,661	929,790	749,768	1,007,282
Other Disbursements	220	916	1,000	1,000	1,000
TOTAL	**$ 6,011,379**	**$ 5,699,050**	**$ 5,471,226**	**$ 5,156,062**	**$ 5,760,630**

DEPARTMENT SUMMARY BY FUND					
FUND SUMMARY	**2007 Actual**	**2008 Actual**	**2009 Original Appropriation**	**2009 Estimated Expenditures**	**2010 Proposed**
General Fund	$ 435,639,287	$ 462,505,464	$ 456,056,261	$ 447,700,979	$ 465,508,848
Safety Initiatives Fund	460,000	-	-	-	-
Photo Red Light Fund	391,000	737,528	950,000	716,364	500,000
E-911 Fund	-	-	-	-	1,350,000
COPS Grant Fund	-	-	-	-	2,904,337
TOTAL	**$ 436,490,287**	**$ 463,242,992**	**$ 457,006,261**	**$ 448,417,343**	**$ 470,263,185**

DEPARTMENT PERSONNEL SUMMARY

DIVISION	FT/PT*	2007 Actual	2008 Actual	2009 Budgeted	2010 Budgeted
Administration	FT	10	10	10	9
Police					
Uniformed[1]	FT	1,927	1,903	1,909	1,915
Civilian[2]	FT	358	336	327	312
	PT	15	11	3	3
Fire					
Uniformed	FT	1,514	1,522	1,525	1,499
Civilian	FT	48	47	36	37
	PT	0	0	0	0
Support Services	FT	56	52	50	50
	PT	2	4	4	4
TOTAL		**3,930**	**3,885**	**3,864**	**3,829**

*FT=Full-Time PT=Part-Time

[1] Budgeted Uniformed Police in 2009 includes 27 members of the 114th Academy class partially funded by the ARRA-JAG (Byrne) Grant. Budgeted numbers in 2010 include a class of 50 recruits funded by a COPS Hiring Recovery Program (CHRP) grant.

[2] Budgeted Police FT Civilian in 2010 includes Communication Techs partially funded by the E-911 Fund.

2010 Operating Budget
Department of Public Safety

Program	Mission	Financial History by Program: 2007 Budget	2008 Budget	2009 Budget	2010 Proposed	Personnel by Program: 2007 FTEs	2008 FTEs	2009 FTEs	2010 FTEs
Safety Administration	To build and maintain safe neighborhoods by working cooperatively with citizens to minimize injury, death, and property destruction.	$ 5,788,106	$ 10,721,060	$ 9,100,316	$ 8,197,956	10	10	10	9
Support Services - Operation Support	To provide an effective public safety communications system by ensuring the reliability of the police and fire radio, telephone, and dispatching systems.	$ 3,589,319	$ 3,705,866	$ 3,512,044	$ 3,725,929	31	31	29	28
Support Services - License and Permit Regulations	To provide, administer, and enforce all laws, rules, and regulations relating to licensing requirements.	$ 968,669	$ 1,096,422	$ 756,264	$ 698,701	11	11	7	7
Support Services - Weights and Measures	To promote consumer protection by ensuring compliance with city regulations through inspection and testing of commercially used weighing and measuring devices.	$ 538,333	$ 543,332	$ 542,160	$ 565,436	7	7	7	7

Support Services - Administration	To manage the division and ensure compliance with federal, state, and local regulations and standards pertaining to division operations.	$	1,278,939	$	642,264	$	660,758	$	770,564	7	7	7	8
Police - Specialized Services	To enhance public safety by providing the community with specialized policing services such as aerial/waterway patrols, SWAT, and canine services. To coordinate criminal prosecutions with the judicial system.	$	10,875,344	$	11,945,690	$	11,484,040	$	11,988,215	90	93	92	93
Police - Training	To increase pride, professionalism and service to the public by providing quality training with quality staffing and facilities.	$	19,371,094	$	15,588,984	$	7,987,183	$	7,724,890	175	173	101	91
Police - Administrative	To provide timely and effective performance of administrative functions such that units can perform their duties efficiently and effectively.	$	15,707,358	$	16,800,320	$	19,408,351	$	19,593,563	134	127	119	112
Police - Technical Services	To increase the efficiency and effectiveness of the division by providing quality computerized services, fingerprint identification, police records management and maintenance of equipment and facilities.	$	19,487,213	$	18,251,022	$	18,616,509	$	17,800,792	113	110	103	100

Police - Traffic	To reduce vehicular accidents resulting in injury and/or property damage through enforcement of traffic-related laws.	$	8,116,271	$	8,475,253	$	9,131,656	$	9,235,427	75	74	79	79
Police - Strategic Response	To reduce crime and its related effects through community education, establishing and maintaining community/police partnerships and deploying analytically-based criminal enforcement units.	$	11,221,219	$	11,856,634	$	12,272,935	$	11,371,905	105	105	106	101
Police - Internal Affairs	To increase internal constraint and public confidence with the Division of Police through accurate and objective administrative investigations.	$	4,371,725	$	4,617,366	$	4,450,148	$	4,529,946	38	38	36	37
Police-Investigative	To conduct investigations of reported felony crimes including crimes against persons, property, child victims, economic related crime and missing persons. To conduct forensic collection and laboratory examination of crime scene evidence for successful prosecution of criminal offenders.	$	31,943,485	$	35,287,251	$	37,238,139	$	39,509,335	304	317	335	347
Police - Narcotics	To reduce organized criminal activity and availability of illicit narcotics through proactive interdiction, investigation, and prosecution of those profiting from the sale of illicit narcotics, gambling, prostitution, and alcohol-related violations.	$	12,002,928	$	11,780,581	$	12,298,405	$	13,081,240	107	99	102	107

Police - Patrol	To provide continuous uniformed patrols of the City of Columbus, respond to calls for police services, investigate non-fatal vehicular accidents, investigate and enforce criminal and traffic offenses, and engage in a variety of policing strategies to constrain the effects of crime upon the community.	$	96,546,749	$	108,958,449	$	108,688,724	$	110,991,254	973	1,035	1,044	1,048
Police - Communications	To receive incoming emergency calls from citizens and to dispatch officers in an efficient, effective and courteous manner.	$	9,901,978	$	10,356,044	$	9,440,994	$	10,418,940	120	126	119	112
Fire - Emergency Services Bureau	To minimize injury, death, and property loss related to fires, medical emergencies, and other disasters through the delivery of effective fire suppression, pre-hospital treatment, and patient transportation.	$	154,834,187	$	163,787,160	$	163,598,335	$	171,146,920	1,396	1,408	1,374	1,348
Fire - Fire Prevention Bureau	To minimize injuries, deaths, and property loss through public education, enforcement of the fire codes, and investigation of fire causes.	$	4,545,625	$	5,346,118	$	5,472,010	$	5,338,774	50	53	55	55
Fire - Support Service Bureau	To provide and maintain facilities, apparatus, and supplies of the Division of Fire, and to provide infectious disease prevention/intervention for firefighters.	$	11,654,913	$	10,447,273	$	11,597,061	$	11,639,446	32	31	28	27

Fire - Training Bureau	To ensure that all Fire personnel have the knowledge and skills necessary to safely and effectively fulfill the mission of the Fire Division.	$	1,757,688	$	1,892,215	$	1,622,683	$	1,760,364	15	18	16	15
Fire - Office of the Chief	To ensure that the division's resources are utilized efficiently and effectively, thus providing the best possible fire safety and related services to the citizens of Columbus.	$	2,556,119	$	2,574,666	$	2,554,437	$	2,627,390	27	23	22	22
Fire - Bureau of Administration	To provide a wide variety of financial and record keeping services for the Division of Fire.	$	1,973,154	$	2,467,680	$	1,714,465	$	2,161,110	19	19	16	15
Fire - Alarm Office	To receive calls for fire, medical, or other emergencies and dispatch the appropriate resources to the emergency.	$	4,512,381	$	4,683,257	$	4,858,644	$	5,385,088	49	49	50	54
		$	433,542,797	$	461,824,907	$	457,006,261	$	470,263,185	3,888	3,964	3,857	3,822

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Mayor

Department Description

The Mayor provides leadership and vision for the City of Columbus through the formulation of policies, delivery of city services, communication and outreach to citizens and the greater community. As head of the executive branch of government, the Mayor establishes priorities for the departments serving the citizens of Columbus. The Mayor's staff is responsible for the coordination and monitoring of policies and programs designed to meet the goals of the Columbus Covenant.

Department Mission

To ensure the safety and prosperity of all citizens of Columbus through the Mayor's goals outlined in this document.

Strategic Priorities for 2010

The strategic priorities of the Mayor are embodied in the Columbus Covenant – a strategic plan that outlines the seven major areas the city seeks to improve in order to move closer to the vision of becoming "the best city in the nation in which to live, work, and raise a family."

The Columbus*Stat process began in 2006 and examines each department's progress in achieving the outcomes related to the seven program goal areas. Those seven goal areas are:

From the Columbus Covenant:

- Customer Service – provide quality and efficient service delivery to customers using "best practices"
- Neighborhoods – engage and promote strong, distinct, and vibrant neighborhoods
- Safety – enhance the delivery of safety services
- Economic Development and Technology – provide an atmosphere that promotes job creation and economic growth in existing and emerging industries
- Education – encourage and promote participation in learning opportunities
- Downtown Development – develop a vibrant and thriving downtown that is recognized as an asset for the region
- Peak Performance – invest in all city employees and develop systems that support a high-performing city government

2010 Budget Notes

- The recommended budget for the Mayor's Office provides for continued operation of the office.

Budget and Program Summary

MAYOR'S OFFICE FINANCIAL SUMMARY					
DIVISION SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Mayor's Office	$ 2,249,992	$ 2,067,093	$ 1,762,899	$ 1,787,105	$ 1,720,561
TOTAL	**$ 2,249,992**	**$ 2,067,093**	**$ 1,762,899**	**$ 1,787,105**	**$ 1,720,561**

DIVISION SUMMARIES BY CHARACTER					
MAYOR'S OFFICE EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ 2,043,929	$ 1,981,098	$ 1,684,827	$ 1,722,226	$ 1,637,981
Materials & Supplies	11,093	10,020	6,027	6,303	6,148
Services	194,970	75,975	72,045	58,576	76,432
TOTAL	**$ 2,249,992**	**$ 2,067,093**	**$ 1,762,899**	**$ 1,787,105**	**$ 1,720,561**

MAYOR'S OFFICE SUMMARY BY FUND					
FUND SUMMARY	**2007 Actual**	**2008 Actual**	**2009 Original Appropriation**	**2009 Estimated Expenditures**	**2010 Proposed**
General	$ 2,249,992	$ 2,067,093	$ 1,762,899	$ 1,787,105	$ 1,720,561
TOTAL	**$ 2,249,992**	**$ 2,067,093**	**$ 1,762,899**	**$ 1,787,105**	**$ 1,720,561**

MAYOR'S OFFICE PERSONNEL SUMMARY					
DIVISION	**FT/PT***	**2007 Actual**	**2008 Actual**	**2009 Budgeted**	**2010 Budgeted**
Mayor's Office	FT	20	18	14	13
	PT	0	0	0	0
TOTAL		**20**	**18**	**14**	**13**

*FT=Full-Time PT=Part-Time

2010 Operating Budget
Mayor's Office

Program	Mission	Financial History by Program: 2007 Budget	2008 Budget	2009 Budget	2010 Proposed	Personnel by Program: 2007 FTEs	2008 FTEs	2009 FTEs	2010 FTEs
Mayor's Office Administration	To advance the priorities of the Mayor to departments and to citizens through the formulation of strategies and goals by monitoring the implementation of policies and programs designed to meet those goals.	$ 1,520,744	$ 1,321,801	$ 1,077,843	$ 1,058,389	9	8	7	7
Community Affairs	To provide quality customer service assistance to the citizens of Columbus and serve as the operational and administrative support team for the Mayor's Office employees.	$ 329,703	$ 301,257	$ 204,233	$ 133,066	6	5	3	2
Communications	To communicate to citizens the issues, programs and activities of city government that engage and promote safe, strong, and distinctive neighborhoods and provide for an atmosphere that promotes economic development and job creation.	$ 113,281	$ 53,870	$ 273,396	$ 258,943	2	2	2	2

2010 Operating Budget
Mayor's Office

Program	Mission	Financial History by Program: 2007 Budget	2008 Budget	2009 Budget	2010 Proposed	Personnel by Program: 2007 FTEs	2008 FTEs	2009 FTEs	2010 FTEs
Policy and Government Affairs Office	To initiate and coordinate key Mayoral initiatives, by conducting research, assisting in legislative matters and intergovernmental affairs, and working to assure that departments are working together to meet administration goals.	$ 458,368	$ 408,596	$ 207,427	$ 270,163	5	4	2	2
		$ 2,422,096	$ 2,085,524	$ 1,762,899	$ 1,720,561	22	19	14	13

Community Relations Commission Office

Department Description

In 1990, the Community Relations Commission (CRC) was established to help convene and facilitate discussions with civic leaders, business leaders, citizens and elected officials on issues of ethnic, racial and cultural diversity. The CRC is committed to creating connections between the neighborhoods of Columbus and all of our residents. Through the work of the CRC, our vision of "Building a Community For All" can become a reality.

Department Mission

The mission of the CRC is to provide leadership to the people of Columbus by educating citizens about diversity, identifying and resolving community tensions and eliminating racism/discrimination.

Strategic Priorities for 2010

From the Columbus Covenant:

Neighborhoods

- Continue to work with area commissions on conflict resolution within various communities, provide technical training, and offer additional support as requested.
- Implement phase three of the Mayor's New Americans initiative with a focus on integrating immigrant and refugee families into the community. This initiative will include orientation classes, distribution of civic guides and assistance with citizenship preparation.

Economic Development and Technology

- Continue to respond to requests for training and technical assistance on diversity, cultural awareness, civil rights compliance, changing demographics, non-discrimination practices and cultural sensitivity.
- Work in conjunction with the Equal Business Opportunity Commission Office to build economic capacity within the refugee and immigrant communities.

Safety

- Improve residents' general knowledge and awareness of safety forces' operations and procedures, resulting in enhanced relationships and understanding between the community and safety forces.

Education

- Continue to provide public forums on key issues facing our community. These forums will educate the citizenry and allow critical community input and interactive participation. These programs will be televised and community reaction will be monitored.

Peak Performance

- Continue to update and enhance the complaint tracking program, which tracks the CRC staff's performance on complaints and neighborhood issues and events. The database offers a real time status on each charge and complaint initiated through the complaint system.
- The CRC will continue to provide cultural sensitivity training to all city departments.

2010 Budget Notes

- Funding for the New Americans initiative continues in 2010, to assist with the assimilation of new Americans arriving in Columbus from other countries. Services will include translation and interpretation services, as well as training for police and fire personnel.

Budget and Program Summary

COMMUNITY RELATIONS COMMISSION FINANCIAL SUMMARY					
DIVISION SUMMARY	**2007 Actual**	**2008 Actual**	**2009 Original Appropriation**	**2009 Estimated Expenditures**	**2010 Proposed**
Community Relations	$ 1,063,927	$ 877,698	$ 712,168	$ 718,976	$ 687,236
TOTAL	**$ 1,063,927**	**$ 877,698**	**$ 712,168**	**$ 718,976**	**$ 687,236**

COMMUNITY RELATIONS COMMISSION SUMMARY BY CHARACTER					
COMMUNITY RELATIONS EXPENDITURES SUMMARY	**2007 Actual**	**2008 Actual**	**2009 Original Appropriation**	**2009 Estimated Expenditures**	**2010 Proposed**
Personnel	$ 725,032	$ 730,660	$ 600,494	$ 617,104	$ 640,948
Materials & Supplies	7,996	3,508	4,194	6,278	3,157
Services	330,898	143,530	107,480	95,594	43,131
TOTAL	**$ 1,063,927**	**$ 877,698**	**$ 712,168**	**$ 718,976**	**$ 687,236**

COMMUNITY RELATIONS COMMISSION SUMMARY BY FUND					
FUND SUMMARY	**2007 Actual**	**2008 Actual**	**2009 Original Appropriation**	**2009 Estimated Expenditures**	**2010 Proposed**
General	$ 1,063,927	$ 877,698	$ 712,168	$ 718,976	$ 687,236
TOTAL	**$ 1,063,927**	**$ 877,698**	**$ 712,168**	**$ 718,976**	**$ 687,236**

COMMUNITY RELATIONS COMMISSION PERSONNEL SUMMARY					
DIVISION	**FT/PT**	**2007 Actual**	**2008 Actual**	**2009 Budgeted**	**2010 Budgeted**
Community Relations	FT	8	7	7	7
	PT	0	0	0	0
TOTAL		**8**	**7**	**7**	**7**

*FT=Full-Time PT=Part-Time

2010 Operating Budget
Community Relations Commission

Program	Mission	Financial History by Program				Personnel by Program			
		2007 Budget	2008 Budget	2009 Budget	2010 Proposed	2007 FTEs	2008 FTEs	2009 FTEs	2010 FTEs
Community Relations Office	To provide leadership to the people of Columbus by educating citizens about cultural diversity, identifying and resolving community tensions, and eliminating racism/discrimination through training and awareness programs.	$ 751,915	$ 617,661	$ 507,106	$ 513,586	6	6	5	5
Special Events	To promote cultural diversity, awareness and education through CRC sponsored public events.	$ 90,591	$ 32,811	$ 13,271	$ 13,271	0	0	0	0
New Americans Initiative	To provide coordination and resources to the city, county, state and community in a culturally sensitive manner, and to address those needs of our growing immigrant and refugee population by maximizing the affect of existing services in the City of Columbus and Franklin County.	$ 219,019	$ 209,768	$ 191,791	$ 160,379	2	2	2	2
		$ 1,061,525	$ 860,240	$ 712,168	$ 687,236	8	8	7	7

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Equal Business Opportunity Commission Office

Department Description

The Equal Business Opportunity Commission Office (EBOCO) is mandated by city code to compile, review, and analyze minority and female business enterprise utilization, based upon city contract awards, contract payments, and vendor registration data. The office is also responsible for the production of annual quarterly utilization reports to the Mayor and City Council.

In addition, EBOCO develops and implements race and gender-neutral programs that encourage the use of a diverse pool of qualified minority and female contractors and service providers. EBOCO reviews informal purchasing policies and provides technical assistance to the minority, female and small business community. EBOCO also recommends and implements additional efforts necessary to further develop inclusiveness in the city's contracting practices, such as the monthly inclusion meetings (internal), Director's Business Roundtables (external), and partnering with agencies and/or organizations to reach targeted groups.

Department Mission

The mission of the Equal Business Opportunity Commission Office is to promote inclusiveness of minority and female owned businesses within the city's procurement process and to facilitate equitable awarding of contracts to minority and female business enterprises.

Strategic Priorities for 2010

From the Columbus Covenant:

Peak Performance

- Encourage and promote the utilization of minority and female owned business enterprises (M/FBEs) by city agencies and departments. EBOCO will continue to implement the recommendations of the 2003 availability study and develop and recommend the creation of citywide policies that encourage a diverse supplier population.
- Monitor and review city contracts for compliance with city, state, and federal requirements. In addition to developing outreach activities that will inform customers (internal and external) about the importance of a diverse vendor base, EBOCO will continue to monitor and report M/FBEs' utilization and availability and establish procedures and policies to ensure that available M/FBEs are included in bid solicitations.
- Continue internal inclusion meetings, external roundtable forums and other educational training sessions as well as host "how to do business with the city" seminars to encourage minority and female businesses to seek opportunities with the city. EBOCO will continue to facilitate the creation of targeted outreach with city departments and special projects. EBOCO will continue the publication

and dissemination of a minority/female business enterprise directory, the ACCESS newsletter, the “Access to Opportunities” television program and the EBOCO annual report.

- Periodically recommend and implement additional efforts necessary to institutionalize processes and further develop inclusiveness in the city’s contracting practices.
- Continue to market expertise to industry peers and to expand strategic partnerships, allowing pooling of services to have the greatest impact.

2010 Budget Notes

- EBOCO continues to provide services as mentioned above, with a smaller staff than in years’ past. Three less people are employed in the office than in 2007.

Budget and Program Summary

EBOCO FINANCIAL SUMMARY					
DIVISION SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Equal Business Opportunity	$ 942,818	$ 812,813	$ 658,705	$ 641,599	$ 642,271
TOTAL	**$ 942,818**	**$ 812,813**	**$ 658,705**	**$ 641,599**	**$ 642,271**

EBOCO SUMMARY BY CHARACTER					
EBO COMMISSION EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ 808,344	$ 788,359	$ 641,662	$ 625,862	$ 613,481
Materials & Supplies	5,068	3,981	544	1,140	1,750
Services	129,406	20,473	16,499	14,597	27,040
TOTAL	**$ 942,818**	**$ 812,813**	**$ 658,705**	**$ 641,599**	**$ 642,271**

EBOCO SUMMARY BY FUND

FUND SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
General	$ 942,818	$ 812,813	$ 658,705	$ 641,599	$ 642,271
TOTAL	**$ 942,818**	**$ 812,813**	**$ 658,705**	**$ 641,599**	**$ 642,271**

EBOCO PERSONNEL SUMMARY

DIVISION	FT/PT*	2007 Actual	2008 Actual	2009 Budgeted	2010 Budgeted
Equal Business Opportunity	FT	10	9	7	7
	PT	0	0	0	0
TOTAL		**10**	**9**	**7**	**7**

*FT=Full-Time PT=Part-Time

2010 Operating Budget
Equal Business Opportunity Commission Office

Program	Mission	Financial History by Program: 2007 Budget	2008 Budget	2009 Budget	2010 Proposed	Personnel by Program: 2007 FTEs	2008 FTEs	2009 FTEs	2010 FTEs
Equal Business Opportunity Commission Office	To promote inclusiveness in the city's procurement process and to facilitate equal access to contract opportunities.	$ 1,118,636	$ 750,689	$ 658,705	$ 642,271	10	10	7	7
		$ 1,118,636	$ 750,689	$ 658,705	$ 642,271	10	10	7	7

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Department of Development

Department Description

The Department of Development provides an array of services through its divisions and offices: the Building Services Division, Economic Development Division, Planning Division, Housing Division, the Director's Office, and the Office of Land Redevelopment.

The department coordinates key development projects and provides resources through its financing and technical assistance programs.

Department Mission

The mission of the Department of Development is to engage and promote strong, healthy, distinct and vibrant neighborhoods, provide an atmosphere that promotes job creation and economic growth in existing and emerging industries, develop a thriving downtown that is recognized as a regional asset, and provide high quality customer service.

The department has pursued its mission through key development projects such as the King-Lincoln redevelopment, Northland Village, Gowdy Field, and Greenview Estates.

Strategic Priorities for 2010

From the Columbus Covenant:

Neighborhoods

- Coordinate funding from the federal Housing and Economic Recovery Act of 2008 with public and private sector partners to revitalize defined areas, focusing on neighborhoods hit hardest by the foreclosure crisis. Utilize the Columbus Land Bank and housing programs to target acquisition of foreclosed properties, demolish blighted structures, and renovate vacant homes into community assets. Utilize bond funds made available for the Home Again program to acquire strategic properties that cannot be acquired with neighborhood stabilization program funds (NSP) and redevelop them with NSP funds to enhance community revitalization.
- Utilize funding from community development block grant recovery (CDBG-R) monies to enhance key neighborhoods and assist low and moderate income homeowners.
- Continue efforts to access competitive federal funds such as NSP 2 to continue to address the needs of neighborhoods impacted by foreclosure, abandonment, and vacancy.
- Continue the coordinated efforts of the City Attorney and code enforcement staff by bringing 250 new cases before the Franklin County Environmental Court.

- Continue the King-Lincoln Redevelopment Initiative by working with private sector partners to redevelop two mixed use structures in the heart of the Long Street corridor.
- Continue to coordinate redevelopment efforts in the South Parsons Gateway consistent with the adopted vision plan through a cooperative effort by Planning, Economic Development, Land Redevelopment, and Housing. Work with the Health Department relative to the Maloney Health Center site.
- Coordinate the housing development program with other public and private sector programs, especially the city's land banking efforts, to revitalize defined areas, focusing on the neighborhood investment districts (NIDs).
- Continue to acquire vacant and foreclosed properties, demolish blighted properties, and sell or hold property in the land bank for redevelopment to provide rental and homeownership opportunities in strategic neighborhoods.
- Initiate a major housing development project in a neighborhood investment district in 2010.
- Expand down-payment assistance activities to offer homeownership opportunities to a maximum number of low and moderate income households by providing more than 95 first time homebuyers with assistance.
- Continue to utilize the five Neighborhood Pride Centers to serve as links between city services and Columbus neighborhoods. Each pride center is a one-stop-shop for various city services and is dedicated to protecting the health, safety, and welfare of families living in their designated area.
- Continue the neighborhood pride program with up to four new neighborhoods, and continue to implement neighborhood priorities and partnership arrangements in previous neighborhood pride areas to institutionalize the neighborhood pride program in the community.
- Implement the conservation district legislation and pilot program in 2010.
- Explore and implement measures to promote environmental stewardship in city operations and development efforts.
- Implement the Get Green Columbus initiative in all department divisions by focusing on green development, business incentives, green residential development, and leveraging the Columbus building and zoning codes.
- Implement the $250,000 Green CHDO Home award from HUD for construction of the Southside Cooperative Housing project. Continue to advocate for green building standards for all city funded affordable housing.
- Continue to implement key recommendations of the 21st Century Growth Policy initiative, including its four components: Pay-As-We-Grow, joint facilities, job growth, and regional growth and intergovernmental cooperation.
- Continue to provide staff support to the Darby Town Center planning process, adoption and implementation of the Darby Overlay, finalization of recommended funding mechanisms, and the Open Space Advisory Council.

- Undertake and complete four new area/neighborhood plans: Far North Plan Amendment, Near Southside Neighborhood Plan, North and South Linden Plan Amendment, and Westland Plan.
- Complete three area plans initiated in 2009: Greater Hilltop Plan Amendment, Trabue/Roberts, and East Broad/Blacklick.
- Undertake and complete a strategic economic development memo for the SR315 corridor, complete an economic development strategy for the Olde Towne Quarter, and initiate a redevelopment study for the Brice-Tussing area.
- Assist in the implementation of the Port Columbus Joint Economic Development Strategic Plan.
- Complete five new sets of commercial overlays based upon adopted area/neighborhood plans: Clintonville, Fifth by Northwest, Hamilton Road, Northeast, and Scioto Southland. Complete targeted rezonings for Franklinton.
- Continue participation on the CRAA's Airport Environs Overlay (ALUMD) update project.
- Continue the Team Code zoning update process by initiating one new project in 2010.
- Assist with outreach efforts related to the 2010 U.S. Census.
- Continue staffing the University Area Review Board, the Rocky Fork Blacklick Accord Panel, and the Darby Accord Panel.
- Participate in the University District strategic planning process.
- Participate in the Blacklick Creek Watershed Management Plan.
- Continue staffing the Columbus Art Commission; participate in the Greater Columbus Cultural Arts Plan; working with the Mayor's office, initiate public art enhancements to major capital improvement projects; and initiate a Riverfront/Downtown Public Art Master Plan.
- Continue to staff the Board of Commission Appeals, Brewery District Commission, German Village Commission, Italian Village Commission, and Victorian Village Commission.
- Initiate and complete the Short North Guidelines project and initiate updates to the Italian Village and Victorian Village design guidelines.
- Complete Old Beechwold Historic District boundary adjustment.
- Continue to participate in Franklin County's Darby Town Master Plan consultant project.
- Initiate and support the Pay-As-We-Grow invoicing system.
- Finalize the new programmatic agreement between the City of Columbus and the State Historic Preservation Office for Section 106 federal review of all HUD-funded projects for 2009-2014.

Economic Development and Technology

- Continue coordination of an economic development system focused on business retention, expansion and attraction of primary jobs and investment.
- Continue to support regional economic development strategies designed to retain and expand companies within advanced logistics, small business, and technology-based industries.
- Support development in the King-Lincoln and Parsons Avenue districts through the use of small business grants and loans.
- Continue to support growth of the Rickenbacker multimodal hub with strategic investments and supporting economic development incentives.
- Coordinate the economic redevelopment of key development projects including Northland Place, Columbus Coated Fabrics, Tech Center South and the city's neighborhood commercial revitalization districts.
- Continue implementation of a Green Economic Development policy to encourage investment in environmentally sustainable business growth.

Downtown Development

- Continue to implement the comprehensive business plan for downtown development, including strategies for housing, retail, parking, transportation, recreation, and economic/office development. Focus on specific recommendations for workforce housing and downtown amenities/programming.
- Collaborate with Capitol South and the Columbus Downtown Development Corporation on targeted programs to encourage development and redevelopment of the Mile on High district and other key downtown properties.
- Continue partnering with the Columbus Downtown Development Corporation in the implementation of the downtown business plan.
- Continue coordination with Capitol South and the Columbus Downtown Development Corporation on the redevelopment of the City Center mall property.
- Increase the number of downtown employees by strengthening partnerships with the State of Ohio and other public and private employers, as well as by implementing targeted programs.
- Continue staffing the Downtown Commission. Initiate and complete bylaws.
- Assist with the implementation of the Mile on High Strategy; work with Columbus Downtown Development Corporation to complete a Downtown Master Plan; and initiate code revisions in the downtown district. Continue to support the Department of Public Service in the 3-C rail project, including downtown station location studies.

Peak Performance

- Implement strategic opportunities on time and on budget.

- Implement performance management by refining performance measures and collecting and tracking relevant data with links to the budget and employee performance evaluation. Implement and enhance the use of performance data for all programs within the department.

Customer Service

- Institute an ongoing communication mechanism that shares "best practices" among all departments.
- Work toward the implementation of a One Stop Shop Department.

2010 Budget Notes

Administration

- The general fund budget includes $150,000 for the Columbus and Franklin County Finance Authority, the same amount provided in 2009.
- The budget includes $975,356 from the neighborhood stabilization fund to the land management and fiscal offices to complete implementation of the 2009 federal grant award of $22.8 million.
- Total support for social service agencies in 2010 is $3.49 million, comprised of $2.29 million in general fund support and $1.2 million in emergency human services funds.

Economic Development

- The division supports downtown development through a contract with the Capital Crossroads Special Improvement District for $190,000, as well as the downtown office incentive program, budgeted at $1 million in 2010. Other job growth incentive programs total more than $1.3 million.
- The business development office budget includes $1.9 million for the city's share of school district revenue sharing.
- The division supports economic development through loans from the economic development loan fund and through contracts with economic development-oriented agencies. The budget for this effort in 2010 is approximately $1.8 million in community development block grant funds.

Building Services

- The 2010 budget includes funding for 54 full-time code enforcement staff, 46 of which are funded through the general fund and 8 of which are funded through CDBG monies.
- Neighborhood stabilization grant funds will provide $344,471 in personnel costs to coordinate services needed for the completion of grant activities.

- Funding of $79,000 is provided from the general fund for the demolition of unsafe structures acquired through the land bank. Neighborhood stabilization funds will continue to augment this level of funding.
- The development services fund provides funding for 117 full-time and 5 part-time positions in 2010.

Planning

- The general fund supports 14 full-time equivalent positions in 2010.

Housing

- The affordable housing trust fund was formed in 2000 and is administered by the Columbus Housing Trust Corporation to provide affordable housing and promote home ownership. The fund was seeded with $2 million in urban development action grant (UDAG) repayments. Annual deposits of 8.43 percent of the hotel/motel tax fund revenues have been made and will continue, with the ultimate goal of building the fund to $20 million. Hotel/motel revenues are estimated at $1.07 million in 2010. There will be no general fund contribution in 2010.
- Support for the Community Shelter Board and the rebuilding lives program will total nearly $6.3 million. This is made up of $2.95 million from the general fund, $2.64 million from the homelessness prevention and rapid re-housing grant, $283,302 in emergency shelter grant monies, $81,029 in CDBG funding and $325,000 in HOME funding.
- Neighborhood stabilization funds will provide $975,042 to support staff engaged in the rehabilitation and redevelopment of vacant, abandoned or foreclosed single and multi-family properties.
- HOME funds totaling $261,996 will be used to provide community housing development organizations with operating grants.

Budget and Program Summary

DEPARTMENT FINANCIAL SUMMARY					
DIVISION SUMMARY	**2007 Actual**	**2008 Actual**	**2009 Original Appropriation**	**2009 Estimated Expenditures**	**2010 Proposed**
Administration	$ 5,197,822	$ 4,220,292	$ 14,017,964	$ 11,809,939	$ 9,365,311
Economic Development	6,795,574	6,976,537	7,232,075	6,097,329	7,067,512
Building Services	13,380,551	15,340,331	14,874,212	17,890,505	20,558,565
Neighborhood Services	13,084,860	12,227,928	8,721,004	1,806,440	-
Planning	1,753,864	1,318,536	1,400,342	1,367,512	1,346,354
Housing	7,803,832	7,650,670	16,816,782	15,959,970	6,900,119
TOTAL	**$ 48,016,503**	**$ 47,734,294**	**$ 63,062,379**	**$ 54,931,695**	**$ 45,237,861**

DIVISION SUMMARY BY CHARACTER

ADMINISTRATION GENERAL FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ 2,386,243	$ 2,311,637	$ 2,206,500	$ 2,459,790	$ 2,628,209
Materials & Supplies	125,797	13,629	28,412	27,937	49,312
Services	1,087,631	648,382	263,745	1,675,237	2,651,796
Other	419,041	-	-	-	-
Transfers	-	-	-	-	21,000
TOTAL	**$ 4,018,712**	**$ 2,973,648**	**$ 2,498,657**	**$ 4,162,964**	**$ 5,350,317**

ECONOMIC DEVELOPMENT GENERAL FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ 308,440	$ 419,900	$ 295,822	$ 390,740	$ 365,036
Materials & Supplies	5,006	17,808	6,950	5,050	6,950
Services	651,269	972,143	478,367	504,100	598,167
Other	2,973,244	3,361,857	4,744,160	3,666,439	4,268,460
TOTAL	**$ 3,937,959**	**$ 4,771,708**	**$ 5,525,299**	**$ 4,566,329**	**$ 5,238,613**

DIVISION SUMMARY BY CHARACTER

NEIGHBORHOOD SERVICES GENERAL FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ 6,025,042	$ 6,089,667	$ 4,962,150	$ 1,402,254	$ -
Materials & Supplies	185,153	31,331	64,628	-	-
Services	4,647,478	3,048,368	2,111,827	33,704	-
Other	7,463	-	10,000	-	-
Capital	-	-	-	-	-
Transfers	**115,000**	**120,943**	**19,000**	**-**	**-**
TOTAL	**$ 10,980,136**	**$ 9,290,309**	**$ 7,167,605**	**$ 1,435,958**	$

BUILDING SERVICES GENERAL FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Propose
Personnel	$ -	$ -	$ -	$ 3,301,354	$ 4,656,15
Materials & Supplies	-	-	-	41,419	50,85
Services	-	-	-	717,947	525,71
Other	**-**	**-**	**-**	**5,000**	**10,00**
Capital	-	-	-	-	-
Transfers	-	-	-	-	-
TOTAL	**$ -**	**$ -**	**$ -**	**$ 4,065,720**	**$ 5,242,725**

DIVISION SUMMARY BY CHARACTER

PLANNING GENERAL FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ 1,168,887	$ 1,178,578	$ 1,317,202	$ 1,295,312	$ 1,262,862
Materials & Supplies	9,699	11,270	18,234	15,888	18,200
Services	440,996	64,580	64,906	56,312	65,292
TOTAL	**$ 1,619,582**	**$ 1,254,428**	**$ 1,400,342**	**$ 1,367,512**	**$ 1,346,354**

DIVISION SUMMARY BY CHARACTER

HOUSING GENERAL FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ 278,352	$ 343,013	$ 139,750	$ 168,000	$ 147,939
Materials & Supplies	3,525	357	2,500	1,150	2,500
Services	2,980,075	3,358,353	2,726,108	2,724,311	2,969,686
TOTAL	**$ 3,261,952**	**$ 3,701,723**	**$ 2,868,358**	**$ 2,893,461**	**$ 3,120,125**

DIVISION SUMMARY BY CHARACTER

ADMINISTRATION DEVELOPMENT SERVICES FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ 499,575	$ 583,799	$ 521,717	$ 509,121	$ 659,715
Materials & Supplies	-	-	-	-	-
TOTAL	**$ 499,575**	**$ 583,799**	**$ 521,717**	**$ 509,121**	$ **659,715**

BUILDING SERVICES DEVELOPMENT SERVICES FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ 11,106,924	$ 12,448,840	$ 11,866,935	$ 10,737,906	$ 10,862,069
Materials & Supplies	184,392	52,874	67,675	38,493	55,503
Services	2,074,634	2,635,701	2,907,102	2,226,860	2,750,900
Other Disbursements	14,601	67,436	32,500	52,000	148,150
Capital	-	**135,480**	-	-	**134,000**
TOTAL	$ **13,380,551**	$ **15,340,331**	$ **14,874,212**	$ **13,055,259**	$ **13,950,622**

DIVISION SUMMARY BY CHARACTER

ADMINISTRATION CDBG FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ 677,747	$ 661,627	$ 564,480	$ 758,887	$ 958,709
Materials & Supplies	752	583	3,000	2,288	3,000
Services	1,036	635	3,725	80,189	218,214
TOTAL	**$ 679,535**	**$ 662,845**	**$ 571,205**	**$ 841,364**	**$ 1,179,923**

ECONOMIC DEVELOPMENT CDBG FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ 695,183	$ 753,542	$ 716,385	$ 652,360	$ 715,235
Materials & Supplies	3,018	3,000	4,350	3,649	4,350
Services	2,159,414	1,448,287	986,041	874,991	1,109,314
TOTAL	**$ 2,857,615**	**$ 2,204,829**	**$ 1,706,776**	**$ 1,531,000**	**$ 1,828,899**

DIVISION SUMMARY BY CHARACTER

NEIGHBORHOOD SERVICES CDBG FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ 1,160,701	$ 1,236,002	$ 1,240,171	$ 349,471	$ -
Materials & Supplies	789	-	2,000	-	-
Services	336,922	273,631	199,489	-	-
Other	-	2,081	-	-	
TOTAL	**$ 1,498,412**	**$ 1,511,714**	**$ 1,441,660**	**$ 349,471**	**$ -**

BUILDING SERVICES CDBG EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ -	$ -	$ -	$ 563,961	$ 878,747
Materials & Supplies	-	-	-	2,000	2,000
Services	-	-	-	120,000	140,000
Other	**-**	**-**	**-**	**-**	**-**
Capital	-	-	-	-	-
Transfers	-	-	-	-	-
TOTAL	**$ -**	**$ -**	**$ -**	**$ 685,961**	**$ 1,020,747**

DIVISION SUMMARY BY CHARACTER

PLANNING CDBG FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ 133,718	$ 64,057	$ -	$ -	$ -
Materials & Supplies	-	-	-	-	-
Services	**564**	**51**	**-**	**-**	**-**
TOTAL	$ **134,282**	$ **64,108**	$ **-**	$ **-**	$ **-**

DIVISION SUMMARY BY CHARACTER

HOUSING CDBG FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ 1,981,502	$ 1,981,634	$ 1,333,879	$ 1,229,945	$ 1,081,592
Materials & Supplies	25,193	19,726	16,100	10,050	18,600
Services	1,511,947	939,346	766,053	843,205	1,129,348
Other Disbursements	1,023,238	1,008,241	512,262	312,262	575,412
TOTAL	**$ 4,541,880**	**$ 3,948,947**	**$ 2,628,294**	**$ 2,395,462**	**$ 2,804,952**

DIVISION SUMMARY BY CHARACTER

NEIGHBORHOOD SERVICES EMERGENCY SERVICES FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ -	$ -	$ -	$ -	$ -
Materials & Supplies	-	-	-	-	-
Services	606,312	1,425,905	-	-	-
TOTAL	**$ 606,312**	**$ 1,425,905**	**$ -**	**$ -**	**$ -**

ADMINISTRATION EMERGENCY SERVICES FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ -	$ -	$ -	$ -	**$** -
Materials & Supplies	-	-	-	-	-
Services	-	-	2,100,000	2,100,000	1,200,000
TOTAL	**$ -**	**$ -**	**$ 2,100,000**	**$ 2,100,000**	**$ 1,200,000**

DIVISION SUMMARY BY CHARACTER

ADMINISTRATION NEIGHBORHOOD STABILIZATION FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ -	$ -	$ 316,385	$ 121,490	$ 975,356
Materials & Supplies	-	-	-	25,000	-
Services	-	-	4,357,500	950,000	-
Capital	-	-	3,652,500	3,100,000	-
TOTAL	**$ -**	**$ -**	**$ 8,326,385**	**$ 4,196,490**	**$ 975,356**

NEIGHBORHOOD SERVICES NEIGHBORHOOD STABILIZATION FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ -	$ -	$ 111,739	$ 21,011	$ -
Materials & Supplies	-	-	-	-	-
Services	-	-	-	-	-
TOTAL	**$ -**	**$ -**	**$ 111,739**	**$ 21,011**	$ -

HOUSING NEIGHBORHOOD STABILIZATION FUND EXPENDITURES SUMMARY	**2007** Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ -	$ -	$ 316,583	$ 235,000	$ 975,042
Materials & Supplies	-	-	-	-	-
Services	-	-	917,500	350,000	-
Other	-	-	**10,086,047**	**10,086,047**	-
TOTAL	**$ -**	**$ -**	**$ 11,320,130**	**$ 10,671,047**	**$ 975,042**

BUILDING SERVICES NEIGHBORHOOD STABILIZATION FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ -	$ -	$ -	$ 83,565	$ 34
Materials & Supplies	-	-	-	-	
Services	-	-	-	-	
Other	-	-	-	-	
TOTAL	**$ -**	**$ -**	**$ -**	**$ 83,565**	**$ 34**

DEPARTMENT SUMMARY BY FUND					
FUND SUMMARY	**2007 Actual**	**2008 Actual**	**2009 Original Appropriation**	**2009 Estimated Expenditures**	**2010 Proposed**
General	$ 23,818,341	$ 21,991,816	$ 19,460,261	$ 18,491,944	$ 20,298,134
Community Dev. Block Grant	9,711,724	8,392,443	6,347,935	5,803,258	6,834,521
Development Services Fund	13,880,126	15,924,130	15,395,929	13,564,380	14,610,337
Emergency Human Services	606,312	1,425,905	2,100,000	2,100,000	1,200,000
Neighborhood Stabilization Fund	-	-	19,758,254	14,972,113	2,294,869
TOTAL	**$ 48,016,503**	**$ 47,734,294**	**$ 63,062,379**	**$ 54,931,695**	**$ 45,237,861**

DEPARTMENT PERSONNEL SUMMARY					
DIVISION	**FT/PT***	**2007 Actual**	**2008 Actual**	**2009 Budgeted**	**2010 Budgeted**
Administration					
General Fund	FT	27	23	21	24
CDBG Fund	FT	9	7	7	11
	PT	1	1	0	1
Development Services Fund	FT	5	4	5	6
	PT	0	0	0	1
Neighborhood Stabilization Fund	FT	0	0	3	1
	PT	0	0	0	2
Economic Development					
General Fund	FT	3	3	3	3
CDBG Fund	FT	9	9	7	8
Building Services					0
General Fund	FT	0	0	0	55
Development Services Fund	FT	134	140	131	117
	PT	2	0	0	5
CDBG Fund	FT	0	0	0	9
Neighborhood Stabilization Fund	FT	0	0	0	1
Neighborhood Services					
General Fund	FT	79	73	59	0
CDBG Fund	FT	14	14	13	0
Neighborhood Stabilization Fund	FT	0	0	1	0
Planning					
General Fund	FT	13	14	14	14
	PT	1	0	0	0
CDBG Fund	FT	2	0	0	0
Housing					
General Fund	FT	6	5	2	2
CDBG Fund	FT	22	19	10	11
Neighborhood Stabilization Fund	FT	0	0	0	1
TOTAL		**327**	**312**	**276**	**272**

*FT=Full-Time PT=Part-Time

2010 Operating Budget
Department of Development

Program	Mission	Financial History by Program: 2007 Budget	2008 Budget	2009 Budget	2010 Proposed	Personnel by Program: 2007 FTEs	2008 FTEs	2009 FTEs	2010 FTEs
Downtown Development	To develop, in partnership with the private sector, a vibrant and thriving downtown that is recognized as an asset for the region through the use of city incentives, public policy and government ombudsmanship within a customer service-oriented culture.	$ 1,072,599	$ 1,211,200	$ 885,699	$ 1,008,819	4	3	0	0
Land Reutilization	To designate and acquire tax delinquent properties for redevelopment with the goal of returning non-productive land in city neighborhoods into productive assets.	$ 753,968	$ 799,213	$ 586,989	$ 732,465	8	7	6	6
Executive Office	To set policy and provide leadership to the department's offices and divisions.	$ 930,623	$ 600,320	$ 723,179	$ 775,705	7	5	6	6
Administrative Services	To provide departmental support in the areas of human resources, fiscal, public information, legislation and contracts and administrative support.	$ 2,812,695	$ 1,885,658	$ 1,759,694	$ 1,872,231	20	17	16	16
Development Services Fund Administrative Offices	Oversees the fiscal and HR activities for the fund.	$ 516,325	$ 653,862	$ 521,717	$ 659,715	5	5	5	6

Economic Development Administration	To set policy and provide leadership, to administer various economic development contracts and to maintain the city's share of the school district revenue sharing.	$	4,477,658	$	3,944,888	$	4,639,600	$	4,229,794	5	3	2	3
CDBG Economic Development Programs	To leverage city resources to create jobs and increase investment, enhancing the economic environment for the businesses and citizens of Columbus.	$	3,058,184	$	2,791,052	$	1,706,776	$	1,828,899	11	9	7	8
Permit Issuance	To issue building and mechanical permits in a timely and accurate manner.	$	341,796	$	254,256	$	-	$	-	1	4	0	0
Building Services Division Administration	To ensure all sections of the Building Services Division operate at maximum capacity to ensure prompt delivery of services to the citizens of Columbus.	$	1,819,172	$	2,825,384	$	2,267,064	$	2,169,154	2	2	1	1
Building Services Division Support	Provides various support functions for the division including clerical support to boards, telephone coverage, maintenance of databases, web page, zoning maps and records center, staffs the customer service center, and drafts new and revised code.	$	736,879	$	1,122,729	$	895,113	$	915,157	13	12	11	10
Cashier	To collect and process revenues and maintain daily accounting of all monies received by the Building Services Division.	$	213,713	$	374,168	$	-	$	-	3	2	0	0

Platting	To ensure all applications for platting are processed quickly and efficiently while complying with all the conditions of the Columbus City Codes and any legislated land use restrictions.	$ 107,371	$ 73,143	$ -	$ -	1	0	0	0
Construction Administration	Oversees the operations of the plan examiners and the inspection section, coordinates activities, information and training of the sections to ensure compliance with city and state codes and the time table set forth in the MOU with the building industry.	$ 552,313	$ 707,617	$ 666,318	$ 803,853	5	6	5	6
Licensing and Registration	Review and process all applications for licenses and/or registration, issue licenses and maintain accurate records of all contractors who are licensed or registered by the division.	$ 495,113	$ 632,292	$ 597,953	$ 540,820	6	7	7	7
Refrigeration/HVAC Inspection	To ensure the health and safety of the citizens of Columbus by inspecting refrigeration, heating, ventilation and air conditioning installations to ensure they meet basic building codes and to deliver next day service.	$ 1,401,828	$ 1,655,133	$ 1,460,035	$ 1,244,670	16	16	15	12
Plumbing Inspection	To ensure the health and safety of the citizens of Columbus by inspecting plumbing installations to ensure they meet basic building codes and to deliver next day service.	$ 1,092,450	$ 1,299,292	$ 840,402	$ 852,362	12	12	7	8
Electrical Inspections	To ensure the health and safety of the citizens of Columbus by inspecting electrical installations to ensure they meet basic building codes and to deliver next day service.	$ 1,583,826	$ 1,771,377	$ 1,345,236	$ 1,193,202	17	16	13	11

Structural Inspections	To ensure the health and safety of the citizens of Columbus by inspecting structural work and installations to ensure they meet basic building codes and to deliver next day service.	$	2,263,063	$	2,302,686	$	1,769,581	$	1,879,106	26	24	18	18
Building Services Customer Service Center	To provide prompt, accurate service to walk-in and telephone customers, to handle intake of all plans, to answer questions and/or direct inquiries to the appropriate staff, and to provide forms, literature and other information as needed.	$	310,071	$	313,600	$	922,188	$	953,280	9	5	10	8
Zoning Administration	To coordinate the activities of the zoning unit, oversee personnel activities, make determinations when conflicts arise, and represent the administration in meetings with developers and the community.	$	190,617	$	204,046	$	201,629	$	202,584	2	2	2	2
Zoning Clearance - Residential	To review all drawings, site plans, plats and lot split requests for residential projects presented for compliance with existing Columbus City Code and other legislated requirements.	$	140,800	$	184,588	$	256,365	$	253,595	2	3	3	3
Zoning Clearance - Commercial	To review all drawings, site plans, graphics permits and lot split requests of commercial and multifamily projects presented for compliance with existing Columbus City Code and other legislated requirements.	$	239,397	$	257,436	$	325,701	$	239,904	5	3	4	3
Zoning - BZA and Graphics Board	To review, present and approve Board of Zoning Adjustment and Board of Graphics requests to ensure all meet with the Columbus City Code standards.	$	236,759	$	247,246	$	250,271	$	167,386	3	3	3	2

Council Activities	To review rezoning and variance requests that are presented to ensure they comply with Columbus City Code.	$	464,730	$	418,894	$	419,523	$	268,602	6	5	5	3
Demolition	To ensure the health and safety of the citizens by removing structures that present a health or safety hazard to the city and its occupants.	$	-	$	-	$	-	$	-	0	0	0	0
Inspection Administration & Support	To support the work of the inspection unit by inputting inspection requests, handling cancellations, scheduling after hours inspections, preparing correspondence and performing other office operations for the various inspection units.	$	230,101	$	234,175	$	238,301	$	247,439	4	4	4	4
Plan Review - Commercial	To ensure all multifamily and commercial structures built or altered within the City of Columbus meet health and safety guidelines as set forth in the Columbus Building Code.	$	1,019,442	$	1,161,414	$	967,973	$	843,262	11	11	9	7
Plan Review - Residential	To ensure all 1-2-3 family structures built or altered within the City of Columbus meet health and safety guidelines as set forth in the Columbus Building Code.	$	270,720	$	290,129	$	295,762	$	208,647	3	3	3	2
Engineering Plan Review	To provide for the efficient review of private development projects while ensuring compliance to city engineering and code requirements.	$	129,813	$	295,343	$	314,735	$	361,094	2	3	3	4
Building Investigations Team	To provide for the health and safety of the citizens of Columbus by ensuring any construction undertaken meets the standards of the Building Code through compliance with the plan review and inspection processes.	$	-	$	256,711	$	840,062	$	606,505	0	4	8	6

Code Enforcement	To ensure the health, safety and welfare of the citizens of Columbus by enforcing City of Columbus Codes.	$	5,261,994	$	5,436,414	$	4,906,683	$	5,084,029	66	64	58	54
Environmental Unit	To maintain safe vacant properties through the removal of weeds and solid waste, demolition of unsafe structures, inspecting for solid waste violations and the abatement of other environmental hazards.	$	1,187,240	$	1,088,946	$	1,147,891	$	1,179,443	11	11	10	10
Neighborhood Services Administration	To set policy and provide leadership to the division's offices.	$	625,290	$	224,707	$	270,153	$	-	2	1	2	0
Agency, Community and Neighborhoods	To oversee social service programs, work with area commissions and civic associations and act as neighborhood liaisons to the community.	$	660,290	$	717,014	$	561,827	$	384,427	8	8	6	4
Social Service Contracts	To provide support in the areas of homelessness, workforce development, youth programs and other programs to Columbus' neediest residents and neighborhoods.	$	3,966,359	$	3,920,139	$	3,570,006	$	3,570,006	0	0	0	0
Area Commissions	To provide support to cover administrative costs of area commission and architectural review commissions and the student intern program.	$	124,000	$	138,800	$	19,000	$	21,000	0	0	0	0
Neighborhood Pride Centers	To bring the services of city government to the people and provide a site for community members to meet and interact with city staff.	$	493,336	$	509,856	$	233,705	$	374,406	5	5	3	3

Historic Preservation	To provide guidance in preserving structures throughout the community that help define our neighborhoods by working with neighborhood leaders and property owners.	$	377,397	$	328,251	$	239,379	$	243,583	5	4	3	0
Planning Administration	To provide for the efficient and effective operation of the Planning Division in service to the people of Columbus and to make Columbus the best place to live, work and raise a family. This includes administration of the city's annexation program, division development review, Columbus Arts Commission (among other boards and commissions), special projects and engagement in and support of city growth policy issues.	$	609,016	$	510,354	$	394,002	$	502,190	4	4	3	4
Long Range Planning	To examine planning and development issues in order to respond to the challenges of growth and change, including citywide development policy, research and analysis, multi-jurisdictional planning, plans for portions of the city experiencing territorial growth, and updates to existing area plans.	$	308,837	$	168,509	$	125,886	$	148,036	4	2	1	2
Neighborhood Planning	To work in partnership with the community to enhance and sustain neighborhoods through development of neighborhood plans, amendments to outdated plans, and implementation of adopted plans.	$	470,562	$	408,370	$	381,081	$	256,749	6	5	4	3

Urban Design	To provide design solutions and alternatives on issues concerning redevelopment and infill, streetscape, public spaces, the built environment and infrastructure. This includes such things as administration of the University Area Review Board and creation of development concepts in support of neighborhood plans.	$	271,123	$	261,933	$	259,994	$	195,796	3	3	3	2
Housing Development and Finance Staff	To implement the homeownership development program, American dream down payment initiative, rental housing production/preservation, and to manage loan assets.	$	178,668	$	201,349	$	80,924	$	91,311	1	1	0	3
Housing Administration	To manage and administer all housing programs including, but not limited to, the affordable housing opportunity fund (homeownership assistance program, home modifications program and chores program, and homeownership development program), emergency repair program, and homebuyer counseling.	$	195,140	$	211,796	$	267,370	$	108,965	1	1	0	0
Relocation	To provide technical review to evaluate each project or program under various federal programs to determine if the proposed activities meet both the acquisition and relocation requirements.	$	423,877	$	339,825	$	84,163	$	102,531	4	4	2	1
Homebuyer Counseling and Housing Development	To provide grants for activities that are needed for the city to implement its housing programs and revitalize neighborhoods.	$	149,600	$	103,220	$	-	$	-	0	0	0	0

Homebuyer Counseling and Housing Development	To provide funding for programs that offer assistance to chronically homeless individuals to rebuild their lives and become productive citizens through the Rebuilding Lives and Community Shelter Board contracts.	$	3,022,239	$	3,479,490	$	2,820,896	$	3,246,154	2	2	2	2
Homeowner Servicing Center	To assist homeowners to remain in their homes and live independently in a safe and sound environment.	$	3,375,734	$	3,224,107	$	2,021,253	$	2,270,660	20	19	9	10
Homeless Prevention	To provide a grant to the Community Shelter Board, a nonprofit organization, to assist with preventing individuals from becoming homeless.	$	369,600	$	255,025	$	116,590	$	-	0	0	0	0
Fair Housing	To provide fair housing services to the residents of Columbus including an increase in the awareness of fair housing issues, fair housing barrier elimination, housing discrimination redress and preparation and implementation of the Fair Housing Action Plan.	$	-	$	188,814	$	105,456	$	105,456	0	0	0	0
Neighborhood Stabilization Program	To establish financing mechanisms for purchase and redevelopment of foreclosed upon homes, to purchase and rehabilitate homes abandoned or foreclosed upon, demolish blighted structures, and redevelop demolished or vacant properties.	$	-	$	-	$	19,758,254	$	2,294,869	0	0	4	3
		$	49,532,328	$	50,484,771	$	63,062,379	$	45,237,861	351	330	283	263

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Department of Finance and Management

Department Description

The Department of Finance and Management is organized within two operational groups: the Financial Management Group and the Asset Management Group. The Director's Office provides overall coordination and policy direction for the Department's fiscal, human resource and legislative processing functions.

The Financial Management Group is comprised of the Division of Financial Management, which includes the budget, grants management, purchasing, performance management, and debt management offices. The budget office oversees the development, monitoring and control of the city's operating budgets. The debt management office provides coordination of the capital improvements budget and the six-year capital improvements program. The grants management office provides budget preparation and program monitoring for several federal grant programs. The purchasing office is responsible for the procurement of goods and services, including the administration of the city's procurement policies and procedures. The performance management office is responsible for the development and maintenance of performance management systems throughout the city. The city's print shop and mailroom are housed in this division as well.

The Asset Management Group is comprised of the Divisions of Facilities Management and Fleet Management as well as the construction management and real estate management offices. Facilities Management is responsible for custodial services, maintenance, energy management, and security for the city hall complex, police and fire facilities, the Public Health complex, and the I-71 complex. Fleet Management maintains motorized equipment for most city departments and divisions. The division also develops and promotes citywide policies that govern acquisition, maintenance, use and disposal of vehicles. The goal is to deploy the most cost effective vehicle, reduce underutilized vehicles, and to eliminate older high-maintenance vehicles from inventories. The construction management office provides building construction and renovation project management. The real estate management office provides centralized real estate administration and casualty insurance administration.

Department Mission

To protect and to enhance the fiscal integrity and efficient management of the city while promoting the Mayor's citywide program initiatives.

Strategic Priorities for 2010

Peak Performance

- Continue Columbus*Stat, a forum for the Mayor and his chief administrators to meet with department managers through a systematic process of performance analysis, focusing on accountability using performance management dashboards to review performance. The city continues to make significant progress in collecting and cataloguing data that measures the performance of various city programs. The department will examine the ways to link performance information with accounting information, thus enabling better estimates of productivity, efficiency and cost-effectiveness.

- Continue to provide necessary support and information to the Department of Technology in its efforts to establish a capital improvement projects tracking system that is fully integrated with the accounting system and has a GIS component. The system will track the progress of various capital infrastructure improvement projects throughout the city. The timely completion of capital projects ensures that city tax dollars are spent efficiently and that projects are proceeding as expeditiously as possible.

- Implement, in cooperation with the City Auditor's office, a tool that will enable city vendors to perform a full range of procurement functions online. This system will integrate fully with the city's accounting system and offer online vendor registration.

- Continue to implement the city's environmentally preferable purchasing program by incorporating appropriate language in bid documents, adding website information regarding environmentally preferable purchasing, researching environmentally friendly products and communicating and educating vendors and city agency staff on the program.

- Ensure that the city operates within adopted operating and capital budgets.

- Develop and promote citywide policies that will govern vehicle acquisition and maintenance. Continue work with city departments to reduce underutilized vehicles and eliminate older, high-maintenance vehicles from the city's fleet.

- Work with partners within the city and community to identify green opportunities, new fleet technological developments, and training.

- Continue to emphasize and make available opportunities for Fleet employees to continue Automotive Service Excellence (ASE) training, maintain ASE Blue Seal for the Fleet Division, Emergency Vehicle Technician (EVT) training, and similar certifications. Continue to build ASE Master Certifications on the floor as well as EVT Master Certifications in an effort to increase diagnostic abilities on the floor, thereby reducing supplier services expenses (outside contracts) to the City of Columbus.

- Continue to review the procurement of vehicle parts to decrease cost. Continue to use "after-market" parts, without compromising quality standards or performance.

- Continue to work with the Mayor's Office, the Columbus Public Health Department, Columbus Neighborhood Health Centers, Inc. and community partners on the south side to secure American Recovery and Reinvestment Act monies for the new Southside Family Health Center. The center will be located on Parsons Avenue on or near the site of the former John R. Maloney Center. This Center will provide much needed health services for families living on the south side of Columbus, and help spur economic development in the area. If the grant award is secured, construction is projected to be completed by 2012.

- Continue to review and update city leases. The real estate management office will continue to work toward standardizing these documents to ensure that proper terms and protections are included in all city leases. In addition, the office will assist other city departments with the acquisition of land and facilities, either for purchase or lease in order to meet operational needs.

- Continue to review and update real property and personal property risk exposure and acquire cost-effective insurance protection to minimize expenses from loss.

- Develop and establish citywide policies governing the use of city property by non-city entities in order to ensure consistency and protect city revenue and assets.

- Evaluate city building way-finding signage to begin development of a standardized signage program for city-wide application.

- Begin construction of buildings at the new Impound Lot, install high efficiency lighting retrofits at up to 26 fire stations, complete mechanical and building envelope upgrades at the Central Safety Building, and assist in the relocation of the Division of Fire Laundry Facility. Significant projects that remain in construction through the balance of 2010 include infrastructure improvements at the Municipal Courts Building and the Parking Garage at 4th Street and Elm Street. Construction Management also continues work on many smaller projects which are in various stages of completion.

- Institute new preventative maintenance programs for heating and cooling systems and for roofs on the facilities under its purview. These programs will reduce overall maintenance costs, help prevent major equipment failures and extend the life of existing building systems.

- Register 150 of the city's buildings with Energy Star. Energy Star is a program founded by the United States Environmental Protection Agency and United States Department of Energy to help businesses, governments, and citizens save money and protect the environment through energy efficiency. This effort will enable the city to target energy efficiency efforts at facilities most in need. This will lead to better energy utilization, increased cost savings and reduce the city's carbon footprint.

- Continue the master space planning process to ensure efficient and cost-effective management of city real property assets.

Safety

- Begin construction on the Police Impound lot and Parking Violations Complex near Frank Road. Design of the new Police Property Room will be completed and design for the Crime Lab will proceed. Both of these functions will be located in a building on Woodrow Avenue. In addition, numerous police substations and other safety facility upgrades and improvements will be completed.

- Continue to monitor personnel levels of the city's safety forces in light of the Deferred Retirement Option Plan (DROP) and its potential impact on staffing levels, and develop contingency plans to address various scenarios.

- Prepare for possible public emergencies and make facilities safer for citizens and city employees.

Downtown Development

- Construction may begin on the renovation and reuse of the Old Police Headquarters building located at 120 West Gay Street. Various city departments will be relocated from obsolete, high maintenance buildings to this LEED certified facility upon project completion.

Customer Service

- Continue fleet consumer panel meetings as a means to identify and resolve customer service issues and identify opportunities for improvement.

- Continue upgrading security protocols at various locations. These upgrades will include enhanced training regimens, improvements to standard operating procedures, possible changes in facility layouts and equipment upgrades. Methods to identify improved monitoring and control of employee/visitor traffic into administrative buildings will also be reviewed.

- Pursue replacement of the facilities management work order system. The current system no longer serves the needs of the division. Replacement of this system will provide building and trade specific monitoring and cost control. This will allow the division to better manage labor hours, travel time, and inventory levels.

- Continue to refine operations and increase efficiencies by moving satellite facilities into the Groves Road fleet facility.

- Develop and refine strategies to maximize grant dollars for "greening" the fleet. Fleet will implement strategies to use current grants awarded to the City of Columbus to build a CNG station at Groves Road and build a base fleet with respective agencies for CNG usage. Fleet will continue to work with the Finance and Management Department as well as other agencies in regard to the capital budgeting process to secure grant dollars for capital equipment.

- Continue to apply for various fleet related awards to garner positive publicity for improved processes and activities within the City of Columbus, i.e. “100 Best Fleets” and “Green Fleet Awards” through Government Fleet.

Neighborhoods

- Honor the good neighbor agreement with adjacent property owners and businesses of the fleet maintenance facility on Groves Road.

- Recognize and respect the fact that many of the City’s buildings and facilities are located within and adjacent to neighborhoods throughout the city.

Education

- Educate internal stakeholders regarding the services the division offers and how to best access and utilize these services.

2010 Budget Notes

Financial Management

- In 2010, $1.69 million is budgeted for the city’s contract with the public defender, which provides legal counsel to indigent persons charged with criminal offenses.

- Various expenditure items are initially budgeted in the Finance and Management Department and, as necessary, transferred to other departments throughout the year. In 2010, this includes projected legal expenses, projected pay increases for bargaining units without an existing contract, and $1.786 million for transfer to the 27th pay period fund.

- As was the case in 2009, all projected internal service charges to general fund agencies for technology services are budgeted in the Financial Management Division in 2010. This will reduce the volatility of projections for the general fund as the Department of Technology rolls out its new billing model in 2010. It is anticipated that these expenses will be returned to individual divisions in 2011.

Facilities Management

- Facilities Management’s 2010 budget includes over $6.2 million to pay utility bills on behalf of other city agencies.

- In addition to utility expenses, approximately $292,000 is budgeted for custodial contracts for the Police and Fire academies and $340,000 for the Public Health Department facility.

- In 2007, the 1111 East Broad Street operations fund was established in order for the Facilities Management Division to deposit rental payments from non-city occupants of that building (now called the Jerry Hammond Building) as well as

Facilities Management funds necessary for the operation of the facility. Lease payments for 2010 are projected at $1,453,018. Total expenses in 2009 are projected to be just over $1.6 million. The difference will be covered by an unencumbered cash carryover from 2009. In the unlikely event a transfer from the general fund is necessary, sufficient funds are earmarked within the Facilities Management Division.

Fleet Management

- The Fleet Management Division's labor charge is $70 per hour for light duty vehicles and $90 per hour for heavy duty vehicles. The mark up on parts remains at 22 percent, the mark-up on professional services and credit card fuel purchases remains at 5 percent, and the markup on fuel remains at 24 cents per gallon.
- Through a combination of general fund and permanent improvement fund dollars, funds are budgeted to replace police cruisers and other light duty cars and trucks. A total of $4 million has been earmarked for these vehicle purchases in 2010.
- Fuel prices are budgeted at a wholesale cost. Every one cent fluctuation in the price of fuel relates to $36,000 in savings or additional expense. Given the volatility of fuel prices over the past several months, this is an expense that will be closely monitored.

Budget and Program Summary

DEPARTMENT FINANCIAL SUMMARY					
DIVISION SUMMARY	**2007 Actual**	**2008 Actual**	**2009 Original Appropriation**	**2009 Estimated Expenditures**	**2010 Proposed**
Administration	$ 3,280,186	$ 3,326,012	$ 3,277,719	$ 2,937,519	$ 3,172,812
Finance Citywide	3,565,000	10,000	2,400,000	2,140,061	5,587,466
Citywide Technology Billings	-	12,389,728	12,291,852	11,787,380	12,799,508
Financial Management	5,845,276	7,510,907	6,783,889	6,292,676	7,107,235
Facilities Management	17,071,325	16,282,845	15,999,365	15,078,229	15,970,199
Fleet Management	33,379,966	34,774,859	32,266,043	27,709,135	30,929,543
TOTAL	**$ 63,141,752**	**$ 74,294,351**	**$ 73,018,868**	**$ 65,945,000**	**$ 75,566,763**

DIVISION SUMMARY BY CHARACTER

ADMINISTRATION GENERAL FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ 2,496,968	$ 2,150,922	$ 1,914,437	$ 1,831,108	$ 1,889,931
Materials & Supplies	18,047	6,066	11,950	5,339	4,950
Services	259,712	107,737	149,109	121,557	130,012
Transfers	**-**	**-**	**-**	**-**	**-**
TOTAL	**$ 2,774,727**	**$ 2,264,725**	**$ 2,075,496**	**$ 1,958,004**	**$ 2,024,893**

ADMINISTRATION EMPLOYEE BENEFITS FUND	2007	2008	2009 Original	2009 Estimated	2010
EXPENDITURES **SUMMARY**	**Actual**	**Actual**	**Appropriation**	**Expenditures**	**Proposed**
Services	**$ -**	**$ 237,315**	**$ 295,000**	**$ 240,425**	**$ 295,000**
TOTAL	**$ -**	**$ 237,315**	**$ 295,000**	**$ 240,425**	**$ 295,000**

DIVISION SUMMARY BY CHARACTER

FINANCIAL MANAGEMENT GENERAL FUND EXPENDITURES SUMMARY see note	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ 2,491,433	$ 2,461,356	$ 2,356,639	$ 2,391,037	$ 2,420,846
Materials & Supplies	9,459	8,524	23,900	8,686	11,525
Services	2,029,214	2,582,735	1,841,064	1,487,333	1,840,837
Transfers	3,565,000	10,000	2,400,000	2,140,061	5,587,466
Citywide Technology Billings	-	12,389,728	12,291,852	11,787,380	12,799,508
TOTAL	**$ 8,095,106**	**$ 17,452,343**	**$ 18,913,455**	**$ 17,814,497**	**$ 22,660,182**

FINANCIAL MANAGEMENT CDBG FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ 478,607	$ 506,575	$ 339,262	$ 324,023	$ 333,540
Materials & Supplies	994	400	1,000	925	4,000
Services	439,946	195,507	182,964	177,680	210,133
Other Disbursements	158,786	165,889	48,831	48,831	60,000
Transfers	-	-	-	107,486	-
TOTAL	**$ 1,078,333**	**$ 868,371**	**$ 572,057**	**$ 658,945**	**$ 607,673**

FINANCIAL MGMT - PRINT PRINT and MAIL SERVICES FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ 125,608	$ 136,964	$ 137,864	$ 136,526	$ 141,050
Materials & Supplies	29,536	29,077	41,860	28,127	34,065
Services	81,693	76,368	80,750	79,657	82,366
TOTAL	$ 236,837	$ 242,409	$ 260,474	$ 244,310	$ 257,481

FINANCIAL MGMT - MAIL PRINT and MAIL SERVICES FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ -	$ 136,900	$ 137,133	$ 131,069	$ 141,095
Materials & Supplies	-	2,500	4,500	3,810	3,774
Services	-	1,208,112	1,362,379	1,217,505	1,257,375
TOTAL	$ -	$ 1,347,512	$ 1,504,012	$ 1,352,384	$ 1,402,244

FINANCIAL MANAGEMENT NEIGHBORHOOD STABILIZATION FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ -	$ -	$ 201,378	$ 149,981	$ 566,629
Materials & Supplies	-	-	-	-	-
Services	-	-	24,365	-	-
TOTAL	**$ -**	**$ -**	**$ 225,743**	**$ 149,981**	**$ 566,629**

DIVISION SUMMARY BY CHARACTER

FACILITIES MANAGEMENT GENERAL FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ 5,001,781	$ 4,920,571	$ 4,655,184	$ 4,740,063	$ 5,269,922
Materials & Supplies	444,902	391,789	408,106	375,691	366,808
Services	9,937,662	8,992,779	9,291,020	8,391,967	8,716,216
Other Disbursements	-	418	15,750	-	15,750
Capital	-	9,384	-	-	-
Transfers	250,000	491,702	-	-	-
TOTAL	**$ 15,634,345**	**$ 14,806,643**	**$ 14,370,060**	**$ 13,507,721**	**$ 14,368,696**

FACILITIES MANAGEMENT 1111 E. BROAD ST. OPERATIONS SPECIAL REVENUE FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Materials & Supplies	$ 2,184	$ -	$ 52,200	$ 48,903	$ 50,700
Services	1,434,796	1,476,202	1,577,105	1,445,172	1,550,803
Other Disbursements	-	-	-	76,433	-
Capital	**-**	**-**	**-**	**-**	**-**
Transfers	-	-	-	-	-
TOTAL	**$ 1,436,980**	**$ 1,476,202**	**$ 1,629,305**	**$ 1,570,508**	**$ 1,601,503**

DIVISION SUMMARY BY CHARACTER

FLEET MANAGEMENT GENERAL FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Capital	$ 3,491,392	$ 1,074,253	$ 717,413	$ 221,726	$ 1,000,000
TOTAL	**$ 3,491,392**	**$ 1,074,253**	**$ 717,413**	**$ 221,726**	**$ 1,000,000**

DIVISION SUMMARY BY CHARACTER

ADMINISTRATION FLEET MANAGEMENT FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ 503,299	$ 823,972	$ 907,223	$ 739,090	$ 852,919
Services	2,160	-	-	-	-
TOTAL	**$ 505,459**	**$ 823,972**	**$ 907,223**	**$ 739,090**	**$ 852,919**

DIVISION SUMMARY BY CHARACTER

FLEET MANAGEMENT FLEET MANAGEMENT FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ 8,057,245	$ 9,406,605	$ 9,075,664	$ 8,853,734	$ 9,712,608
Materials & Supplies	15,891,595	17,598,414	15,639,205	12,474,653	14,177,619
Services	3,722,212	4,193,428	4,251,900	3,605,763	3,578,193
Principal	1,004,237	1,380,000	1,420,000	1,420,000	1,420,000
Other Disbursements	5,313	639	-	-	-
Capital	84,967	-	90,000	61,398	30,000
Interest	1,123,005	1,121,520	1,071,861	1,071,861	1,011,123
TOTAL	**$ 29,888,574**	**$ 33,700,606**	**$ 31,548,630**	**$ 27,487,409**	**$ 29,929,543**

DEPARTMENT SUMMARY BY FUND

FUND SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
General Fund	$ 29,995,569	$ 35,597,964	$ 36,076,424	$ 33,501,948	$ 40,053,771
1111 E. Broad Street Fund	$ 1,436,980	$ 1,476,202	$ 1,629,305	$ 1,570,508	$ 1,601,503
Employee Benefits Fund	-	237,315	295,000	240,425	295,000
Print and Mail Services Fund	236,837	1,589,921	1,764,486	1,596,694	1,659,725
Fleet Management	30,394,033	34,524,578	32,455,853	28,226,499	30,782,462
CDBG Fund	1,078,333	868,371	572,057	658,945	607,673
Neighborhood Stabilization Fund	-	-	225,743	149,981	566,629
TOTAL	**$ 63,141,752**	**$ 74,294,351**	**$ 73,018,868**	**$ 65,945,000**	**$ 75,566,763**

DEPARTMENT PERSONNEL SUMMARY

DIVISION	FT/PT*	2007 Actual	2008 Actual	2009 Budgeted	2010 Budgeted
Administration					
General Fund	FT	24	22	22	21
Fleet Management Fund	FT	8	8	8	7
Financial Management					
General Fund	FT	26	24	26	26
Print Services	FT	2	2	2	2
Mailroom Services	FT	2	2	2	2
Community Dev. Block Grant	FT	5	5	3	3
Neighborhood Stabilization Fund	FT	0	0	2	2
Facilities Management					
General Fund	FT	79	76	71	72
	PT	10	15	14	14
Fleet Management					
Fleet Management Fund	FT	117	122	126	127
	PT	1	3	3	3
TOTAL		**274**	**279**	**279**	**279**

*FT=Full-Time PT=Part-Time

2010 Operating Budget
Department of Finance and Management

Program	Mission	Financial History by Program: 2007 Budget	2008 Budget	2009 Budget	2010 Proposed	Personnel by Program: 2007 FTEs	2008 FTEs	2009 FTEs	2010 FTEs
Finance and Management Administration	To provide direction to all Finance and Management operations with the ultimate goal of protecting and enhancing the fiscal integrity of the city and efficiently operating city facilities.	$ 1,044,490	$ 1,960,829	$ 2,127,290	$ 2,126,608	10	12	13	12
Real Estate Management	To provide for: management, acquisition, sale, and leasing of real property (other than rights-of-way and utility easements) used in city operations; stewardship of all records of city-owned property, leases, deeds and other instruments as evidence of title; and administration of the city's property risk program.	$ 568,885	$ 954,547	$ 530,684	$ 508,182	6	6	5	5
Construction Management	To provide supervision and management of contracts for the design, construction, renovation or repair of buildings used in city operation.	$ 711,774	$ 659,147	$ 619,795	$ 538,022	7	6	4	4

Print Shop/Copy Center	To provide timely and quality print and copy services to city agencies.	$	248,735	$	262,798	$	260,424	$	257,481	2	2	2	2
Mailroom Services	To provide timely and accurate receipt, processing, and distribution of City of Columbus mail.	$	1,744,352	$	1,127,935	$	1,504,012	$	1,402,244	2	2	2	2
Purchasing	To promote cost-effective city operations by acquiring high-quality goods and services at the lowest price and by selling surplus goods at the highest price.	$	1,526,502	$	1,234,546	$	1,114,934	$	1,063,165	16	14	13	13
Budget	To produce an annual budget and to provide financial monitoring information and analyses to city management so that they can have useful, credible, accurate and timely financial information from which to make informed decisions.	$	1,131,580	$	2,211,348	$	2,431,122	$	2,538,455	8	7	7	7
Performance Management	To provide program performance analysis and reporting services to city management and department staff so they can make more-informed decisions to improve the quality and efficiency of city services.	$	381,887	$	451,833	$	437,642	$	430,377	4	4	4	4
Debt Management	To coordinate the city's capital improvements budget and capital improvements plan, and to provide debt management services to city departments.	$	215,624	$	239,839	$	237,905	$	241,211	2	2	2	2

Grants Management	To ensure that the City of Columbus is in fiscal and programmatic compliance with CDBG, HOME, ESG, HOPWA and NSP grant programs.	$	1,101,672	$	946,751	$	797,800	$	1,174,302	5	5	5	5
Financial Management Administration-Citywide Account	A holding account for later transfer to general fund divisions.	$	3,650,000	$	2,409,775	$	2,400,000	$	5,587,466	0	0	0	0
Citywide Technology Billings	To provide financial monitoring and account for general fund technology internal billings.	$	-	$	13,122,473	$	12,291,852	$	12,799,508	0	0	0	0
Fleet Parts Room Operation	To provide all city repair facilities with quality parts efficiently and effectively while maintaining a minimal inventory.	$	13,618,570	$	15,857,887	$	18,116,901	$	15,920,476	8	7	9	7
Tire Shop	To provide assorted sizes of tires for city autos and trucks so service can be made to the vehicles in a timely, efficient manner, while maintaining a minimal inventory to remain cost efficient.	$	383,068	$	199,972	$	707,702	$	827,331	6	3	4	5
Body Shop	To provide timely and cost effective repairs to auto body and upholstery repairs to city vehicles, which suffer damage due to accidents or normal wear. Also, to make ready new vehicles for city use in the application of any special decals or effects.	$	321,979	$	356,424	$	270,630	$	288,273	5	5	4	4

Transportation	To provide on-site vehicle repairs and preventive maintenance to all Transportation vehicles in a timely and cost efficient manner.	$ 1,036,394	$ 999,568	$ -	$ -	16	14	0	0
Auto Shop	To provide timely and effective repairs as well as preventive maintenance to the automotive equipment brought in by our customers.	$ 4,200,176	$ 2,321,950	$ 1,675,031	$ 1,869,078	22	30	22	22
Truck Shop	To provide heavy truck vehicle repairs in a timely and cost efficient manner.	$ 616,323	$ 827,026	$ 3,408,330	$ 3,819,289	9	13	47	49
Alum Creek	To provide on-site vehicle repairs and preventive maintenance to Refuse Collection vehicles in a timely and cost efficient manner.	$ 607,752	$ 450,466	$ 492,911	$ 455,069	9	8	7	6
Morse Rd.	To provide on-site vehicle repairs and preventive maintenance to Refuse Collection vehicles in a timely and cost efficient manner.	$ 841,821	$ 491,167	$ 489,943	$ 507,572	12	9	7	7
Georgesville Rd.	To provide on-site vehicle repairs and preventive maintenance to Refuse Collection vehicles in a timely and cost efficient manner.	$ 614,470	$ 593,134	$ 504,565	$ 541,022	9	10	7	7

Small Engine Shop	To provide small engine repairs and preventive maintenance on Recreation & Parks equipment in a timely and cost efficient manner. Also to provide boat and motorcycle repairs and preventive maintenance as requested in a timely and cost efficient manner.	$ 346,335	$ 350,263	$ -	$ -	5	5	0	0
Marine Shop	To provide support for Fire, Police, and Recreation and Parks for all boats & motors.	$ -	$ -	$ 68,446	$ 73,896	0	0	1	1
Motorcycle Shop	To provide support for Police motorcycles including monthly preventive maintenance and ongoing repairs.	$ -	$ -	$ 68,830	$ 74,315	0	0	1	1
Customer Service	To provide a safe waiting area and related services for those end users that bring city vehicles in for quick repairs.	$ -	$ -	$ 267,699	$ 392,741	0	0	4	5
Fire Maintenance	To provide heavy duty truck and fire apparatus repair and preventive maintenance for Fire Division equipment on site in a timely and cost efficient manner.	$ 870,009	$ 1,011,639	$ -	$ -	13	16	0	0
Fleet Administration	To meet the Fleet Management Division's objectives by providing leadership and positive reinforcement for effective and efficient operations.	$ 4,070,408	$ 5,266,563	$ 5,477,642	$ 5,160,481	8	10	13	13

Vehicle Purchases	To provide the city's agencies with new vehicles.	$	5,000,000	$	130,000	$	717,413	$	1,000,000	0	0	0	0
Building Maintenance Services	To provide an efficient and effective maintenance program ensuring customer service in all buildings under the purview of the Facilities Management Division, including 1111 E. Broad Street.	$	4,453,096	$	4,443,120	$	3,678,645	$	3,927,226	35	32	28	28
Custodial Services	To efficiently and effectively clean buildings under the purview of the Facilities Management Division.	$	3,404,965	$	3,526,185	$	3,251,812	$	2,768,598	36	35	33	34
Security	To efficiently and effectively secure and monitor buildings under the purview of the Facilities Management Division.	$	561,562	$	638,998	$	733,789	$	810,844	5	6	6	6
Energy Management	To create more energy efficiencies in buildings under Facilities Management's purview.	$	7,720,327	$	6,912,440	$	6,219,721	$	6,219,000	0	0	0	0
Building Maintenance Management (Contract Services)	To efficiently and effectively maintain general fund facilities through managing resources, staff, and outside contracts.	$	2,642,074	$	2,567,841	$	1,502,457	$	1,559,712	2	2	1	1
Facilities Administration	To provide oversight, leadership and management to the division staff in rendering facilities management services to general fund facilities.	$	890,699	$	644,783	$	612,941	$	684,819	3	2	3	3
		$	64,525,529	$	73,171,247	$	73,018,868	$	75,566,763	265	267	254	255

NOTE: The 2010 budget figures for Finance and Management include mailroom services, which was transferred from the Department of Technology in 2008.

Department of Human Resources

Department Description

The Department of Human Resources provides leadership, direction and support to city departments. The department is responsible for administering employee benefit programs, coordinating and delivering citywide training and workforce development opportunities, designing and administering a fair, equitable, and market driven compensation management system and providing for the consistent and uniform administration of collective bargaining agreements.

The Department of Human Resources also develops occupational health and safety programs and monitors compliance with established safety standards, administers drug-free workplace programs, coordinates citywide recognition and charitable programs, and ensures fair and equal treatment of employees and applicants.

Department Mission

The mission of the Department of Human Resources is to promote and support organizational excellence through effective human resources programming administered in an environment that embraces diversity, quality customer service and professional development.

Strategic Priorities for 2010

From the Columbus Covenant:

Customer Service/Peak Performance

- In 2010 the Department of Human Resources will focus on addressing the components of the 10 year reform and efficiency action plan that are related to employee compensation and benefits. Since a number of these reforms must be achieved through collective bargaining negotiations, they will require the collaborative efforts of our Labor Relations, Employee Benefits and Compensation Management program areas. These reforms will be achieved incrementally and will require our continued focus over the next several fiscal years. In addition to focusing on the reforms and efficiency action plan, on-going collective bargaining negotiations with the FOP, CMAGE and FOP/OLC will be an area of continuing focus for Labor Relations.
- In FY 2009, Human Resources worked collaboratively with the Mayor's Office, Columbus Public Health and Finance and Management to transition the management of the Occupational Safety and Health Clinic (OSHC) to the Department of Human Resources. As a result of an extensive RFP process, Human Resources engaged Mount Carmel Occupational Health and Wellness to provide day-to-day clinical services effective March 1, 2009. This service delivery model will be fully implemented in FY 2010 and is designed to achieve a broader scope of services, greater efficiency in service delivery, reduced costs and greater transparency in billing and invoicing. The goal of OSHC is to provide

clinical services to city employees that will identify, control or prevent occupationally related disease or disability; provide post exposure counseling and treatment where appropriate; determine fitness and suitability for assigned work; and promote and maintain a healthy workplace for city employees.

- The citywide occupational safety and health program (COSHP) will assist departments in conducting various safety audits, indoor air quality investigations, safety training and other safety and environmental programming aimed at reducing the risk of work related injuries and illnesses. COSHP will continue to work collaboratively with appointing authorities, City Council, the Ohio Bureau of Workers' Compensation (BWC) and the Capital Area Safety Council to achieve the objectives required to obtain premium discounts and rebates.
- Targeted efforts to reduce workers' compensation costs will continue to be a priority. The employee benefits/risk management (EBRM) section will participate in the BWC's retrospective rating program and work collaboratively with our managed care organization, our actuarial consultant, the BWC and city departments to aggressively manage workers' compensation and injury leave claims. Efforts to improve injured workers' medical treatment and return employees safely to work will include employee accident and injury reporting procedure training as well as comprehensive claims management and transitional work programs. EBRM will also participate in any available premium reduction programs offered by the BWC.
- In 2010, the "Healthy Columbus" program initiative will continue to focus on weight control, physical fitness and healthy lifestyle habits. Disease management programs will be offered to coordinate health care treatment and education for employees with chronic diseases in order to improve the employee's overall health condition while reducing medical costs.
- In 2010, the EBRM section will be conducting the bid process for vendor proposals to administer five lines of insurance: Dental, Vision, Life, Short-term Disability, and COBRA administration. The current insurance administration contracts expire January 31, 2011.
- A major priority for FY 2010 will be the successful implementation of the Columbus Human Resources Information System (CHRIS). This will be accomplished as part of an interdepartmental project team that includes Civil Service, the City Auditor, Technology and Human Resources.
- The MCP/ASR Performance Excellence Program (PEP) continues to be a priority in terms of ensuring its successful use as a departmental management tool. As part of phase 2 of the CHRIS project, new individual performance management (IPM) software will be purchased to provide improved functionality for PEP and other citywide IPM programs.
- The Citywide Training and Development Center of Excellence (CTDCE) will continue to work with all departments, decentralized training areas, and Enterprise customers to determine, design and implement training initiatives, products and services.
- The CTDCE will also serve as the lead on ISD (instructional system design) tasks related to analyzing, designing, developing, testing, implementing, and evaluating all end-user training for CHRIS implementation.

- In 2010, the CTDCE will continue development of the "Career Development Series" and the “refresher” topics in e-learning format.

- The CTDCE will continuously seek opportunities to utilize all new technology in the CTDCE classrooms, including SMART Boards, Senteo and Synchroneyes, and portable screens.

- The Equal Employment Opportunity (EEO) office will continue to focus on fair and equitable treatment of employees and applicants consistent with city policies and executive orders. The EEO office will also plan and execute steps for producing the Black History Month Celebration scheduled for February 6, 2010.

- In 2010, the Employee Resources Office will continue to focus on recognizing and rewarding employees for outstanding service delivery, longevity, safety, innovative ideas and community leadership. The Employee Resources Office will also continue to coordinate two major philanthropic campaigns that employees support annually: the Combined Charitable Campaign and Operation Feed.

2010 Budget Notes

- The employee benefits fund includes funding for several professional service contracts, including employee benefits consultation, workers’ compensation actuarial services, and occupational safety consultation services. The latter contract will assist departments in conducting safety audits, asbestos and mold assessment and abatement, safety training, and other environmental and occupational programming aimed at reducing risk exposure and work-related injuries.
- A general fund amount of $515,000 is provided to fund the second year payments of the severance package offered in 2008.
- The employee benefits fund includes funding for outside counsel to act as the city’s chief negotiator in 2010 labor negotiations.

Budget and Program Summary

DEPARTMENT FINANCIAL SUMMARY					
DEPARTMENT SUMMARY	**2007 Actual**	**2008 Actual**	**2009 Original Appropriation**	**2009 Estimated Expenditures**	**2010 Proposed**
Human Resources	$ 4,145,985	$ 4,063,948	$ 5,812,958	$ 5,539,504	$ 4,753,448
TOTAL	**$ 4,145,985**	**$ 4,063,948**	**$ 5,812,958**	**$ 5,539,504**	**$ 4,753,448**

FUND SUMMARY BY CHARACTER

GENERAL FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ 1,355,118	$ 1,434,013	$ 1,169,290	$ 1,188,747	$ 1,142,566
Materials & Supplies	38,198	18,770	24,825	24,615	32,407
Services	725,391	194,768	1,755,837	1,764,710	623,696
Other	250	-	-	-	-
TOTAL	**$ 2,118,956**	**$ 1,647,551**	**$ 2,949,952**	**$ 2,978,072**	**$ 1,798,669**

EMPLOYEE BENEFITS FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ 1,412,877	$ 1,728,917	$ 2,032,222	$ 1,907,952	$ 2,124,112
Materials & Supplies	28,924	49,463	20,720	15,393	21,800
Services	584,847	638,017	810,064	638,087	808,867
Other	381	-	-	-	-
TOTAL	**$ 2,027,029**	**$ 2,416,397**	**$ 2,863,006**	**$ 2,561,432**	**$ 2,954,779**

DEPARTMENT SUMMARY BY FUND					
FUND SUMMARY	**2007 Actual**	**2008 Actual**	**2009 Original Appropriation**	**2009 Estimated Expenditures**	**2010 Proposed**
General Fund	$ 2,118,956	$ 1,647,551	$ 2,949,952	$ 2,978,072	$ 1,798,669
Employee Benefits Fund	2,027,029	2,416,397	2,863,006	2,561,432	2,954,779
TOTAL	**$ 4,145,985**	**$ 4,063,948**	**$ 5,812,958**	**$ 5,539,504**	**$ 4,753,448**

DEPARTMENT PERSONNEL SUMMARY					
FUND	**FT/PT***	**2007 Actual**	**2008 Actual**	**2009 Budgeted**	**2010 Budgeted**
General Fund	FT	15	14	11	10
	PT	0	3	2	3
Employee Benefits Fund	FT	15	18	22	22
	PT	0	1	2	2
TOTAL		**30**	**36**	**37**	**37**

*FT=Full-Time PT=Part-Time

2010 Operating Budget

Department of Human Resources

Program	Mission	Financial History by Program 2007 Budget	2008 Budget	2009 Budget	2010 Proposed	Personnel by Program 2007 FTEs	2008 FTEs	2009 FTEs	2010 FTEs
Occupational Health and Safety	To provide leadership and policy development to ensure and improve the safety of all employees.	$ 311,144	$ 394,840	$ 330,784	$ 362,430	1	2	2	2
Employee Benefits/Risk Management	To promote employee development that strives for excellence through efficient, effective services responsive to the needs of the city's employees.	$ 2,033,565	$ 2,260,130	$ 2,237,286	$ 2,032,453	15	18	18	18
Employee Resources	To reward City of Columbus employees for their efforts in serving the citizens of Columbus and to expand outreach efforts to attract qualified candidates for employment opportunities with the City of Columbus.	$ 103,633	$ 110,694	$ 110,261	$ 107,165	1	1	1	1
Compensation	To develop, implement, and maintain compensation and performance management policies, procedures and programs in a manner that meets the needs of the citizens of Columbus for a qualified and motivated workforce, while also ensuring the fair and equitable treatment of our employees.	$ 240,784	$ 225,128	$ 194,419	$ 197,253	2	2	2	2

Citywide Office of Training and Development	To provide workforce educational opportunities that enhance employee skills and maximize workplace potential and provide quality and affordable training and development opportunities to external agencies.	$	341,227	$	379,479	$	377,873	$	345,431	3	3	3	2
Labor Relations	To support the collective bargaining activity with each of the bargaining units and ensure, to the extent possible, consistent application of the provisions of the various collective bargaining contracts. These activities are funded through the general fund and the employee benefits fund.	$	565,175	$	454,346	$	242,348	$	178,681	4	3	2	2
Human Resources Administration	To provide leadership and direction for the department and to provide related administrative functions for senior management.	$	876,027	$	351,457	$	1,944,400	$	901,970	3	3	3	3
EBRM Labor Relations	To support the collective bargaining activity with each of the bargaining units and ensure, to the extent possible, consistent application of the provisions of the various collective bargaining contracts. These activities are funded through the general fund and the employee benefits fund.	$	-	$	-	$	294,936	$	559,896	0	0	2	2
Equal Employment Opportunity	To secure equal employment opportunity and fair treatment of the city's workforce.	$	125,076	$	132,197	$	80,651	$	68,169	1	1	0	0
		$	4,596,631	$	4,308,271	$	5,812,958	$	4,753,448	30	33	33	32

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Department of Technology

Department Description

The Department of Technology (DoT) supports the local government information infrastructure by providing uninterrupted, secure, and reliable information systems. The department institutes information management policies and procedures, maintains the city's information management systems and provides citywide telephone support. The department is also responsible for designing and maintaining the city's website, including media services to city agencies, providing desktop and service desk support, operating the government access television channel, providing systems and applications support to the city's 311 call center and managing the city's telecommunication network. Additionally, the department's computer operation section provides printing, folding, inserting, and mailing services to enterprise agencies as well as project and account management, and procurement of technology related purchases to all city agencies.

Department Mission

The Department of Technology will leverage technology to make Columbus the best-performing municipality in the Midwest.

Strategic Priorities for 2010

In anticipation of a slow growth economy, the department will continue to focus on the core business functions of the city with efforts to improve business processes through IT efficiency gains. In addition, the department will continue to partner with other city departments to carry out mission-critical citywide initiatives, many of which are described below. In so doing, the department is an important service provider, not just to other city agencies, but to residents of the Columbus metropolitan area as well.

From the Columbus Covenant:

Customer Service

- Continue to upgrade the city's internet services to provide residents with increased access to local government services and information. In 2010, the department plans to implement policies and procedures for social media/networking applications to extend city services and to engage citizens in community dialogue. Additionally, the department will continue to support and assist city departments in their efforts to reach out to their customers via the internet by implementing enhanced tools for measuring web effectiveness.

Neighborhoods

- Complete the Accela "one-stop-shop" permitting center system upgrade that will integrate and build upon the city's geographical information system (GIS), the city's 311 system, and a common citywide telephone service system. Accela Citizen Access, an on-line permit tracking system, will be implemented enabling

customers to track inspection requests and pay for certain types of permits on-line.

- Continue to work with the Development Department to create a comprehensive, interactive computer database that will track and provide information about city-acquired abandoned properties. These new databases will create better opportunities for these lots and/or structures to be acquired and put into productive use. The existing Home Again application will be expanded to track new projects associated with the Neighborhood Stabilization Program (NSP). In addition, the My Neighborhoods project will be enhanced to make the application more user friendly and informative for the public.

Safety

- Continue working with the Public Safety Department to put into operation a new and improved computer aided dispatch (CAD)/911 system.
- Continue to work with the Public Safety Department to develop a plan to upgrade several Police Division applications to newer server platforms, which will improve service delivery and reduce costs.

Economic Development

- Continue in 2010 to develop, expand, and implement portions of a citywide connectivity plan that will outline the most efficient means by which to connect to city facilities for data exchange and telephone voice traffic. Continue researching and implementing wireless fiberoptic broadband network technology and integrating it with the overall city network, when practical. The department will use the information from this plan to determine the extent to which connectivity can be used as an incentive for economic development.

Peak Performance

- Complete phase one, which includes go-live, and begin phase two implementation of the new state-of-the-art Columbus Human Resource Information System (CHRIS).
- Continue to transfer most city telephone services to a voice over internet protocol (VoIP), utilizing the city's current data network infrastructure investment. This will provide the latest technological advancements and allow the city to dramatically reduce telephone line costs while providing enhanced telephony service. Telephone calls will travel over the city's data network rather than a phone company's network. Facilities located at City Hall, Piedmont Avenue and Carolyn Avenue are scheduled for VoIP conversion by the end of 2009. The Public Service Department at East 25th and East 17th Avenues, Refuse Division at Alum Creek, Public Utilities Department at 910 Dublin Road, Indianola and Fairwood Avenues and Beacon Building are scheduled for conversion in 2010.
- In 2010, a new charge-back rate/billing model (using Excel spreadsheet) and service catalog will be implemented, following Information Technology Information Library 3.0 (ITIL3) "best practices". Procuring software to manage the

maintenance of the rate model and service catalog more effectively than Excel will be completed in 2010.

- Continue improving internal operations through the adoption and refinement of IT process best practices by taking a service oriented approach to providing customer value. This involves use of a service catalog, service portfolio management and service level agreements with all departments utilizing DoT's services.
- Work with the Auditor's Office to successfully upgrade citywide financial systems.
- Continue to support the city's 311 customer service system which provides access to city services and information with the highest possible levels of customer service delivery.
- Continue to build the infrastructure of the information technology disaster recovery center to provide the most effective environment to reconstitute mission-critical systems and applications in the event the citywide data center is compromised. This effort also contributes to the city's overall pandemic and business continuity planning.
- Implement the second phase of major renovations to the data center facility. Major systems to be replaced or upgraded in 2010 include the fire suppression system, the computer operations center and the office cooling system.
- Continue to expand GIS capabilities with a greater focus on assisting city agencies in integrating graphical information from the GIS central repository. This repository contains underlying geographic location information (e.g. street center lines, building and parcel locations) which is or will be utilized by many mission-critical applications such as the computer aided dispatch, 311 call center, the Accela "one-stop-shop" and WASIMS.
- Continue to establish the enterprise security risk management program, ensuring regulatory requirements and best security practices are integrated across service offerings, support projects, and other initiatives.
- Expand utilization of Insight ETE (an information technology business process tool), which currently tracks the efficiency of key computer applications such as 311, WASIMS, Accela, EMBERS, and GIS, to improve productivity and efficiency. In 2010, plans are to include the WAM and CHRIS applications.
- Implement mobile technology for the Public Utilities Department through the use of mobile dispatching/GPS which disseminates and provides field employees immediate access to crucial information.
- Continue the Enterprise Systems Upgrade project to replace old mission- critical servers which are at end-of-life. These investments will improve system availability and reduce downtime. Complete the server virtualization process which reduces cost, reduces DoT's environmental footprint and improves system reliability.
- Complete the upgrade of the Media Services television studio control room to provide end-to-end digital production as well as enhanced capability.
- Continue to work with Civil Service and Human Resources to establish "best practices" job families with classifications in logical career sequences and contain

Civil Service approved classifications established by Council and Mayoral action in all disciplines practiced in the department. These classifications will also have pay ranges that are competitive in the marketplace and allow the city to compete for the critical information technology skills it requires to maintain complex information technology infrastructures.

- In 2006, the Department of Technology (DoT) will partner with other city departments to ocarry out several important citywide initiatives, many of which are described below. In so doing, the department is an important service provider, not just to other city agencies, but to citizens of the Columbus Metropolitan Area as well. The department continually strives to provide the best services possible to its customers, and values the partnerships.

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From the Columbus Covenant:

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Customer Service

- Work with the Public Service Department to finalize implementation of the citywide 311 system to include the publication of one access three-digit number ("311") as well as one local seven-digit number.

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service vointernet protocoleIn support of the Columbus City Call Center, the Centrex replacement project will result in a new state-of-the-art telephone communication system which directly integrates with the 311 system.

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- Continue to expand public access to GIS-based information via the internet on capital improvement projects through the city's "My Neighborhood" portal.Institute a customer satisfaction survey feedback process for most DoT services, including mail delivery,

telephone, application development and support, account management and desktop, to name a few.

- Continue the Recreation and Parks Department's "CLASS" software implementation project whereby participants can register and pay for classes and activities sponsored by this department remotely, via the internet.

- Provide continued support to the Department of Health's clinical application, when needed.

- Provide support for the city's "V-Gov" initiative, which, when implemented, will enable a web-based procurement process.

- Review and identify all software applications that have a cash/payment. Once identified, work with the relevant departments to install a standard "forms engine" whereby payment to the city can be automated. With this service, payment for various city services can be sent directly to the respective department or City Treasurer via the internet, rather through the US mail.

Neighborhoods

- Continue to support the "One-Stop Shop" permitting center and accela data base and maintain a system that will track plats, plans and permits throughout the city.

- Safety

Work to reduce non-emergency calls to 645-4545 and 911 by ensuring the availability of the 311 number.

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- ~~Install a Fire Station connectivity infrastructure that will support Public Safety's distance learning initiative.~~

~~Economic Development~~

- ~~Develop a citywide connectivity plan that will outline the most efficient means by which to connect, for data exchange and telephone purposes, city facilities. Next, the department will use the information from this plan to determine the extent to which connectivity can be used as an incentive for economic development. Finally, working with other city agencies as well as outside partners, Dot will explore various means by which previously "unconnected" neighborhoods can become so.~~

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~~Peak Performance~~

- ~~Replace the ClearPath mainframe server with the newer generation LIBRA model, which houses the Police/LEADS and central Payroll applications. This will result in greater reliability and serviceability, a $500k savings in software and hardware licensing, maintenance and support costs over a five-year period and fifty percent greater processing capacity.~~

- ~~Continue to support the internet-hosted GIS-based application. This application accurately pinpoints the locations of capital funded projects of the Sanitary Sewer, Storm Water, Water and Transportation Divisions. Recreation and Parks has also expressed a desire to have its projects incorporated into the application.~~

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Ultimately the department would like to implement this application citywide.

- **Through the installation of a fiber optic cable link that connects Health, Refuse Collection, Water and the Piedmont facility to the City's Data Center, the city will incur cost savings. These savings will be incurred by transitioning off the SBC GigaMan lease and T1 circuits, currently used to provide primary and redundant services to these locations. Installation of the fiber optic cable link will also facilitate higher bandwidth communications between these facilities, thereby supporting applications like distance learning, video conferencing, voice over IP, and video security.**

- **The department Centrex replacement project will migrate portions of the city's central telephone switching system, provided by Southwest Bell Corporation (SBC), to a current system utilizing state-of-the-art, premise-based telephone switching technology. Taking advantage of the city's current fiber network infrastructure and the latest telephone switching technology, the city will be able to dramatically reduce telephone line costs while providing quality service.**

- **In 2006, DoT will continue to offer inter- and intra-net services, also known as "E-Government" thus providing local citizenry with increased access to local government services and information. Additionally, DoT will continue to support and assist city departments in their efforts to reach out to their customers via the internet.**

- **DoT will coordinate enterprise or volume purchasing, the end result being greater discounts and fewer**

contracts. This is part of the on-going centralization of the Department of Technology that was initiated in 2002.

- **The Department will continue to expand its geographic information system (GIS) capabilities with an expansion in 2006 of its spatial data repository offerings and a greater focus on helping city agencies take their business processes to the web using the increased GIS data. The department will also be working closely with other local jurisdictions to improve data coordination and exchange in the area.**

- **In 2006, Dot will update and maintain all service level agreements with all departments with which they have existing agreements.**

2010 Budget IssuesNotes

- The recommended budget for the Department of Technology's internal service fund of $29,965,462$20,218,945 includes funding for 168 full-time and 1 part-time staff in the Technology Director's Office and and 12005 full-time positions and 3 part-time positionspositions in the Information Services Division. Unlike prior years, the Department Director's Office now houses not only administrative staff, but fiscal and human resources support staff as well.

- The various budgetary components for the Department of Technology reflect the consolidation of all funding for data processing, telecommunications, personnel and information technology assets for all executive branch divisions within the department.

- The mail center and telephone services, formerly funded in the general fund, have been shifted to the information services fund in 2006. This shift will more equitably distribute the costs of those functions among all user agencies and funds.

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- ~~Two general fund positions associated with the Mayor's Action Center have been shifted to the city's 311 call center, which is located in the Public Service Director's office.~~

- ~~The costs associated with the government television channel and the interconnect have been shifted to the information services fund in 2006. This shift is in connection with the decision to deposit cable TV permit fees into the general fund. Approximately $x,xxx,xxx in debt service, primarily for the city's fiber optic network, was shifted to the special income tax fund .~~

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Budget and Programs Summary

DIVISION SUMMARY BY CHARACTER

TELECOMMUNICATIONS GENERAL FUND	2004 Actual	2005 Actual	2006 Original Appropriation	2006 Estimated Expenditures	2007 Proposed
Personnel	$ 414,479	$ 391,803	$	$	$
Materials & Supplies	384	743	-	-	
Services	29,911	5,091	-	-	
Capital	-	-	-	-	-
TOTAL	$ 444,774	$ 397,637	$ -	$ -	$ -

Updated through 2006 appropriation

DEPARTMENT FINANCIAL SUMMARY

	2009	2009

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DIVISION SUMMARY	2007 Actual	2008 Actual	Original Appropriation	Estimated Expenditures	2010 Proposed
Technology - Administration	$ 6,129,426	$ 5,522,360	$ 8,481,749	$ 5,999,297	$ 8,560,591
Information Services	17,171,709	21,727,451	23,596,820	21,067,531	21,404,871
TOTAL	**$ 23,301,135**	**$ 27,249,811**	**$ 32,078,569**	**$ 27,066,828**	**$ 29,965,462**

Figures for the Information Services Division do not include bond expenditures. Figures for 2007 include Government Television Channel Interconnect, telephone and mailroom. Information Services 2008-2010 budget figures do not include mailroom services, as they were moved to Finance and Management in 2008.

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DIVISION SUMMARY BY CHARACTER - continued				
ADMINISTRATION INTERNAL SERVICE FUND	2004 Actual	2005 Actual	2006 Original Appropriation	2006 Estimated Expenditures	2007 Proposed
Personnel	$ 727,227	$ 829,360	$ 907,413	$ 908,365	-
Materials & Supplies	356,404	874,847	1,480,692	1,361,055	-
Services	1,523,680	2,364,109	3,005,596	2,720,273	-
Capital	117,444	17,520	804,000	538,710	-
Interest	-	-		71,989	-
TOTAL	$ 2,724,755	$ 4,085,836	$ 6,197,701	$ 5,600,392	$ -

INFORMATION SERVICES INTERNAL SERVICE FUND	2004 Actual	2005 Actual	2006 Original Appropriation	2006 Estimated Expenditures	2007 Proposed

Personnel	$ 8,189,230	$ 8,182,971	$ 9,793,392	$ 9,684,472
Materials & Supplies	232,327	327,618	448,159	425,159
Services	4,080,600	4,247,124	5,879,728	5,676,768
Principal	735,000	667,845	940,000	1,274,044
Other	2,968	3,812	-	-
Capital	34,975	79,451	199,280	258,229
Interest	79,496	67,885	356,777	384,946
Transfers	-	-	-	2,200
TOTAL	**$ 13,354,596**	**$ 13,576,706**	**$ 17,617,336**	**$ 17,705,818**

Figures for the Information Services Division do not include bond expenditures. Figures for 2006 and proposed figures for 2007 include Government Television Channel (GTC), Interconnect, telephone and mailroom services.

DIVISION SUMMARY BY CHARACTER

ADMINISTRATION INTERNAL SERVICE FUND	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ 1,770,748	$ 1,357,649	$ 2,415,687	$ 1,906,227	$ 1,906,689
Materials & Supplies	1,405,766	983,258	1,308,050	885,646	1,222,869
Services	2,524,908	3,141,428	4,640,212	3,174,653	4,753,233
Capital	428,004	40,025	117,800	32,771	677,800
TOTAL	**$ 6,129,426**	**$ 5,522,360**	**$ 8,481,749**	**$ 5,999,297**	**$ 8,560,591**

INFORMATION SERVICES INTERNAL SERVICE FUND	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ 10,449,431	$ 12,200,195	$ 12,543,285	$ 11,453,758	$ 12,237,907
Materials & Supplies	282,147	724,801	426,245	362,245	370,930
Services	4,396,660	4,888,024	6,510,411	5,318,505	5,319,247
Principal	1,412,442	2,308,011	2,964,897	2,964,898	2,708,778
Other	19,193	-	-	-	-
Capital	104,921	936,830	354,600	246,906	96,500
Interest	506,915	669,590	797,382	721,219	671,509
Transfers	-	-	-	-	-
TOTAL	**$ 17,171,709**	**$ 21,727,451**	**$ 23,596,820**	**$ 21,067,531**	**$ 21,404,871**

DEPARTMENT SUMMARY BY FUND					
FUND SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Information Services	$ 23,301,135	$ 27,249,811	$ 32,078,569	$ 27,066,828	$ 29,965,462
TOTAL	**$ 23,301,135**	**$ 27,249,811**	**$ 32,078,569**	**$ 27,066,828**	**$ 29,965,462**

DEPARTMENT PERSONNEL SUMMARY					
DIVISION	FT/PT*	2007 Actual	2008 Actual	2009 Budgeted	2010 Budgeted
Admin IS Fund	FT	22	10	20	16
	PT	0	1	1	1
Information Services	FT	117	128	122	120
	PT	1	4	3	3
TOTAL		**140**	**143**	**146**	**140**

*FT=Full-Time PT=Part-Time

~~Technology Director~~

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Program:	Technology Administration		2005 Appropriated	2006 Budget
Program Mission:	To provide leadership and administrative support for the department by directing business office activities, including fiscal support, contract management, personnel and customer relations and to provide project management for enterprise-wide applications.	Expenditures	$ 902,589	$ 918,663
		Full-Time	8	8
		Part-Time	0	0
-		-	-	-

Program:	Citywide Technology Purchases			
Program Mission:	Funding for customer-specific technology-related supplies, equipment and services.	Expenditures	$ 4,520,202	$ 5,279,038
		Full-Time	0	0
		Part-Time	0	0
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2010 Operating Budget
Department of Technology

Program	Mission	Financial History by Program: 2007 Budget	2008 Budget	2009 Budget	2010 Proposed	Personnel by Program: 2007 FTEs	2008 FTEs	2009 FTEs	2010 FTEs
Technology Administration	To provide leadership and administrative support for the department by directing business office activities, including fiscal support, contract management, personnel and customer relations and to provide project management for enterprise-wide applications.	$ 983,875	$ 1,445,418	$ 8,481,749	$ 8,560,591	10	10	20	16
Information Services Administration	To provide leadership and administrative support for Information Services Division. Responsible for fiscal support services for the division including cable fund debt service, billing and revenue analysis, encumbrances, payments, payroll and human resources.	$ 4,554,404	$ 5,569,810	$ 5,208,199	$ 4,877,982	12	12	0	0
Citywide Technology Purchases	Funding for customer-specific technology-related supplies, equipment and services.	$ 9,721,522	$ 5,137,700	$ -	$ -	0	0	0	0

Desktop Support / End User	To deploy and maintain the city's desktop computer systems in a manner that will ensure high availability to city employees.	$	1,961,958	$	2,803,669	$	1,515,776	$	1,383,886	24	24	15	15
Help Desk	To provide a single point of contact for users to obtain solutions to technology needs, questions, and challenges.	$	631,501	$	673,130	$	882,116	$	712,574	8	8	10	8
Systems Administration	To design, implement and maintain the city's core information technology data processing server infrastructure, and maintenance and support for the city's enterprise wide software licenses including Oracle services.	$	1,335,930	$	1,480,150	$	1,130,134	$	1,168,346	11	11	10	11
Applications Programming	To develop and/or maintain various information technology systems and applications that facilitate business practices throughout the city.	$	2,436,994	$	3,632,082	$	2,763,197	$	2,520,169	32	32	27	25
Government Television Channel	To coordinate contracts for video programming services, prepare scripts and provide editing services for production programs.	$	712,122	$	743,876	$	522,287	$	552,296	5	4	3	4

Interconnect	To design and install city-owned fiber optic cabling plant, provide preventive maintenance and repair of outside fiber optic and coaxial cable plant, and to design, install and maintain inside building cabling.	$ 725,305	$ 790,816	$ -	$ -	5	5	0	0
Metronet	To coordinate the design, installation, maintenance and repair of the city's metronet infrastructure.	$ 1,037,423	$ 1,201,539	$ -	$ -	6	6	0	0
Network	To coordinate the design, installation, maintenance and repair of the city's metronet infrastructure as well as to maintain inside building cabling and design and install city owned fiber optic cabling plant, provide preventive maintenance/repair of outside fiber optic and coaxial cable plant.	$ -	$ -	$ 1,861,590	$ 1,563,194	0	0	9	8
Security	To ensure the availability, integrity, and confidentiality of the city's information systems, data network and externally hosted web sites and to help departments achieve their business goals through provision of risk mitigation services and security education.	$ 250,688	$ 260,933	$ 820,497	$ 814,632	2	2	8	8

Account Management	To provide information technology account management services to customer agencies.	$ 588,815	$ 585,369	$ 543,606	$ 630,082	7	5	5	6
Computer Operations	To provide the services of data and application storage on enterprise disk system and magnetic tapes, microfiche and printing of reports, mailing and CPU usage calculation.	$ 1,404,055	$ 2,407,232	$ 2,184,305	$ 1,288,620	0	0	12	13
311 Support	To maintain systems and applications for the city's 311 call center.	$ 270,487	$ 116,849	$ -	$ -	3	2	0	0
Web Support	To maintain and support citywide internet and intranet web applications, and provide web site links for citizens and departments.	$ 729,335	$ 932,083	$ -	$ -	6	5	0	0
Database	To provide database administration to support the functions of the city's software applications.	$ -	$ -	$ 1,034,259	$ 779,954	3	3	9	7
Telephone Services	To provide telephone services, training and consulting to city agencies.	$ 137,559	$ 147,431	$ 230,283	$ 377,087	2	2	3	4
GIS Systems	To provide project management and database administration for the citywide GIS project.	$ 413,246	$ 675,357	$ -	$ -	3	3	0	0

Project Management	To provide IT services to project sponsors to enable them to receive new or enhanced technology to satisfy their business requirements.	$ -	$ -	$ 1,006,347	$ 1,039,802	0	0	9	9
Contracts	To provide holding area for license fees and software maintenance agreements.	$ -	$ -	$ 3,288,632	$ 3,136,650	0	0	0	0
Architecture	To establish information technology standards for the city.	$ -	$ -	$ 281,842	$ 230,487	0	0	2	2
Arlingate Data Center	To provide maintenance services to the city's data center facility.	$ 431,602	$ 466,250	$ 323,750	$ 329,110	0	0	0	0
		$ 28,326,821	$ 29,069,694	$ 32,078,569	$ 29,965,462	139	134	142	136

NOTE: The general fund 2008 through 2010 budget figures, unlike in preceding years, do not include technology expenditures, which are budgeted in Finance and Management. For an adjusted historical comparison, see page 26-9. Some program data will not match department summary data due to differences in data being reported (i.e., budgeted versus actual). This is compounded in cases of departmental reorganizations during the timeframe.

In 2009, mailroom services costs were budgeted under Finance and Management; the financial history for the years 2007 - 2008 has been shifted as well. The department reorganized functions in 2008. Data and figures in 2009 and 2010 reflect current organization mission statements, financial and personnel data.

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Department of Columbus Public Health

Department Description

Columbus Public Health (CPH) protects, promotes and monitors the health of the public by:

- Assuring compliance with public health laws, mandates and regulations
- Establishing policy to address health issues and emerging health threats
- Providing preventive, environmental, community, clinical and home-based services

Department Mission

Columbus Public Health is a leader in improving the health and safety of Columbus by monitoring community health status, identifying and addressing public health threats, enforcing laws that protect the public's health, and providing services to prevent and control disease.

Strategic Priorities for 2010

From the Columbus Covenant:

Neighborhoods

- Provide services to prevent, investigate and control infectious diseases, including communicable disease outbreaks, sexually transmitted infections, and food-borne and water-borne illnesses.
- Continue to assess the health needs of Columbus, as well as particular neighborhoods, specifically the Near East, West and South sides. Staff will also work with community residents to prioritize health issues and provide technical assistance on strategies to address them.
- Continue to provide high quality clinical services for children and families including sexual health, immunization, dental, and prenatal services. Staff will continue to reduce barriers to service by providing such services as translation and evening hours.
- As part of the Active Living Institute, CPH will make Columbus a healthier community by working to lower the incidence of chronic diseases by implementing strategies to make Columbus an active and vibrant community. In 2010, the institute will work to expand access to fresh fruits and vegetables in the central-city urban neighborhoods where residents have limited or no access.
- Provide public health services, such as immunizations, tuberculosis testing, and prenatal services for immigrants and refugees and other vulnerable residents.
- Continue to work with groups such as Columbus Neighborhood Health Centers, Inc. (CNHC) and others to help support primary care for as many as possible.

- Maintain social work staff in neighborhood pride centers and other venues to assist vulnerable residents. The goal will be to protect residents' health and safety, primarily by linking them to needed health and social services and through the community-focused public health nursing corps.

Safety

- Continue departmental and community planning to prepare for and respond to a range of disasters or emergencies, including bioterrorism and the current 2009-2010 pandemic influenza outbreak. Community leadership, public education and staff training will continue in 2009 with an emphasis on providing the highest level of public health protection possible for all Columbus residents.

Education

- Coordinate with other city departments and agencies to enhance the safety of children near and around schools.
- Improve health in minority and lower income communities, including African American and Latino populations, through neighborhood-based Health Advisory committees and partnership initiatives.
- Continue school inspection services and collaborative efforts with Columbus City School nurses to respond to children's pressing health needs.

Customer Service

- Continue the community education program for Columbus residents-SIGNS. This program provides information to the public on the safety of restaurants, pools, schools and other venues inspected by the Environmental Health Division.

Peak Performance

- Further expand the e-mail notification system to provide important public health information to subscribers through Columbus Public Health's website.
- Enhance technology in the vital statistics area to allow for computer scanning and storage of birth and death certificates and regular access to data reports, including real time analysis of Franklin County residents.
- Further expand the orientation and training process for all new employees.

2010 Budget Notes

- The 2010 budget for Columbus Public Health allows for continued provision of public health services that are mandated, services that meet the priorities contained within the Columbus Covenant and a variety of programs that the Board of Health deems essential.
- The city will provide $4.9 million in funding to the Columbus Neighborhood Health Centers, Inc., the same level provided in 2009.
- The department will continue to address increasing public health and community imperatives, including pandemic disease outbreaks through the addition of two positions that will monitor disease outbreaks and promote infection control.
- Both the dental clinic program, which serves uninsured clients, and the dental sealant program, which provides preventive sealants to low income school children, will be fully continued in 2010.

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Budget and Program Summary

DEPARTMENT FINANCIAL SUMMARY					
DEPARTMENT SUMMARY	**2007 Actual**	**2008 Actual**	**2009 Original Appropriation**	**2009 Estimated Expenditures**	**2010 Proposed**
Health	$ 27,696,032	$ 26,163,059	$ 22,325,239	$ 22,332,188	$ 23,736,176
TOTAL	**$ 27,696,032**	**$ 26,163,059**	**$ 22,325,239**	**$ 22,332,188**	**$ 23,736,176**

DIVISION SUMMARY BY CHARACTER

HEALTH SPECIAL REVENUE EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ 17,241,012	$ 17,577,131	$ 14,333,493	$ 15,099,259	$ 16,107,018
Materials & Supplies	520,799	619,118	654,375	629,999	652,125
Services	9,370,113	7,462,894	7,064,175	6,329,734	6,709,298
Other Disbursements	21,175	15,810	19,700	19,700	19,700
Capital	-	-	-	-	-
Transfers	190,000	180,000	-	-	-
TOTAL	**$ 27,343,099**	**$ 25,854,953**	**$ 22,071,743**	**$ 22,078,692**	**$ 23,488,141**

CDBG EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ 347,161	$ 302,184	$ 253,496	$ 253,496	$ 248,035
Services	5,772	5,922	-	-	-
TOTAL	**$ 352,933**	**$ 308,106**	**$ 253,496**	**$ 253,496**	**$ 248,035**

DEPARTMENT SUMMARY BY FUND

FUND SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Health Special Revenue	$ 27,343,099	$ 25,854,953	$ 22,071,743	$ 22,078,692	$ 23,488,141
Community Dev. Block Grant	352,933	308,106	253,496	253,496	248,035
TOTAL	**$ 27,696,032**	**$ 26,163,059**	**$ 22,325,239**	**$ 22,332,188**	**$ 23,736,176**

DEPARTMENT PERSONNEL SUMMARY

DIVISION	FT/PT*	2007 Actual	2008 Actual	2009 Budgeted	2010 Budgeted
Health	FT	210	203	174	179
	PT	41	39	53	51
Community Dev. Block Grant	FT	5	4	4	3
	PT	2	2	2	1
TOTAL		**258**	**248**	**233**	**234**

*FT=Full-Time PT=Part-Time

2010 Operating Budget
Department of Public Health

Program	Mission	Financial History by Program 2007 Budget	2008 Budget	2009 Budget	2010 Proposed	Personnel by Program 2007 FTEs	2008 FTEs	2009 FTEs	2010 FTEs
Community Dental Services	To provide basic and preventive services to Franklin County families who are unable to access dental service due to cost.	$ 621,244	$ 754,649	$ 766,073	$ 493,942	6	7	5	5
Dental Sealants	To prevent tooth decay in children in low income families in Columbus.	$ 238,989	$ 196,217	$ 201,917	$ 139,464	2	1	0	0
Food Safety	To reduce the number of food borne illnesses in Columbus and Franklin County.	$ 1,680,252	$ 2,024,821	$ 2,107,572	$ 2,055,122	24	27	26	25
Perinatal Program	To provide comprehensive perinatal services to improve the health of pregnant and post-partum women and their infants.	$ 1,263,454	$ 1,278,936	$ 987,246	$ 866,875	14	14	10	7
Public Health Standards	To monitor and document the department and community status regarding state and national public health standards.	$ 211,246	$ 300,543	$ 378,317	$ 400,528	2	3	3	3

Vital Statistics	To register, correct and provide birth and death information to the general public, funeral homes and other agencies in compliance with Ohio laws so they can have timely and accurate documents and information to obtain other vital services.	$	799,477	$	752,615	$	786,603	$	910,572	11	10	10	11
Healthy Schools	To protect the health and safety of community school children through elimination of environmental hazards in school facilities.	$	133,123	$	138,403	$	104,978	$	92,346	2	2	1	1
Columbus Neighborhood Health Centers	To provide financial support in the form of a contract to the Columbus Neighborhood Health Centers, Inc. (CNHC) for the delivery of primary care services to citizens of Columbus, and to monitor and review the performance of CNHC, Inc. to ensure compliance with contract provisions.	$	5,540,990	$	5,394,473	$	4,394,767	$	4,895,624	1	1	0	0
Occupational Health and Safety	To identify workplace hazards in city divisions and facilities, evaluate the identified hazards and implement strategies to control them, and develop employee exposure monitoring requirements and written programs for specified OSHA standards.	$	347,379	$	263,131	$	16,755	$	48,750	3	2	0	1

Health Administration	To provide leadership and direction for the department and to provide related administrative and clerical functions in the areas of fiscal, human resources, information systems, and facilities management.	$	5,518,161	$	3,350,019	$	2,298,939	$	4,157,346	40	37	31	33
Employee Assistance Program	To provide voluntary, confidential, professional and short-term counseling to city employees and their families experiencing personal problems that affect their job performance; to make referrals to community resources if appropriate, and to provide education and training on related topics.	$	378,868	$	401,829	$	411,292	$	423,035	5	5	5	5
Community Health Administration	To provide the administrative and clerical support functions for the community health division and to provide staff development services department-wide.	$	647,401	$	653,118	$	680,180	$	678,948	8	8	8	8
Community Health	To assist individuals in identifying opportunities for health improvement and provide linkage to other health and community agencies.	$	1,106,523	$	1,169,092	$	1,054,291	$	973,934	14	14	11	10
Alcohol and Drug Abuse	To provide alcohol and drug abuse prevention and education services to Columbus residents, the courts, and EAP referred clients in a clinic setting, and to provide education and prevention services to students in public schools.	$	397,590	$	366,571	$	71,720	$	-	3	2	0	0

MCH Home Visiting	To provide interdisciplinary home visits (public health, social worker, paraprofessional) for the assessment of health status, home environment, parenting skills and social support; to provide education and training to families; and to make linkages with community resources.	$	655,963	$	695,588	$	561,194	$	644,452	8	8	5	6
Injury Prevention	To attempt to reduce death and preventable injuries to children 14 and under by developing public awareness and education programs, and to advocate for more comprehensive public policy regarding safety issues.	$	84,280	$	93,747	$	29,849	$	31,724	1	1	0	0
Infectious Disease Administration	To provide the administration and clerical support for the infectious disease division.	$	501,496	$	466,629	$	445,345	$	537,035	6	5	5	6
Sexual Health	To provide sexually transmitted infection (STI) diagnosis, treatment, prevention, education and referrals to people in need of sexual health services to avoid complications and transmission of STIs.	$	1,920,068	$	1,966,340	$	1,682,059	$	1,704,213	23	21	17	17
Immunization and Communicable Disease	To provide immunization services to residents of all ages, to provide outreach services and educate providers and parents to immunize against preventable disease, to provide prevention/control services through investigation and testing.	$	1,079,035	$	1,077,694	$	1,051,709	$	1,027,617	12	10	9	9

Laboratory Services	To provide laboratory services for the department.	$	495,508	$	601,617	$	521,841	$	517,784	3	3	2	2
Planning and Preparedness Administration	To provide administrative and clerical support for the division.	$	276,103	$	184,794	$	201,236	$	183,686	3	2	2	2
Health Promotion	To facilitate requests from the media, other agencies and individuals, to research and prepare reports, presentations and other written materials and to provide education, individual assessment and opportunities to participate in physical activity classes.	$	121,491	$	84,490	$	12,600	$	70,500	1	1	0	1
Epidemiology	To conduct population-based assessments, surveillance and investigations of general or specific health-related issues through the collection or tabulation of a variety of data, and to analyze data using appropriate epidemiological and statistical techniques to determine the possible cause, nature, and consequences of health problems.	$	251,537	$	271,749	$	278,021	$	341,190	3	3	3	4

Minority Health	To create, implement and coordinate a plan for effective and efficient communication between CPH staff and customers with limited English proficiency or hearing impairments, and to assess data collection within the department in regard to racial and ethnic minorities, providing input on their needs in the development of policies, programs, and allocation of resources.	$	481,796	$	480,259	$	532,403	$	299,087	3	2	2	1
Environmental Health Administration	To provide the administrative and clerical support functions for the division.	$	832,024	$	857,396	$	672,486	$	488,371	10	10	6	6
Vector Control	To monitor and control mosquito populations in Columbus through counts, treatment and environmental control.	$	185,802	$	184,376	$	150,070	$	167,987	1	1	1	1
Dangerous Animals and Rabies	To conduct animal investigations for all bites and dangerous animals, and to conduct seven rabies clinics annually.	$	474,233	$	358,254	$	231,896	$	218,118	7	4	2	2
Hazardous Waste/Chemical Hazards	To provide inspections for hazardous waste, underground storage tanks, etc., to monitor compliance with various rules and regulations, and to act as a clearinghouse for information about chemical hazards to be used by various organizations such as the Franklin County Emergency Management Agency.	$	425,057	$	400,970	$	354,148	$	472,325	4	5	4	5

Lead Poisoning and Indoor Air	To evaluate and reduce lead poisoning among Columbus children aged 6 months to 6 years through screening, inspection, and public information.	$	673,159	$	560,854	$	424,592	$	502,541	9	7	5	6
Environmental Health Promotion	To provide community environmental education and outreach efforts.	$	321,851	$	353,553	$	44,500	$	-	4	4	0	0
Water Protection	To inspect all licensed swimming pools and spas, respond to citizens' complaints, and conduct surveys and seminars for pool operators as needed.	$	340,519	$	298,646	$	315,219	$	339,044	4	4	4	4
Aids Housing	To provide community project sponsors with the resources and incentives to devise and implement long-term comprehensive strategies for meeting the array of housing needs of low income persons infected with HIV/AIDS and related diseases.	$	50,530	$	55,744	$	55,421	$	54,016	1	1	1	1
		$	28,055,149	$	26,037,117	$	21,825,239	$	23,736,176	238	225	178	182

Department of Recreation and Parks

Department Description

The Columbus Recreation and Parks Department provides active and passive recreational activities, opportunities, programs and facilities for Columbus citizens in accessible and safe environments. The department also maintains parks, multi-use trails, city trees, golf courses and recreational facilities, and it promotes the preservation and wise use of the city's natural resources. In addition, the department provides health and social services to older adults throughout eight counties in central Ohio, and it promotes cultural and physical diversity through its activities, the programs offered and in the staff that it hires.

Department Mission

The Columbus Recreation and Parks Department's mission is to enrich the lives of our citizens.

Strategic Priorities for 2010

From the Columbus Covenant:

Neighborhoods

- Continue work with Metro Parks on the development of approximately 140 acres on the Whittier Peninsula into a large downtown park with natural areas and recreational uses.
- Continue to work with the Franklin Park Conservatory on the implementation of the Franklin Park master plan. The plan includes a new enclosed shelter house and a new greenhouse production facility to be built on the Franklin Park grounds. The greenhouse operations which currently exist at the Whittier Peninsula location will relocate to Franklin Park when these projects are complete.
- Work in partnership with Children's Hospital and the surrounding neighborhood to plan, implement improvements and enhance the maintenance of Livingston Park.
- Continue development of multi-use trails through bike/pedestrian studies and mobility plans.

Economic Development and Technology

- Continue with the implementation of the Mayor's Get Green Columbus initiative, especially in the areas of street tree plantings and downtown beautification efforts.

Education

- Continue to coordinate with Columbus City Schools on joint renovation projects related to parks and playgrounds as well as space sharing projects related to recreational facilities.
- In 2009, through the dissolution of the Office of Education, the Recreation and Parks Department took over the responsibility of the Capital Kids afterschool program which will continue operating the four Capital Kids sites in 2010.

Downtown Development

- Continue work with the Mayor's Office and the Columbus Downtown Development Corporation on the first phase of the Scioto Mile and assist with the development of the project.

Peak Performance

- Continue to complete capital improvement projects on time and within budget.
- Implement and enhance the use of performance measurement data for all programs within the department.

2010 Budget Notes

- Due to financial constraints, 12 recreation facilities were closed in 2009. The 2010 budget includes nearly $1 million that, along with private partnerships, will allow the department to begin the process of re-opening recreation centers on a full- and part-time basis.
- Community Development Block Grant funding will provide $380,000 for recreation center staffing, $192,272 for the Schools Out program and $261,296 for the Capital Kids program.
- The 2010 budget includes funding to augment custodial services at recreational facilities, and an increase in part-time staff for park maintenance, which was reduced in 2009.
- The city will operate four pools in 2010. The department will continue to waive the entry fee at all pools for the summer outdoor season.
- The Franklin Park Conservatory will receive $100,000 in city support in 2010, while the King Arts Complex will receive $22,000.
- The department will continue to receive $2.1 million from the Department of Public Service's street construction, maintenance and repair fund for tree maintenance in the right-of-way.

Budget and Program Summary

DEPARTMENT FINANCIAL SUMMARY					
DIVISION SUMMARY	**2007 Actual**	**2008 Actual**	**2009 Original Appropriation**	**2009 Estimated Expenditures**	**2010 Proposed**
Recreation and Parks	$ 34,505,761	$ 33,072,007	$ 28,282,027	$ 28,988,268	$ 30,974,992
Golf	5,096,518	4,873,564	4,740,283	4,518,530	4,699,632
TOTAL	**$ 39,602,279**	**$ 37,945,571**	**$ 33,022,310**	**$ 33,506,798**	**$ 35,674,624**

FUND SUMMARIES BY CHARACTER

OPERATION & EXTENSION	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ 24,622,558	$ 24,637,784	$ 18,523,164	$ 19,895,384	$ 21,306,207
Materials & Supplies	843,969	669,502	821,612	769,116	825,319
Services	8,496,053	7,242,125	7,822,017	7,285,109	7,732,898
Other Disbursements	106,277	104,397	126,250	95,500	95,000
Capital	10,454	-	-	-	-
Transfers	182,000	182,000	182,000	182,000	182,000
TOTAL	**$ 34,261,311**	**$ 32,835,808**	**$ 27,475,043**	**$ 28,227,109**	**$ 30,141,424**

COMM. DEV. BLOCK GRANT	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ 199,081	$ 204,533	$ 786,242	$ 741,207	$ 793,733
Materials & Supplies	1,423	554	1,172	779	2,920
Services	43,246	30,547	19,270	19,173	36,615
Other Disbursements	700	565	300	-	300
TOTAL	**$ 244,450**	**$ 236,199**	**$ 806,984**	**$ 761,159**	**$ 833,568**

FUND SUMMARIES BY CHARACTER					
GOLF OPERATION	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ 3,425,938	$ 3,312,560	$ 3,183,583	$ 3,049,645	$ 3,122,332
Materials & Supplies	302,746	274,468	283,000	220,395	283,000
Services	1,351,219	1,285,536	1,271,700	1,246,490	1,292,300
Other Disbursements	16,615	1,000	2,000	2,000	2,000
TOTAL	**$ 5,096,518**	**$ 4,873,564**	**$ 4,740,283**	**$ 4,518,530**	**$ 4,699,632**

DEPARTMENT SUMMARY BY FUND					
FUND SUMMARY	**2007 Actual**	**2008 Actual**	**2009 Original Appropriation**	**2009 Estimated Expenditures**	**2010 Proposed**
Operation and Extension	$ 34,261,311	$ 32,835,808	$ 27,475,043	$ 28,227,109	$ 30,141,424
CDBG	244,450	236,199	806,984	761,159	833,568
Golf Operations	5,096,518	4,873,564	4,740,283	4,518,530	4,699,632
TOTAL	**$ 39,602,279**	**$ 37,945,571**	**$ 33,022,310**	**$ 33,506,798**	**$ 35,674,624**

DEPARTMENT PERSONNEL SUMMARY					
FUND	**FT/PT***	**2007 Actual**	**2008 Actual**	**2009 Budgeted**	**2010 Budgeted**
Operation and Extension Fund	FT	294	284	217	241
	PT	1,250	1,250	1,250	1,250
CDBG	FT	0	0	4	4
	PT	29	28	80	97
Golf Operations Fund	FT	36	33	33	32
	PT	200	200	200	200
TOTAL		**1,809**	**1,795**	**1,784**	**1,824**

*FT=Full-Time PT=Part-Time

2010 Operating Budget
Department of Recreation and Parks

Program	Mission	Financial History by Program 2007 Budget	2008 Budget	2009 Budget	2010 Proposed	Personnel by Program 2007 FTEs	2008 FTEs	2009 FTEs	2010 FTEs
Administration	To provide management and support through the offices of the director, fiscal management, personnel administration and general administration.	$ 5,104,117	$ 3,193,511	$ 2,739,880	$ 2,687,487	19	16	8	10
Planning and Design	To administer the capital improvements budget, the development and renovation of facilities and parks, land acquisition, greenways, and trails, the parkland dedication ordinance and provide property management.	$ 795,525	$ 740,972	$ 729,939	$ 686,143	9	9	7	7
Natural Resources and Outdoor Education	To provide environmental education for all ages and act as a steward of the parks and natural resources.	$ 464,631	$ 393,304	$ -	$ -	5	5	0	0

Development and Marketing	To secure financial and human resources in order to assist the Recreation and Parks Department in carrying out its stated mission.	$ 358,389	$ 350,022	$ 187,948	$ 186,299	4	4	1	2
Arts & General Recreation	To provide a wide variety of recreational and leisure opportunities for all ages to include arts, sports, fitness, educational and cultural programs.	$ 14,723,667	$ 14,590,397	$ 11,750,419	$ 14,799,397	134	133	92	117
Special Events	To provide specialized recreation programs in adult and youth sports, aquatics and special events.	$ 563,320	$ 545,045	$ 274,110	$ 200,529	5	5	2	2
Aquatics	To provide specialized recreation programs in aquatics.	$ 771,242	$ 628,522	$ 536,567	$ 526,242	2	2	1	1
Permits	To provide quality and affordable rental facilities, special permits and unique opportunities that promote family, social, business and department events, private recreation, and invigorate community spirit, contributing substantial economic and social benefits to the city.	$ 1,334,080	$ 1,344,006	$ 1,310,014	$ 1,322,945	11	11	9	8
Sports	To provide specialized recreation programs in adult and youth sports.	$ 1,471,386	$ 1,530,672	$ 1,407,008	$ 1,389,594	10	11	8	7

Forestry and Horticulture	To provide tree planting and maintenance services for community improvement programs and urban reforestation projects.	$	2,394,525	$	2,514,310	$	2,484,957	$ 2,482,804	35	35	33	32
Park Maintenance	To provide all services necessary to maintain safe, attractive and ready to use parks, park facilities, street islands, and median strips.	$	4,424,873	$	5,388,079	$	4,172,918	$ 4,070,228	54	51	43	43
Facilities Maintenance	To maintain the buildings, park facilities and other physical assets in a safe, effective and economical manner to provide quality places and opportunities for the public to recreate.	$	1,701,681	$	1,710,892	$	2,688,267	$ 2,623,324	21	20	17	16
Golf	To enrich the lives of central Ohio golfers.	$	5,343,850	$	5,316,949	$	4,740,283	$ 4,699,632	38	36	33	32
		$	39,451,286	$	38,246,681	$	33,022,310	$ 35,674,624	347	338	254	277

Department of Public Service

Department Description

The Department of Public Service is comprised of the Director's Office, the 311 Customer Call Center and four divisions: Refuse Collection; Mobility Options; Planning and Operations; and Design and Construction.

The Director's Office provides overall coordination and policy direction for the department. Fiscal, human resources, contracting, communications and legislative processing functions are also coordinated by this office as well as oversight of the Columbus portion of Paving the Way, a multi-jurisdictional road-construction information service. Keep Columbus Beautiful, which coordinates hundreds of volunteers in litter pick-up events, administers the city's illegal dumping and graffiti services, and manages the city's internal recycling program, is also coordinated through the Director's Office.

The Division of Refuse Collection provides residential refuse and bulk-collection services, litter-container collection, dead-animal pickup from public property, clean up for major downtown special events, and administers contracts for yard waste and subscription recycling services.

The Division of Mobility Options is responsible for delivering all services related to mobility necessary to ensure a safe and efficient transportation system for pedestrians, bicyclists, and vehicular traffic as well as improving neighborhood livability and safety. The division manages the city's Bicentennial Bikeways Plan, which outlines goals for making Columbus a more bike-friendly city by the city's bicentennial in 2012 and through 2028. The division also provides parking management services, including on-street and parking garage planning, parking enforcement, meter collections, residential parking permit sales, and impounded vehicle processing services.

The Division of Planning and Operations is responsible for delivering all services related to transportation planning including traffic engineering studies, pavement and structures management, zoning and right-of-way permit reviews, and plat reviews. The division provides street maintenance services within the City of Columbus' right-of-way including street sweeping, litter control, graffiti removal, and snow removal in an efficient manner. The division also installs and maintains pavement markings, traffic signals, traffic signage, and parking meters.

The Division of Design and Construction is responsible for developing quality construction plans, managing design contracts, and enabling the department to build and maintain a safe and efficient transportation system. In addition, the division manages construction contracts, providing quality and timely construction inspection, surveying, and materials testing services in support of Public Service, Public Utilities, and privately-funded infrastructure construction projects.

Department Mission

To deliver quality city services in the areas of transportation, refuse collection and publicly managed parking.

Strategic Priorities for 2010

From the Columbus Covenant:

Customer Service

- Promote increased use of the 311 Customer Call Center.
- Provide quality basic city services.
- Promote good communication with internal and external stakeholders, the general public and department employees.
- Provide citizens with access to city services and city information through the operation, support and promotion of the 311 service center.
- Partner and coordinate with other city departments on construction projects in order to provide value for residents and the city.

Neighborhoods

- Actively support and participate in the Neighborhood Pride program.
- Provide timely and consistent services, particularly in the areas of refuse collection, bulk collection, and street-maintenance activities, including pothole repair, snow and ice removal and street sweeping.
- Initiate traffic calming measures and construct sidewalks to provide safe access for pedestrians, especially school children.
- Implement a comprehensive policy for conservation of brick streets and alleys within established historic districts.

Safety

- Correct safety deficiencies at dangerous intersections in the city to improve both vehicular and pedestrian safety.
- Prepare for possible public emergencies by ensuring Public Service Department facilities are ready and functional under adverse conditions.
- Discourage crime and gang activity through the removal of graffiti in the city's right-of-way.

Economic Development and Technology

- Promote policies and procedures that ensure the department conducts business with responsible firms and encourages development of emerging businesses.
- Support the development and implementation of regional economic development strategies.
- Work with regional economic development partners to address transportation challenges such as traffic congestion, highway construction, airports and transit.

- Identify and promote “green” business opportunities and practices to ensure a sustainable, responsible, and safe working environment for employees and residents.
- Support efforts to revitalize or stabilize neighborhood corridors and residential and commercial districts such as King-Lincoln and Nationwide Children’s Hospital.
- Support economic development through infrastructure planning and improvements.

Education

- Partner with other city departments to enhance safety and infrastructure through the installation of sidewalks around schools.
- Increase public awareness of pedestrian safety.
- Increase public awareness of bicycle safety through Share The Road efforts that promote motorists and cyclists sharing roadways legally and safely.
- Implement Operation SAFEWALKS through partnerships with other city departments.
- Educate the public about services the Public Service Department offers and how to use them.

Downtown Development

- Support projects that increase downtown residential and commercial development.
- Support the Ohio Department of Transportation (ODOT) during construction of the Main Street bridge, and in planning for the Rich Street bridge in conjunction with the Scioto Mile.
- Continue to collaborate with ODOT, the Mid-Ohio Regional Planning Commission (MORPC), Franklin County and key stakeholders in the Interstate-70/71 planning process.
- Work with government partners (ODOT, MORPC, and the Franklin County Engineer’s Office) on downtown circulation and mobility efforts.
- Explore ways to make downtown more environmentally welcoming by incorporating features such as bicycle amenities, rain gardens, recycling options, and improved pedestrian mobility.

Peak Performance

- Operate within adopted operating and capital budgets, and meet or exceed established performance measures.
- Develop an effective project management system to incorporate all project phases including planning, design, and construction. This system would promote solid scoping and tracking of project milestones to ensure timely project delivery,

effective project cost accounting, communications with all stakeholders, and project manager accountability.

- Continue to collect and update right-of-way asset management data. Data collected for the asset management database will be utilized by the department to prioritize streets for resurfacing, maintenance projects, and scheduling the replacement and repair of signs, wheelchair ramps, and curbs, among other things.
- Implement COMBAT, an automatic vehicle locator program (global positioning) for use in snow and ice operations. This is a joint program between the city and the Franklin County Engineer and is supported by up to 80 percent reimbursement by the federal government.
- Cooperate with SWACO in planning and upgrading refuse transfer facilities.
- Use continuous-improvement methods to improve services and work processes.
- Provide transitional return-to-work assignments for employees who have sustained an occupational injury or illness and are able to work in a limited but productive capacity.
- Support and develop methods to recruit, develop, and retain highly motivated, qualified, and productive employees and develop and communicate expectations of employee performance at all levels of the organization.
- Implement a work order management system that will track work orders, outputs and materials used.
- Process parking meter collections, ticket issuance, and storage fees in an effective and fiscally prudent manner.

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- cthe NP programthe OUFL programgnafmftmptmpswpppds as neededto the Department of . Rickenbacker,it the Ohio Department of Transportation ()bbImplement a comprehensive curb-inspection program focused on downtown with a five-year replacement plan.

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the Mid-Ohio Regional Planning Commission ()the Support and develop methods to attract, develop, and retain highly motivated and productive employees and dCustomer Service

- Effectively communicate with internal and external stakeholders, department employees and the general public.
- Communicate acceptable level of snow removal to the public, staff and internal stakeholders.
- Support the deployment of the 311 customer311 Customer Call Center -customer support system.

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Work with the Fire Division and Public Safety Department, to implement, where where possible, recommendations of the Fire/Fleet Task Force.

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Continue operational improvements that enhance customer service.

Continue to work with Fleet fleet Management Division customers to implement service level agreements and continue the regularly scheduled consumer panel meetings to discuss customer service issues.

Continue to work with the Public Utilities Department to develop construction project practices that provide best value for the residents and the respective divisions.

Neighborhoods

- Actively maintain, support, coordinate, and participate in nneighborhood ppride activities.
- Provide consistent services in such as refuse collection, bulk collection, and street maintenance activities including such as pothole repair, snow and ice removal, and street cleaning.
- Install traffic calming measures and sidewalks near schools.
- Coordinate hazardous waste drop-off collections and services.

Work with other city divisions and adjacent neighbors and businesses during design and construction of the new fleet maintenance facility on Groves Road.

Utilize the Linden Area Traffic Management Plan as a long-term strategy citywide.

Develop and implement a plan for effective Increase snow removal efforts in neighborhoods.

Develop and implement a comprehensive policy on the conservation of brick streets and alleys within established historic districts.

Develop a comprehensive plan and best practices for bikeway facilities (bikeway plan).

Develop and implement a comprehensive curb inspection program with a 5-year replacement plan, focused on downtown.

Make available to the public the pavement management information using the City of Columbus, Public Service Department website.

Develop a five-year resurfacing program, allowing the flexibility to respond to emergency needs.

Develop a comprehensive sidewalk inspection, maintenance, and replacement program.

Safety

- On behalf of the Division of Fire, complete construction of the Cleveland Avenue fire station (#18) in South Linden and design and construct fire stations in the

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Franklinton area of West Broad Street (#10) and on Waggoner Road on the far-east side (#18).Correct safety deficiencies at dangerous intersections in the city.

- Support and maintain neighborhood pride centers and community policing centers.Prepare for possible public emergencies and make facilities safer for citizens and city employees.

Open the new Police Training Academy.Develop a citywide policy on addressing known pedestrian safety intersections.

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Economic Development and Technology

- Implement policies and procedures to ensure that the department conducts business with responsible firms and encourages emerging business development.
- Support the development and implementation of regional economic development strategies.
- Work with regional economic development partners to address transportation challenges such as traffic congestion, highway construction, airports and transit.
- Streamline the processing and operations for obtaining permits and approvals.
- Support efforts to revitalize or stabilize neighborhood corridors and residential and commercial districts.

Support high profile economic development such as SciTech, OSU, Gowdy Field, Northland Park, and the Mt. Carmel hospital expansion.

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~~Education~~

- ~~Partner with other city departments to enhance safety and infrastructure through the installation of sidewalks, signage and flashing signals near and around schools.~~
- ~~Cooperate with the Columbus Public Schools facility planning as it relates to city infrastructure and services, including plan approval, inspections, zoning, traffic and pedestrian safety.~~
- ~~Increase public awareness of pedestrian safety.~~
- ~~Educate the public as to what services the Public Service Department offers and how to use them.~~

~~Downtown Development~~

- ~~Support projects that increase downtown residential and commercial development.~~
- ~~Support the development of a unified strategy among downtown stakeholders for the use of public sites and facilities.~~
- ~~Support the construction of the new Main and Town Street bridges on time and on budget.~~
- ~~Join with the state in leading the planning, design and construction of the I-70/71 split.~~
- ~~Work with government partners (ODOT, MORPC, and Franklin County Engineer's Office) on downtown circulation and mobility efforts.~~
- ~~Develop and implement a street sweeping schedule to accommodate downtown residential parking needs.~~

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Peak Performance

- Operate within adopted operating and capital budgets, and continue to integrate continue to integrate performance measures into the budget process.
- Develop an effective project management system to incorporate solid project scoping, effective project cost accounting, timely project completion, communications with all stakeholders, and project manager accountability.accurately reflect good project scoping, closely manage projects, provide accountability and communicate with neighborhood and business stakeholders

Provide internal customers with descriptions and expectations of fleet management and facilities management services.

- Award construction contract(s) only to the responsible bidders that also offer the lowest overall responsive and responsible bid.
- Use continuous improvement methods to improve services and work processes.
- Provide transitional return-to-work assignments for employees who have sustained an occupational injury or illness and are able to work in a limited, but productive capacity.
- Support and develop methods to attract, develop, aand retain highly motivated and productive employees.

Work with partners within the city and community such as Columbus State Community College (CSCC) to identify green opportunities, new fleet new fleet technological developments, and training.

Develop and promote citywide policies that will govern acquisition, maintenance, use and disposal of vehicles. Work with city departments/divisions to reduce underutilized vehicles and eliminate older, high maintenance vehicles from the fleet inventory.

Re-define and improve performance measures to ensure meaningful information is being recorded to accurately measure fleet management performance.

Continue to emphasisemphasize and make available, opportunities for employees to opportunities for employees to continue automotive service excellence (ASE) training and similar certifications.

Develop a standard operating procedures handbook for employees and the Division.

Implement a Transportation Division "university" curriculum.

Develop, communicate, and implement the Transportation Division management's expectations of employee performance at all levels of the organization.employee expectations.

Implement an effective project management system to accurately reflect good project scooping, closely manage projects, provide accountability and communicate with neighborhood and business stakeholders.

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~~Develop and implement strategies and processes to expedite less complex construction projects.~~

~~Implement a work order management system that will track work orders, outputs and materials used within the Sstreet Ooperations sections of the Transportation Division.~~

~~Explore and procure equipment and technology that maximize outputs and safety.~~

~~Align programs to better meet the needs of the Public Service Department and the residents of the City of Columbus~~

~~Explore and procure equipment and technology that maximize outputs and safety.~~

- ~~Review and identify department missions and goals – including customer expectations and needs – in the context of the City Code, and recommend changes where appropriate.~~

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20062010 Budget IssuesNotes

Director's Office

- The Public Service Director's 20056 budget funds 5348 full-time positions (not including the 311 Call Center) out of 4 funds. The entire department's fiscal, legislative and human resource functions have been consolidated into this division.
- Insert language on 311 call centerFunding of $1.3 million is included for the new 311 Ccall Ccenter, a single point of contact that residents can call to access services provided by a variety of city agencies. The call center is staffed with 18 full-time and 2 part-time employees, working 2 shifts. is included in the budget. The city will institute a single point of contact that residents will call to access services provided by a variety of city agencies. Establishing this single point of contact will provide better service and convenience to residents and customers.The street construction, maintenance and repair (SCMR) fund and the four funds within the Department of Public Utilities share in the cost of the operation of the call center through internal billings.

Refuse Collection

- Residential refuse collection and yard waste collection services are provided through the general fund. This includes 90-gallon, 300-gallon, 90 gallon, bulk refuse collection and multi-family collection methods. The yard waste contract is budgeted at $5 million in the general fund. The general fund also funds the budgets for sidewalk litter receptacle, dead animal collection and the Keep Columbus Beautiful programs.
- Bulk collection, graffiti removal, sThe SCMR fund includes $3.2 million for the bulk collection program. Thirteen positions that were previously funded before 2009 will be restored in 2010.
- Funding for four additional refuse drivers is provided in the amount of $213,560. It is expected that the division will serve 5,660 more households in 2006 than in 2005. These households tend to be in areas that are located away from the existing transfer stations, resulting in increased travel time as well as increased collection time.
- Funding for the disposal of refuse at the county landfill (tipping fees) will be provided throughat a cost of the special income tax fund (SIT) where $15.313.9 million from the special income tax fund (SIT).is budgeted.
- The curbside recycling subscription service will continue to be handled by contract, at the homeowner's option and at no cost to the city. .
- SWACO agreed in 2002 to take over the responsibility to fund and manage the drop-off recycling program, offering another option to citizens who wish to reduce the size of the waste stream through recycling. There are a total of 190 drop-off sites in Franklin County, 121 of which were recently made available to the public as part of a partnership between the city, SWACO and Columbus City Schools.

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~~The Solid Waste Authority of Central Ohio (SWACO) agreed in 2002 to take over the responsibility to fund and manage the drop-off recycling program, offering another option to citizens who wish to reduce the size of the waste stream through recycling. The city continues to examine comprehensive recycling options.Transportation~~

- ~~The street construction maintenance and repair (SCMR) fund, the primary funding source for the Transportation Division, will continue to experience revenue growth due to the implementation of the third and final gas tax increase that occurred in July 2005.~~
- ~~The Transportation Division, through the SCMR fund, will continue to share a portion of the cost of the street lighting program by reimbursing the Division of Electricity approximately $2.9 million per year.~~

Mobility Options

- The 2010 budget for the division includes funding for the parking ticket processing and collection contract. This contract provides for all aspects of ticket issuance and processing, notice, collection processing, and supplies. Payments are accepted by mail, in person, by telephone, and over the internet.

Planning and Operations

- The storm water utility fund will continue to reimburse the SCMR fund for the cost of street cleaning and snow and ice removal, since such efforts protect water quality and minimize the burden on the sewer system from ice, snow and surface debris. Reimbursement for street cleaning is projected to total $4.7 million, while snow removal reimbursement will be $2 million.
- The SCMR fund includes $132,500 to reimburse the general fund for 311 call center activities.
- Funding for the bridge maintenance program is included in the capital budget.
- The SCMR budget includes $350,000 for guard rail repair and $250,000 for crack seal repair.
- The SCMR fund will continue to fund efforts in the Department of Recreation and Parks for tree maintenance in the right-of-way. The cost of the program is projected at $2.06 million in 2010.

Design and Construction

- The construction inspection fund includes funding for 16 full-time limited and 56 full-time regular employees to provide construction inspection services for City of Columbus agencies. The private inspection fund includes funding for 4 full-time limited and 18 full-time regular employees to provide construction inspection services for private development.

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Fleet Management

The Division of Fleet Management's hourly labor charge remains at $54 per hour in 2006. The mark-up on parts remains at 22 percent and the mark-up on professional services and credit card fuel purchases will remain at 5 percent.

There is $930,000 budgeted in 2006 for non-safety vehicle purchases.

The fleet budget includes an additional $2.4 million for fuel due to national fuel price increases. Approximately $1.754 million will be borne by general fund agencies. The 2006 fuel budget is based upon an average price of gasoline and diesel at $2.65 per gallon.

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Budget and Programs Summary

DEPARTMENT FINANCIAL SUMMARY

DIVISION SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Administration	$ 4,966,712	$ 4,586,027	$ 5,734,816	$ 5,381,438	$ 5,720,560
Parking Violations	3,075,530	3,198,789	-	-	-
Refuse Collection	26,877,022	26,977,275	23,599,827	22,421,373	28,762,263
Transportation	47,675,902	52,390,004	-	-	-
Mobility Options	-	-	4,705,893	4,654,758	5,049,725
Planning & Operations	-	-	36,296,025	35,072,655	34,325,059
Design & Construction	-	-	13,209,540	10,282,468	11,601,491
TOTAL	**$ 82,595,166**	**$ 87,152,095**	**$ 83,546,101**	**$ 77,812,692**	**$ 85,459,098**

DIVISION SUMMARY BY CHARACTER

ADMINISTRATION GENERAL FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ 2,282,637	$ 2,084,429	$ 2,051,222	$ 2,025,591	$ 1,975,879

Materials & Supplies	9,022	3,550	4,788	3,639	3,960
Services	194,060	7,960	22,927	20,391	21,211
TOTAL	**$ 2,485,719**	**$ 2,095,939**	**$ 2,078,937**	**$ 2,049,621**	**$ 2,001,050**

DIVISION SUMMARY BY CHARACTER

PARKING VIOLATIONS GENERAL FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ 2,364,511	$ 2,480,577	$ -	$ -	$ -
Materials & Supplies	37,135	16,426	-	-	-
Services	646,188	686,656	-	-	-
Other Disbursements	27,696	15,130	-	-	-
Capital	-	-	-	-	-
TOTAL	**$ 3,075,530**	**$ 3,198,789**	**$ -**	**$ -**	**$ -**

DIVISION SUMMARY BY CHARACTER

REFUSE COLLECTION GENERAL FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ 13,079,815	$ 10,994,033	$ 10,695,398	$ 10,680,960	$ 13,712,540
Materials & Supplies	121,446	106,705	136,109	95,141	91,250
Services	12,101,773	10,547,481	7,318,817	7,474,708	11,679,189
Other Disbursements	187,732	102,000	102,000	152,000	60,300
TOTAL	**$ 25,490,766**	**$ 21,750,219**	**$ 18,252,324**	**$ 18,402,809**	**$ 25,543,279**

DIVISION SUMMARY BY CHARACTER

MOBILITY OPTIONS GENERAL FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ -	$ -	$ 2,365,386	$ 2,316,575	$ 2,438,374
Materials & Supplies	-	-	25,205	19,038	18,645
Services	-	-	553,193	517,978	551,681
Other Disbursements	-	-	19,500	19,500	19,500
Capital	-	-	-	-	-
TOTAL	**$ -**	**$ -**	**$ 2,963,284**	**$ 2,873,091**	**$ 3,028,200**

DIVISION SUMMARY BY CHARACTER

ADMINISTRATION STREET CONSTRUCTION FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ 1,883,466	$ 2,163,815	$ 2,598,954	$ 2,711,718	$ 2,962,382
Materials & Supplies	-	2,664	2,807	2,691	2,165
Services	207,263	(101,874)	318,999	135,480	226,452
TOTAL	**$ 2,090,729**	**$ 2,064,605**	**$ 2,920,760**	**$ 2,849,889**	**$ 3,190,999**

DIVISION SUMMARY BY CHARACTER

REFUSE STREET CONSTRUCTION FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ 1,380,981	$ 4,148,653	$ 4,112,729	$ 3,634,201	$ 2,489,886
Materials & Supplies	1,323	217	4,030	6,030	5,000
Services	3,952	1,078,186	1,230,744	378,333	724,098
TOTAL	**$ 1,386,256**	**$ 5,227,056**	**$ 5,347,503**	**$ 4,018,564**	**$ 3,218,984**

DIVISION SUMMARY BY CHARACTER

TRANSPORTATION STREET CONSTRUCTION FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ 24,495,791	$ 25,760,093	$ -	$ -	$ -
Materials & Supplies	536,315	914,576	-	-	-
Services	13,038,876	15,180,834	-	-	-
Other	34,115	15,055	-	-	-
Capital	509,639	503,798	-	-	-
Transfers	-	27,570	-	-	-
TOTAL	**$ 38,614,736**	**$ 42,401,926**	**$ -**	**$ -**	**$ -**

DIVISION SUMMARY BY CHARACTER

MOBILITY OPTIONS STREET CONSTRUCTION FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ -	$ -	$ 1,606,420	$ 1,594,638	$ 1,705,229
Materials & Supplies	-	-	8,000	5,000	9,560
Services	-	-	128,189	62,029	305,236
Other	-	-	-	-	1,500
Transfers	-	-	-	120,000	-
TOTAL	**$ -**	**$ -**	**$ 1,742,609**	**$ 1,781,667**	**$ 2,021,525**

DIVISION SUMMARY BY CHARACTER

PLANNING & OPERATIONS STREET CONSTRUCTION FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ -	$ -	$ 20,494,901	$ 20,765,697	$ 21,352,602
Materials & Supplies	-	-	2,309,143	2,027,054	604,730
Services	-	-	12,538,519	11,890,545	12,227,127
Other	-	-	82,600	63,304	86,600
Capital	-	-	30,000	92,738	54,000
TOTAL	**$ -**	**$ -**	**$ 35,455,163**	**$ 34,839,338**	**$ 34,325,059**

DIVISION SUMMARY BY CHARACTER

DESIGN & CONSTRUCTION STREET CONSTRUCTION FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ -	$ -	$ 3,111,497	$ 2,877,309	$ 3,134,852
Materials & Supplies	-	-	7,000	3,000	6,700
Services	-	-	538,169	458,277	536,031
Other	-	-	-	-	5,100
TOTAL	**$ -**	**$ -**	**$ 3,656,666**	**$ 3,338,586**	**$ 3,682,683**

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DIVISION SUMMARY BY CHARACTER

ADMINISTRATION DEVELOPMENT SERVICES FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ 360,245	$ 422,914	$ 650,752	$ 123,838	$ -
Materials & Supplies	-	398	496	-	-
Services	30,019	2,171	83,871	4,132	-
TOTAL	**$ 390,264**	**$ 425,483**	**$ 735,119**	**$ 127,970**	**$ -**

DIVISION SUMMARY BY CHARACTER

TRANSPORTATION DEVELOPMENT SERVICES FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ 7,737,594	$ 8,436,485	$ -	$ -	$ -
Materials & Supplies	38,542	39,967	-	-	-
Services	1,283,810	1,290,851	-	-	-
Other Disbursements	1,220	17,600	-	-	-
Capital	-	203,175	-	-	-
TOTAL	**$ 9,061,166**	**$ 9,988,078**	**$ -**	**$ -**	**$ -**

DIVISION SUMMARY BY CHARACTER

PLANNING & OPERATIONS DEVELOPMENT SERVICES FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ -	$ -	$ 812,062	$ 235,408	$ -
Services	-	-	27,800	(2,091)	-
Other	-	-	1,000	-	-
TOTAL	**$ -**	**$ -**	**$ 840,862**	**$ 233,317**	**$ -**

DIVISION SUMMARY BY CHARACTER

DESIGN & CONSTRUCTION DEVELOPMENT SERVICES FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ -	$ -	$ 7,843,707	$ 1,578,188	$ -
Materials & Supplies	-	-	80,350	1,168	-
Services	-	-	1,626,317	20,817	-
Other	-	-	2,500	-	-
TOTAL	**$ -**	**$ -**	**$ 9,552,874**	**$ 1,600,173**	**$ -**

DIVISION SUMMARY BY CHARACTER

ADMINISTRATION CONSTRUCTION INSPECTION FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ -	$ -	$ -	$ 311,070	$ 360,445
Materials & Supplies	-	-	-	200	450
Services	-	-	-	42,688	167,616
TOTAL	**$ -**	**$ -**	**$ -**	**$ 353,958**	**$ 528,511**

DIVISION SUMMARY BY CHARACTER					
DESIGN & CONSTRUCTION CONSTRUCTION INSPECTION FUND EXPENDITURES SUMMARY	**2007 Actual**	**2008 Actual**	**2009 Original Appropriation**	**2009 Estimated Expenditures**	**2010 Proposed**
Personnel	$ -	$ -	$ -	$ 3,806,262	$ 5,348,600
Materials & Supplies	-	-	-	19,030	37,150
Services	-	-	-	356,485	616,973
Other	-	-	-	1,900	1,800
TOTAL	**$ -**	**$ -**	**$ -**	**$ 4,183,677**	**$ 6,004,523**

DIVISION SUMMARY BY CHARACTER					
DESIGN & CONSTRUCTION PRIVATE INSPECTION FUND EXPENDITURES SUMMARY	**2007 Actual**	**2008 Actual**	**2009 Original Appropriation**	**2009 Estimated Expenditures**	**2010 Proposed**
Personnel	$ -	$ -	$ -	$ 1,101,830	$ 1,789,120
Materials & Supplies	-	-	-	2,400	4,400
Services	-	-	-	55,202	120,265
Other	-	-	-	600	500
TOTAL	**$ -**	**$ -**	**$ -**	**$ 1,160,032**	**$ 1,914,285**

DEPARTMENT SUMMARY BY FUND					
FUND SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
General	$ 31,052,015	$ 27,044,947	$ 23,294,545	$ 23,325,521	$ 30,572,529
Street Construction	42,091,721	49,693,587	49,122,701	46,828,044	46,439,250
Development Services	9,451,430	10,413,561	11,128,855	1,961,460	-
Construction Inspection	-	-	-	4,537,635	6,533,034
Private Inspection	-	-	-	1,160,032	1,914,285
Community Development Block Grant	-	-	-	-	-
TOTAL	**$ 82,595,166**	**$ 87,152,095**	**$ 83,546,101**	**$ 77,812,692**	**$ 85,459,098**

DEPARTMENT PERSONNEL SUMMARY					
DIVISION	FT/PT*	2007 Actual	2008 Actual	2009 Budgeted	2010 Budgeted
Administration					
General Fund	FT	34	27	30	26
	PT	2	2	1	2
Street Construction Fund	FT	24	29	36	34
Development Services Fund	FT	4	4	6	0
Construction Inspection Fund	FT	0	0	0	3
Parking Violations	FT	37	35	0	0
	PT	1	1	0	0
Refuse Collection					
General Fund	FT	203	162	158	184
Street Construction Fund	FT	24	65	51	38
Transportation					
Street Construction Fund	FT	350	337	0	0
	PT	2	2	0	0
Development Services Fund	FT	114	112	0	0
	PT	1	1	0	0
Mobility Options					
General Fund	FT	0	0	34	34
Street Construction Fund	FT	0	0	18	18
	PT	0	0	1	2

Planning & Operations					
Street Construction Fund	FT	0	0	283	280
	PT	0	0	1	0
Development Services Fund	FT	0	0	11	0
DEPARTMENT PERSONNEL SUMMARY					
Design & Construction					
Street Construction Fund	FT	0	0	36	35
	PT	0	0	1	0
Development Services Fund	FT	0	0	118	0
Construction Inspection Fund	FT	0	0	0	72
	PT	0	0	0	1
Private Inspection Fund	FT	0	0	0	22
TOTAL		**796**	**777**	**785**	**751**

*FT=Full-Time PT=Part-Time

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2010 Operating Budget
Department of Public Service

Program	Mission	Financial History by Program: 2007 Budget	2008 Budget	2009 Budget	2010 Proposed	Personnel by Program: 2007 FTEs	2008 FTEs	2009 FTEs	2010 FTEs
Public Service Administration	To provide leadership, administrative and operational management and supervisory and clerical support for the divisions within the department.	$ 3,821,543	$ 4,012,065	$ 4,512,845	$ 4,416,811	41	41	51	45
311 Call Center	To provide a single point of contact for residents to submit service requests and to receive information regarding non-emergency city services.	$ 1,717,962	$ 1,510,239	$ 1,221,971	$ 1,303,749	26	24	22	18
Refuse Collection Administration	To provide management and leadership, short-term and long-term planning and other critical support services to the Refuse Collection Division.	$ 9,866,575	$ 8,363,924	$ 10,005,910	$ 13,954,919	23	24	22	20

90-Gallon Residential Collection Program	To provide weekly refuse collection service to 90-gallon customers, primarily single family residences.	$ 4,548,826	$ 5,623,448	$ 4,814,383	$ 5,302,225	87	89	78	76
300-Gallon Residential Collection	To provide weekly refuse collection service to 300-gallon customers, primarily single family homes.	$ 1,877,048	$ 1,845,596	$ 2,034,797	$ 2,301,732	30	31	34	33
Multi-Family Residential Collection	To provide weekly refuse collection service to large apartment and condominium complexes having dumpster or compactor service.	$ 1,431,864	$ 1,553,106	$ 1,447,234	$ 1,501,517	22	26	25	21
Scheduled Bulk Collection Program	To provide the collection of large household items, excluding construction and demolition debris.	$ 4,156,795	$ 5,338,785	$ 4,744,053	$ 5,182,025	68	59	44	65
Waste Stream Reduction & Recycling	To divert yard waste and recyclable materials from the waste stream in order to prolong landfill life and promote optimal use of natural resources.	$ 4,052,314	$ 3,785,670	$ -	$ -	0	0	0	0
Dead Animal Collection	To safely and expeditiously remove and dispose of dead animals found within the city's rights-of-way.	$ 62,143	$ 69,220	$ 85,297	$ 72,991	1	1	1	1

Litter Collection	To empty sidewalk litter containers on a scheduled basis, predominately located in the downtown area and to promote and coordinate litter cleanups, graffiti prevention, recycling and beautification projects.	$ 340,475	$ 453,030	$ 518,153	$ 446,854	5	6	6	6
Transportation Mobility Administration	To provide management and leadership, short-term and long-term planning and other critical support services to the Transportation Mobility Division.	$ -	$ -	$ 510,884	$ 594,748	0	0	3	3
Transportation Mobility	To deliver all services related to mobility necessary to ensure a safe and efficient transportation system for pedestrians, bicyclists, and vehicular traffic and improve neighborhood livability and safety.	$ -	$ -	$ 1,351,725	$ 1,426,777	0	0	15	15
Parking Violations	To provide parking enforcement, meter collections, residential parking permit sales, and impounded vehicle processing services that enable residents and visitors reasonable access and turnover of regulated parking.	$ 3,432,985	$ 3,347,622	$ 2,963,284	$ 3,028,200	38	37	34	34

Transportation Planning & Operations Administration	To provide management and leadership, short-term and long-term planning and other critical support services to the Transportation Planning and Operations Division.	$ -	$ -	$ 6,319,923	$ 6,442,111	0	0	18	17
Transportation Planning	To provide transportation planning services that enable the division to design, build, and maintain a safe and efficient transportation system for pedestrians, bicyclists, and vehicular traffic and improve neighborhood livability and safety.	$ -	$ -	$ 2,590,041	$ 3,112,565	0	0	30	28
Transportation Operations	To provide efficient street and traffic maintenance services within the City of Columbus' right-of-way for the purpose of maintaining a safe and efficient transportation system and improving neighborhood livability and safety.	$ -	$ -	$ 27,386,061	$ 24,770,383	0	0	246	235
Transportation Design & Construction Administration	To provide management and leadership, short-term and long-term planning and other critical support services to the Transportation Design and Construction Division.	$ -	$ -	$ 1,642,298	$ 831,645	0	0	5	3

Transportation Design	To develop quality construction plans, manage design contracts, and to enable the division to build and maintain a safe and efficient transportation system for pedestrians, bicyclists, and vehicular traffic and improve neighborhood livability and safety.	$ -	$ -	$ 2,908,893	$ 2,289,839	0	0	33	26
Transportation Right-of-Way	To coordinate the additional right of way land acquisition for construction projects, reviews CIP and Private/Public Projects (3-P projects), review utility relocation plans, and coordinate with utility providers on the relocation of utilities within the right of way associated with construction projects.	$ -	$ -	$ -	$ 561,199	0	0	0	6
Construction Inspection	To manage construction contracts and provide quality and timely construction inspection, surveying, and materials testing services in support of Public Service, Public Utilities, and privately-funded infrastructure construction projects.	$ -	$ -	$ 8,658,349	$ 7,918,808	0	0	116	94

Transportation Division	To provide leadership, management, and support to the Transportation Division programs so they can deliver high performing, customer focused services for those who live, work, and travel in the City of Columbus.	$ 16,191,413	$ 15,883,741	$ -	$ -	33	31	0	0
Street Maintenance	To provide street maintenance services within the City of Columbus' right-of-way including street sweeping, litter control, graffiti removal, and snow removal in an efficient manner for the purpose of maintaining a safe and efficient transportation system and improving neighborhood livability and safety.	$ 13,107,829	$ 13,544,568	$ -	$ -	162	155	0	0
Traffic Maintenance	To install and maintain pavement markings, traffic signals, traffic signage, and parking meters in an efficient manner for the purpose of maintaining safe and efficient movement of pedestrians, bicyclists, and vehicular traffic.	$ 5,471,231	$ 5,739,999	$ -	$ -	76	76	0	0

Planning Services	To provide transportation planning services including traffic engineering studies and community mobility plans to enable the division to design, build, and maintain a safe and efficient transportation system and improve neighborhood livability and safety.	$ 1,809,496	$ 2,166,497	$ -	$ -	22	24	0	0
Inspection Services	To provide quality and timely construction inspection, surveying, prevailing wage compliance, and materials testing services in support of Public Service, Public Utilities, and privately-funded infrastructure construction projects.	$ 8,534,837	$ 9,170,051	$ -	$ -	137	139	0	0
Development Services	To support the successful completion of safe, quality development projects while assuring that the city's right-of-way is restored to its original condition, or improved upon, after construction. Services include zoning review for transportation needs, right-of-way permit review and inspection, construction plan review, and plat reviews.	$ 2,968,152	$ 3,231,987	$ -	$ -	40	39	0	0

Traffic Services	To provide traffic engineering services including traffic signal design and review, traffic signage investigations, freeway traffic management, and parking management to assure safe and efficient movement of pedestrians, bicyclists, and vehicular traffic.	$ 2,778,904	$ 2,832,593	$ -	$ -	33	33	0	0
Project Production	To develop quality construction plans, manage design and construction contracts, inspect and monitor bridges and culverts, and assure Americans with Disabilities Act compliance to enable the division to build and maintain a safe and efficient transportation system and improve neighborhood livability and safety.	$ 2,108,619	$ 2,468,354	$ -	$ -	26	27	0	0
		$ 88,279,011	$ 90,940,495	$ 83,716,101	$ 85,459,098	862	783	783	746

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Department of Public Utilities

Department Description

The Department of Public Utilities protects surface water quality, promotes public health and safety and sustains economic development. The department is responsible for collecting and treating wastewater generated within the City of Columbus, 22 suburban communities, and those unincorporated areas of Franklin County with failing wastewater treatment systems. The department provides abundant, safe and reliable drinking water within the City of Columbus and 20 suburban communities.

The Department of Public Utilities also manages stormwater to mitigate flooding and water quality impacts, educates the public on watershed stewardship and water conservation, and regulates industrial water pollution discharged to sewers.

The department also supports fire suppression activities with reliable fire hydrants, provides and maintains street lights for vehicle safety and pedestrian security, and offers dependable electrical power at a competitive price.

Department Mission

To enhance the quality of life, now and into the future, for people living, working and raising families in central Ohio through the economic, efficient and environmentally responsible stewardship of superior public utilities.

Strategic Priorities for 2010

From the Columbus Covenant:

Customer Service

- The “Project Dry Basement” program will continue. The intent of this program is to cover the cost of approved backflow prevention devices for Columbus single and two-family homes prone to sewer backups during wet weather and from blockages.
- The department will annually update its portion of the city’s website to provide residents with timely, important information on capital projects, such as status, location and projected completion date.
- The Division of Sewerage and Drainage will continue its comprehensive plan for Columbus’ sewer system to mitigate the city’s wet weather overflows and basement backup problems. Committing to a $2.5 billion, in 2005 dollars, investment over the next 40 years, the Wet Weather Management Plan (WWMP) will bring Columbus into full compliance with two Ohio Environmental Protection Agency (OEPA) consent orders. In 2010, the Division of Sewerage and Drainage will succeed in meeting the completion of the Interim Plan of the WWMP by increasing the treatment plant capacities by fifty percent. The Division will also begin construction on the single largest capital project ever implemented by the City, a 20-foot diameter tunnel through the downtown area.

Neighborhoods

- The Division of Sewerage and Drainage will continue its neighborhood-focused stormwater program to mitigate flooding in residential areas. As part of this program, many localized stormwater capital improvements are planned for 2010, a list of which can be found in the capital summary section of this document.
- The department will use the Stormwater Drainage manual to promote "green" stormwater management systems. The Division of Sewerage and Drainage will continue to safely and responsibly manage stormwater runoff in the construction, expansion or redevelopment of residential subdivisions, industrial sites, commercial developments and roadway construction. The Division of Sewerage and Drainage will further seek ways to encourage the use of green infrastructure in new and existing properties.
- The Division of Sewerage and Drainage will continue to rehabilitate and replace aging sanitary and combined sewer infrastructure to increase the level of service in neighborhoods while continuing to reduce overflows in our rivers and streams.
- The department will continue to work with the Department of Technology to annually update and publish capital improvements program information on the internet in a geographic information systems (GIS) format.
- The Division of Power and Water and the Division of Sewerage and Drainage will improve and refine their respective programs to identify and prioritize projects that are geared towards the maintenance of a solid infrastructure in residential areas.
- The Division of Power and Water will continue its neighborhood lighting program
- The Division of Sewerage and Drainage will continue to pursue removing the 5th Avenue Dam, contingent on sufficient funding from other sources.

Safety

- The Division of Power and Water will continue the design and construction of projects for enhanced security, the recommendations for which arose from a vulnerability assessment that was undertaken to ensure a secure and safe drinking water supply.
- The Division of Power and Water will continue to work with neighborhoods that apply for decorative street lights through the petition and assessment process.
- In 2009, the department will implement the plan it developed, in conjunction with the Department of Recreation and Parks, to put warning signs near each dam it is responsible for maintaining. Work will be completed by November 2009.

Economic Development

- The department will maintain its public-private partnerships to help continue development of sewer, water and power lines.
- The department will continue to be a key partner in major development projects that enhance neighborhoods and downtown.
- Two of the Division of Power and Water's major expansion projects will ensure an adequate water supply for growing populations in the central city and outlying areas. Construction of the up-ground reservoir project will begin in 2011 while construction of the first well of the south well-field expansion project will be complete by December 2010.
- The Division of Power and Water will renovate a portion of the Dublin Road power substation to improve service reliability for the downtown area in 2010.
- The Division of Sewerage and Drainage will collaborate with the Solid Waste Authority of Central Ohio (SWACO) and Kurtz Bros. to implement a new process or processes to promote the beneficial reuse of organic wastes, including but not limited to, bio-solids, livestock manure and yard waste.
- The Division of Power and Water will initiate operation of a pilot plant study for the Dublin Road Water Plant in 2009 to enhance treatment capacity per the Water Beyond 2000 Report. This pilot study will be completed in November, 2010.
- The Division of Power and Water will complete a comprehensive report in March 2010 to outline its plans to protect the city's water assets.
- A Children's Water Festival will take place at the 910 Dublin Road property for 400 grade school students during National Drinking Water Week in May 2010.
- The department will continue to promote the "GreenSpot" program, whereby residential and industrial consumers are educated on the methods and benefits of conserving and protecting water consistent with the Mayor's Get Green Columbus initiative.
- The department will participate in Neighborhood Pride and other public events, promoting both department programs and projects and its role in the Mayor's Get Green Columbus initiative.
- The Division of Sewerage and Drainage will continue a public education effort to reduce fats, oils and grease in sewers, vital in the reduction and prevention of blockages and sewer overflows.
- The Division of Sewerage and Drainage will notify the public about overflow events through local newspaper ads, signs and its website. The newspaper ads keep the city in compliance with Ohio EPA requirements. Education efforts include informational fact sheets and inserts in water and sewer bills once a year.

Peak Performance

- The department will continue implementation of an asset management program (AMP) begun in 2008 to continually focus on affordably meeting customer service level expectations at the lowest overall long-term financial, social and environmental cost. A more rigorous and defensible capital decision making process will be implemented prior to asset creation. New technology will be utilized to better assess existing asset conditions to determine risk levels associated with aging infrastructure assets. Resources and efforts will be prioritized and focused on the most critical assets to lower risks and overall utility ownership costs based on that data. Monitoring and analysis of key performance indicators will continue to focus on adapting operations to achieve peak performance.
- The Division of Power and Water will continue a valve exercise and replacement program to improve distribution system reliability. The division will also continue to replace meters and identify and repair leaks in an effort to lower the percent of water that is not accounted for annually.
- The department will continue to work to develop leadership among staff members by improving communication throughout the department. The goal is to increase the effectiveness and efficiency of all staff members.
- The department will continue participation in the city wide effort to utilize internet and electronic contract bidding of its construction contracts in order to improve existing bid procedures and reduce bid costs.
- The Division of Sewerage and Drainage will develop a new solids handling and disposal master plan with emphasis on sustainability, greenhouse gas emissions and beneficial reuse where applicable. The division will leverage its new membership with the “Center for Resilience” at The Ohio State University in evaluating its solids disposal to identify and analyze its waste stream options.
- The Division of Power and Water will continue to pursue implementation of the recommendations of a power business analysis completed in late 2008.

2010 Budget Notes

Director’s Office

- The Sewer and Water Advisory Board (SWAB) will recommend to Columbus City Council water and sanitary sewer rate adjustments that will increase revenue to those funds by 2 and 8.5 percent, respectively. The board will also recommend a nine percent rate increase to the stormwater fee.
- The recommended funding for the Public Utilities Director's Office supports 95 full-time and 10 part-time employees.

Power and Water-Water

- The recommended funding for the Division of Power and Water-Water funds 551 full-time and 33 part-time employees.
- Funding is maintained in the Division of Water's 2010 budget for maintenance and security of grounds, buildings and dams at Griggs, O'Shaughnessy and Hoover reservoirs.
- Funding is continued for the operation of the division's three water treatment plants in compliance with the Safe Drinking Water Act. Approximately 106 positions are funded to undertake this activity.
- Funding is also continued for the distribution maintenance function. These employees maintain the integrity of the water infrastructure by repairing taps, valve leaks and main line breaks. This section is also responsible for fire hydrant maintenance.

Power and Water-Power

- The recommended 2010 budget, with an allowance for vacancies, supports 99 full-time and 10 part-time positions in the Division of Power and Water-Power.
- Purchase power is projected to total nearly $66.9 million in 2010.

Sewerage and Drainage

- Recommended funding in the Division of Sewerage and Drainage, with a total of 522 full-time and 16 part-time budgeted positions, supports continuation of current service levels.
- Funding is maintained to continue efficient operation of the division's two wastewater treatment plants within the limits and conditions set forth by the National Pollutant Discharge Elimination System Permit.
- Continued funding is provided in 2010 such that sewer maintenance operations staff can continue to monitor the integrity of the wastewater collection system with periodic inspection and telemonitoring of sewer lines. Problem areas within the system will be scheduled for repair or upgrade. Additionally, this staff will continue to address emergency calls regarding sewer system overflows, water-in-basements and other related emergencies.
- Funding is also continued in 2010 for "Project Dry Basement." The intent of this program is to cover the cost of approved backflow prevention devices for Columbus single and two-family homes prone to sewer backups during wet weather and from blockages.
- Debt service estimates are based upon the most recent interpretation of the sequencing and costs of capital projects related to the consent order.

Stormwater

- Twenty-three full-time and 2 part-time positions are funded in the stormwater Management Section. The stormwater capital improvement program normally has between 90 and 100 active projects in various stages of completion in any calendar year.
- Since its creation in 1994, this division has been involved in many neighborhood storm sewer capital improvement projects which have provided flooding relief for residents. In 2010, over $13 million in debt service will be spent for capital improvement projects geared towards flooding mitigation throughout the city.
- The stormwater utility fund will continue to pay the cost of street cleaning and snow and ice removal, since such efforts protect water quality and minimize the burden on the sewer system from ice, snow and surface debris. These two programs are expected to total $7.2 million in 2010.

Budget and Program Summary

DEPARTMENT FINANCIAL SUMMARY					
DIVISION SUMMARY	**2007 Actual**	**2008 Actual**	**2009 Original Appropriation**	**2009 Estimated Expenditures**	**2010 Proposed**
Public Utilities Director	$ 15,127,547	$ 37,153,703	$ 10,713,410	$ 9,681,888	$ 10,827,135
Operational Support	26,893,789	-	-	-	-
Sanitary Sewers	164,155,508	207,164,706	242,188,373	219,853,760	226,245,950
Electricity	82,061,452	83,088,996	90,624,684	93,035,199	94,973,303
Water	109,354,161	140,240,849	155,681,185	148,057,653	153,558,568
Storm Sewers	**31,162,067**	**40,063,594**	**37,017,054**	**34,417,701**	**33,670,100**
TOTAL	$ **428,754,523**	$ **507,711,848**	$ **536,224,706**	$ **505,046,201**	$ **519,275,056**

DIVISION SUMMARY BY CHARACTER					
ADMINISTRATION EXPENDITURES SUMMARY	**2007 Actual**	**2008 Actual**	**2009 Original Appropriation**	**2009 Estimated Expenditures**	**2010 Proposed**
Personnel	$ 8,717,147	$ 8,132,390	$ 8,596,357	$ 8,110,292	$ 8,826,420
Materials & Supplies	365,464	265,503	242,715	242,716	247,585
Services	1,295,327	1,145,412	1,857,338	1,311,880	1,753,130
Other	600	-	-	-	-
Capital	33,436	11,193	17,000	17,000	-
Transfers	4,715,573	27,599,205	-	-	-
TOTAL	**$ 15,127,547**	**$ 37,153,703**	**$ 10,713,410**	**$ 9,681,888**	**$ 10,827,135**

DIVISION SUMMARY BY CHARACTER					
OPERATIONAL SUPPORT EXPENDITURES SUMMARY	**2007 Actual**	**2008 Actual**	**2009 Original Appropriation**	**2009 Estimated Expenditures**	**2010 Proposed**
Personnel	$ 16,003,968	$ -	$ -	$ -	$ -
Materials & Supplies	551,903	-	-	-	-
Services	9,814,806	-	-	-	-
Debt Principal	-	-	-	-	-
Other	4,042	-	-	-	-
Capital	519,070	-	-	-	-
Interest	-	-	-	-	-
Transfers	-	-	-	-	-
TOTAL	**$ 26,893,789**	**$ -**	**$ -**	**$ -**	**$ -**

DIVISION SUMMARY BY CHARACTER					
WATER EXPENDITURES SUMMARY	**2007 Actual**	**2008 Actual**	**2009 Original Appropriation**	**2009 Estimated Expenditures**	**2010 Proposed**
Personnel	$ 26,271,370	$ 43,129,106	$ 44,856,413	$ 42,560,293	$ 45,833,860
Materials & Supplies	18,488,161	19,613,325	23,608,768	25,014,388	24,598,885
Services	21,463,608	28,735,886	29,041,842	27,503,024	29,369,138
Debt Principal	20,847,051	24,555,175	28,032,331	29,201,006	28,466,115
Other	304,879	132,927	104,000	69,243	104,000
Capital	1,882,271	2,004,613	2,005,500	544,507	643,862
Interest	12,367,251	14,341,839	15,698,105	14,189,840	17,617,375
Transfers	7,729,569	7,727,978	12,334,226	8,975,352	6,925,333
TOTAL	**$ 109,354,161**	**$ 140,240,849**	**$ 155,681,185**	**$ 148,057,653**	**$ 153,558,568**

DIVISION SUMMARY BY CHARACTER

SANITARY EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ 34,954,785	$ 41,402,118	$ 42,862,264	$ 40,058,648	$ 44,525,704
Materials & Supplies	6,417,986	7,034,620	7,993,847	7,998,868	$ 7,782,716
Services	37,977,006	48,724,007	50,077,401	49,381,426	$ 48,789,202
Debt Principal	39,569,532	50,826,157	60,292,075	59,128,534	$ 60,075,428
Other	84,085	105,235	377,000	130,474	$ 377,000
Capital	2,024,979	3,411,857	6,895,473	1,585,142	$ 2,928,500
Interest	27,722,043	32,184,079	40,194,716	36,318,210	$ 41,040,837
Transfers	15,405,091	23,476,633	33,495,597	25,252,458	$ 20,726,563
TOTAL	**$ 164,155,508**	**$ 207,164,706**	**$ 242,188,373**	**$ 219,853,760**	**$ 226,245,950**

DIVISION SUMMARY BY CHARACTER

STORMWATER EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ 1,265,006	$ 1,754,627	$ 1,652,072	$ 1,343,034	$ 1,876,468
Materials & Supplies	25,820	26,197	113,677	62,897	83,843
Services	17,542,251	24,734,270	21,194,355	19,842,870	18,305,628
Debt Principal	5,900,486	7,547,000	7,547,000	7,547,100	7,537,200
Other	70,000	-	110,000	20,000	80,000
Capital	36,940	45,000	38,000	32,989	-
Interest	6,321,564	5,956,500	6,361,950	5,568,811	5,786,961
Transfers	-	-	-	-	-
TOTAL	**$ 31,162,067**	**$ 40,063,594**	**$ 37,017,054**	**$ 34,417,701**	**$ 33,670,100**

DIVISION SUMMARY BY CHARACTER

ELECTRICITY EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	$ 7,740,747	$ 9,075,222	$ 9,530,074	$ 8,899,963	$ 9,522,823
Materials & Supplies	56,937,683	58,099,283	63,661,050	61,734,483	68,414,033
Services	7,165,230	7,514,567	8,412,266	8,083,997	9,483,216
Debt Principal	4,737,575	5,127,183	5,544,213	5,544,213	4,622,996
Other	258,247	222,682	221,520	221,560	221,520
Capital	2,558,209	1,474,178	1,559,600	1,170,106	1,464,600
Interest	1,663,761	1,575,881	1,695,961	1,380,877	1,244,115
Transfers	1,000,000	-	-	6,000,000	-
TOTAL	**$ 82,061,452**	**$ 83,088,996**	**$ 90,624,684**	**$ 93,035,199**	**$ 94,973,303**

DEPARTMENT SUMMARY BY FUND					
FUND SUMMARY	**2007 Actual**	**2008 Actual**	**2009 Original Appropriation**	**2009 Estimated Expenditures**	**2010 Proposed**
Sewer Operations	$ 178,006,892	$ 238,331,295	$ 246,045,183	$ 224,041,171	$ 230,955,764
Water Operations	127,286,116	143,680,809	159,537,995	151,812,145	157,759,475
Electricity Operations	82,827,019	83,281,665	90,838,981	93,552,641	95,633,787
Stormwater Management	40,634,496	42,418,080	39,802,547	35,640,244	34,926,030
TOTAL	**$ 428,754,523**	**$ 507,711,848**	**$ 536,224,706**	**$ 505,046,201**	**$ 519,275,056**

DEPARTMENT PERSONNEL SUMMARY

DIVISION	FT/PT*	2007 Actual	2008 Actual	2009 Budgeted	2010 Budgeted
Public Utilities Director	FT	105	89	95	95
	PT	4	5	10	10
Sanitary Sewers	FT	446	487	522	522
	PT	8	9	16	16
Electricity	FT	83	88	99	99
	PT	3	5	10	10
Water	FT	322	515	551	551
	PT	17	20	33	33
Operational Support	FT	220	0	0	0
	PT	10	0	0	0
Storm Sewers	FT	16	18	23	23
	PT	1	1	2	2
TOTAL		**1,235**	**1,237**	**1,361**	**1361**

*FT=Full-Time PT=Part-Time

2010 Operating Budget
Department of Public Utilities

Program	Mission	Financial History by Program: 2007 Budget	2008 Budget	2009 Budget	2010 Proposed	Personnel by Program: 2007 FTEs	2008 FTEs	2009 FTEs	2010 FTEs
Utilities Administration	To provide administrative support services for the Department of Public Utilities.	$ 16,174,556	$ 10,246,073	$ 10,713,410	$ 10,827,135	118	95	95	95
Operational Support	To provide information support services for the Department of Public Utilities.	$ 29,881,620	$ -	$ -	$ -	247	0	0	0
Water Supply	To maintain an adequate quantity and quality of raw and finished water for the citizens of Columbus.	$ 40,315,875	$ 35,917,289	$ 44,030,870	$ 45,596,889	161	160	160	161
Customer Service	To support managers of the other divisions by providing timely and accurate information related to the core business functions of the utility for daily operational decisions and long term strategic planning.	$ -	$ 18,644,157	$ 18,759,359	$ 16,878,376	0	192	192	192
Water Administration	To provide administrative support services for the Division of Water.	$ 55,341,394	$ 66,337,915	$ 67,814,409	$ 67,006,373	18	12	12	10

2010 Operating Budget
Department of Public Utilities

		Financial History by Program				Personnel by Program			
Program	Mission	2007 Budget	2008 Budget	2009 Budget	2010 Proposed	2007 FTEs	2008 FTEs	2009 FTEs	2010 FTEs
Water Distribution	To ensure the residents of the Columbus Metropolitan Area have an uninterruptible distribution of safe, reliable water, and that the infrastructure of the utility is maintained.	$ 22,417,202	$ 22,544,735	$ 25,076,547	$ 24,076,930	160	187	187	188
Engineering and Maintenance	To ensure the integrity and maintenance of the existing sewer infrastructure and to expand this infrastructure to serve the Columbus Metropolitan Area without detriment to the community.	$ 25,532,569	$ 30,855,434	$ 31,736,288	$ 30,418,109	210	271	271	271
Wastewater Treatment	To promote the health and safety of residents of the Columbus Metropolitan Area through the effective treatment of wastewater.	$ 43,904,912	$ 47,146,116	$ 50,732,253	$ 47,808,778	237	240	240	240
Sewer Administration	To provide administrative support services for the Division of Sewers and Drains.	$ 113,506,669	$ 149,797,793	$ 159,719,832	$ 148,019,063	15	11	11	11
Stormwater Management	To provide effective stormwater collection services to the community within the corporate limits of Columbus.	$ 28,652,241	$ 35,099,855	$ 37,017,054	$ 33,670,100	23	23	23	23

2010 Operating Budget
Department of Public Utilities

Program	Mission	Financial History by Program: 2007 Budget	2008 Budget	2009 Budget	2010 Proposed	Personnel by Program: 2007 FTEs	2008 FTEs	2009 FTEs	2010 FTEs
Electricity Distribution	To ensure that customers receive safe and reliable electric power and that neighborhoods receive modern street lighting.	$ 7,830,337	$ 7,545,294	$ 8,424,323	$ 8,904,090	52	51	51	51
Street Lighting	To promote public safety through the design, construction, maintenance, and operation of an efficient and reliable street lighting system.	$ 2,677,031	$ 3,056,805	$ 2,827,782	$ 2,796,892	20	19	19	19
Electricity Administration	To support the operations of the Division of Electricity.	$ 71,694,297	$ 73,657,501	$ 79,372,579	$ 83,272,321	27	29	29	29
		$ 457,928,703	$ 500,848,967	$ 536,224,706	$ 519,275,056	1,288	1,290	1,290	1,290

Accounting and Organizational Structure

The City of Columbus, through its various offices and divisions, budgets for and/or administers many different types of primary and secondary funds. Included in this section is an excerpt from the City Auditor's Comprehensive Annual Financial Report, which describes the various types of funds administered by the city. Following this is a discussion of the organizational structure of the City of Columbus, along with a listing of principal officials.

Accounting Structure

The following discussion on the organization of the city's funds and account groups is excerpted from the City Auditor's Comprehensive Annual Financial Report.

Governmental Funds

General Fund - The general fund is the general operating fund of the city. It is used to account for all financial resources except those required to be accounted for in another fund.

Special Revenue Funds - Special revenue funds are used to account for revenues derived from specific taxes, grants or other restricted revenue sources. The uses and limitations of each special revenue fund are specified by city ordinances or federal and state statutes.

Debt Service Funds - Debt service funds are used to account for the accumulation of resources for, and the payment of, general long-term principal, interest, and related costs.

Capital Project Funds - Capital project funds are used to account for financial resources used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds).

Proprietary Funds

Enterprise Funds - Enterprise funds are used to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. The city has separate enterprise funds for its water, sanitary sewer, storm sewer and electricity and parking services.

Internal Service Funds - Internal service funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the city, generally on a cost-reimbursement basis.

Fiduciary Funds

Agency funds - Agency funds are used to account for assets held by the city as an agent for individuals, private organizations, other governments, and/or other funds.

Bases of Accounting

Except for budgetary purposes, the bases of accounting used by the city are in conformity with generally accepted accounting principles (GAAP) as applicable to governmental units and are consistent with the Governmental Accounting Standards Board (GASB) Cod. Sec. 1600, Basis of Accounting. All governmental funds are accounted for using a current financial resources-current assets and current liabilities-measurement focus. The modified accrual basis of accounting is utilized for the governmental and agency funds. Revenues are recognized when they are susceptible to accrual (both measurable and available). Expenditures are recognized when the related liability is incurred, except for interest on long-term debt, which is recorded when due.

The measurement focus for the city's proprietary funds is on the flow of total economic resources (all assets and all liabilities). The accrual basis of accounting (revenues are recognized when earned and expenses when incurred) is utilized by the city in its proprietary funds.

The city's basis of accounting for budgetary purposes differs from GAAP in that revenues are recognized when received, rather than when susceptible to accrual (measurable and available), and encumbrances are recorded as expenditures rather than as reservations of fund balances.

Organizational Structure

The City of Columbus was organized on March 3, 1834, and is a home rule municipal corporation under the laws of the State of Ohio. It is governed by an elected Mayor and City Council. Columbus is the capital of the State of Ohio and is centrally located, primarily within the boundaries of Franklin County and, to a limited extent, Fairfield and Delaware Counties.

The city operates under and is governed by its charter, which was first adopted by the voters in 1914 and which has been and may be amended by city voters. The city is also subject to the general laws of Ohio that are applicable to all cities. Under the Ohio Constitution, the city may exercise all powers of local self-government and may adopt police, sanitary and similar regulations to an extent not in conflict with applicable general laws.

Organization

The Columbus City Charter provides for a mayor-council form of government. The Mayor is the chief executive officer and is elected to a four-year term. The seven member City Council is the legislative body. Members are elected at large to four-year terms at two-year intervals.

City Council sets compensation levels of city officials and employees and enacts ordinances and resolutions relating to city services. Council also levies taxes, appropriates and borrows money, and licenses and regulates businesses and trades through legislation. The presiding officer is the President of Council, who is elected by Council to serve until a new president is elected. The charter establishes certain administrative departments and authorizes Council, by a two-thirds vote, to establish divisions of those departments or additional departments.

The Mayor may veto any legislation passed by Council. A veto may be overridden by as great a majority as required for its original passage.

Other elected officials include the City Auditor, City Attorney, Clerk of Courts, and Municipal Court Judges. The City Auditor is the city's chief accounting officer, and maintains the city's accounting records and arranges for the annual independent audit of the city's accounts. The City Attorney is the city's legal advisor, prosecutor, and solicitor. The Clerk of Courts maintains records of the activities of the municipal court and collects funds due to the court. The 15 Municipal Court Judges have county-wide jurisdiction over all civil cases up to $15,000 and criminal and traffic trials, hearings involving misdemeanor cases, and disputes involving environmental issues.

Principal Officials

The current elected officials and some of the appointed officials are:

Official	Title	Term Beginning	Term Ending
Michael B. Coleman	Mayor	January 1, 2008	December 31, 2011
Paul R. Rakosky	Director of Finance and Management	August 1, 2009	Pleasure of Mayor
Hugh J. Dorrian	City Auditor	January 1, 2010	December 31, 2013
Richard C. Pfeiffer, Jr.	City Attorney	January 1, 2010	December 31, 2013
Deborah Klie	City Treasurer	April 21, 2009	Pleasure of Council
Andrea Blevins	City Clerk	June 30, 2003	Pleasure of Council
David J. Irwin	Secretary of Sinking Funds	April 1, 2000	Pleasure of Sinking Fund Trustees
Michael C. Mentel	Council President	January 1, 2008	December 31, 2011
Andrew J. Ginther	Member of Council	January 1, 2008	December 31, 2011
Charleta B. Tavares	Member of Council	January 1, 2008	December 31, 2011
Priscilla R. Tyson	Member of Council	January 1, 2010	December 31, 2013
Eileen Y. Paley	Member of Council	January 1, 2010	December 31, 2013
Hearcel F. Craig	Member of Council	January 1, 2008	December 31, 2011
A. Troy Miller	Member of Council	January 1, 2010	December 31, 2013

In addition to the elected officials and their administrative offices, a number of department heads within the City of Columbus are appointed by the Mayor or by supporting commissions. The Mayor's cabinet consists of the directors of the Departments of Finance and Management, Public Safety, Public Service, Technology, Human Resources, Civil Service, Development, Recreation and Parks, Public Health, Public Utilities, Community Relations and Equal Business Opportunity. Each director is responsible for the administration of his or her department and its respective divisions.

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General Fund Summary

The general fund provides financial support for the city's basic services. Many divisions are funded solely by the general fund, others receive general fund subsidies, and others have multiple funding sources.

Revenues, excluding the unencumbered balance and transfers from other funds, are projected at $653.8 million, an increase of 12.3 percent from 2009 revenue projections. A description of the major revenue sources of the general fund is provided below, followed by a revenue summary chart.

Income Tax

The primary source of revenue to the general fund is the income tax. Columbus' income tax was first instituted in 1947 at 0.5 percent. Subsequent increases occurred in 1956, to 1.0 percent; in 1971, to 1.5 percent; in 1982, to 2.0 percent, and in 2009 to its current 2.5 percent.

The city levies an income tax on all wages, salaries, commissions, and other compensation paid to employees and on the net proceeds of business operations in the city. Pursuant to Columbus City Codes, Section 361.36, 75 percent of all income tax collections are deposited in the general fund for general fund operations and 25 percent of collections are deposited in a separate fund to service debt on capital improvements.

Approximately 85 percent of income taxes are collected through employer withholdings. Payments are made to the city on a statutorily prescribed basis.

The income tax is the largest source of revenue for general fund operations. In 2010, income tax revenues are expected to comprise almost 70 percent of total general fund revenue.

Property Tax

The city annually receives property taxes equal to 3.14 mills of assessed tangible and real property and public utility, located in the city. Property taxes are collected by Franklin, Fairfield, and Delaware counties and are typically remitted to the city on a semi-annual basis. Collections are based on the prior year's assessed valuations, established by state law at 35 percent of appraised market value for real property, at 88 percent for tangible personal property, and at 100 percent of true value for public utility property. Taxes are collected one year in arrears for real property and in the current year for tangible personal property.

Pursuant to Ohio statute and Columbus City Codes, property tax revenue is used for three purposes: certain debt service requirements, partial payment of police and fire pension costs, and general fund operations. State law requires that the first two obligations be met before property tax revenue can be deposited into the general fund for general operations. Because the city pays debt service on non-enterprise capital improvements from the special income tax (SIT) fund, property tax revenues are deposited directly in the general fund.

Historically, large increases typically have occurred every sixth year due to comprehensive reappraisals. Less formal triennial updates, which occur the third year in

between the six-year appraisals, have produced more modest growth. A comprehensive reappraisal took place in 2005, the effect of which was felt in 2006, since real property taxes are collected in arrears. However, Franklin County did not increase residential values as part of the 2008 appraisal update (payable in 2009), and it is projected that collections will actually decline by 0.34 percent in 2009. The cost of the 2009 special income tax election will be incurred in 2010, as an offset to property tax collections, which, combined with continuing foreclosures and delinquencies, is expected to result in projected negative growth of 2.85 percent in 2010.

Hotel-Motel Tax

Columbus City Code Section 371.02 authorizes the levying of a six percent excise tax on room rates at hotels and motels located in the city. In 1988, 15 percent of the hotel-motel tax was repealed to allow the Convention Facilities Authority to use 0.9 percent of the total tax to finance construction of a convention center. In 1989, the city levied the 5.1 percent tax balance. Revenues are distributed in the following manner: 29.4 percent for the advancement of cultural development in the community; between 29.4 and 36.0 percent to promote the City of Columbus; 8.2 percent for emergency human service needs; 8.4 percent for deposit into the housing trust fund, and the balance deposited into the general fund without restriction. The 2010 projection for general fund hotel-motel tax receipts is $3.1 million.

Kilowatt-Hour Tax

Beginning in 2001, a tax was levied on users of electricity provided by the Division of Electricity. Known as the kilowatt-hour (KWH) tax, state statutes provide for these monies collected from users located within the city to be deposited to the city's general fund. These revenues are estimated at $3.3 million for 2010.

Shared Revenues

Local government fund (LGF) revenues represent portions of various State of Ohio taxes which are shared with local governments within the state. The local community funds, formerly known as the local government fund, and the local government revenue assistance fund are now combined as the local community funds from the State of Ohio. This category also includes the city's share of estate taxes and other smaller taxes. Total revenues are projected at $47.2 million in 2010, a 1.19 percent decline from 2009 projections.

Fines and Penalties

The City of Columbus receives 100 percent of all municipal court costs and fines assessed in cases initiated by the city (other than those that have been earmarked for special purposes such as computerization of court functions), as well as fines assessed for traffic and parking violations. In addition, the city receives a percentage of court costs and fines assessed in cases initiated by the state, county or other municipalities and tried in the Franklin County Municipal Court. Revenues from fines and penalties are projected to remain flat in 2010, there being no increase in fees foreseen at this point, and are expected to generate $22.1 million.

Charges for Service

Sources of revenue in this category include pro-rata charges, parking meter revenues and other parking charges, and revenue from various divisions that charge for services. These include auto impounding fees, sales of impounded autos and other police service charges, certain fire protection and dispatching service charges, third party reimbursements for emergency medical services (EMS), and revenue from the collection of income taxes and prosecution services for other municipalities and villages. Total revenues from charges for service are projected at $55.3 million in 2010, a 0.76 percent decline from 2009.

Pursuant to Ordinance 2956-96, all independent funds are assessed an administrative service charge of 4.5 percent of revenues, the proceeds of which are deposited into the general fund. This charge, referred to as “pro-rata”, represents a fee for certain services performed by administrative divisions for enterprise, special revenue, grant and internal service divisions, and for which no specific service charge is assessed. Services include, but are not limited to, debt administration and budget preparation provided by the Finance and Management Department, legal services provided by the City Attorney, financial reporting and assistance provided by the City Auditor, and maintenance and cleaning services provided by the Division of Facilities Management.

Investment Earnings

Investment earnings are deposited into the fund in which they were earned. The Treasury Investment Board, consisting of the City Treasurer, City Auditor, and the Finance and Management Director, is responsible for investing the city's liquid assets. In order to ensure the credit-worthiness of the investment of public monies, federal statutes restrict municipal investment to U.S. government securities, bank certificates of deposit, and repurchase agreements. General fund investment earnings are projected to yield seven million dollars in 2010.

License and Permit Fees

This category consists primarily of cable communications fees and fees charged by the Department of Public Safety for the issuance and enforcement of City of Columbus licenses and permits. The city charges cable companies a service permit fee for the ability to operate a cable system in the City of Columbus, equal to five percent of cable operator gross revenues. Fees in this category are estimated at $9.7 million in 2010, of which Cable TV permits are expected to be approximately $8.3 million.

Other Revenue

This category includes various unclaimed funds, refunds and miscellaneous revenue. The 2010 estimate is $1.375 million.

Encumbrance Cancellations

These funds represent monies set aside in prior fiscal years for expenditures that subsequently were not made. Funds then can be made available for use through the cancellation of encumbrances. The estimate for 2010 is $1.4 million.

GENERAL FUND
REVENUE BY SOURCE AND YEAR
HISTORICAL AND PROJECTED
2006-2010

SOURCE	2006 ACTUAL	PERCENT CHANGE	2007 ACTUAL	PERCENT CHANGE	2008 ACTUAL	PERCENT CHANGE	2009 PROJECTED	PERCENT CHANGE	2010 PROJECTED	PERCENT CHANGE	2010 PERCENT OF TOTAL
Income Tax	$ 376,365,049	6.62%	$ 391,176,817	3.94%	$ 389,117,331	-0.53%	$ 377,950,000	-2.87%	$ 453,500,000	19.99%	69.24%
Property Tax	51,048,472	12.29%	51,607,785	1.10%	51,435,378	-0.33%	51,262,000	-0.34%	49,800,000	-2.85%	7.60%
Kilowatt Hour Tax	3,334,596	-0.88%	3,449,344	3.44%	3,365,494	-2.43%	3,260,000	-3.13%	3,300,000	1.23%	0.50%
Hotel/Motel Tax	3,418,590	6.69%	3,647,763	6.70%	3,597,542	-1.38%	3,100,000	-13.83%	3,100,000	0.00%	0.47%
TOTAL TAXES	434,166,707	7.20%	449,881,709	3.62%	447,515,745	-0.53%	435,572,000	-2.67%	509,700,000	17.02%	77.82%
Local Government Fund	43,995,413	1.00%	47,271,190	7.45%	46,942,285	-0.70%	39,670,000	-15.49%	39,100,000	-1.44%	5.97%
Revenue Assistance Fund	3,840,772	-0.02%	-	-100.00%	-		-		-		
Estate Tax	9,926,200	11.01%	7,642,210	-23.01%	10,342,393	35.33%	7,000,000	-32.32%	7,000,000	0.00%	1.07%
Liquor Permit Fee, Other	1,145,859	1.89%	1,138,142	-0.67%	1,139,293	0.10%	1,120,000	-1.69%	1,120,000	0.00%	0.17%
TOTAL SHARED REVENUE	58,908,244	2.51%	56,051,542	-4.85%	58,423,971	4.23%	47,790,000	-18.20%	47,220,000	-1.19%	7.21%
License and Permit Fees	8,473,898	350.18%	8,566,982	1.10%	9,231,736	7.76%	9,762,000	5.74%	9,700,000	-0.64%	1.48%
Fines and Penalties	20,669,858	0.61%	21,313,071	3.11%	21,403,177	0.42%	21,993,000	2.76%	22,100,000	0.49%	3.37%
Investment Earnings	20,411,101	100.09%	30,944,294	51.61%	24,923,854	-19.46%	7,200,000	-71.11%	7,000,000	-2.78%	1.07%
Charges for Service	42,447,529	7.18%	46,727,981	10.08%	53,625,518	14.76%	55,724,000	3.91%	55,300,000	-0.76%	8.44%
All Other	2,326,655	-54.91%	1,948,329	-16.26%	9,207,047	372.56%	1,549,000	-83.18%	1,375,000	-11.23%	0.21%
TOTAL OTHER REVENUES	94,329,041	21.89%	109,500,657	16.08%	118,391,332	8.12%	96,228,000	-18.72%	95,475,000	-0.78%	14.58%
TOTAL ALL REVENUES	587,403,992	8.80%	615,433,908	4.77%	624,331,048	1.45%	579,590,000	-7.17%	652,395,000	12.56%	99.60%
Encumbrance Cancellations	1,242,793	22.32%	5,936,479	377.67%	2,693,177	-54.63%	1,585,000	-41.15%	1,405,000	-11.36%	0.21%
Unencumbered Balance	20,196,928	-6.83%	26,359,754	30.51%	17,277,690	-34.45%	25,000	-99.86%	-	-100.00%	0.00%
Fund Transfers	13,630,895	4.85%	100,198	-99.26%	7,716,112	7600.86%	35,133,261	355.32%	1,200,000	-96.58%	0.18%
Other Misc. Transfers	-	-	-		-		1,200,000		-		0.00%
Total Annual Resources	622,474,608	8.15%	647,830,339	4.07%	652,018,027	0.65%	617,533,261	-5.29%	655,000,000	6.07%	100.00%
27th Pay Period Reserve Fund	15,402,237	13.65%	17,252,237	12.01%	1,225,074	-92.90%	2,976,074	142.93%	4,762,074	60.01%	
Economic Stabilization Fund	41,812,246	0.18%	44,480,652	6.38%	40,104,652	-9.84%	9,866,739	-75.40%	9,866,739	0.00%	
TOTAL GENERAL FUND AVAILABLE RESOURCES	**$ 679,689,091**	**7.74%**	**$ 709,563,228**	**4.40%**	**$ 693,347,753**	**-2.29%**	**$ 630,376,074**	**-9.08%**	**$ 669,628,813**	**6.23%**	

Expenditures and Personnel

The following tables provide summary detail on general fund expenditures and personnel levels.

GENERAL FUND 2010 PROPOSED BUDGET SUMMARY BY CHARACTER

Department/Division	Personnel	Materials	Services	Other	Capital	Transfers	Totals
City Council	$ 2,854,245	$ 33,000	$ 263,064	$ -	$ -	$ -	$ 3,150,309
City Auditor							
City Auditor	2,499,166	28,600	711,206	-	-	-	3,238,972
Income Tax	6,134,386	80,000	1,231,108	-	-	-	7,445,494
Total	8,633,552	108,600	1,942,314	-	-	-	10,684,466
City Treasurer	861,547	3,000	42,505	-	-	-	907,052
City Attorney							
City Attorney	9,506,735	65,750	344,053	-	-	-	9,916,538
Real Estate	229,941	-	-	-	-	-	229,941
Total	9,736,676	65,750	344,053	-	-	-	10,146,479
Municipal Court Judges	13,047,278	37,100	955,923	-	-	-	14,040,301
Municipal Court Clerk	9,119,382	158,401	950,938	-	-	-	10,228,721
Civil Service	2,766,496	34,220	148,490	-	-	-	2,949,206
Public Safety							
Administration	1,098,229	6,367	6,793,360	-	-	300,000	8,197,956
Support Services	4,285,173	467,175	1,007,282	1,000	-	-	5,760,630
Police	233,618,200	4,336,422	13,311,548	225,000	-	-	251,491,170
Fire	185,395,240	4,031,315	10,535,036	97,501	-	-	200,059,092
Total	424,396,842	8,841,279	31,647,226	323,501	-	300,000	465,508,848
Mayor's Office							
Mayor	1,637,981	6,148	76,432	-	-	-	1,720,561
Community Relations	640,948	3,157	43,131	-	-	-	687,236
Equal Business Opportunity	613,481	1,750	27,040	-	-	-	642,271
Total	2,892,410	11,055	146,603	-	-	-	3,050,068
Development							
Administration	2,628,209	49,312	2,651,796	-	-	21,000	5,350,317
Econ. Development	365,036	6,950	598,167	4,268,460	-	-	5,238,613
Building Services	4,656,157	50,853	525,715	10,000	-	-	5,242,725
Planning	1,262,862	18,200	65,292	-	-	-	1,346,354
Housing	147,939	2,500	2,969,686	-	-	-	3,120,125
Total	9,060,203	127,815	6,810,656	4,278,460	-	21,000	20,298,134
Finance and Management							
Finance Administration	1,889,931	4,950	130,012				2,024,893
Financial Management	2,420,846	11,525	1,840,837				4,273,208
Facilities Management	5,269,922	366,808	8,716,216	15,750			14,368,696
	9,580,699	383,283	10,687,065	15,750	-	-	20,666,797
Fleet- General Fund Vehicles	-	-	-	-	1,000,000	-	1,000,000
Finance City-wide	-	-	-	-	-	5,587,466	5,587,466
Finance Technology (Pays gf agency bills)	-	-	12,799,508	-	-	-	12,799,508
Human Resources	1,142,566	32,407	108,696	-	-	-	1,283,669
Citywide Severance Plan	-	-	515,000	-	-	-	515,000
Health	-	-	-	-	-	17,812,315	17,812,315
Recreation and Parks	-	-	-	-	-	23,799,132	23,799,132
Public Service							
Administration	1,975,879	3,960	21,211	-	-	-	2,001,050
Refuse Collection	13,712,540	91,250	11,679,189	60,300	-	-	25,543,279
Mobility Options	2,438,374	18,645	551,681	19,500	-	-	3,028,200
Total	18,126,793	113,855	12,252,081	79,800	-	-	30,572,529
Total General Operating Fund	**$ 512,218,689**	**$ 9,949,765**	**$ 79,614,122**	**$ 4,697,511**	**$ 1,000,000**	**$ 47,519,913**	**$ 655,000,000**

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GENERAL FUND EXPENDITURE AND BUDGET SUMMARY	2007 ACTUAL[1]	2008 ACTUAL[2]	2009 PROJECTED	2010 BUDGET	% CHANGE
City Council	$ 3,734,856	$ 3,730,757	$ 2,955,546	$ 3,150,309	6.59%
City Auditor					
City Auditor	4,307,972	2,937,608	3,141,608	3,238,972	3.10%
Income Tax	7,884,358	6,998,369	7,011,866	7,445,494	6.18%
Total	12,192,330	9,935,977	10,153,474	10,684,466	5.23%
City Treasurer	913,601	914,179	930,568	907,052	-2.53%
City Attorney					
City Attorney	10,164,795	10,157,122	10,167,188	9,916,538	-2.47%
Real Estate	355,289	344,847	188,763	229,941	21.81%
Total	10,520,084	10,501,969	10,355,951	10,146,479	-2.02%
Municipal Court Judges	13,055,964	13,818,423	13,870,460	14,040,301	1.22%
Municipal Court Clerk	9,867,223	10,288,378	10,171,487	10,228,721	0.56%
Civil Service	3,455,856	3,219,733	2,839,805	2,949,206	3.85%
Public Safety					
Administration	2,246,849	10,193,253	7,635,543	8,197,956	7.37%
Support Services	6,011,379	5,699,050	5,156,062	5,760,630	11.73%
Police	243,275,034	254,768,796	244,575,878	251,491,170	2.83%
Fire	184,106,025	191,844,364	190,333,496	200,059,092	5.11%
Total	435,639,287	462,505,463	447,700,979	465,508,848	3.98%
Mayor's Office					
Mayor	2,249,992	2,067,093	1,787,105	1,720,561	-3.72%
Community Relations	1,063,927	877,698	718,977	687,236	-4.41%
Equal Business Opportunity	942,818	812,813	641,599	642,271	0.10%
Office of Education	1,647,730	963,530	69,409	-	-100.00%
Total	5,904,467	4,721,134	3,217,090	3,050,068	-5.19%
Development					
Administration	4,018,712	2,973,648	4,162,964	5,350,317	28.52%
Economic Development	3,937,959	4,771,708	4,566,329	5,238,613	14.72%
Building Services	-	-	4,065,720	5,242,725	28.95%
Planning	1,619,582	1,254,428	1,367,512	1,346,354	-1.55%
Neighborhood Services	10,980,136	9,290,309	1,435,958	-	-100.00%
Housing	3,261,952	3,701,723	2,893,461	3,120,125	7.83%
Total	23,818,341	21,991,816	18,491,944	20,298,134	9.77%
Finance and Management					
Finance Administration	2,774,727	2,264,725	1,958,004	2,024,893	3.42%
Financial Management	4,530,106	5,052,615	3,887,056	4,273,208	9.93%
Facilities Management	15,634,345	14,806,643	13,507,721	14,368,696	6.37%
	22,939,178	22,123,983	19,352,781	20,666,797	6.79%
Citywide Technology	-	12,389,728	11,787,380	12,799,508	8.59%
Finance City-wide	3,565,000	10,000	2,140,061	5,587,466	161.09%
Fleet- General Fund Vehicles (Non Safety)	3,491,393	1,074,253	221,726	1,000,000	351.01%
Human Resources	2,118,956	1,647,552	1,320,196	1,283,669	-2.77%
Citywide Severance Plan	-		1,657,876	515,000	-68.94%
Health	20,689,532	19,854,450	15,864,837	17,812,315	12.28%
Recreation and Parks	28,038,283	26,223,096	21,175,580	23,799,132	12.39%
Public Service					
Administration	2,485,719	2,095,939	2,049,621	2,001,050	-2.37%
Refuse Collection	25,490,766	21,750,219	18,402,809	25,543,279	38.80%
Mobility Options	3,075,530	3,198,789	2,873,091	3,028,200	5.40%
Total	31,052,015	27,044,947	23,325,521	30,572,529	31.07%
Total General Operating Fund	**$ 630,996,366**	**$ 651,995,838**	**$ 617,533,262**	**$ 655,000,000**	6.07%

[1] Divisional 2007 expenditures included technology expenditures. Beginning in 2008, those expenditures are budgeted in Finance and Management.
[2] 2008 expenditures do not include expenditures for the 27th pay period, in order to provide meaningful comparisons.

GENERAL FUND PERSONNEL SUMMARY

	2007 Actual	2008 Actual	2009 Budgeted	2010 Budgeted
City Council	35	34	38	38
City Auditor				
City Auditor	24	24	34	34
Income Tax	79	77	82	82
Total	103	101	116	116
City Treasurer	10	10	12	12
City Attorney				
City Attorney	108	111	109	104
Real Estate	4	4	4	2
Total	112	115	113	106
Municipal Court Judges	180	179	184	184
Municipal Court Clerk	149	149	150	150
Civil Service	34	33	33	32
Public Safety				
Administration	10	10	10	9
Support Services	56	52	50	50
Police- Non Uniformed	358	336	327	312
Police- Uniformed (1)	1,927	1,903	1,882	1,865
Fire- Non Uniformed	48	47	36	37
Fire- Uniformed	1,514	1,522	1,525	1,499
Total	3,913	3,870	3,830	3,772
Mayor's Office				
Mayor	20	18	14	13
Community Relations	8	7	7	7
Equal Business Opportunity	10	9	7	7
Office of Education	6	5	-	-
	44	39	28	27
Development				
Administration	27	23	21	24
Building Services	-	-	-	55
Economic Development	3	3	3	3
Neighborhood Services	79	73	59	-
Planning	13	14	14	14
Housing	6	5	2	2
Total	128	118	99	98
Finance and Management				
Administration	24	22	22	21
Financial Management	26	24	26	26
Facilities Management	79	76	71	72
Total	129	122	119	119
Human Resources	15	14	11	10
Public Service				
Administration	34	27	30	26
Refuse Collection	203	162	158	184
Mobility Options	-	-	34	34
Parking Violations	37	35	-	-
Total	274	224	222	244
Total General Fund	**5,126**	**5,008**	**4,955**	**4,908**

2007 and 2008 are year-end actuals, while 2009 and 2010 are budgeted

(1) *2009 includes the 114th Academy class which was partially funded by a JAG (Byrne) grant.*
2010 does not include 50 recruits funded under COPS Grant.

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GENERAL FUND PERSONNEL SUMMARY

	2007 Actual	2008 Actual	2009 Budgeted	2010 Budgeted
City Council	35	34	38	38
City Auditor				
City Auditor	24	24	34	34
Income Tax	79	77	82	82
Total	103	101	116	116
City Treasurer	10	10	12	12
City Attorney				
City Attorney	108	111	109	104
Real Estate	4	4	4	2
Total	112	115	113	106
Municipal Court Judges	180	179	184	184
Municipal Court Clerk	149	149	150	150
Civil Service	34	33	33	32
Public Safety				
Administration	10	10	10	9
Support Services	56	52	50	50
Police- Non Uniformed	358	336	327	312
Police- Uniformed (1)	1,927	1,903	1,882	1,865
Fire- Non Uniformed	48	47	36	37
Fire- Uniformed	1,514	1,522	1,525	1,499
Total	3,913	3,870	3,830	3,772
Mayor's Office				
Mayor	20	18	14	13
Community Relations	8	7	7	7
Equal Business Opportunity	10	9	7	7
Office of Education	6	5	-	-
	44	39	28	27
Development				
Administration	27	23	21	24
Building Services	-	-	-	55
Economic Development	3	3	3	3
Neighborhood Services	79	73	59	-
Planning	13	14	14	14
Housing	6	5	2	2
Total	128	118	99	98
Finance & Management				
Administration	24	22	22	21
Financial Management	26	24	26	26
Facilities Management	79	76	71	72

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Community Development Block Grant Operating Fund

2010 Fund Balance Summary

The community development block grant (CDBG) fund typically realizes beginning year cash balances resulting from reprogramming of previous years' unspent funds and modest unappropriated cash balances. The amounts carried forward to 2008 and 2009 were $2,255,757, and $538,564 respectively. The 2010 beginning year cash balance is projected to be $1,223,108.

The following table reflects the fund balance assumptions:

2010 CDBG FUND BALANCE SUMMARY		
Projected Unencumbered Cash Balance (January 1, 2010)	$	1,223,108
Plus Estimated 2010 Receipts		8,208,340
Total Estimated Available Resources		9,431,448
Less 2010 Recommended Operating Budget		(8,523,797)
Projected Available Balance (December 31, 2010)	**$**	**907,651**

2010 Revenues

Carryover and reprogrammed funds will provide 12.97 percent of the available funding.

The entitlement award from the U.S. Department of Housing & Urban Development (HUD) is expected to be approximately 75.05 percent of all CDBG resources. Entitlement allocations vary by congressional legislative action. As this document is being printed, Congress has not yet enacted the HUD spending bill for FY2010; however both the Senate and House versions of the bill grant an increase to CDBG. The city is projecting an increase of 9.61 percent for 2010.

Economic development loan repayments account for 6.04 percent of CDBG resources and have declined steadily in recent years. The city now contracts with two sub-recipient agencies to implement economic development revolving loan programs. Loan repayments are retained by these agencies for additional loans.

Housing loan repayments are expected to be 3.71 percent of CDBG resources. Housing revenues are trending downward, the result of more grants and deferred loans being issued in recent years in lieu of amortized loans.

Miscellaneous revenues include interest earnings on revolving loan funds (which must be remitted to HUD) and program income from activities such as the school's out

program, loan repayments from the discontinued roof repair program, and environmental blight activities. Miscellaneous revenues are expected to account for 2.23 percent of CDBG resources.

The following table summarizes CDBG revenues by type and year:

CDBG REVENUE BY SOURCE AND YEAR

REVENUE SUMMARY	2007 Actual	2008 Actual	2009 Estimated	2010 Proposed
Carryover and Reprogramming	$ 3,532,339	$ 2,255,756	$ 892,379	$ 1,223,108
Entitlement Award	6,609,044	6,362,991	6,457,750	7,078,340
Economic Development Repayments	1,096,174	844,413	962,951	570,000
Housing Loan Repayments	1,033,679	501,136	262,618	350,000
Miscellaneous Receipts	408,258	264,861	124,268	210,000
TOTAL RESOURCES	**$ 12,679,494**	**$ 10,229,157**	**$ 8,699,966**	**$ 9,431,448**
PERCENT CHANGE		**-19.3%**	**-14.9%**	**8.4%**

2010 Proposed Operating Budget

CDBG activities are divided into four primary themes: affordable housing opportunity, neighborhood and target area revitalization, economic development and economic opportunity, and supportive services. All activities satisfy one of two basic federal mandates: the elimination of slum and blight or benefit to low and moderate income families and individuals. As part of the CDBG budget process, the city solicits significant community input for developing priorities and the funding of activities.

The four primary themes and activities are further defined below:

Affordable Housing Opportunity

The activities funded under this theme support the current level of housing options and related services for special needs populations, expand the conservation and improvement of existing affordable owner and renter housing in targeted areas, increase opportunities for low and moderate income households to become and remain homeowners, and ensure equal access to housing.

The largest activities within affordable housing opportunity are the affordable housing opportunity fund, which provides for housing rehabilitation, housing accessibility modifications and senior citizen home maintenance, and the homeowner assistance program staff, which implement the housing program. Also funded under affordable housing opportunity are the fair housing services contract, the relocation and housing administrative staff, and the AIDS housing program. The affordable housing opportunity component includes a total of 10 activities totaling $2,971,460, or 34.86 percent of the CDBG budget.

Neighborhood and Target Area Revitalization

The neighborhood and target area revitalization programs seek to enable residents to play a greater role in community leadership, self-help, advocacy and development issues; to provide technical and financial assistance to community-based organizations in order to address neighborhood needs; to improve the infrastructure and physical environment of Columbus' central city neighborhoods; and to preserve and promote the character and assets of neighborhoods and target areas.

Notable activities are the code enforcement program, which is responsible for property inspections and is a major participant in the neighborhood pride initiative; the environmental nuisance program, which abates weeds and solid waste within the community development service area; the land reutilization program, which allows the city to designate and acquire certain tax delinquent properties for redevelopment; and the neighborhood liaisons who work closely with neighborhood leaders to discuss, address and resolve community issues. The neighborhood and target area component includes a total of 5 activities totaling $1,786,097, or 20.95 percent of the CDBG budget.

Economic Development and Economic Opportunity

This theme seeks to create and maintain a favorable business environment in low and moderate income areas while generating employment, business growth and consumer services; to promote thriving small and emerging for-profit and non-profit businesses throughout Columbus; to increase low and moderate income individuals' access to regional job markets and locations; and to improve public infrastructure in commercial and industrial areas.

The economic development loan fund seeks to promote low and moderate income job creation. The fund provides working capital to small businesses with an emphasis on minority owned businesses and provides fixed asset financing to business borrowers that create jobs through expansion. The neighborhood support fund provides monies to neighborhood-based organizations to develop and implement their own economic development projects, initiatives, and services. Also funded within this theme are staff for brownfield remediation, business development office, business financing, and neighborhood commercial development. Economic development includes a total of 7 activities totaling $1,828,899, or 21.46 percent of the CDBG budget.

Supportive Services

The supportive services goals are designed to make Columbus neighborhoods safer places in which to live, work and raise a family; to meet the comprehensive health needs, including health management skills, within our neighborhoods and target areas; to assist families and individuals moving from poverty or public assistance to stability or self-sufficiency; and to provide a coordinated system of childcare, education and development services for children, teens and families.

All activities funded under supportive services require direct benefit to low and moderate income citizens. Notable among these are the pregnancy support program, which impacts high-risk pregnant women through active community outreach; the capital kids program, which provides out-of-school programming for Columbus children; the sexual health awareness program which seeks to reduce STD/HIV infection, unwanted pregnancies and high-risk sexual activities; and the school's out program, which funds a day camp for children on days that the Columbus Public Schools are not in session. Supportive services include a total of 7 activities totaling $1,178,105, or 13.82 percent of the CDBG budget.

The CDBG budget also provides monies for programmatic support. Most notable is the loan servicing contract which provides for assistance in the administration of both the housing and economic development loan portfolios. Programmatic support includes a total of 5 activities totaling $699,236, or 8.20 percent of the CDBG budget.

Non-Program Expenditures

CDBG regulations require any interest earned on revolving loan funds be remitted to the U.S. Treasury. The estimate for 2010 is $60,000 and represents 0.70 percent of the total budget.

The following table summarizes the community development block grant fund recommended appropriation levels:

2010 CDBG PROPOSED OPERATING BUDGET

DIVISION	PERSONNEL	SUPPLIES	SERVICES	OTHER
Development - Admin.	958,709	3,000	218,214	-
Economic Development	715,235	4,350	1,109,314	-
Building Services	878,747	2,000	140,000	-
Housing	1,081,592	18,600	1,129,348	575,412
Finance & Management	333,540	4,000	210,133	60,000
Public Health	248,035	-	-	-
Recreation and Parks	793,733	2,920	36,615	300
TOTAL	**$ 5,009,591**	**$ 34,870**	**$ 2,843,624**	**$ 635,712**

2010 CDBG PROPOSED OPERATING BUDGET					
DIVISION	PERSONNEL	SUPPLIES	SERVICES	OTHER	TOTAL
Development - Admin.	958,709	3,000	218,214		
Economic Development	715,235	4,350	1,109,314		
Building Services	878,747	2,000	140,000		
Housing	1,081,592	18,600	1,129,348		
Finance & Management	333,540	4,000	210,133		
Public Health	248,035	-	-		
Recreation and Parks	**793,733**	**2,920**	**36,615**	**300**	**833,568**
TOTAL	$ **5,009,591**	$ **34,870**	$ **2,843,624**	$ **635,712**	$ **8,523,797**

Special Revenue Funds

Municipal Court Computer System Procurement and Maintenance Fund

2010 Cash Balance Statement

The municipal court computer fund is projected to begin 2010 with an unencumbered cash balance of $897,620. This fund was created to provide the Municipal Court with computer hardware, software, training and computer-related services. Effective March 1, 1993, the Ohio Revised Code was amended to allow the addition of court fees for the purpose of court computerization. For the Municipal Court Judges, the fee is $3 per cause of action or appeal. The Municipal Court Clerk may add an amount of $10 per transaction, including causes of action or appeals. The projection of total revenue attributable to the Municipal Court Judges for 2010 is $539,859; revenue for the Clerk of Courts is $1,799,884.

2010 MUNICIPAL COURT COMPUTER FUND BALANCE SUMMARY		
Unencumbered Cash Balance (January 1, 2010)	$	897,620
Plus Estimated 2010 Receipts		2,339,743
Plus Estimated Encumbrance Cancellations		25,000
Total Estimated Available Resources	$	3,262,363
Less 2010 Recommended Operating Budget		(2,473,571)
Projected Available Balance (December 31, 2010)	**$**	**788,792**

Street Construction Maintenance and Repair Fund

2010 Cash Balance Statement

The street construction, maintenance and repair (SCMR) fund is projected to end 2010 with a fund balance of $3,415,459. Revenue for the SCMR fund is expected to increase $944,885 over 2009. In 2010, the storm water fund will reimburse the SCMR fund for the $6.7 million cost of the street cleaning and snow and ice removal programs. In 2010, salt, asphalt, and bridge maintenance will not be budgeted in this fund. Also, a portion of the bulk program in the Refuse Collection Division will be funded by the SCMR fund.

2010 STREET CONSTRUCTION MAINTENANCE AND REPAIR FUND BALANCE SUMMARY		
Unencumbered Cash Balance (January 1, 2010)	$	3,833,492
Plus Estimated 2010 Receipts		45,921,217
Plus Estimated Encumbrance Cancellations		100,000
Total Estimated Available Resources	$	49,854,709
Less 2010 Recommended Operating Budget		(46,439,250)
Projected Available Balance (December 31, 2010)	**$**	**3,415,459**

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2010 Revenue Summary

STREET CONSTRUCTION MAINTENANCE AND REPAIR FUND

REVENUE BY SOURCE AND YEAR

HISTORICAL AND PROJECTED

2007 - 2010

REVENUE SUMMARY	2007 Actual	2008 Actual	2009 Estimated	2010 Proposed
Charges for Services	$ 691,036	$ 830,198	$ 1,188,940	$ 1,103,411
Motor Vehicle Fuel Tax	24,341,110	24,771,460	23,491,087	23,608,542
Motor Vehicle License Tax	7,293,570	8,026,347	8,064,216	8,104,608
Franklin County Reimbursements	1,340,899	2,187,323	2,700,000	2,700,000
Traffic Lane Lining	952,756	423,752	-	-
Right of Way	935,271	916,833	916,833	944,338
Refunds/ Damages/Sale of Assets	230,754	337,188	383,498	6,526
Street Cleaning	4,138,872	7,205,482	6,269,005	6,738,872
Miscellaneous Revenues	1,600,651	1,233,736	278,259	252,670
Capital Reimbursement	2,811,160	1,284,002	1,684,494	2,462,250
Insurance Trust Fund Transfer	-	245,500	-	-
Encumbrance Cancellations	100,533	132,307	88,716	100,000
Unencumbered Cash Balance	5,351,053	7,695,946	5,596,488	3,833,492
TOTAL RESOURCES	**$ 49,787,665**	**$ 55,290,074**	**$ 50,661,536**	**$ 49,854,709**
PERCENT CHANGE		**11.05%**	**-8.37%**	**-1.59%**

Revenue Notes:

- Motor vehicle fuel tax revenues will increase slightly in 2010.
- Right-of-way permit fees are estimated at $944,338 in 2010.
- Traffic signal installation revenues are estimated at $2,028,000.
- Franklin County reimbursements are estimated to be $2.7 million in 2010.
- Motor vehicle license tax revenues will increase slightly in 2010.
- Capital reimbursements are estimated at $2,462,250 in 2010, an increase of $777,756 over 2009.
- Reimbursements from the storm water fund will total $6,738,872.

Street Construction Maintenance and Repair Fund Pro Forma Operating Statement

A ten-year pro forma operating statement is presented on the following page. It represents the fund's revenues and expenditures for that period, given certain assumptions, and is essential in providing a framework for future financial decisions. The major assumptions included in this pro forma for years 2011 and beyond are as follows:

- The projected annual growth for motor vehicle fuel tax revenues and motor vehicle license tax revenues is at 0.5 percent per year.
- Operations and maintenance expenses, excluding personnel, health insurance, pro rata and technology, are inflated at three percent per year. Personnel expenses assume 2 percent growth in years 2011 – 2019. Health insurance is projected to grow nine percent per year. Pro rata charges represent 4.5 percent of revenue. It is assumed that there will be zero growth in technology expenses.
- In 2011 and beyond, the SCMR fund will no longer support the bulk Refuse program and funding will come from the general fund.
- The ending fund balance is projected to be positive through 2015.

STREET CONSTRUCTION MAINTENANCE AND REPAIR FUND
PRO FORMA OPERATING STATEMENT

REVENUE	Actual 2008	Estimated 2009	Proposed 2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Motor Vehicle Fuel Tax	$ 24,771,460	$ 23,491,087	$ 23,608,543	$ 23,726,586	$ 23,845,219	$ 23,964,445	$ 24,084,267	$ 24,204,688	$ 24,325,712	$ 24,447,340	$ 24,569,577	$ 24,692,425
Charges for Services	830,198	1,188,940	1,103,410	1,125,467	1,147,965	1,170,913	1,194,319	1,218,194	1,242,546	1,267,385	1,292,721	1,318,563
Motor Vehicle License Tax	8,026,347	8,064,216	8,104,609	8,145,204	8,186,004	8,227,010	8,268,221	8,309,641	8,351,269	8,393,107	8,435,156	8,477,416
Franklin County Reimbursements	2,187,323	2,700,000	2,700,000	2,700,000	2,700,000	2,700,000	2,700,000	2,700,000	2,700,000	2,700,000	2,700,000	2,700,000
Traffic Lane Lining	423,752	-	-	-	-	-	-	-	-	-	-	-
Right of Way Permit Fees	916,833	916,833	944,338	972,668	1,001,848	1,031,904	1,062,861	1,094,747	1,127,589	1,161,417	1,196,259	1,232,147
Refunds/Damages/Sale of Assets	337,188	383,498	6,526	6,526	6,526	6,526	6,526	6,526	6,526	6,526	6,526	6,526
Miscellaneous Revenues	1,233,736	278,259	252,669	258,899	265,294	271,860	278,600	285,519	292,623	299,916	307,404	315,092
Capital Reimbursement	1,284,002	1,684,494	2,462,250	2,060,000	2,121,800	2,185,454	2,251,018	2,318,548	2,388,105	2,459,748	2,533,540	2,609,546
Street Cleaning Revenue	7,205,482	6,269,005	6,738,872	6,907,343	7,080,027	7,257,028	7,438,453	7,624,415	7,815,025	8,010,401	8,210,661	8,415,927
Insurance Trust Fund Transfer	245,500	-	-	-	-	-	-	-	-	-	-	-
TOTAL REVENUE	**47,461,821**	**44,976,332**	**45,921,217**	**45,902,694**	**46,354,683**	**46,815,138**	**47,284,265**	**47,762,278**	**48,249,395**	**48,745,840**	**49,251,844**	**49,767,643**
Beginning Fund Balance	7,695,946	5,596,488	3,833,492	3,415,459	4,946,822	5,612,891	5,360,384	4,132,009	1,866,116	(1,503,672)	(6,048,861)	(11,846,531)
Encumbrance Cancellations	132,307	88,716	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
TOTAL RESOURCES	55,290,074	50,661,536	49,854,709	49,418,153	51,401,505	52,528,029	52,744,650	51,994,287	50,215,510	47,342,168	43,302,983	38,021,112
OPERATING EXPENSES												
Personnel Services	25,989,691	26,585,776	26,516,948	24,980,856	25,480,473	25,990,082	26,509,884	27,040,082	27,580,883	28,132,501	28,695,151	29,269,054
Health Insurance	5,061,506	4,997,787	5,128,003	5,083,793	5,541,334	6,040,054	6,583,659	7,176,188	7,822,045	8,526,029	9,293,372	10,129,775
27th Pay Period	1,021,363	-	-	-	-	-	-	-	-	-	-	-
Supplies & Materials	917,457	2,043,775	628,155	641,850	661,105	680,938	701,366	722,407	744,080	766,402	789,394	813,076
Contractual Services	1,552,634	2,885,171	3,765,914	3,878,891	3,995,258	4,115,116	4,238,569	4,365,726	4,496,698	4,631,599	4,770,547	4,913,664
Pro Rata	2,288,795	2,023,934	2,054,029	2,065,621	2,085,961	2,106,681	2,127,792	2,149,303	2,171,223	2,193,563	2,216,333	2,239,544
Technology	892,926	840,400	867,664	867,664	867,664	867,664	867,664	867,664	867,664	867,664	867,664	867,664
Fleet	5,862,768	4,903,980	5,139,837	4,548,211	4,684,658	4,825,197	4,969,953	5,119,052	5,272,623	5,430,802	5,593,726	5,761,538
Street Lighting	3,248,056	-	-	-	-	-	-	-	-	-	-	-
Landscape Services	2,019,600	2,059,000	2,059,000	2,120,770	2,184,393	2,249,925	2,317,423	2,386,945	2,458,554	2,532,310	2,608,280	2,686,528
311 Operations	292,367	212,179	132,500	136,475	140,569	144,786	149,130	153,604	158,212	162,958	167,847	172,882
Equipment	503,798	92,738	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000
Claims	15,055	63,304	93,200	93,200	93,200	93,200	93,200	93,200	93,200	93,200	93,200	93,200
Transfers	27,570	120,000	-	-	-	-	-	-	-	-	-	-
TOTAL OPERATING EXPENSES	**49,693,586**	**46,828,044**	**46,439,250**	**44,471,331**	**45,788,615**	**47,167,644**	**48,612,640**	**50,128,171**	**51,719,182**	**53,391,029**	**55,149,514**	**57,000,925**
Ending Fund Balance	$ 5,596,488	$ 3,833,492	$ 3,415,459	$ 4,946,822	$ 5,612,891	$ 5,360,384	$ 4,132,009	$ 1,866,116	$ (1,503,672)	$ (6,048,861)	$ (11,846,531)	$ (18,979,813)

Health Special Revenue Fund

2010 Cash Balance Statement

The health special revenue fund is projected to end 2010 with a negative fund balance of $105,690. Total available resources include the unencumbered cash balance, revenues deposited into the health special revenue fund, a general fund transfer subsidy and encumbrance cancellations. These resources are used to cover the Health Department's operating expenditures.

2010 HEALTH SPECIAL REVENUE FUND BALANCE SUMMARY		
Unencumbered Cash Balance (January 1, 2010)	$	(125,691)
Plus Estimated 2010 Receipts		5,575,827
Plus General Fund Transfer		17,812,315
Plus Estimated Encumbrance Cancellations		120,000
Total Estimated Available Resources	$	23,382,451
Less 2010 Recommended Operating Budget		(23,488,141)
Projected Available Balance (December 31, 2010)	**$**	**(105,690)**

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2010 Revenue Summary

HEALTH SPECIAL REVENUE

REVENUE BY SOURCE AND YEAR

HISTORICAL AND PROJECTED

2007-2010

REVENUE SUMMARY	2007 Actual	2008 Actual	2009 Estimated	2010 Proposed
General Fund Transfer	$ 20,689,532	$ 20,373,319	$ 15,864,837	$ 17,812,315
Licenses and Permit Fees	2,200,313	2,348,097	2,474,067	2,595,227
Home Health Inspections	8,310	9,432	10,000	9,500
Vital Statistics	1,311,394	1,191,411	1,089,520	1,177,000
Employee Assist. Program	363,832	401,829	411,000	423,000
Occupational Health & Safety	228,390	209,370	23,886	-
Miscellaneous Charges for Services	1,430,628	1,312,522	1,207,327	1,148,900
Miscellaneous Revenues and Refunds	25,220	127,552	740,844	222,200
Home Health Visits	101,569	36,610	-	-
Encumbrance Cancellations	87,602	200,582	132,000	120,000
Unencumbered Cash Balance	1,106,348	210,117	(482)	(125,691)
TOTAL RESOURCES	**$ 27,553,138**	**$ 26,420,841**	**$ 21,953,000**	**$ 23,382,451**
PERCENT CHANGE		**-4.11%**	**-16.91%**	**6.51%**

Revenue Notes:

- The health special revenue fund receives a transfer from the city's general fund each year to cover all budgeted operating expenses that cannot be supported solely by other Columbus Public Health Department revenue sources. The general fund subsidy totaling $17,812,315, representing 76 percent of Health's operating revenues, is an increase of 12 percent over the subsidy in 2009. For the general fund subsidy, the 2008 through 2010 figures, unlike in 2007, do not include technology expenditures, which are budgeted in Finance and Management.
- Other revenues include license and permit fees, charges for services, birth and death certificate fees and various program fees. Revenues, not including the general fund subsidy, unencumbered balance or encumbrance cancellations, are projected to decrease by roughly 9 percent from 2009.
- In 2010, total revenues, excluding the beginning year unencumbered cash balance and estimated encumbrance cancellations, are projected to be $23,388,142.

Recreation and Parks Operation and Extension Fund

2010 Cash Balance Statement

The recreation and parks operation and extension fund cash balance statement is itemized below. Total available resources include the prior year unencumbered cash balance, revenues deposited into the fund, a general fund transfer subsidy and encumbrance cancellations. These resources are used to cover Recreation and Parks Department operating expenditures.

2010 RECREATION AND PARKS OPERATION AND EXTENSION FUND BALANCE SUMMARY	
Unencumbered Cash Balance (January 1, 2010)	$ -
Plus Estimated 2010 Receipts	6,037,292
Plus General Fund Transfer	23,799,132
Plus Estimated Encumbrance Cancellations	305,000
Total Estimated Available Resources	$ 30,141,424
Less 2010 Recommended Operating Budget	(30,141,424)
Projected Available Balance (December 31, 2010)	**$ -**

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2010 Revenue Summary

RECREATION AND PARKS OPERATION AND EXTENSION FUND REVENUE BY SOURCE AND YEAR HISTORICAL AND PROJECTED 2007-2010				
REVENUE SUMMARY	**2007 Actual**	**2008 Actual**	**2009 Estimated**	**2010 Proposed**
Adult Sports	$ 861,738	$ 841,452	$ 855,500	$ 898,500
Aquatics	85,975	61,247	59,795	60,795
Recreation Centers	756,725	758,593	712,189	679,700
Senior Citizen Centers	71,685	62,135	51,989	42,100
Other	2,757,627	3,124,794	2,727,075	2,762,792
Permits	890,918	866,074	913,500	885,500
Boat Docks and Stakes	179,308	193,640	217,455	217,905
CIP Reimbursement	359,952	181,834	500,000	425,000
Rent	30,282	66,141	42,000	45,000
Refunds	144,385	31,905	17,902	20,000
General Fund Transfer	28,038,283	26,963,237	21,175,580	23,799,132
Other Funds Transfer In	-	-	618,000	-
Encumbrance Cancellations	254,675	287,893	315,398	305,000
Unencumbered Cash Balance	(12,512)	157,729	20,726	-
TOTAL RESOURCES	**$ 34,419,041**	**$ 33,596,674**	**$ 28,227,109**	**$ 30,141,424**
PERCENT CHANGE		**-2.39%**	**-15.98%**	**6.78%**

Revenue Notes:

- The recreation and parks operation and extension fund receives a transfer from the city's general fund to cover all budgeted operating expenses that cannot be supported solely by user fees and charges. The general fund subsidy for 2010 is $23.8 million, which is 12.4 percent higher than the 2009 amount. For the general fund subsidy, the 2008 through 2010 figures, unlike in 2007, do not include technology expenditures, which are budgeted in Finance and Management.
- Revenues come from adult sports leagues (softball, soccer, basketball, football and volleyball), recreation fees, gymnasium rentals, tree trimming, capital project management, and various other charges. Revenues are expected to be $6.04 million.
- The city will operate four pools in 2010. The department will continue to waive the entry fee for all pools for the summer outdoor season.
- Tree trimming services in the right-of-way will continue to be billed to the street construction maintenance and repair fund (SCMR) in 2010, generating estimated revenue of $2.1 million.
- Other revenues from user fees, permits, and charges are projected at $3.9 million in 2010.

Golf Course Operations Fund

2010 Cash Balance Statement

The golf course operations fund is projected to begin 2010 with an unencumbered cash balance of $311,351 and end the year with a surplus of $421,719. Revenues are generated from greens fees, golf cart rental fees and the sale of refreshments at the seven municipal golf courses. Ninety percent of greens fee revenues are deposited into this fund, while the remaining ten percent goes directly toward golf course debt retirement.

2010 GOLF COURSE OPERATIONS FUND BALANCE SUMMARY		
Unencumbered Cash Balance (January 1, 2010)	$	311,351
Plus Estimated 2010 Receipts		4,780,000
Plus Estimated Encumbrance Cancellations	$	-
Total Estimated Available Resources		5,091,351
Less 2010 Recommended Operating Budget		(4,669,632)
Projected Available Balance (December 31, 2010)	**$**	**421,719**

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2010 Revenue Summary

GOLF COURSE OPERATIONS FUND REVENUE BY SOURCE AND YEAR HISTORICAL AND PROJECTED 2007-2010				
REVENUE SUMMARY	**2007 Actual**	**2008 Actual**	**2009 Estimated**	**2010 Proposed**
Airport Golf Course	$ 780,928	$ 792,337	$ 772,446	$ 802,034
Mentel Golf Course	860,619	867,514	853,656	876,864
Champions Golf Course	701,127	711,880	714,392	717,496
Raymond/Wilson Road	1,402,144	1,418,288	1,374,288	1,447,647
Turnberry Golf Course	728,002	726,397	747,316	727,340
Walnut Hill Golf Course	204,429	208,380	207,902	208,619
Insurance Adjustment	-	22,500	-	-
Encumbrance Cancellations	93,475	42,275	50,832	-
Unencumbered Cash Balance	518,835	193,041	109,049	311,351
TOTAL RESOURCES	**$ 5,289,559**	**$ 4,982,612**	**$ 4,829,881**	**$ 5,091,351**
PERCENT CHANGE		**-5.80%**	**-3.07%**	**5.41%**

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Revenue Notes:

- Revenue is directly related to weather conditions and is therefore difficult to project. Other factors that impact revenues include competition and the state of the economy.
- Total revenues for 2010 are estimated at $4.78 million, a 2.36 percent increase from 2009 estimated revenues. No encumbrance cancellations are projected at this time, and the total resources available for 2010 are estimated at $5.1 million, a 5.41 percent increase from total resources available in 2009, primarily due to projected higher revenues as well as a higher beginning cash balance.
- The division continues to closely monitor its revenues and expenditures, and plans to take mitigating action in the future should its financial position deteriorate.

Development Services Fund

2010 Cash Balance Statement

During 2009, funding for the activities performed by the Public Service Department was removed from the Development Services Fund. The fund now reflects only those services provided by the Department of Development. All fees and charges associated with development-related services of the Building Services Division are deposited into the fund. Following layoffs in 2009, the department anticipates no further forced reduction in staffing levels in 2010. The fund is projected to end 2010 with an unencumbered cash balance of $2,043,548.

2010 DEVELOPMENT SERVICES FUND BALANCE SUMMARY		
Unencumbered Cash Balance (January 1, 2010)	$	1,688,885
Plus Estimated 2010 Receipts		14,890,000
Plus Estimated Encumbrance Cancellations		75,000
Total Estimated Available Resources	$	16,653,885
Less 2010 Recommended Operating Budget		(14,610,337)
Projected Available Balance (December 31, 2010)	**$**	**2,043,548**

2010 Revenue Summary

Public Service Department revenues have been removed from the fund for 2010. Revenue for the Building Services Division is estimated to increase by approximately 2 percent in 2010.

DEVELOPMENT SERVICES FUND
REVENUE BY SOURCE AND YEAR
HISTORICAL AND PROJECTED
2007-2010

REVENUE SUMMARY	2007 Actual	2008 Actual	2009 Estimated	2010 Proposed
Service Public Inspections	$ 2,706,510	$ 3,088,699	$ 1,638,720	$ -
Service Private Inspections	3,008,754	2,921,054	327,678	-
Service Capital Inspections	3,527,392	4,173,020	-	-
Service Other	568,454	292,653	50,612	-
BSD Residential Construction	2,432,852	3,027,728	3,934,459	3,634,000
BSD Multi-Family Construction	1,871,738	894,187	162,617	105,000
BSD Commercial Construction	5,683,250	7,520,317	6,759,987	7,210,000
BSD Zoning	2,196,271	1,309,610	1,080,547	1,305,000
BSD License/Registration	1,758,959	1,810,966	2,006,341	1,886,000
BSD All Other	826,736	442,977	669,258	750,000
Insurance Trust Fund Transfer	-	136,500	-	-
Unencumbered Cash Balance	(178,759)	1,129,776	486,662	1,688,885
Encumbrance Cancellations	59,175	76,864	97,844	75,000
TOTAL RESOURCES	**$ 24,461,332**	**$ 26,824,351**	**$ 17,214,725**	**$ 16,653,885**
PERCENT CHANGE		**9.66%**	**-35.82%**	**-3.26%**

Development Services Fund Pro Forma Operating Statement

A ten year pro forma operating statement is presented on the following page. It represents the fund's revenues and expenditures for that period, given certain assumptions, and is essential in ensuring the solvency of the fund and for maintaining an acceptable end-of-year balance. The major assumptions included in this pro forma are as follows:

- Revenues are increased by 1.5 percent in the years 2011 - 2019.
- Operations and maintenance expenses, excluding personnel, pro rata and health insurance, are inflated at three percent per year. Personnel expenses assume 2 percent growth in years 2011 - 2019. Health insurance is projected to grow nine percent per year. Pro rata fees represent approximately 4.5 percent of non-city revenue.
- The ending fund balance is projected to be positive through 2016.

DEVELOPMENT SERVICES FUND

PRO FORMA OPERATING STATEMENT

	Actual 2008	Estimated 2009	Proposed 2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
REVENUE SOURCE												
PUBLIC SERVICE:												
PUBLIC INSPECTIONS	$ 3,088,699	$ 1,638,720	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
PRIVATE INSPECTIONS	2,921,054	327,678	-	-	-	-	-	-	-	-	-	-
CAPITAL IMPROVEMENT INSPECTIONS	4,173,020	-	-	-	-	-	-	-	-	-	-	-
OTHER	292,653	50,612	-	-	-	-	-	-	-	-	-	-
BUILDING SERVICES:												
RESIDENTIAL CONSTRUCTION	3,027,728	3,934,459	3,634,000	3,688,510	3,743,838	3,799,995	3,856,995	3,914,850	3,973,573	4,033,176	4,093,674	4,155,079
MULTI-FAMILY CONSTRUCTION	894,187	162,617	105,000	106,575	108,174	109,796	111,443	113,115	114,812	116,534	118,282	120,056
COMMERCIAL CONSTRUCTION	7,520,317	6,759,987	7,210,000	7,318,150	7,427,922	7,539,341	7,652,431	7,767,218	7,883,726	8,001,982	8,122,012	8,243,842
ZONING	1,309,610	1,080,547	1,305,000	1,324,575	1,344,444	1,364,610	1,385,079	1,405,856	1,426,943	1,448,348	1,470,073	1,492,124
LICENSE/REGISTRATION	1,810,966	2,006,341	1,886,000	1,914,290	1,943,004	1,972,149	2,001,732	2,031,758	2,062,234	2,093,168	2,124,565	2,156,433
ALL OTHER	442,977	669,258	750,000	761,250	772,669	784,259	796,023	807,963	820,082	832,384	844,869	857,542
INSURANCE TRUST FUND TRANSFER	136,500	-	-	-	-	-	-	-	-	-	-	-
TOTAL REVENUE	**25,617,711**	**16,630,219**	**14,890,000**	**15,113,350**	**15,340,050**	**15,570,151**	**15,803,703**	**16,040,759**	**16,281,370**	**16,525,591**	**16,773,475**	**17,025,077**
BEGINNING FUND BALANCE	1,129,776	486,662	1,688,885	2,043,548	2,249,507	2,292,690	2,157,838	1,828,403	1,286,432	512,448	(514,687)	(1,817,916)
ENCUMBRANCE CANCELLATIONS	76,864	97,844	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
TOTAL RESOURCES	26,824,351	17,214,725	16,653,885	17,231,898	17,664,557	17,937,841	18,036,541	17,944,162	17,642,803	17,113,039	16,333,788	15,282,161
EXPENDITURES												
OPERATIONS & MAINTENANCE:												
PERSONNEL SERVICES	18,620,074	11,463,245	9,965,423	10,164,731	10,368,026	10,575,387	10,786,894	11,002,632	11,222,685	11,447,139	11,676,081	11,909,603
EMPLOYEE INSURANCE	2,612,964	1,721,216	1,556,361	1,696,433	1,849,113	2,015,533	2,196,931	2,394,654	2,610,173	2,845,089	3,101,147	3,380,250
27th PAY PERIOD	659,000	-	-	-	-	-	-	-	-	-	-	-
MATERIALS & SUPPLIES	93,238	37,570	55,503	57,168	58,883	60,650	62,469	64,343	66,273	68,262	70,310	72,419
SERVICES	1,314,180	432,708	529,817	545,712	562,083	578,945	596,314	614,203	632,629	651,608	671,156	691,291
PRO RATA	789,870	674,756	670,050	680,101	690,302	700,657	711,167	721,834	732,662	743,652	754,806	766,128
TECHNOLOGY	1,332,241	1,027,201	1,382,271	1,382,271	1,382,271	1,382,271	1,382,271	1,382,271	1,382,271	1,382,271	1,382,271	1,382,271
FLEET	492,431	117,144	168,762	173,825	179,040	184,411	189,943	195,641	201,511	207,556	213,783	220,196
OTHER	85,036	52,000	148,150	148,150	148,150	148,150	148,150	148,150	148,150	148,150	148,150	148,150
CAPITAL OUTLAY	338,655	-	134,000	134,000	134,000	134,000	134,000	134,000	134,000	134,000	134,000	134,000
TRANSFERS	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL OPERATIONS & MAINTENANCE	26,337,689	15,525,840	14,610,337	14,982,391	15,371,867	15,780,003	16,208,138	16,657,729	17,130,354	17,627,726	18,151,704	18,704,308
TOTAL EXPENSE	**26,337,689**	**15,525,840**	**14,610,337**	**14,982,391**	**15,371,867**	**15,780,003**	**16,208,138**	**16,657,729**	**17,130,354**	**17,627,726**	**18,151,704**	**18,704,308**
ENDING UNENCUMBERED FUND BAL.	$ 486,662	$ 1,688,885	$ 2,043,548	$ 2,249,507	$ 2,292,690	$ 2,157,838	$ 1,828,403	$ 1,286,432	$ 512,448	$ (514,687)	$ (1,817,916)	$ (3,422,148)

1111 East Broad Street Fund

2009 Cash Balance Statement

In 2007, a special revenue fund entitled the "1111 East Broad Street Operations Fund" was established to allow the Facilities Management Division to deposit rental payments from occupants of the building owned by the city at this location. Facilities Management funds necessary for the operation of the building are deposited in this fund as well. The fund is expected to begin 2010 with an unencumbered cash balance of $320,704. Revenue receipts from leases are projected at $1,453,018, with $952,153 generated from COWIC and $500,865 from the Department of Technology. Estimated available resources total $1,773,722. Operational expenses in 2010 are projected to be just over $1.6 million, leaving a projected available balance at year end of $172,219. While in prior years a general fund transfer has supplemented this fund, no such transfer is likely to be needed in 2010.

2010 1111 EAST BROAD STREET FUND BALANCE SUMMARY		
Unencumbered Cash Balance (January 1, 2010)	$	320,704
Plus Estimated 2010 Receipts		1,453,018
Plus Estimated 2010 General Fund Transfer		-
Plus Estimated Encumbrance Cancellations		-
Total Estimated Available Resources	$	1,773,722
Less 2010 Recommended Operating Budget		#REF!
Projected Available Balance (December 31, 2010)		**#REF!**

Private Inspection Fund

2010 Cash Balance Statement

On April 1, 2009, the Public Service Department ceased all expenditure and revenue activity in the development services fund and established two new funds – the private construction inspection fund and the internal service construction inspection fund. The private construction inspection fund captures the accounting activity of the Division of Design and Construction that is connected with the inspection of private development infrastructure construction that is generally associated with subdivision and commercial development. Revenues for 2010 are budgeted at $1,975,753. The fund is expected to end 2010 with an unencumbered cash balance of $63,475.

2010 PRIVATE INSPECTION FUND BALANCE SUMMARY	
Unencumbered Cash Balance (January 1, 2010)	$ 7
Plus Estimated 2010 Receipts	1,975,753
Plus Estimated Encumbrance Cancellations	2,000
Total Estimated Available Resources	$ 1,977,760
Less 2010 Recommended Operating Budget	(1,914,285)
Projected Available Balance (December 31, 2010)	**$ 63,475**

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Internal Service Funds

Employee Benefits Fund

2010 Cash Balance Statement

In 1993, the employee benefits fund was established. A portion of this fund is dedicated to the administration of the risk management section of the Department of Human Resources. This fund's primary source of revenue is the monthly insurance premium paid by each division for all participating employees of the city's insurance program.

2010 EMPLOYEE BENEFITS FUND BALANCE SUMMARY	
Unencumbered Cash Balance (January 1, 2010)	$ -
Plus Estimated 2010 Receipts	2,954,779
Total Estimated Available Resources	$ 2,954,779
Less 2010 Recommended Operating Budget	(2,954,779)
Projected Available Balance (December 31, 2010)	**$ -**

Revenue Notes:

- The figures cited above reflect only the revenues and expenditures associated with administration of the risk management section of the Department of Human Resources.
- Revenues and expenditures associated with the payment of claims are not represented in this section.

Print and Mailroom Services Fund

2010 Cash Balance Statement

The print and copy center operates as an internal service fund, with costs supported by billing user agencies for print and copy services provided. Mailroom services, transferred from the Department of Technology to the Department of Finance and Management in 2008, are included in this fund as well. Revenues and expenditures for both the print center and the mailroom are accounted for in this fund. Charges for the mailroom, including postage charges, are billed back to user agencies. The fund is projected to begin 2010 with a negative unencumbered cash balance of $33,372, primarily due to low print shop revenues.

2010 PRINT AND MAILROOM SERVICES FUND BALANCE SUMMARY		
Unencumbered Cash Balance (January 1, 2010)	$	(33,372)
Plus Estimated 2010 Print Services Receipts		257,326
Plus Estimated 2010 Mailroom Services Receipts		1,431,355
Plus Estimated Encumbrance Cancellations		-
Total Estimated Available Resources	$	1,655,309
Less 2010 Recommended Operating Budget - Print		(257,481)
Less 2010 Recommended Operating Budget - Mailroom		(1,402,244)
Projected Available Balance (December 31, 2010)	**$**	**(4,416)**

PRINT/ COPY AND MAILROOM SERVICES
REVENUE BY SOURCE AND YEAR
HISTORICAL AND PROJECTED
2007-2010

REVENUE SUMMARY	2007 Actual	2008 Actual	2009 Estimated	2010 Proposed
Resale Printing	$ 49,466	$ 49,737	$ 24,485	$ 64,332
Copy Services	72,668	76,896	67,370	95,210
Printing Services	75,295	96,122	90,870	97,784
Transfers/Refunds/Misc.	-	1,500	-	-
Unencumbered Cash Balance	-	7,323	(58,051)	(33,372)
Encumbrance Cancellations	-	9,532	67,201	-
Mailroom Services	-	1,290,761	1,371,446	1,431,355
TOTAL RESOURCES	**$ 197,429**	**$ 1,531,871**	**$ 1,563,321**	**$ 1,655,309**
PERCENT CHANGE		**675.91%**	**2.05%**	**5.88%**

NOTE: Mailroom services revenues for 2007 are reflected under Department of Technology.

Land Acquisition Fund

2010 Cash Balance Statement

Revenues to the land acquisition fund are comprised of charges to other city divisions for land acquisition services. The 2010 revenue estimate is based on a projection of 3,380 hours of services billed at a rate of $250 per hour. The division reviews its rate periodically and increases it when necessary to fully recover costs. The land acquisition fund is projected to end 2010 with a positive unencumbered cash balance of $75,298.

2010 LAND ACQUISITION FUND BALANCE SUMMARY	
Unencumbered Cash Balance (January 1, 2010)	$ 102,969
Plus Estimated 2010 Receipts	845,000
Plus Estimated Encumbrance Cancellations	15,000
Total Estimated Available Resources	$ 962,969
Less 2010 Recommended Operating Budget	(887,671)
Projected Available Balance (December 31, 2010)	**$ 75,298**

Technology Services Fund

2010 Cash Balance Statement

The technology services fund is housed in the Department of Technology and is projected to begin the year with a negative unencumbered cash balance of $405,006 and end the year with the same. Revenues to the fund consist of charges to other city divisions for technology services, utilizing an updated rate model to determine applicable rates for various operational functions. In addition, the department procures goods, services, and other computer related equipment on the behalf of city divisions and bills back the cost as a direct charge.

2010 TECHNOLOGY SERVICES FUND BALANCE SUMMARY	
Unencumbered Cash Balance (January 1, 2010)	$ (405,006)
Plus Estimated 2010 Receipts	29,965,462
Plus Estimated Encumbrance Cancellations	-
Total Estimated Available Resources	$ 29,560,456
Less 2010 Recommended Operating Budget	(29,965,462)
Projected Available Balance (December 31, 2010)	**$ (405,006)**

Technology Services Fund Pro Forma Operating Statement

The department will continue to use a charge-back methodology to fully recover costs related to information technology services. In 2009, an updated rate model was completed which more accurately reflects user charges and services as well as cost recovery. The department will continue to use a time and attendance reporting system for many of its services.

A pro forma operating statement for the ten-year period beginning in 2010 follows this section. It represents the Technology Director's Office and the Division of Information Services' revenues and expenditures for that period. The major assumptions included are as follows:

- Operations and maintenance expenses, excluding personnel, pro rata and health insurance, are inflated at three percent per annum. Personnel expenses assume 2 percent growth in years 2011 - 2019. Health insurance is projected to grow nine percent per year.
- The Department of Technology, Information Services Division's internal service fund incurs debt service for capital expenditures such as terminal replacement, system migration, network expansion, the city's Oracle site license and enterprise-wide network management software.

- Data center renovations, hardware upgrades and mass storage, software upgrades, telephony upgrades, and other projects.

Details related to operations for year 2010 and beyond are as follows:

Administration

Directs the business office activities to provide leadership, administrative and fiscal support to other functional areas of ISD.

Applications Programming

Includes funding for enterprise licenses for Oracle software maintenance and support and Microsoft server licensing. Supplies development, design, maintenance and enhancements to computer programs and systems.

Productions Service

Provides continuous operation and maintenance of the city's computer systems, related peripheral equipment, data communications systems and post report printing operations. Includes maintenance and support of city mainframe equipment, lease of and maintenance on high-volume printers and Unix software licensing and maintenance.

Help Desk

Centralized help desk offers first level, technical assistance to user agencies, citywide.

Desktop Support

Deploys and maintains the city's desktop computer systems in a manner that ensures high availability to city employees.

Systems Administration

Includes funding for enterprise system management, NT and Unix system administration, account maintenance and hardware and software upgrades. Systems administration budget includes Windows NT support.

Security

Provides enterprise security management through infrastructure security and intrusion detection. Security budget includes security maintenance and anti-virus software.

311 Support

Maintain systems and applications for the city's 311 call center.

Telephone Services

Coordinates telephone services, training and consulting for all city agencies.

GIS Section

Includes funding for contract project management, software maintenance, and in-house staff.

Metronet

Includes funding for operations and maintenance of the citywide fiber optic network. The metronet budget includes support for equipment maintenance, consulting expertise and in-house staff.

Data Center

Cost of operations including utilities, security and maintenance on the UPS and generator systems.

Account Management

Includes funding for information technology account management personnel and services to customer agencies. Account managers provide customer-specific business process expertise to city agencies.

Web Support

Maintain and support citywide internet and intranet web applications. Provide internet web site links for citizens and citywide departments.

Government Television Channel

Coordinates contracts for video programming services. Prepare scripts and provide editing services for production programs.

Interconnect

Design, oversight and installation of the city-owned fiber optic cabling plant. Provide preventive maintenance and repair of outside fiber optic cable.

Information Services Division Pro Forma Operating Statement

	Actual 2008	Estimated 2009	Proposed 2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Operating Revenue:												
Data Center Revenue	$ 21,433,762	$ 20,055,390	$ 23,027,776	$ 24,340,051	$ 25,691,218	$ 26,780,180	$ 27,204,113	$ 27,280,648	$ 27,740,834	$ 29,053,170	$ 29,532,930	$ 30,010,012
Postage Revenue	599,386	600,000	900,000	900,000	900,000	900,000	900,000	900,000	900,000	900,000	900,000	900,000
Direct Bill Items	3,588,032	4,093,070	5,753,902	5,972,550	6,199,507	6,435,088	6,679,622	6,933,447	7,196,918	7,470,401	7,754,277	8,048,939
Telephone Services Revenue	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	95,372	51,308	133,784	135,122	136,473	137,838	139,216	140,608	142,014	143,435	144,869	146,318
Total Operating Revenue	25,716,552	24,799,768	29,815,462	31,347,723	32,927,198	34,253,107	34,922,951	35,254,704	35,979,767	37,567,006	38,332,076	39,105,269
Worker Comp Refund	-	-	-	-	-	-	-	-	-	-	-	-
Insurance/Postage Refund	78,000	-	-	-	-	-	-	-	-	-	-	-
Encumbrance Cancellations	1,048,042	845,674	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Other Revenue	-	-	-	-	-	-	-	-	-	-	-	-
Transfer/Non Billings	-	-	-	-	-	-	-	-	-	-	-	-
Subtotal	26,842,594	25,645,442	29,965,462	31,497,723	33,077,198	34,403,107	35,072,951	35,404,704	36,129,767	37,717,006	38,482,076	39,255,269
Beginning Fund Balance	1,423,596	1,016,380	(405,006)	(405,006)	(405,006)	(405,006)	(405,006)	(405,006)	(405,006)	(405,006)	(405,006)	(405,006)
Total Resources	28,266,190	26,661,822	29,560,456	31,092,717	32,672,192	33,998,101	34,667,945	34,999,698	35,724,761	37,312,000	38,077,070	38,850,263
Operating Expenses												
Personnel	12,200,195	11,453,758	-	-	-	-	-	-	-	-	-	-
Supplies	724,801	362,245	-	-	-	-	-	-	-	-	-	-
Services	4,888,024	5,318,505	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Equipment	936,830	246,906	-	-	-	-	-	-	-	-	-	-
Administration*	-	-	1,497,694	1,554,606	1,613,681	1,675,001	1,738,651	1,804,720	1,873,299	1,944,485	2,018,375	2,095,074
Applications Programming	-	-	2,520,169	2,615,935	2,715,341	2,818,524	2,925,628	3,036,802	3,152,200	3,271,984	3,396,319	3,525,379
Computer Operations	-	-	1,288,620	1,337,588	1,388,416	1,441,176	1,495,940	1,552,786	1,611,792	1,673,040	1,736,616	1,802,607
Security	-	-	814,632	845,588	877,720	911,074	945,695	981,631	1,018,933	1,057,652	1,097,843	1,139,561
Help Desk	-	-	712,574	739,652	767,759	796,933	827,217	858,651	891,280	925,148	960,304	996,796
Desktop Support	-	-	1,383,886	1,436,474	1,491,060	1,547,720	1,606,533	1,667,582	1,730,950	1,796,726	1,865,001	1,935,871
Systems Administration	-	-	1,168,346	1,212,743	1,258,827	1,306,663	1,356,316	1,407,856	1,461,355	1,516,886	1,574,528	1,634,360
Account Management	-	-	630,082	654,025	678,878	704,675	731,453	759,248	788,100	818,048	849,133	881,400
Arlingate Building	-	-	329,110	341,616	354,598	368,072	382,059	396,577	411,647	427,290	443,527	460,381
Project Management	-	-	1,039,802	1,079,314	1,120,328	1,162,901	1,207,091	1,252,961	1,300,573	1,349,995	1,401,295	1,454,544
Contracts(SW/HW/LF)	-	-	3,136,650	3,255,843	3,379,565	3,507,988	3,641,292	3,779,661	3,923,288	4,072,373	4,227,123	4,387,754
Database	-	-	779,954	809,592	840,357	872,290	905,437	939,844	975,558	1,012,629	1,051,109	1,091,051
Architecture	-	-	230,487	239,246	248,337	257,774	267,569	277,737	288,291	299,246	310,617	322,420
Telephone Services	-	-	377,087	391,416	406,290	421,729	437,755	454,390	471,656	489,579	508,183	527,494
Network	-	-	1,563,194	1,622,595	1,684,254	1,748,256	1,814,689	1,883,648	1,955,226	2,029,525	2,106,647	2,186,699
Government Television Channel	-	-	552,296	573,283	595,068	617,681	641,152	665,516	690,806	717,056	744,305	772,588
GIS Section	-	-	-	-	-	-	-	-	-	-	-	-
Technology Director's Office	1,357,649	1,906,227	1,906,689	1,979,143	2,054,351	2,132,416	2,213,448	2,297,559	2,384,866	2,475,491	2,569,560	2,667,203
Direct Bill Items to Other Fund Agencies	4,164,711	4,093,070	6,653,902	6,872,550	7,099,507	7,335,088	7,579,622	7,833,447	8,096,918	8,370,401	8,654,277	8,948,939
Net Change in Encumbrances	-	-	-	-	-	-	-	-	-	-	-	-
27th pay period	-	-	-	-	-	-	-	-	-	-	-	-
Total Operating Expenses	24,272,210	23,380,711	26,585,174	27,561,211	28,574,337	29,625,961	30,717,548	31,850,615	33,026,738	34,247,554	35,514,761	36,830,122
Existing Debt	2,977,601	3,686,117	3,215,399	2,574,427	2,325,947	2,237,838	1,721,603	898,818	5,106	4,869	-	-
New Debt		-	164,889	1,362,086	2,176,914	2,539,307	2,633,800	2,655,271	3,097,923	3,464,583	2,967,315	2,425,146
Total Expenses	27,249,811	27,066,828	29,965,462	31,497,723	33,077,198	34,403,107	35,072,951	35,404,704	36,129,767	37,717,006	38,482,076	39,255,269
Annual Surplus/Deficit	(407,217)	(1,421,386)	-	-	-	-	-	-	-	-	-	-
Ending Fund Balance	$ 1,016,380	$ (405,006)	$ (405,006)	$ (405,006)	$ (405,006)	$ (405,006)	$ (405,006)	$ (405,006)	$ (405,006)	$ (405,006)	$ (405,006)	$ (405,006)

Fleet Management Fund

2010 Cash Balance Statement

The Fleet Management Division recovers its costs by billing user divisions for services provided. The revenue includes rates of $70 per hour for light vehicles and $90 per hour for heavy vehicles, a 22 percent mark-up on parts, a 5 percent mark-up on commercial services and credit card fuel purchases, and a fuel overhead rate of $.24 per gallon for bulk fuel.

The fleet management services fund is projected to end 2010 with a negative unencumbered cash balance of $867,046. It is necessary to have outstanding encumbrances for fuel and services at year-end to allow the division to pay for these expenses until passage of the 2011 budget.

2010 FLEET MANAGEMENT SERVICES FUND BALANCE SUMMARY		
Unencumbered Cash Balance (January 1, 2010)	$	(1,589,899)
Plus Estimated 2010 Receipts		31,005,315
Plus Estimated Encumbrance Cancellations		500,000
Total Estimated Available Resources	$	29,915,416
Less 2010 Recommended Operating Budget		(30,782,462)
Projected Available Balance (December 31, 2010)	**$**	**(867,046)**

2010 Revenue Summary

FLEET MANAGEMENT REVENUE BY SOURCE AND YEAR HISTORICAL AND PROJECTED 2007-2010				
REVENUE SUMMARY	**2007 Actual**	**2008 Actual**	**2009 Estimated**	**2010 Proposed**
Public Safety	$ 12,883,626	$ 14,750,881	$ 12,985,928	$ 14,095,132
Refuse Collection	7,510,473	6,424,959	6,161,679	6,375,294
Other General Fund	1,656,806	1,572,492	1,260,651	1,465,632
Other Funds	7,416,268	10,066,057	7,445,913	8,919,257
Refunds/Miscellaneous	99,626	128,480	225,000	150,000
Insurance Trust Fund Transfer	-	77,000	-	-
Unencumbered Cash Balance	(489,612)	(1,139,828)	(2,460,174)	(1,589,899)
Encumbrance Cancellations	177,019	184,363	1,017,604	500,000
TOTAL RESOURCES	**$ 29,254,206**	**$ 32,064,404**	**$ 26,636,601**	**$ 29,915,416**
PERCENT CHANGE		**9.61%**	**-16.93%**	**12.31%**

Revenue Notes:

- Revenues, excluding the unencumbered cash balance and encumbrance cancellations, will total $31,005,315 in 2010, an increase of 10.42 percent from the 2009 projection.

Fleet Management Services Fund Pro Forma Operating Statement

A ten-year pro forma operating statement is presented on the following page. It represents the Division of Fleet Management's projected revenues and expenditures for that period, given certain assumptions. This document is essential in planning recovery rate percentage increases or decreases and for maintaining an acceptable end of year balance. The major assumptions included in this pro forma are as follows:

- Operations and maintenance expenses, excluding personnel, pro rata and health insurance, are inflated at three percent per annum. Personnel expenses assume 2 percent growth in years 2011 - 2019. Health insurance is projected to grow nine percent per year.
- Debt service principal and interest have been broken out separately. The debt service principal and interest payments represent reimbursement to the special income tax fund for the retirement of bonds issued for the following: the design and construction of the division's Groves Road facility, a new compressed natural gas fueling station, a tire truck, and infrastructure improvements to all existing fuel stations.
- The recovery rates in the pro forma are adjusted as necessary in order for the division to maintain positive year-end unencumbered cash balances. This pro forma indicates a 4.7 percent increase in revenues in 2011 and 0.15 percent in 2012 as necessary to meet that goal. Revenues in each of the years thereafter are adjusted to maintain a positive balance in the fund.

FLEET MANAGEMENT FUND
PRO FORMA OPERATING STATEMENT

	Actual 2008	Estimated 2009	Proposed 2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
REVENUE SOURCE												
				4.70%	0.15%	2.70%	2.75%	2.75%	2.80%	2.85%	2.95%	2.85%
MAINTENANCE SERVICE CHARGES												
Public Safety	$ 14,750,881	$ 12,985,928	$ 14,095,132	$ 14,757,603	$ 14,779,740	$ 15,178,793	$ 15,596,209	$ 16,025,105	$ 16,473,808	$ 16,943,312	$ 17,443,139	$ 17,940,269
Refuse Collection	6,424,959	6,161,679	6,375,294	6,674,933	6,684,945	6,865,439	7,054,238	7,248,230	7,451,180	7,663,539	7,889,613	8,114,467
Other General Fund Divisions	1,572,492	1,260,650	1,465,632	1,534,517	1,536,818	1,578,313	1,621,716	1,666,313	1,712,970	1,761,790	1,813,763	1,865,455
Other Funds	10,066,057	7,445,913	8,919,257	9,338,462	9,352,470	9,604,986	9,869,124	10,140,524	10,424,459	10,721,556	11,037,842	11,352,421
State Highway Fuel Tax Refund	-	-	-	-	-	-	-	-	-	-	-	-
Miscellaneous Revenues	128,480	225,000	150,000	154,500	159,135	163,909	168,826	173,891	179,108	184,481	190,016	195,716
Insurance Refund	77,000	-	-	-	-	-	-	-	-	-	-	-
TOTAL REVENUE	**33,019,869**	**28,079,170**	**31,005,315**	**32,460,015**	**32,513,108**	**33,391,439**	**34,310,114**	**35,254,064**	**36,241,526**	**37,274,678**	**38,374,373**	**39,468,328**
Beginning Fund Balance	(1,139,828)	(2,460,174)	(1,589,899)	(867,046)	6,331	6,147	6,737	10,324	4,639	6,523	2,792	7,544
Encumbrance Cancellations	184,363	1,017,604	500,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
TOTAL RESOURCES	**32,064,404**	**26,636,600**	**29,915,416**	**31,692,969**	**32,619,439**	**33,497,587**	**34,416,851**	**35,364,388**	**36,346,164**	**37,381,201**	**38,477,165**	**39,575,872**
EXPENDITURES												
Operations and Maintenance												
Personnel Services	7,697,661	7,410,423	8,039,363	8,200,150	8,364,153	8,531,436	8,702,065	8,876,106	9,053,628	9,234,701	9,419,395	9,607,783
Health Insurance	1,389,320	1,443,311	1,673,245	1,823,837	1,987,982	2,166,901	2,361,922	2,574,495	2,806,199	3,058,757	3,334,045	3,634,110
Materials & Supplies	17,598,414	12,474,653	14,177,619	14,602,948	15,041,036	15,492,267	15,957,035	16,435,746	16,928,819	17,436,683	17,959,784	18,498,577
Services	4,193,428	3,605,763	3,578,193	3,685,539	3,796,105	3,909,988	4,027,288	4,148,106	4,272,550	4,400,726	4,532,748	4,668,730
Other Disbursements	639	-	-	-	-	-	-	-	-	-	-	-
Capital	-	61,398	30,000	30,900	31,827	32,782	33,765	34,778	35,822	36,896	38,003	39,143
27th Pay Period	319,623	-	-	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-	-	-	-
Total Operations & Maintenance	**31,199,085**	**24,995,548**	**27,498,420**	**28,343,374**	**29,221,104**	**30,133,374**	**31,082,075**	**32,069,232**	**33,097,018**	**34,167,764**	**35,283,975**	**36,448,343**
Director's Office	823,972	739,090	852,919	878,507	904,862	932,008	959,968	988,767	1,018,430	1,048,983	1,080,452	1,112,866
Debt Service												
Principal	1,380,000	1,420,000	1,420,000	1,454,800	1,544,150	1,544,150	1,544,150	1,544,150	1,540,100	1,540,100	1,549,850	1,509,850
Interest	1,121,521	1,071,861	1,011,123	1,009,958	943,176	881,318	820,334	757,600	684,094	621,562	555,344	491,437
Total Debt Service	**2,501,521**	**2,491,861**	**2,431,123**	**2,464,758**	**2,487,326**	**2,425,468**	**2,364,484**	**2,301,750**	**2,224,194**	**2,161,662**	**2,105,194**	**2,001,287**
TOTAL EXPENSES	**34,524,578**	**28,226,499**	**30,782,462**	**31,686,638**	**32,613,292**	**33,490,849**	**34,406,527**	**35,359,749**	**36,339,641**	**37,378,409**	**38,469,621**	**39,562,496**
ENDING FUND BALANCE	**$ (2,460,174)**	**$ (1,589,899)**	**$ (867,046)**	**$ 6,331**	**$ 6,147**	**$ 6,737**	**$ 10,324**	**$ 4,639**	**$ 6,523**	**$ 2,792**	**$ 7,544**	**$ 13,376**

Construction Inspection Fund

2010 Cash Balance Statement

On April 1, 2009, the Public Service Department ceased all expenditure and revenue activity in the development services fund and established two new funds – the private construction inspection fund and the internal service construction inspection fund. The construction inspection fund captures the accounting activity associated with the construction administration and inspection services of the Division of Design and Construction. This agency provides these services for roadway, bridge, water, sanitary and storm sewer, electric power and signal infrastructure for the City of Columbus. Revenues for 2010 are budgeted at $6,490,098. The fund is expected to end 2010 with an unencumbered cash balance of $127,877.

2010 CONSTRUCTION INSPECTION FUND BALANCE SUMMARY	
Unencumbered Cash Balance (January 1, 2010)	$ 160,813
Plus Estimated 2010 Receipts	6,490,098
Plus Estimated Encumbrance Cancellations	10,000
Total Estimated Available Resources	$ 6,660,911
Less 2010 Recommended Operating Budget	(6,533,034)
Projected Available Balance (December 31, 2010)	**$ 127,877**

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Enterprise Funds

Sewerage and Drainage Operating Fund

2010 Cash Balance Statement

The fund will begin 2010 with a cash balance of $134.3 million, including the $69 million in the reserve fund.

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2010 Revenue Summary

User fees completely support the operations of the Division of Sewerage and Drainage. Section 118 of the Columbus City Charter empowers the City Council to establish separate sewer and water rates to fully cover the cost of service. Rates are set to recover the cost of operations, maintenance and debt service, and are reviewed annually by the Sewer and Water Advisory Board. City Council must approve all rate increases before they are effective.

One of the city's goals in the rate setting process is to avoid steep increases and at the same time fully meet the needs of the system. To achieve this goal, a pro forma operating statement was developed. This document is updated annually to reflect current appropriation levels and adjusted for actual revenues and expenditures.

Statements in this section relative to this fund are made on a cash basis, which do not account for outstanding end of year encumbrances.

2010 Revenue Summary

SEWERAGE AND DRAINAGE

REVENUE BY SOURCE AND YEAR

HISTORICAL AND PROJECTED

2007-2010

REVENUE SUMMARY	2007 Actual	2008 Actual	2009 Estimated	2010 Proposed
Service Charges:				
Standard Strength	$ 151,274,377	$ 163,757,972	$ 178,219,395	$ 183,001,615
Extra Strength	8,053,248	8,325,278	8,627,443	8,858,946
Wet Weather Charges	19,049,462	23,500,435	26,939,862	27,715,272
System Capacity Charges	6,627,111	5,713,215	3,173,006	3,204,736
Investment Income	8,838,225	19,040,662	8,410,119	8,494,220
Storm Maintenance Reimbursement	11,030,259	9,479,351	8,000,000	8,000,000
Other	2,375,298	3,544,042	3,358,896	3,426,074
Assessment Revenue	-			163,913
Beginning Year Cash Balance	65,305,417	90,062,717	115,595,315	134,282,865
TOTAL RESOURCES	**$ 272,553,397**	**$ 323,423,672**	**$ 352,324,036**	**$ 377,147,641**
PERCENT CHANGE		**18.66%**	**8.94%**	**7.05%**

Does not include debt refinancing premiums

Revenue Notes:

- The Sewer and Water Advisory Board is recommending a two percent increase in revenues in 2010. With this increase, revenues, excluding the beginning balance, will total $242.86 million in 2010, over $6.1 million more than the 2009 projection.
- System capacity fees are assumed to grow by a modest one percent, representing growth in the system.
- The interest income projection is based on the amount of cash assumed to be available in each year for capital projects. For the purposes of projection, an interest rate of two percent is assumed.
- A sewer surcharge, based upon impervious cover, is proposed to fund consent order projects.
- A low income discount of 20 percent is proposed for the commodity portion of the bill for qualified customers.

Sewer Pro Forma Operating Statement

Presented below is a ten-year pro forma operating statement for the sewerage system enterprise operating fund, reflecting sanitary sewer operations only. A separate pro forma statement for storm sewer operations is presented later in this document. Represented is a projection of the sewerage and drainage operating fund revenues and expenditures on a cash basis for the period 2008 through 2019, the assumptions for which are outlined below. The pro forma operating statement is essential to the planning and rate setting processes. The major assumptions upon which the pro forma's numbers are based are as follows:

- The Sewer and Water Advisory Board recommended various sewer rate increases to produce two percent more revenue for 2010.
- Sanitary sales growth is projected at one percent per year from 2010 throughout the pro forma projection period.
- System capacity charges are assumed to grow by one percent annually, representing growth in the system.
- Operations and maintenance expenses, excluding health insurance and pro rata are inflated at three percent per year. Insurance costs are inflated by 7 percent annually, while the projected pro rata in each year is 4.5 percent of each year's projected revenues. (Note: As non-insurance personnel costs are inflated by only three percent annually, it is assumed that the division's employee strength will not increase over the pro forma period.
- Equipment costs in 2008 and beyond include an annual allotment to the EPA-mandated capital replacement fund.
- Included in the operations and maintenance 2010 budget is $10.93 million to pay pro rata (payment to the general fund for services provided to the utility divisions by general fund agencies).
- In 2010, new debt will be issued in the form of general obligation bonds to fund various sanitary and wet-weather sewer projects related to the federally mandated projects.
- Debt service for payment of Ohio Water Development Authority (OWDA) low-interest loans has been included within the appropriate debt schedules. Use of these low-interest monies decrease the debt retirement expenses associated with sanitary sewer projects. Unlike municipal bonds, debt service on OWDA-funded construction projects is not paid until construction is complete.

- The Division of Sewerage and Drainage's capital improvements plan has been reduced by ten percent throughout the pro forma period. This reduction recognizes the likelihood that actual debt issuance in any given year will not reach levels outlined in the capital improvements budget because of unavoidable lags in the project planning and implementation process.
- The Division of Sewerage and Drainage's pro forma statement also assumes that all debt will be issued late in any given year, such that the interest expense is not due until the following year and the principal payment is due the year after that.

SEWERAGE SYSTEM ENTERPRISE FUND

PRO FORMA OPERATING STATEMENT FOR YEARS 2008 - 2019
IN DOLLARS - 000'S OMITTED

	Actual	Projection	Proposed									
	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
BEGINNING CASH BALANCE	$ 90,063	$ 115,595	$ 134,283	$ 146,192	$ 151,648	$ 152,790	$ 156,488	$ 167,140	$ 172,711	$ 171,743	$ 182,415	$ 197,758
UTILITY REVENUES												
Sewer Sales	$ 172,083	$ 186,847	$ 188,715	$ 194,268	$ 206,593	$ 222,735	$ 240,168	$ 258,996	$ 279,331	$ 298,557	$ 316,198	$ 325,576
Sewer Sales Increase		-	3,145	8,904	12,051	12,993	14,010	15,108	13,967	12,440	5,270	2,713
Wet Weather	23,500	26,940	27,266	28,051	29,656	31,671	33,806	36,085	38,518	40,811	42,930	44,139
Wet Weather Increase		-	449	1,250	1,636	1,730	1,847	1,972	1,804	1,605	680	358
Interest Income	19,041	8,410	8,494	8,579	8,665	8,752	8,839	8,928	9,017	9,107	9,198	9,290
System Capacity Charge	5,713	3,173	3,205	3,237	3,269	3,302	3,335	3,368	3,402	3,436	3,470	3,505
Other	3,544	3,359	3,590	3,653	3,688	3,755	3,823	3,893	3,965	4,038	4,049	4,094
Reimbursement from Stormwater Fund	9,479	8,000	8,000	8,240	8,487	8,742	9,004	9,274	9,552	9,839	10,134	10,438
Transfer	-	-	-	-	-	-	-	-	-	-	-	-
Debt Refinancing		-	-	-	-	-	-	-	-	-	-	-
TOTAL REVENUE	233,361	236,729	242,865	256,181	274,046	293,679	314,833	337,625	359,556	379,832	391,930	400,113
TOTAL RESOURCES	$ 323,424	$ 352,324	$ 377,148	$ 402,373	$ 425,694	$ 446,470	$ 471,321	$ 504,764	$ 532,268	$ 551,576	$ 574,345	$ 597,871
UTILITY EXPENSE												
OPERATIONS & MAINTENANCE												
Personnel	35,774	34,283	37,919	39,057	40,228	41,435	42,678	43,959	45,277	46,636	48,035	49,476
27th Pay Period	-	-	-	-	-	-	-	-	-	-	-	-
Insurances	5,628	5,775	6,607	7,069	7,564	8,093	8,660	9,266	9,915	10,609	11,351	12,146
Supplies & Materials	6,004	7,999	7,783	8,016	8,257	8,504	8,760	9,022	9,293	9,572	9,859	10,155
Pro Rata	9,712	10,653	10,929	11,150	11,945	12,817	13,757	14,771	15,745	16,645	17,179	17,535
Contractual Services	35,769	38,729	37,860	38,996	40,166	41,371	42,612	43,890	45,207	46,563	47,960	49,399
Other	112	130	377	388	400	412	424	437	450	464	478	492
Equipment	2,301	1,585	2,929	3,016	3,107	3,200	3,296	3,395	3,497	3,602	3,710	3,821
Division of Operational Support Allocation	-	-	-	-	-	-	-	-	-	-	-	-
P/U Director's Allocation	3,530	4,187	4,710	4,851	4,997	5,147	5,301	5,460	5,624	5,792	5,966	6,145
TOTAL OPERATIONS & MAINTENANCE	$ 98,830	$ 103,342	$ 109,113	$ 112,544	$ 116,663	$ 120,979	$ 125,488	$ 130,200	$ 135,008	$ 139,883	$ 144,538	$ 149,169
DEBT SERVICE												
Revenue Bond	$ 23,477	$ 19,814	$ 20,727	$ 20,727	$ 20,727	$ 20,727	$ 20,727	$ 20,727	$ 20,727	$ 20,727	$ 20,727	$ 20,727
General Obligation	35,841	33,241	31,987	28,391	27,389	25,461	24,628	22,473	21,680	20,933	20,223	16,896
Debt Refinancing	-	-	-	-	-	-	-	-	-	-	-	-
Proposed New Debt	-	-	4,907	22,282	41,380	56,073	69,015	94,334	119,468	124,654	130,654	136,430
	-	-	-	-	-	-	-	-	-	-	-	-
Less Debt Issuance Premium												
O.W.D.A. Debt	47,169	61,474	64,059	66,623	66,622	66,622	64,208	64,208	63,535	62,862	60,411	57,960
Assessments	-	169	164	158	123	119	115	111	106	102	34	-
Transfer from Op to Reserve Fund & Adj	27,599											
TOTAL DEBT SERVICE	134,086	114,699	121,843	138,181	156,241	169,002	178,693	201,853	225,516	229,278	232,049	232,012
TOTAL EXPENSE	$ 232,916	$ 218,041	$ 230,956	$ 250,725	$ 272,904	$ 289,981	$ 304,182	$ 332,053	$ 360,524	$ 369,160	$ 376,587	$ 381,182
ENDING FUND BALANCE	$ 90,507	$ 134,283	$ 146,192	$ 151,648	$ 152,790	$ 156,488	$ 167,140	$ 172,711	$ 171,743	$ 182,415	$ 197,758	$ 216,689

ACROSS THE BOARD INCREASE		6.00%	2.00%	5.50%	7.00%	7.00%	7.00%	7.00%	6.00%	5.00%	2.00%	1.00%
RESERVE REQUIREMENT:												
10% of Operations/Maintenance Costs	$ 9,883	$ 10,334	$ 10,911	$ 11,254	$ 11,666	$ 12,098	$ 12,549	$ 13,020	$ 13,501	$ 13,988	$ 14,454	$ 14,917
CASH BASIS COVERAGE												
REVENUE	$ 233,361	$ 236,729	$ 242,865	$ 256,181	$ 274,046	$ 293,679	$ 314,833	$ 337,625	$ 359,556	$ 379,832	$ 391,930	$ 400,113
GROSS O & M EXPENSES	(98,830)	(103,342)	(109,113)	(112,544)	(116,663)	(120,979)	(125,488)	(130,200)	(135,008)	(139,883)	(144,538)	(149,169)
NET REVENUE	$ 134,531	$ 133,387	$ 133,752	$ 143,637	$ 157,383	$ 172,700	$ 189,344	$ 207,424	$ 224,548	$ 239,950	$ 247,392	$ 250,944
ACTUAL/EST. BEG. SYSTEM RESERVE FUND	$ 37,912	$ 63,000	$ 69,000	$ 69,000	$ 69,000	$ 69,000	$ 69,000	$ 69,000	$ 69,000	$ 69,000	$ 69,000	$ 69,000
O&M EXPENSE RESERVE REQUIREMENT	(9,883)	(10,334)	(10,911)	(11,254)	(11,666)	(12,098)	(12,549)	(13,020)	(13,501)	(13,988)	(14,454)	(14,917)
SYSTEM RESERVE FUND AVAILABLE	28,029	52,666	58,089	57,746	57,334	56,902	56,451	55,980	55,499	55,012	54,546	54,083
ADJUSTED NET REVENUE	$ 162,560	$ 186,053	$ 191,841	$ 201,383	$ 214,717	$ 229,602	$ 245,796	$ 263,404	$ 280,047	$ 294,961	$ 301,938	$ 305,027
REVENUE BOND DEBT SERVICE	23,477	19,814	20,727	20,727	20,727	20,727	20,727	20,727	20,727	20,727	20,727	20,727
G.O. DEBT SERVICE (including proposed new debt	35,841	33,241	36,893	50,673	68,769	81,535	93,644	116,807	141,148	145,587	150,877	153,326
OWDA DEBT SERVICE	47,169	61,474	64,059	66,623	66,622	66,622	64,208	64,208	63,535	62,862	60,411	57,960
TOTAL DEBT SERVICE	$ 106,487	$ 114,530	$ 121,679	$ 138,023	$ 156,118	$ 168,883	$ 178,578	$ 201,742	$ 225,409	$ 229,176	$ 232,015	$ 232,012
Rate covenant tests:												
COVERAGE RATIO (1.00 REQUIRED)												
ADJ. NET REVENUE vs.TOTAL DEBT SERVICE	1.53	1.62	1.58	1.46	1.38	1.36	1.38	1.31	1.24	1.29	1.30	1.31
COVERAGE RATIO (1.25 REQUIRED)												
ADJ. NET REVENUE vs. REV. BOND DEBT SERVIC	6.92	9.39	9.26	9.72	10.36	11.08	11.86	12.71	13.51	14.23	14.57	14.72
Bond reserve requirement test:												
COVERAGE RATIO (1.50 REQUIRED)												
ADJ. NET REVENUE vs. REV. BOND DEBT SERVIC	6.92	9.39	9.26	9.72	10.36	11.08	11.86	12.71	13.51	14.23	14.57	14.72

Electricity Enterprise Fund

2010 Cash Balance Statement

Parallel to the rapidly growing costs of purchase power, revenues into the electricity enterprise fund are projected to grow as the division attempts to recover these cost increases. Since there are no planned transfers from the special income tax (SIT) fund to the electricity enterprise fund to cover the purchase power cost increases, the division must continue to recover these costs through rate increases or fuel cost adjustments to its customers.

The fund will begin 2010 with a cash balance of nearly $4.2 million, including the three million in the reserve fund.

2010 ELECTRICITY ENTERPRISE FUND BALANCE SUMMARY		
Cash Balance (January 1, 2010)	$	4,131,384
Plus Estimated 2010 Receipts		89,064,732
Total Estimated Available Resources	$	93,196,116
Less 2010 Recommended Operating Budget (Electricity)		(94,973,303)
Less 2010 Recommended Operating Budget (Administration)		(660,484)
Projected Available Balance (December 31, 2010)	**$**	**(2,437,671)**

2010 ELECTRICITY ENTERPRISE FUND BALANCE SUMMARY		
Cash Balance (January 1, 2010)	$	4,131,384
Plus Estimated 2010 Receipts		89,064,732
Total Estimated Available Resources	$	93,196,116
Less 2010 Recommended Operating Budget (Electricity)		(94,973,303)
Less 2010 Recommended Operating Budget (Administration)		(660,484)
Projected Available Balance (December 31, 2010)	**$**	**(2,437,671)**

2010 Revenue Summary

Electricity operating fund revenues fall into two basic categories: revenue both from retail sale of electricity and specific services (e.g., operation and maintenance of expressway lighting) and investments.

Statements in this section relative to this fund are made on a cash basis, which do not account for outstanding end of year encumbrances. For that reason, relative percentage change calculations for this fund are based on current year receipts only.

2010 Revenue Summary

ELECTRICITY ENTERPRISE FUND REVENUE BY SOURCE AND YEAR HISTORICAL AND PROJECTED 2007-2010				
REVENUE SUMMARY	**2007 Actual**	**2008 Actual**	**2009 Estimated**	**2010 Proposed**
Charges for Electric Service	$ 75,014,000	$ 75,881,000	$ 76,549,386	$ 85,361,732
Construction Charges	576,000	510,000	423,000	436,000
Expressway Lighting/Maintenance/Energy	887,000	754,000	886,000	914,000
New Customer Installation Revenue	670,000	729,000	245,000	252,000
Investment Income	761,000	686,000	257,000	625,000
Other Revenue	803,483	623,381	989,000	1,019,000
Street Lighting Charges	390,000	425,000	466,000	457,000
Transportation Street Lighting Revenue	3,214,000	3,248,000	-	-
Beginning Year Cash Balance	5,944,378	10,029,757	11,869,139	4,131,384
TOTAL RESOURCES	**$ 88,259,861**	**$ 92,886,138**	**$ 91,684,525**	**$ 93,196,116**
PERCENT CHANGE		**5.24%**	**-1.29%**	**1.65%**

Does not include debt refinancing premiums

Revenue Notes:

- Revenues, excluding the beginning year cash balance are expected to be $89.1 million in 2010, a ten percent increase over 2009 estimates.
- Effective May 2001, changes in state law caused the Division of Electricity to pay the proceeds of a kilowatt hour tax to the general fund. At that time, to avoid a net reduction in revenue to the division, the general fund reimbursed the payments to the electricity operating fund. However, in 2004, legislation was passed that allowed the general fund to keep the kilowatt hour proceeds. In turn, through 2008, the division received a portion of the costs associated with operation of the street light system from the street construction, maintenance and repair fund (SCMR fund). Starting in 2009, however, this intra-fund transfer was not made. This will continue in 2010, though if needed, monies from the SCMR fund may be used to offset cash shortages in the electricity operating fund.

Electricity Pro Forma Operating Statement

During the summers of 1998 and 1999, the Division of Electricity experienced sudden increases in purchase power expenses. During 1998, certain power sources in the Midwest were temporarily disrupted through untimely maintenance and tornado damage. In 1999, the situation was further exacerbated by a severe nationwide heat wave. During these years, the division passed on a portion of these costs to customers in the form of fuel adjustment charges. To hedge against a recurrence of these levels of purchase power costs, the division entered into contracts to cover most of the peak demand that could be anticipated during the summer months in 2000. During 2000, the division was successful in securing favorable, long-term contracts for its purchase power to meet its needs for several years. These contracts expired at the end of 2006. Purchased power in 2007 exceeded that of 2006 by 40 percent, presenting a financial dilemma to the division. In 2007, the division recovered these costs by passing them on to their customers in the form of fuel cost adjustments and rate increases. Contractual increases in purchase power costs in 2010 will again require that fuel cost adjustments be passed on to customers.

A pro forma operating statement for the electricity enterprise fund is presented on the following pages. The following assumptions were used:

- The pro forma assumes operating and maintenance and debt service costs for the division's street lighting program through the entire pro forma period. The objective of the program is to install street lighting throughout the city with revenues derived from electric retail sales.
- All personnel costs are inflated by three percent each year (with the exception of 2010 which is inflated by two percent). Other operations and maintenance expenses, excluding pro rata, are inflated by three percent per year. Pro rata in each year is 4.5 percent of each year's projected revenues. (Note: Since insurance costs are inflated by only three percent annually, it is assumed that the division's employee strength will not increase over the pro forma period.)
- The largest portion, by far, of the Division of Electricity's budget is for the purchase of electrical power. In 2010, $66.9 million is budgeted for this wholesale power, which in turn, is sold to the division's customers. In 2011 through the end of the pro forma period, the projected purchase power amounts are discounted by 5 percent, reflecting a more realistic scenario of purchase power costs than those established by contract.
- The 2010 budget also includes $4.25 million for payment of pro rata.
- Revenues will increase by 10 percent in 2010 and by 8 percent in 2011.
- Proposed new bonded debt is conservatively projected. It is assumed that such debt will be directly bonded at 4.25 percent in 2010 and 5.0 percent thereafter. Details regarding the proposed capital expenditures are available in the capital summary section of this document.
- The Division of Electricity's pro forma statement also assumes all debt will be issued late in any given year, such that the interest expense is not due until the following year and the principal payment is due the year after that.

ELECTRICITY ENTERPRISE FUND
IN DOLLARS - 000'S OMITTED
DIVISION OF POWER AND WATER - POWER

	Actual 2008	Projection 2009	Proposed 2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Operating Fund Beg Cash Bal 550	**$ 9,030**	**$ 10,869**	**$ 1,131**	**$ (5,438)**	**$ (3,862)**	**$ (1,653)**	**$ (36)**	**$ 2,203**	**$ 3,494**	**$ 4,044**	**$ 5,305**	**$ 6,276**
Reserve Fund Beg Cash Bal 551	**$ 1,000**	**$ 1,000**	**$ 3,000**	**$ 3,000**	**$ 5,000**	**$ 6,000**	**$ 7,000**	**$ 7,000**	**$ 7,000**	**$ 7,000**	**$ 7,000**	**$ 7,000**
Available Cash Balance:	**$ 10,030**	**$ 11,869**	**$ 4,131**	**$ (2,438)**	**$ 1,138**	**$ 4,347**	**$ 6,964**	**$ 9,203**	**$ 10,494**	**$ 11,044**	**$ 12,305**	**$ 13,276**
REVENUE SUMMARY												
Electricity Sales												
Residential	$ 6,549	$ 6,897	**$ 7,641**	$ 8,316	$ 8,399	$ 8,483	$ 8,568	$ 8,654	$ 8,740	$ 8,828	$ 8,916	$ 9,005
Commercial	73,147	73,491	**81,638**	89,042	89,944	90,856	91,777	92,708	93,648	94,599	95,559	96,529
Kilowatt Hour Tax Reduction	(3,365)	(3,278)	**(3,339)**	(3,376)	(3,413)	(3,451)	(3,490)	(3,528)	(3,568)	(3,608)	(3,648)	(3,689)
Total Electric Sales	76,331	77,110	**85,939**	93,982	94,930	95,888	96,855	97,833	98,821	99,819	100,827	101,845
Other Revenues	2,591	2,448	**2,500**	2,536	2,573	2,550	2,587	2,536	2,588	2,527	2,605	2,685
Investment Earnings	686	257	**625**	625	625	625	625	625	625	625	625	625
SL Reimb from Transportation	3,248	-	**-**	-	-	-	-	-	-	-	-	-
TOTAL REVENUE	**$ 82,856**	**$ 79,815**	**$ 89,065**	**$ 97,143**	**$ 98,128**	**$ 99,063**	**$ 100,068**	**$ 100,994**	**$ 102,034**	**$ 102,971**	**$ 104,057**	**$ 105,155**
		$ 8,083										
Salaries	$ 8,026	$ 7,838	**$ 8,214**	$ 8,313	$ 8,507	$ 8,702	$ 8,899	$ 9,097	$ 9,297	$ 9,497	$ 9,698	$ 9,899
27TH PAY PERIOD												
HEALTH INSURANCE	$ 1,049	$ 1,062	**$ 1,309**	$ 1,400	$ 1,498	$ 1,603	$ 1,715	$ 1,835	$ 1,964	$ 2,101	$ 2,248	$ 2,406
Purchase Power	53,763	60,112	**66,948**	64,297	65,002	65,716	66,440	67,174	67,918	68,672	69,436	70,211
Materials and Supplies	987	1,622	**1,466**	1,510	1,555	1,602	1,650	1,699	1,750	1,803	1,857	1,913
Pro Rata	3,793	3,592	**3,959**	4,324	4,370	4,416	4,462	4,510	4,557	4,606	4,654	4,704
Services	3,730	4,492	**5,525**	5,685	5,851	6,021	6,197	6,377	6,564	6,755	6,953	7,156
Other Disbursements	214	222	**222**	222	222	222	222	222	222	222	222	222
Capital Equipment	2,562	1,173	**1,465**	1,509	1,554	1,600	1,648	1,698	1,749	1,801	1,855	1,911
Total Distribution Op Exp before Debt Svc	74,124	80,112	**89,107**	87,259	88,557	89,881	91,233	92,612	94,020	95,457	96,924	98,421
Distribution G.O. Debt	3,933	4,132	**3,480**	2,963	2,663	2,444	2,006	1,923	2,006	630	527	368
Street Lighting G.O. debt	2,345	2,313	**1,819**	1,434	1,142	898	851	918	540	462	110	0
Refinancing of Debt Issuance/Less Premium	-	-	**-**	-	-	-	-	-	-	-	-	-
Street Light Assessments	425	480	**457**	430	402	312	280	158	137	0	0	0
New Distribution Debt Service	0	0	**84**	586	1,034	1,533	1,821	2,155	2,479	2,573	2,661	2,742
New Street Lighting Debt Service	0	0	**26**	207	408	634	865	1,135	1,467	1,719	1,961	2,193
	6,703	6,925	**5,867**	5,621	5,649	5,822	5,823	6,288	6,629	5,384	5,258	5,302
TRANSFER TO ELE RESERVE 552-001												
PU&A Director's Allocation	190	517	**660**	686	714	742	772	803	835	869	903	939
DOS Allocation	0	0	**0**	0	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	**$ 81,017**	**$ 87,553**	**$ 95,634**	**$ 93,566**	**$ 94,920**	**$ 96,446**	**$ 97,828**	**$ 99,703**	**$ 101,484**	**$ 101,709**	**$ 103,085**	**$ 104,663**
	81,017	87,553	95,634	96,950								
Ending Year Cash 12/31 - Reserve & Op	**$ 11,869**	**$ 4,131**	**$ (2,438)**	**$ 1,138**	**$ 4,347**	**$ 6,964**	**$ 9,203**	**$ 10,494**	**$ 11,044**	**$ 12,305**	**$ 13,276**	**$ 13,769**
Projected Revenue Increase			**10.0%**	8.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

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Water Operating Fund

2010 Cash Balance Statement

The fund will begin 2010 with a cash balance of $30.75 million.

2010 WATER OPERATING FUND BALANCE SUMMARY		
Cash Balance (January 1, 2010)	$	30,747,246
Plus Estimated 2010 Receipts		159,271,442
Total Estimated Available Resources	$	190,018,688
Less 2010 Recommended Operating Budget (Water)		(153,558,568)
Less 2010 Recommended Operating Budget (Administration)		(4,200,907)
Projected Available Balance (December 31, 2010)	**$**	**32,259,213**

Note: Cash Balance at January 1, 2010 does not include reserve fund balance of $10 million

2010 Revenue Summary

User fees completely support the operations of the Water Division. Section 118 of the Columbus City Charter empowers the City Council to establish separate sewer and water rates to fully cover the cost of service. Rates are set to recover the cost of operations, maintenance and debt service, and are reviewed annually by the Sewer and Water Advisory Board. City Council must approve all rate increases before they are effective.

One of the city's goals in the rate setting process is to avoid steep increases and at the same time fully meet the needs of the system. To achieve this goal, a pro forma operating statement was developed. This document is updated annually to reflect current appropriation levels and adjusted for actual revenues and expenditures.

Statements in this section relative to this fund are made on a cash basis, which do not account for outstanding end of year encumbrances.

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2010 Revenue Summary

WATER OPERATING FUND REVENUE BY SOURCE AND YEAR HISTORICAL AND PROJECTED 2007-2010				
REVENUE SUMMARY	**2007 Actual**	**2008 Actual**	**2009 Estimated**	**2010 Proposed**
Water Sales	$ 105,139,605	$ 115,658,355	$ 130,975,200	$ 141,655,136
Water Penalty Fees	1,272,688	1,561,608	1,830,426	1,848,730
System Capacity Charges	5,517,125	4,939,564	2,807,713	2,835,790
Sewer Billings	-	8,462,673	6,000,000	6,180,000
Meter Service Fee	472,323	424,567	270,958	273,668
Investment Income	6,716,784	6,568,651	2,386,466	3,910,331
Other Revenue	1,432,959	5,198,456	2,542,363	2,567,787
Beginning Year Cash Balance	40,683,819	33,259,857	34,746,265	30,747,246
TOTAL RESOURCES	**$ 161,235,303**	**$ 176,073,731**	**$ 181,559,391**	**$ 190,018,688**
PERCENT CHANGE		**9.20%**	**3.12%**	**4.66%**

Revenue Notes:

- The Sewer and Water Advisory Board recommends an 8.5 percent increase in revenues in 2010, largely funded by rate increases to the various customer classes. With this increase, revenues, excluding the beginning balance, will total over $159.27 million in 2010, an increase of nearly 8.49 percent over the 2009 projection.
- Sewer billing charges are projected to total $6.18 million in 2010.
- System capacity fees are assumed to grow by a modest one percent, reflecting overall growth of the system.
- A low income discount program is proposed to reduce the commodity portion of the bill by 20 percent for qualified customers.
- The interest income projection is based on the amount of cash assumed to be available in each year for capital projects. For the purposes of projection, an interest rate of two percent is assumed.

Water Pro Forma Operating Statement

A pro forma operating statement for the 10-year period beginning 2010 is presented on the following pages. The statement is designed to project the utility's revenues and expenditures for that period, given certain assumptions. The pro forma is essential to the planning and rate setting processes. The major assumptions upon which the pro forma's numbers are based are as follows:

- The sewer and water advisory board has recommended rate increases to produce 8.5 percent more revenue in 2010.
- Water sales growth is projected at one percent per year, based on a recent history of water sales growth.
- System capacity charge revenue is projected at one percent growth, reflecting growth in the system.
- Interest rates on investments of revenues and reserves are projected to be two percent.
- Operations and maintenance expenses, excluding health insurance and pro rata are inflated at three percent per year. Insurance costs are inflated by seven percent annually, while the projected pro rata in each year is 4.5 percent of each year's projected revenues. (Note: As non-insurance personnel costs are inflated by only three percent annually, it is assumed that the division's employee strength will not increase over the pro forma period.)
- Included in the operations and maintenance budget for 2010 is $7.2 million for payment of pro rata, $19.9 million for the purchase of chemicals and $8.1 million for payment of electricity.
- Proposed new debt is issued in the form of bonds at an assumed interest rate 4.25 percent in 2010 and 5.0 percent thereafter.

The Division of Water's capital improvements budget (CIB) has been discounted by 20 percent. This reduction recognizes the probability that debt issued in any given year will not reach the levels outlined in the division's capital improvements budget due to unavoidable lags in the project planning and implementation process.

WATER ENTERPRISE FUND
PRO FORMA OPERATING STATEMENT FOR YEARS 2007 - 2018
IN DOLLARS - 000'S OMITTED

	Actual	Projection	Proposed									
	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
BEGINNING CASH BALANCE	$ 33,260	$ 34,746	**$ 30,747**	$ 32,259	$ 41,448	$ 48,628	$ 42,997	$ 34,312	$ 33,345	$ 34,758	$ 36,897	$ 38,559
UTILITY REVENUES												
Water Sales	$ 115,658	$ 130,975	**$ 132,285**	$ 144,964	$ 157,395	$ 170,892	$ 185,546	$ 200,519	$ 214,676	$ 223,327	$ 225,561	$ 227,816
Water Sales Increase	-	-	**9,370**	9,060	9,837	10,681	10,824	10,026	5,367	-	-	-
Interest Income	6,569	2,386	**3,910**	3,949	3,989	4,029	4,069	4,110	4,151	4,192	4,234	4,277
System Capacity Charges	4,940	2,808	**2,836**	2,864	2,893	2,922	2,951	2,980	3,010	3,040	3,071	3,101
Sewer Billing Charges	8,463	6,000	**6,180**	6,365	6,556	6,753	6,956	7,164	7,379	7,601	7,829	8,063
Penalties	1,562	1,830	**1,849**	1,867	1,886	1,905	1,924	1,943	1,962	1,982	2,002	2,022
Meter Service Fees	425	271	**274**	276	279	282	285	288	291	293	296	299
Other	5,198	2,542	**2,568**	2,593	2,619	2,646	2,672	2,699	2,726	2,753	2,781	2,808
Debt Refinancing												
TOTAL REVENUE	142,814	146,813	**159,271**	171,941	185,455	200,108	215,226	229,729	239,562	243,189	245,773	248,388
Actual transfer to Water fund*	-											
TOTAL RESOURCES	$ 176,074	$ 181,559	**$ 190,019**	$ 204,200	$ 226,903	$ 248,737	$ 258,222	$ 264,041	$ 272,907	$ 277,948	$ 282,671	$ 286,947
UTILITY EXPENSE												
OPERATIONS & MAINTENANCE												
PERSONNEL SERVICES	$ 37,341	$ 36,397	**$ 38,842**	$ 40,007	$ 41,208	$ 42,444	$ 43,717	$ 45,029	$ 46,379	$ 47,771	$ 49,204	$ 50,680
27th Pay Period	-	-	**-**	-	-	-	-	-	-	-	-	-
HEALTH INSURANCE	5,788	6,163	**6,992**	7,481	8,005	8,565	9,165	9,806	10,493	11,227	12,013	12,854
SUPPLIES & MATERIALS	18,625	25,014	**24,599**	25,337	26,097	26,880	27,686	28,517	29,372	30,254	31,161	32,096
PRO RATA	5,855	6,607	**7,167**	7,737	8,345	9,005	9,685	10,338	10,780	10,944	11,060	11,177
CONTRACTURAL SERVICES	21,492	20,896	**22,202**	22,868	23,554	24,261	24,988	25,738	26,510	27,306	28,125	28,968
OTHER	105	69	**104**	107	110	114	117	121	124	128	132	136
EQUIPMENT	2,202	545	**644**	663	683	704	725	746	769	792	816	840
DIVISION OF OPERATIONAL SUPPORT	-	-	**-**	-	-	-	-	-	-	-	-	-
PU/A DIRECTOR'S ALLOCATION	3,296	3,754	**4,201**	4,327	4,457	4,590	4,728	4,870	5,016	5,167	5,322	5,481
TOTAL OPERATIONS & MAINTENANCE	$ 94,702	$ 99,446	**$ 104,751**	$ 108,528	$ 112,459	$ 116,562	$ 120,812	$ 125,165	$ 129,444	$ 133,587	$ 137,832	$ 142,233
DEBT SERVICE												
REVENUE BOND	7,728	8,026	**6,925**	-	-	-	-	-	-	-	-	-
GENERAL OBLIGATION	38,897	43,340	**42,164**	40,184	37,126	35,409	34,152	30,744	29,632	26,015	22,565	17,298
DEBT REFINANCING	-											
PROPOSED NEW DEBT	-	-	**3,920**	14,040	28,689	53,769	68,946	74,788	79,072	81,449	83,715	85,871
TOTAL DEBT SERVICE	46,625	51,366	**53,009**	54,224	65,815	89,178	103,099	105,532	108,704	107,463	106,279	103,169
TOTAL EXPENSE	$ 141,327	$ 150,812	**$ 157,759**	$ 162,752	$ 178,274	$ 205,740	$ 223,910	$ 230,697	$ 238,148	$ 241,050	$ 244,111	$ 245,402
ENDING FUND BALANCE	$ 34,746	$ 30,747	**$ 32,259**	$ 41,448	$ 48,628	$ 42,997	$ 34,312	$ 33,345	$ 34,758	$ 36,897	$ 38,559	$ 41,545

PROJECTED REVENUE INCREASE	18.00%	8.50%	**8.50%**	7.50%	7.50%	7.50%	7.00%	6.00%	3.00%	0.00%	0.00%	0.00%
RESERVE REQUIREMENT:												
10% of Operations/Maintenance Costs	$ 9,470	$ 9,945	**$ 10,475**	$ 10,853	$ 11,246	$ 11,656	$ 12,081	$ 12,516	$ 12,944	$ 13,359	$ 13,783	$ 14,223
CASH BASIS COVERAGE												
REVENUES	$ 142,814	$ 146,813	**$ 159,271**	$ 171,941	$ 185,455	$ 200,108	$ 215,226	$ 229,729	$ 239,562	$ 243,189	$ 245,773	$ 248,388
CONSTRUCTION FUNDS INTEREST	-	-	-	-	-	-	-	-	-	-	-	-
REVENUES	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
GROSS O & M EXPENSES	94,702	99,446	**104,751**	108,528	112,459	116,562	120,812	125,165	129,444	133,587	137,832	142,233
PAYMENT TO/FOR OHIO WATER RIGHTS	-	-	-	-	-	-	-	-	-	-	-	-
O & M EXPENSES	94,702	99,446	**104,751**	108,528	112,459	116,562	120,812	125,165	129,444	133,587	137,832	142,233
NET REVENUES	$ 47,676	$ 45,528	$ 53,461	$ 59,126	$ 68,776	$ 82,038	$ 92,805	$ 103,470	$ 109,023	$ 108,507	$ 106,846	$ 105,059
ACTUAL/ESTIMATED SYSTEM RESERVE FUND ON 1/1	$ 29,000	$ 29,000	**$ 29,000**	$ 29,000	$ 29,000	$ 29,000	$ 29,000	$ 29,000	$ 29,000	$ 29,000	$ 29,000	$ 29,000
O&M EXPENSE RESERVE REQUIREMENT	(9,470)	(9,945)	**(10,475)**	(10,853)	(11,246)	(11,656)	(12,081)	(12,516)	(12,944)	(13,359)	(13,783)	(14,223)
SYSTEM RESERVE FUND AVAILABLE	19,530	19,055	**18,525**	18,147	17,754	17,344	16,919	16,484	16,056	15,641	15,217	14,777
ADJUSTED NET REVENUES	$ 67,206	$ 64,583	$ 71,986	$ 77,273	$ 86,530	$ 99,381	$ 109,724	$ 119,953	$ 125,078	$ 124,148	$ 122,063	$ 119,836
REVENUE BOND DEBT SERVICE	$ 7,728	$ 8,026	**$ 6,925**	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
G.O. DEBT SERVICE (including proposed new debt)	38,897	42,773	**43,601**	49,905	61,564	84,995	98,985	101,486	104,726	103,553	102,437	99,394
PAYMENT TO/FOR OHIO WATER RIGHTS	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL DEBT SERVICE REQUIREMENTS	$ 46,625	$ 50,799	$ 50,526	$ 49,905	$ 61,564	$ 84,995	$ 98,985	$ 101,486	$ 104,726	$ 103,553	$ 102,437	$ 99,394
Rate covenant tests:												
COVERAGE RATIO (1.00 REQUIRED)												
ADJ. NET REVENUE vs.TOTAL DEBT SERVICE (G/O)	1.44	1.27	**1.42**	1.55	1.41	1.17	1.11	1.18	1.19	1.20	1.19	1.21
COVERAGE RATIO (1.25 REQUIRED)												
ADJ. NET REVENUES vs. REV. BOND DEBT SERVICE (L/(M+N))	8.70	8.05	**10.39**	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
COVERAGE RATIO (1.50 REQUIRED)												
ADJ. NET REVENUES vs. REV. BOND DEBT SERVICE (L/(M+N))	8.70	8.05	**10.39**	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a

Storm Sewer Maintenance Fund

2010 Cash Balance Statement

Prior to 1993, the storm sewer maintenance special revenue fund was used only to reimburse the sanitary operating fund for stormwater management expenses. No expenditures were made directly out of this fund. This arrangement changed in 1993, when the storm sewer maintenance fund became the operating fund for stormwater management engineering and design, although the sanitary fund is still reimbursed for some storm sewer maintenance expenses. More recently, this fund's designation changed from that of special revenue to enterprise fund. This change allowed the division to set aside monies in a reserve fund against which contracts could be certified in the absence of bond cash.

The storm sewer maintenance fund will begin 2010 with a cash balance of $9.2 million, including the nine million in the reserve fund. No additional reserve fund transfers are projected at this time. However, the department will request that any surplus revenues, when available, be shifted to that fund.

2010 STORM SEWER MAINTENANCE FUND BALANCE SUMMARY		
Unencumbered Cash Balance (January 1, 2010)	$	9,237,955
Plus Estimated 2010 Receipts		37,930,499
Total Estimated Available Resources	$	47,168,454
Less 2010 Recommended Operating Budget		(33,670,100)
Less 2010 Recommended Operating Budget (Administration)		(1,255,930)
Projected Available Balance (December 31, 2010)	**$**	**12,242,424**

Note: Balance at January 1, 2010 includes reserve fund balance

2010 Revenue Summary

Storm sewer maintenance fees provide the vast majority of revenues to this fund. In August 1995, the Division of Sewerage and Drainage implemented a new fee structure based on the impervious area of a given property, which directly relates to stormwater runoff into the storm drainage system. The stormwater service fee is based upon an equitable and consistent rate system, defined in equivalent residential units (ERU), where one ERU equals 2,000 square feet of impervious area. The fee, as recommended by the Sewer and Water Advisory Board and approved by Columbus City Council, was $2.44/ERU per month for 1995. During 1995, however, revenues exceeded original projections by nearly 50 percent; a result of higher than projected ERU's, and lower than projected credit applications. For that reason, the sewer and water advisory board recommended a rate decrease for 1996, to $1.64/ERU per month. In 2000, the stormwater rate increased by 35 percent, after 5 years of remaining static. It was again increased in 2001 by 12.5 percent, by 9.5 percent in 2002, by 5 percent in 2003, by 5 percent in 2008 and by 9 percent in 2009.

The Sewer and Water Advisory Board has recommended an increase of nine percent to the storm sewer maintenance fee in 2010.

Statements in this section relative to this fund are made on a cash basis, which do not account for outstanding end of year encumbrances.

2010 Revenue Summary

STORM SEWER MAINTENANCE FUND REVENUE BY SOURCE AND YEAR HISTORICAL AND PROJECTED 2007-2010				
REVENUE SUMMARY	**2007 Actual**	**2008 Actual**	**2009 Estimated**	**2010 Proposed**
Storm Maintenance Fees	$ 27,996,158	$ 29,919,595	$ 34,663,614	$ 36,924,426
Investment Earnings	3,937,693	1,773,864	619,970	638,569
Other Revenues	322,076	8,562,253	365,119	367,504
Beginning Year Cash Balance	26,351,723	18,477,371	9,229,496	9,237,955
TOTAL RESOURCES	**$ 58,607,650**	**$ 58,733,083**	**$ 44,878,199**	**$ 47,168,454**
PERCENT CHANGE		**0.21%**	**-23.59%**	**5.10%**

Revenue Notes:

- 2010 revenues are based on a charge of $4.57 per ERU, per month.

Storm Sewer Maintenance Pro Forma Operating Statement

- The Storm Sewer Maintenance pro forma operating statement assumes that the storm sewer maintenance fee will increase by nine percent to $4.57/ERU in 2010.
- Operations and maintenance expenses, excluding health insurance and pro rata are inflated at three percent per year. Insurance costs are inflated by seven percent annually, while the projected pro rata in each year is 4.5 percent of each year's projected revenues. (Note: As non-insurance personnel costs are inflated by only three percent annually, it is assumed that the division's employee strength will not increase over the pro forma period.)
- The division's capital improvements plan has been discounted by 15 percent throughout the pro forma period. This reduction recognizes the probability that debt issued in any given year will not reach the levels outlined in the division's capital improvements budget due to unavoidable lags in the project planning and implementation process.
- In 2005, for the first time, the storm sewer pro forma included costs associated with the street cleaning function. These costs were transferred from the Public Service Department. In 2010, street cleaning and snow removal costs totaling $6.3 million are included in the storm sewer budget.

STORMWATER ENTERPRISE FUND
PRO FORMA OPERATING STATEMENT FOR YEARS 2008 - 2019
IN DOLLARS - 000'S OMITTED

		Actual	Projection	Proposed									
		2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Total Beginning Balance:		$ 18,477	$ 9,229	**$ 9,238**	$ 12,242	$ 14,717	$ 17,448	$ 20,509	$ 22,772	$ 24,185	$ 25,397	$ 26,492	$ 27,277
UTILITY REVENUE													
Storm Maintnenance Service Charges		$ 29,920	$ 34,664	**$ 34,110**	$ 37,580	$ 39,122	$ 40,692	$ 42,374	$ 42,802	$ 43,234	$ 43,671	$ 44,112	$ 44,558
Rate Increase (Decrease)		-	-	**2,814**	1,033	1,076	1,119	-	-	-	-	-	-
Investment Earnings		1,774	620	**639**	658	677	698	719	740	762	785	809	833
Storm Sewer Maintenance Penalties		417	431	**435**	439	444	448	453	457	462	467	471	476
Other Revenues		8,145	(65)	**(67)**	(69)	(72)	(74)	(76)	(78)	(81)	(83)	(85)	(88)
Debt Refinancing													
TOTAL REVENUE		40,256	35,649	**37,930**	39,641	41,248	42,883	43,470	43,921	44,378	44,840	45,307	45,779
TOTAL RESOURCES		$ 58,733	$ 44,878	**$ 47,168**	$ 51,883	$ 55,965	$ 60,331	$ 63,979	$ 66,694	$ 68,563	$ 70,237	$ 71,799	$ 73,056
UTILITY EXPENSE													
Personnel		$ 1,530	$ 1,164	**$ 1,581**	$ 1,629	$ 1,677	$ 1,728	$ 1,780	$ 1,833	$ 1,888	$ 1,945	$ 2,003	$ 2,063
27th pay period		0	0	**0**	0	0	0	0	0	0	0	0	0
Insurances		225	179	**295**	316	338	362	387	414	443	474	507	543
Supplies and Materials		47	63	**84**	86	89	92	94	97	100	103	106	109
Contractual Services		2,831	1,706	**1,288**	1,326	1,366	1,407	1,449	1,493	1,537	1,584	1,631	1,680
Pro Rata		1,365	1,648	**1,707**	1,784	1,856	1,930	1,956	1,976	1,997	2,018	2,039	2,060
Equipment		55	33	**0**	0	0	0	0	0	0	0	0	0
Other		0	20	**80**	82	85	87	90	93	96	98	101	104
Reimbursement to Sanitary Enterprise		9,479	8,000	**8,000**	8,240	8,487	8,742	9,004	9,274	9,552	9,839	10,134	10,438
Department of Public Utilities Allocation		2,317	1,223	**1,256**	1,294	1,332	1,372	1,414	1,456	1,500	1,545	1,591	1,639
Dept of Technology Allocation			1,286	**1,029**	1,060	1,092	1,125	1,158	1,193	1,229	1,266	1,304	1,343
Division of Operational Support Allocation		0	0	**0**	0	0	0	0	0	0	0	0	0
Street Cleaning (transferred from Public Service)		10,150	7,203	**6,282**	6,470	6,664	6,864	7,070	7,282	7,501	7,726	7,958	8,196
Subtotal O&M Expenses:		$ 28,000	$ 22,524	**$ 21,602**	$ 22,287	$ 22,988	$ 23,709	$ 24,403	$ 25,112	$ 25,843	$ 26,597	$ 27,374	$ 28,176
Debt Service:													
General Obligation Debt		$ 13,504	$ 13,116	**$ 12,722**	$ 12,233	$ 11,751	$ 11,363	$ 10,982	$ 10,610	$ 10,237	$ 9,865	$ 9,865	$ 9,865
Less Premium from '04 Issuance													
Debt Refinancing													
Cash Transfer to Bond Fund		8,000	0	**0**	0	0	0	0	0	0	0	0	0
Proposed New Debt		0	0	**602**	2,645	3,778	4,750	5,822	6,787	7,086	7,282	7,282	7,282
Total Debt Service:		$ 21,504	$ 13,116	**$ 13,324**	$ 14,878	$ 15,529	$ 16,113	$ 16,804	$ 17,397	$ 17,323	$ 17,147	$ 17,147	$ 17,147
Transfer to Reserve Fund		0	0	**0**	0	0	0	0	0	0	0	0	0
TOTAL EXPENSE		$ 49,504	$ 35,640	**$ 34,926**	$ 37,166	$ 38,517	$ 39,822	$ 41,207	$ 42,509	$ 43,166	$ 43,744	$ 44,522	$ 45,323
ENDING FUND BALANCE		$ 9,229	$ 9,238	**$ 12,242**	$ 14,717	$ 17,448	$ 20,509	$ 22,772	$ 24,185	$ 25,397	$ 26,492	$ 27,277	$ 27,733
RATE CHANGE		5.00%	9.00%	**9.00%**	3.00%	3.00%	3.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
SWAB Estimate Sept 2008				**9.00%**	4.00%	3.00%	0.00%	0.00%	0.00%				
10% of Operations/Maintenance Costs		$ 3,600	$ 2,252	**$ 2,220**	$ 2,493	$ 2,677	$ 2,846	$ 3,022	$ 3,190	$ 3,293	$ 3,388	$ 3,466	$ 3,546
COST/MONTH/ERU		$3.84	$4.19	**$4.57**	$4.71	$4.85	$5.00	$5.00	$5.00	$5.00	$5.00	$5.00	$5.00
ASSUMES base of 555,500 ERU'S, with annual growth per year as follows:	1.01%	620,245	626,509	**632,837**	639,229	645,685	652,206	658,794	665,447	672,168	678,957	685,815	692,742
10% of O&M		2,800	2,252	**2,160**	2,229	2,299	2,371	2,440	2,511	2,584	2,660	2,737	2,818
Fund balance less 10% requirement		6,429	6,986	**10,082**	12,489	15,149	18,139	20,332	21,674	22,812	23,833	24,540	24,915

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All Funds Summary

The following tables provide summary detail on all fund expenditures and personnel levels.

2010 PROPOSED APPROPRIATIONS - ALL FUNDS SUMMARY BY CHARACTER

	PERSONNEL	MATERIALS	SERVICES	OTHER	CAPITAL OUTLAY	DEBT SERVICE	TRANSFERS	TOTAL
GENERAL FUND	$ 512,218,689	$ 9,949,765	$ 79,614,122	$ 4,697,511	$ 1,000,000	$ -	$ 47,519,913	$ 655,000,000
SPECIAL REVENUE FUNDS								
Municipal Court Computer Fund								
Judges	249,694	77,900	206,339	-	-	-	-	533,933
Clerk	839,640	57,400	696,848	-	-	-	345,750	1,939,638
Total Court Computer	1,089,334	135,300	903,187	-	-	-	345,750	2,473,571
Street Construction, Main. & Repair								
Service Administration	2,962,382	2,165	226,452	-	-	-	-	3,190,999
Refuse Collection	2,489,886	5,000	724,098	-	-	-	-	3,218,984
Mobility Options	1,705,229	9,560	305,236	1,500	-	-	-	2,021,525
Planning & Operations	21,352,602	604,730	12,227,127	86,600	54,000	-	-	34,325,059
Design & Construction	3,134,852	6,700	536,031	5,100	-	-	-	3,682,683
Total SCMR	31,644,951	628,155	14,018,944	93,200	54,000	-	-	46,439,250
Development Services Fund								
Development Administration	659,715	-	-	-	-	-	-	659,715
Building Services	10,862,069	55,503	2,750,900	148,150	134,000	-	-	13,950,622
Total Development Services	11,521,784	55,503	2,750,900	148,150	134,000	-	-	14,610,337
Private Inspection Fund								
Design & Construction	1,789,120	4,400	120,265	500	-	-	-	1,914,285
Health Special Revenue								
Department of Public Health	16,107,018	652,125	6,709,298	19,700	-	-	-	23,488,141
Rec. and Parks Oper. & Extension								
Department of Recreation & Parks	21,306,207	825,319	7,732,898	95,000	-	-	182,000	30,141,424
Golf Operations								
Division of Golf	3,122,332	283,000	1,292,300	2,000	-	-	-	4,699,632
Broad Street Operations Fund								
Division of Facilities Management	-	50,700	1,550,803	-	-	-	-	1,601,503
E-911 Fund								
Division of Police		1,350,000	-	-	-	-	-	1,350,000
COPS Hiring Recovery Program (CHRP) Grant Fund								
Division of Police		2,904,337	-	-	-	-	-	2,904,337
Photo Red Light Fund								
Division of Police	500,000	-	-	-	-	-	-	500,000
Emergency Human Services Fund								
Development Administration	-	-	1,200,000	-	-	-	-	1,200,000
INTERNAL SERVICE FUNDS								
Print and Mailroom Services Fund								
Print Services	141,050	34,065	82,366	-	-	-	-	257,481
Mailroom Services	141,095	3,774	1,257,375	-	-	-	-	1,402,244
Total Print and Mailroom Services	282,145	37,839	1,339,741	-	-	-	-	1,659,725
Land Acquisition								
Division of Land Acquisition	798,288	17,300	72,083	-	-	-	-	887,671
Technology Services								
Administration	1,906,689	1,222,869	4,753,233	-	677,800	-	-	8,560,591
Information Services	12,237,907	370,930	5,319,247	-	96,500	3,380,287	-	21,404,871
Total Technology Services	14,144,596	1,593,799	10,072,480	-	774,300	3,380,287	-	29,965,462
Fleet Management Services								
Division of Fleet Management	9,712,608	14,177,619	3,578,193	-	30,000	2,431,123	-	29,929,543
Finance and Management Administration	852,919	-	-	-	-	-	-	852,919
Total Fleet Management Services	10,565,527	14,177,619	3,578,193	-	30,000	2,431,123	-	30,782,462
Construction Inspection Fund								
Service Administration	360,445	450	167,616	-	-	-	-	528,511
Design & Construction	5,348,600	37,150	616,973	1,800	-	-	-	6,004,523
Total Construction Inspection Fund	5,709,045	37,600	784,589	1,800	-	-	-	6,533,034
Employee Benefits								
Department of Human Resources	2,124,112	21,800	808,867	-	-	-	-	2,954,779
Department of Finance and Management	-	-	295,000	-	-	-	-	295,000
Total Employee Benefits	2,124,112	21,800	1,103,867	-	-	-	-	3,249,779
ENTERPRISE FUNDS								
Various Enterprise Funds								
Public Utilities Director's Office	8,826,420	247,585	1,753,130	-	-	-	-	10,827,135
Water System Enterprise								
Division of Water	45,833,860	24,598,885	29,369,138	104,000	643,862	46,083,490	6,925,333	153,558,568
Sewerage System Enterprise								
Division of Sewers and Drains	44,525,704	7,782,716	48,789,202	377,000	2,928,500	101,116,265	20,726,563	226,245,950
Storm System Enterprise								
Division of Sewers and Drains	1,876,468	83,843	18,305,628	80,000	-	13,324,161	-	33,670,100
Electricity Enterprise								
Division of Electricity	9,522,823	68,414,033	9,483,216	221,520	1,464,600	5,867,111	-	94,973,303
COMMUNITY DEVELOPMENT BLOCK GRANT								
Dept of Development - Administration	958,709	3,000	218,214	-	-	-	-	1,179,923
Economic Development	715,235	4,350	1,109,314	-	-	-	-	1,828,899
Building Services	878,747	2,000	140,000	-	-	-	-	1,020,747
Housing	1,081,592	18,600	1,129,348	575,412	-	-	-	2,804,952
Department of Finance and Management	333,540	4,000	210,133	60,000	-	-	-	607,673
Department of Public Health	248,035	-	-	-	-	-	-	248,035
Department of Recreation and Parks	793,733	2,920	36,615	300	-	-	-	833,568
	5,009,591	34,870	2,843,624	635,712	-	-	-	8,523,797
NEIGHBORHOOD STABILIZATION FUND								
Dept of Development - Administration	975,356	-	-	-	-	-	-	975,356
Building Services	344,471		-	-	-	-	-	344,471
Housing	975,042	-	-	-	-	-	-	975,042
Department of Finance and Management	566,629	-	-	-	-	-	-	566,629
	2,861,498	-	-	-	-	-	-	2,861,498
Grand Total All Funds	$ 751,379,512	$ 133,886,493	$ 243,387,608	$ 6,476,093	$ 7,029,262	$ 172,202,437	$ 75,699,559	$ 1,390,060,964

EXPENDITURE AND BUDGET SUMMARY ALL FUNDS 2007 - 2010				
	2007 ACTUAL	2008 ACTUAL [1]	2009 PROJECTED	2010 PROPOSED
GENERAL FUND	$ 630,552,667	$ 651,995,839	$ 617,533,262	$ 655,000,000
SPECIAL REVENUE FUNDS				
Municipal Court Computer				
Judges	462,016	714,268	481,315	533,933
Clerk	2,147,356	2,127,845	1,962,623	1,939,638
Total Municipal Court Computer	2,609,372	2,842,113	2,443,938	2,473,571
Street Construction, Maint. & Repair				
Service Administration	2,090,729	2,064,605	2,849,889	3,190,999
Refuse Collection	1,386,256	5,227,056	4,018,564	3,218,984
Mobility Options	-	-	1,781,667	2,021,525
Planning & Operations	-	-	34,839,338	34,325,059
Design & Construction	-	-	3,338,586	3,682,683
Transportation	38,614,736	42,401,926	-	-
Total SCMR	42,091,721	49,693,587	46,828,044	46,439,250
Development Services Fund				
Development Administration	499,575	583,799	509,121	659,715
Service Administration	390,264	425,483	127,970	-
Planning & Operations	-	-	233,317	-
Design & Construction	-	-	1,600,173	-
Transportation	9,061,166	9,988,078	-	-
Building Services	13,380,551	15,340,331	13,055,259	13,950,622
Total Development Services	23,331,556	26,337,691	15,525,840	14,610,337
Private Inspection Fund				
Design & Construction	-	-	1,160,032	1,914,285
Health Special Revenue				
Department of Public Health	27,343,099	25,854,953	22,078,691	23,488,141
Rec. & Parks Oper. & Extension				
Department of Recreation & Parks	34,261,311	32,835,808	28,227,109	30,141,424
Golf Operations				
Division of Golf	5,096,519	4,873,564	4,518,529	4,699,632
Broad Street Operations Fund				
Division of Facilities Management	1,436,980	1,476,202	1,570,508	1,601,503
E-911 Fund				
Division of Police	-	-	-	1,350,000
COPS Hiring Recovery Program (CHRP) Grant Fund				
Division of Police	-	-	-	2,904,337
Photo Red Light Fund				
Division of Police	391,000	737,528	716,364	500,000
Emergency Human Services Fund				
Various	616,312	1,425,905	2,100,000	1,200,000
INTERNAL SERVICE FUNDS				
Print Services Fund				
Print Services	236,837	242,409	244,310	257,481
Mailroom Services	-	1,347,512	1,352,384	1,402,244
Total Print and Mailroom Services	236,837	1,589,921	1,596,694	1,659,725
Land Acquisition				
Division of Land Acquisition	695,624	716,163	765,835	887,671
Technology Services				
Administration	6,129,426	5,522,360	5,999,297	8,560,591
Division of Information Services	17,171,709	21,727,451	21,067,531	21,404,871
Total Technology Services	23,301,135	27,249,811	27,066,828	29,965,462
Fleet Management Services				
Division of Fleet Management	29,888,574	33,700,606	27,487,409	29,929,543
Finance and Management Administration	505,459	823,972	739,090	852,919
Total Fleet Management Services	30,394,033	34,524,578	28,226,499	30,782,462
Construction Inspection Fund				
Service Administration	-	-	353,958	528,511
Design & Construction	-	-	4,183,677	6,004,523
Total Construction Inspection Fund	-	-	4,537,635	6,533,034
Employee Benefits				
Department of Human Resources	2,027,029	2,416,397	2,561,432	2,954,779
Department of Finance and Management	-	237,315	240,425	295,000
Total Employee Benefits	2,027,029	2,653,712	2,801,857	3,249,779
ENTERPRISE FUNDS				
Various Enterprise Funds				
Public Utilities Director's Office	15,127,547	37,153,703	9,681,888	10,827,135
Various Enterprise Funds				
Operation Support	26,893,789	-	-	-
Water System Enterprise				
Division of Water	109,354,161	140,240,849	148,057,653	153,558,568
Sewerage System Enterprise				
Division of Sewers and Drains	164,155,508	207,164,706	219,853,760	226,245,950
Storm System Enterprise				
Division of Sewers and Drains	31,162,067	40,063,597	34,417,701	33,670,100
Electricity Enterprise				
Division of Electricity	82,061,452	83,088,996	93,035,199	94,973,303
CDBG				
Office of Education	405,899	398,550	-	-
Development Administration	679,535	662,845	841,364	1,179,923
Economic Development	2,857,615	2,204,829	1,531,000	1,828,899
Building Services	-	-	685,961	1,020,747
Neighborhood Services	1,498,412	1,511,714	349,471	-
Planning	134,282	64,108	-	-
Housing	4,541,880	3,948,947	2,395,462	2,804,952
Department of Finance and Management	1,078,333	868,371	658,945	607,673
Department of Public Health	352,933	308,106	253,496	248,035
Department of Recreation and Parks	244,450	236,199	761,159	833,568
Total CDBG	11,793,339	10,203,669	7,476,858	8,523,797
NEIGHBORHOOD STABILIZATION FUND				
Development Administration	-	-	4,196,490	975,356
Building Services	-	-	83,565	344,471
Neighborhood Services	-	-	21,011	-
Housing	-	-	10,671,047	975,042
Department of Finance and Management	-	-	149,981	566,629
Total NSP	-	-	15,122,093	2,861,498
Grand Total All Funds	$ 1,264,933,058	$ 1,382,722,895	$ 1,335,342,817	$ 1,390,060,964

[1] 2008 expenditures do not include expenditures for the 27th pay period, in order to provide meaningful comparisons

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ALL FUNDS PERSONNEL SUMMARY (FTE'S)

Fund Name Division or Department	2007 Actual	2008 Actual	2009 Budgeted	2010 Budgeted
GENERAL FUND	5,126	5,008	4,954	4,908
COPS Hiring Recovery Program (CHRP) Grant Fund				
Division of Police	0	0	0	50
SPECIAL REVENUE FUNDS				
Street Construction, Main. & Repair				
Service Administration	24	29	36	34
Refuse Collection	24	65	51	38
Mobility Options	0	0	18	18
Planning & Operations	0	0	283	280
Design & Construction	0	0	36	35
Transportation	350	337	0	0
Total SCMR	398	431	424	405
Development Services Fund				
Development Administration	5	4	5	6
Service Administration	4	4	6	0
Planning & Operations	0	0	11	0
Design & Construction	0	0	118	0
Transportation	114	112	0	0
Building Services	134	140	131	117
Total Development Services	257	260	271	123
Private Inspection Fund				
Design & Construction	0	0	0	22
Health Special Revenue				
Department of Public Health	210	203	174	179
Rec. and Parks Oper. & Extension				
Department of Recreation & Parks	294	284	217	241
Golf Operations				
Division of Golf	36	33	33	32
Municipal Court Computer Fund				
Judges	2	2	3	3
Clerk	5	8	8	9
Total Municipal Court Computer	7	10	11	12
INTERNAL SERVICE FUNDS				
Print and Mail Services				
Mailroom Services	2	2	2	2
Print Services	2	2	2	2
Total Print and Mail Services	4	4	4	4
Land Acquisition				
Division of Land Acquisition	6	6	7	8
Technology Services				
Technology Administration	22	10	20	16
Division of Information Services	117	128	122	120
Fleet Management Services				
Finance and Management Administration	8	8	8	7
Division of Fleet Management	117	122	126	127
Construction Inspection Fund				
Service Administration	0	0	0	3
Design & Construction	0	0	0	72
Employee Benefits				
Department of Human Resources	15	18	22	22
ENTERPRISE FUNDS				
Water System Enterprise				
Division of Water	322	515	551	551
Sewerage System Enterprise				
Division of Sewers and Drains	446	487	522	522
Storm System Enterprise				
Division of Sewers and Drains	16	18	23	23
Electricity Enterprise				
Division of Electricity	83	88	99	99
Various Enterprise Funds				
Public Utilities Director's Office	105	89	95	95
Various Enterprise Funds				
Operational Support	220	0	0	0
COMMUNITY DEVELOPMENT BLOCK GRANT				
Office of Education	4	4	0	0
Development Administration	9	7	7	11
Economic Development	9	9	7	8
Building Services	0	0	0	9
Planning	2	0	0	0
Housing	22	19	10	11
Neighborhood Services	14	14	13	0
Department of Finance and Management	5	5	3	3
Department of Public Health	5	4	4	3
Department of Recreation and Parks	0	0	4	4
Total CDBG	70	62	48	49
NEIGHBORHOOD STABILIZATION FUND				
Development Administration	0	0	3	1
Building Services	0	0	0	1
Neighborhood Services	0	0	1	0
Housing	0	0	0	1
Department of Finance and Management	0	0	2	2
Total NSF	0	0	6	5
Grand Total All Funds	7,879	7,784	7,737	7,695

Note: 2007 and 2008 are year-end actuals; 2009 and 20010 are budgeted.

Capital Summary

To be eligible for capital improvements funding (i.e., from issuance of debt), an asset must have a useful life of at least five years and be considered non-operational. Some examples of capital improvements projects include the purchase of major equipment items, street lighting improvements, street improvements, land acquisition for recreational needs, building construction, and facility rehabilitation.

The national rating agencies, Standard & Poor's Corporation, Moody's Investors Service and FitchRatings, currently give Columbus their highest long-term credit rating – AAA, Aaa and AAA, respectively. These ratings allow Columbus to realize interest savings when issuing debt because investors are confident of timely repayment.

Voted debt typically carries lower interest expense than non-voted debt. Moreover, because it is good public policy to solicit voter input and participation in the capital prioritization process, the city typically requests voter approval of bond packages. On November 4, 2008, voters approved six separate bond issues totaling $1.7 billion, generally intended to accommodate planned capital improvements mainly through 2015 for non-enterprise agencies and through 2012 for sanitary sewers and water.

The 2008 voted bond package provides voted authority for Safety and Health, Transportation, Refuse Collection, Sanitary Sewers, Water, and Recreation and Parks capital projects.

The proposed capital improvements program (CIP) provides approximately $2.6 billion in funding for various capital improvements for the 2010-2015 period. Of this amount, $302.6 million is to be supported by the special income tax fund (SIT). The SIT fund is used primarily to support non-enterprise debt. Respective system revenues service the debt issued for information services, fleet, water, electricity, sanitary sewer and storm sewer improvements.

The proposed CIP incorporates several key assumptions. The Police and Firemen's Disability and Pension Fund Employer's Accrued Liability Refunding Bond will continue to be funded by the SIT fund. The existing debt service for cable capital projects for non-enterprise divisions will continue to be supported by the SIT. The Division of Electricity intends to illuminate all city streets. The CIP assumes that electricity revenues will support street lighting, operation, maintenance and debt service costs. The CIP also includes ongoing funding for mechanized refuse collection equipment, fire apparatus, recreational projects and various street and highway projects.

The administration intends to continue to review the proposed capital improvements program through the end of the year. It is possible that adjustments to the proposed plan could occur to accommodate changes in priorities and financial assumptions.

An updated analysis of the special income tax fund and a listing of all projects funded in the capital improvements program and respective funding sources follow. This document includes funding through 2015 for all city divisions with scheduled projects.

Special Income Tax Analysis

The city deposits one-fourth of the City of Columbus' two and one-half percent income tax to the special income tax (SIT) fund to service debt, primarily for non-enterprise agencies. In 2010, SIT income tax deposits are projected at nearly $153.06 million. Non-enterprise agencies primarily represent operations funded by the general fund or the street construction, maintenance and repair fund that do not have separate revenue sources. Non-enterprise projects include construction and improvements of expressways, parks, fire stations and equipment, police facilities, and streets and traffic control. In addition, the special income tax fund services debt on the Capitol South redevelopment projects.

The special income tax analysis also includes some debt service associated with storm sewers, primarily those projects authorized in the 1991 voted bond package, which totaled $25 million. All other debt service for storm sewers is paid from the storm maintenance fund. Tipping fees for solid waste disposal are budgeted at $15.3 million in 2010. It is preferable that this expense be borne by the general fund. However, at present, due to fiscal constraints, it is not included in the ten-year general fund pro forma operating statement.

Capital projects for non-enterprise agencies are financed either through voted bond packages or through councilmanic (unvoted) debt. Voter approval provides the city with the ability to levy an ad valorem property tax to service the debt. While the city solicits voter approval from time to time, it has never exercised its taxing authority for this purpose and does not intend to do so; however, its ability to do so gives investors assurance that their investments in the city are secure.

Income tax growth is the most important determinant of the city's capacity to issue additional debt. Table One shows the projected debt service requirements from the special income tax fund for 2009 to 2018. Various assumptions and explanations are highlighted at the bottom of the table.

Table Two and Figures One and Two provide a summary of the CIP by division and funding source. Figure Two highlights the amount of councilmanic and non-enterprise voted 2004 and 2008 projects in the CIP; the associated debt service will be supported by the special income tax fund.

Coverage Factor:

The SIT fund's available capacity for new debt and its ability to service existing debt are expressed as its coverage factor. Coverage, depicted in the “coverage columns” on Table One, is a ratio of revenue to expenditures and provides a minimum level at which a fund balance should be maintained for contingency purposes. Coverage levels are goals, not absolute minimum levels of acceptance. "Current year coverage" shows the degree to which current revenues will meet current expenditures. "Total coverage" is similar, but also includes the prior year-end fund balance as revenue. At present, the targeted level is to maintain 30 percent surplus capacity (a 1.3 total coverage factor).

FIGURE ONE
2010 - 2015 CAPITAL IMPROVEMENTS PLAN
PERCENT BY DIVISION - $2.63 BILLION

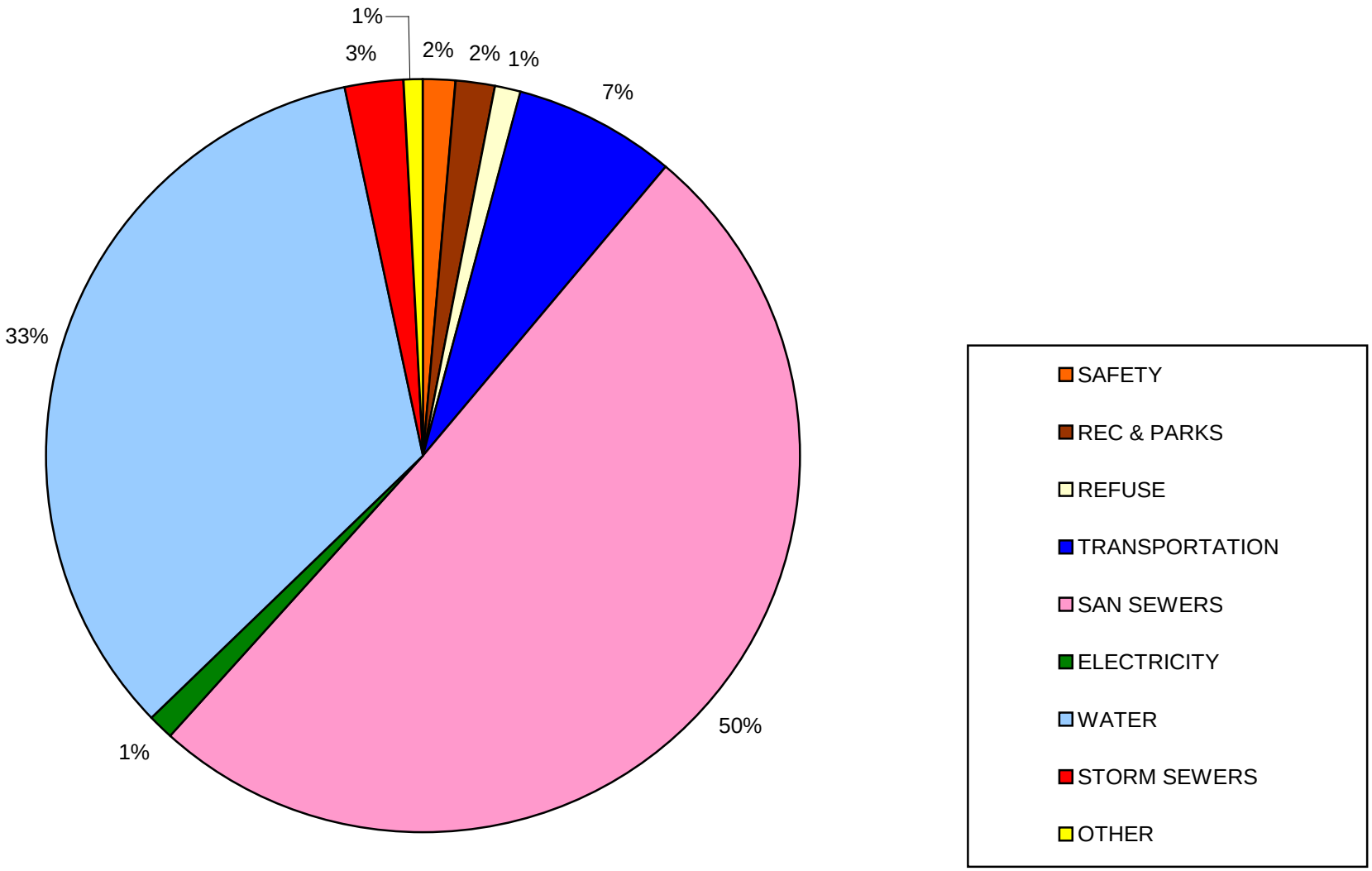

FIGURE TWO
2010 - 2015 CAPITAL IMPROVEMENTS PLAN
PERCENT BY FUNDING SOURCE - $2.63 BILLION

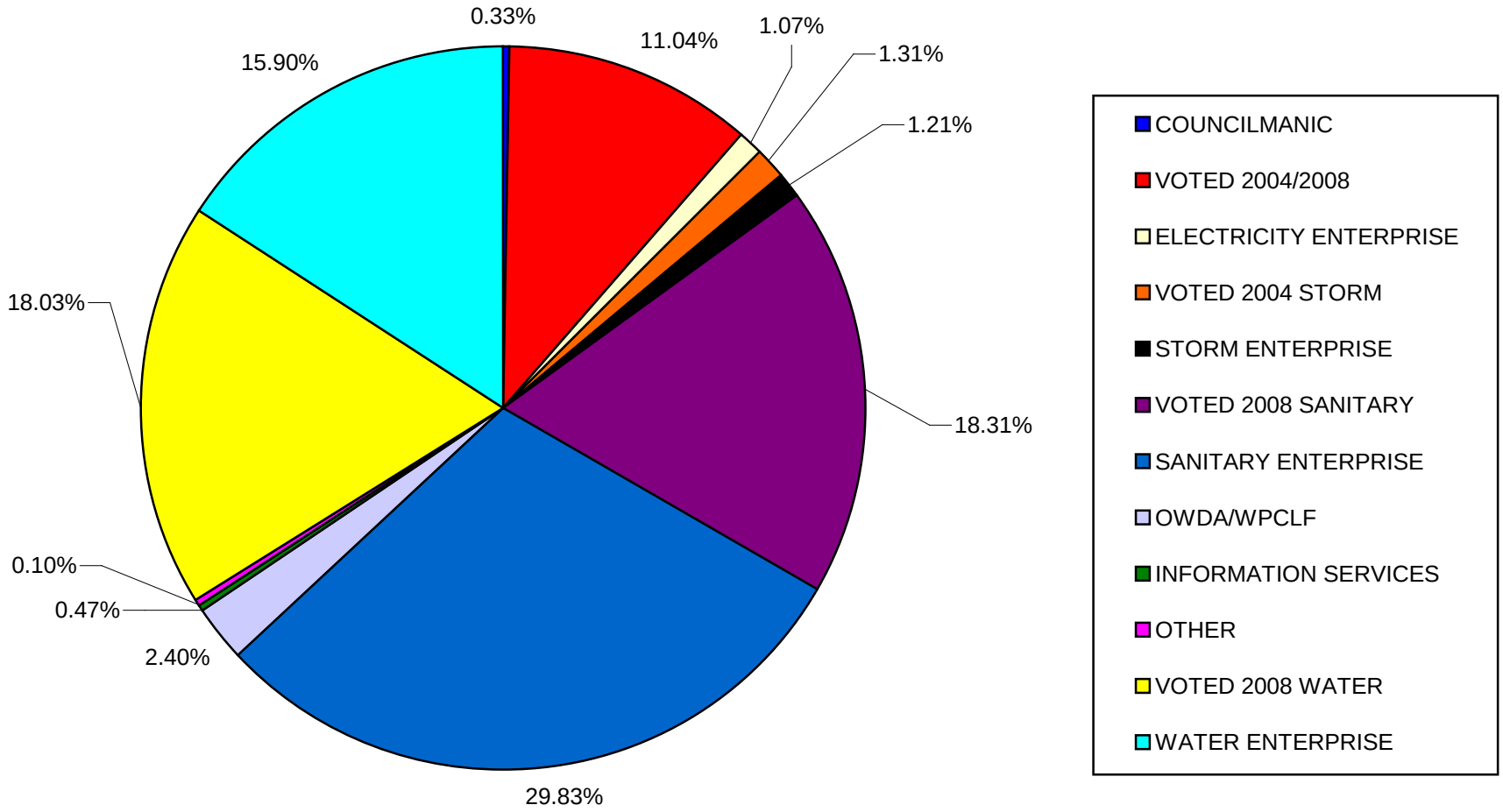

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TABLE ONE
SPECIAL INCOME TAX FUND ANALYSIS
(000'S OMITTED)

EXPENDITURES

YEAR	EXISTING DEBT SERVICE VOTED: STORM DEBT 1991& BEFORE	EXISTING DEBT SERVICE VOTED: NON-ENTERPRISE	EXISTING DEBT SERVICE VOTED: G.O POWER PLANT	EXISTING DEBT SERVICE VOTED: N'TIONWIDE DEBT SERV.	EXISTING DEBT SERVICE UNVOTED: NON-ENTERPRISE	EXISTING DEBT SERVICE UNVOTED:	EXISTING DEBT SERVICE UNVOTED: ST ISSUE II LOANS	EXISTING DEBT SERVICE UNVOTED: N'TIONWIDE DEBT SERV.	NEW DEBT TO BE ISSUED VOTED: NON-ENTERPRISE	NEW DEBT TO BE ISSUED UNVOTED: NON-ENTERPRISE	NEW DEBT TO BE ISSUED UNVOTED: N'TIONWIDE DEBT SERV.	MAIN ST. BRIDGE & RIVERSOUTH DEBT SERV.	REC & PARKS LEASES	POLICE HELICOPTER	OTHER EXPENSES	TIPPING FEES	POLICE FIRE PEN.	SAFETY LEASES	SIB LOAN ROBERTS RD.	2009/2010 EXPENSES TO THE SIT	RESERVE FOR EARLY BUYOUT	TOTAL EXPENDITURES
2009	$ 1,779	$ 82,503	$ 3,651	$ 58	$ 48,906	$ -	$ 482	$ 3,162	$ -	$ -	$ -	$ 8,045	$ 148	$ -	$ 315	$ 14,823	$ 1,937	$ 1,637	$ 1,498	$ 1,342	$ 1,035	$ 171,322
2010	1,620	77,803	3,253	56	40,509	-	1,015	3,052	2,708	647	-	7,501	162	-	331	15,327	1,927	1,837	1,490	1,392	-	160,631
2011	1,536	74,282	-	54	35,309	-	1,015	2,943	9,343	2,244	-	9,690	162	2,095	347	15,667	1,925	595	1,527	965	-	159,700
2012	1,478	68,858	-	52	32,704	-	1,015	2,833	15,755	2,952	-	9,689	162	-	365	18,372	1,919	595	1,535	965	-	159,248
2013	1,374	65,197	-	50	30,341	-	1,015	2,600	21,480	3,339	-	9,689	162	2,309	383	18,374	1,916	595	1,544	965	-	161,334
2014	881	58,656	-	47	28,922	-	987	2,362	26,838	3,600	-	9,689	162	-	402	18,376	1,912	595	-	965	-	154,394
2015	844	53,641	-	45	25,721	-	961	2,381	31,629	3,867	-	9,689	176	2,546	422	18,377	1,911	595	-	965	-	153,771
2016	553	46,927	-	-	22,084	-	961	1,650	34,856	4,052	-	9,689	176	-	443	18,379	1,906	595	-	965	-	143,236
2017	329	40,839	-	-	20,052	-	961	432	36,595	4,194	-	9,689	176	2,807	465	18,381	1,908	595	-	965	-	138,388
2018	15	32,824	-	-	18,001	-	924	-	35,408	4,059	-	9,689	176	-	489	18,381	1,908	595	-	965	-	123,433
	$ 10,409	$ 601,531	$ 6,904	$ 362	$ 302,550	$ -	$ 9,336	$ 21,415	$ 214,612	$ 28,955	$ -	$ 93,059	$ 1,662	$ 9,757	$ 3,962	$ 174,457	$ 19,169	$ 8,234	$ 7,594	$ 10,454	$ 1,035	$ 1,525,458

REVENUES

YEAR	INCOME TAX	TUTTLE TIF	REC & PARKS FEES	POLICE HELICOPTER REIMBURSE	LINCOLN THEATRE REIMBURSE	MUNI CT RECEIPTS	INFORM SERVICES	CABLE RECEIPTS		TIF PAYMENTS & N'TIONWIDE REIMBURSE	FLEET MGT. SUPPORTED	COAAA RECEIPTS	MORPC RECEIPTS	WAGGONER BREWERY TIF RECEIPTS	HAYDEN RUN TIF RECEIPTS	TOTAL REVENUES	ANNUAL VARIANCE EXP V. REV	CASH BALANCE
																		$ 124,437
2009	$ 127,900	$ 650	$ 440	$ 798	$ 1,000	$ 358	$ 3,423	$ 187	$ -	$ 1,906	$ 2,492	$ 252	$ 1,498	$ 61	$ -	$ 140,965	(30,357)	94,080
2010	153,600	650	447	650	1,000	346	3,368	139	-	1,840	2,464	256	1,490	59	289	166,597	5,967	100,047
2011	157,400	650	445	-	-	335	3,394	148	-	1,774	2,475	255	1,527	59	719	169,181	9,480	109,527
2012	161,400	650	457	880	-	324	3,700	-	-	1,708	2,447	253	1,535	59	700	174,114	14,865	124,392
2013	165,400	650	467	-	-	313	3,801	-	-	1,568	2,387	252	1,544	59	680	177,121	15,787	140,179
2014	169,500	650	458	970	-	303	3,354	-	-	1,426	2,327	255	-	59	661	179,963	25,569	165,748
2015	169,500	650	470	-	-	292	2,614	-	-	1,436	2,266	258	-	59	642	178,187	24,417	190,165
2016	174,600	650	483	1,069	-	280	1,787	-	-	977	2,190	256	-	59	622	182,973	39,737	229,901
2017	179,900	650	483	-	-	149	1,875	-	-	256	2,129	253	-	59	603	186,357	47,969	277,870
2018	185,300	650	468	1,179	-	42	1,809	-	-	-	2,074	255	-	59	584	192,421	68,987	346,858
	$ 1,644,500	$ 6,500	$ 4,618	$ 5,546	$ 2,000	$ 2,742	$ 29,125	$ 474	$ -	$ 12,891	$ 23,251	$ 2,545	$ 7,594	$ 592	$ 5,500	$ 1,747,878	$ 222,421	

COVERAGE

YEAR	CURRENT YEAR COVERAGE	TOTAL COVERAGE
2009	0.82	1.5491
2010	1.04	1.6228
2011	1.06	1.6858
2012	1.09	1.7811
2013	1.10	1.8689
2014	1.17	2.0735
2015	1.16	2.2367
2016	1.28	2.6050
2017	1.35	3.0079
2017	1.56	3.8101

NEW DEBT TO BE ISSUED - PROPOSED CIB/CIP

YEAR	VOTED '04 & '08	UNVOTED	TOTAL
2009	$ 46,755	$ 15,710	$ 62,465
2010	56,151	8,356	64,507
2011	50,388	4,655	55,043
2012	50,740	3,058	53,798
2013	45,351	2,515	47,866
2014	44,108	2,765	46,873
2015	44,108	4,121	48,229
	$ 337,601	$ 41,180	$ 378,781

ADDITIONAL CAPACITY SUMMARY

YEAR	AMOUNT	RATIO
2009	$ -	1.5491
2010	76,000	1.6039
2011	76,000	1.6125
2012	76,000	1.5785
2013	76,000	1.4970
2014	76,000	1.4512
2015	73,000	1.3450
2016	-	1.3127
2017	-	1.3011
2018	-	1.4457
	$ 453,000	

SIT SUPPORTED DEBT SUMMARY

Year	VOTED '04 & '08	Unvoted Debt	Total
2009	$ 46,755	$ 9,800	$ 56,555
2010	56,151	2,020	58,171
2011	50,388	1,990	52,378
2012	50,740	1,945	52,685
2013	45,351	1,945	47,296
2014	44,108	1,945	46,053
2015	44,108	1,945	46,053
Total	$ 337,601	$ 21,590	$ 359,191

REVENUE ASSUMPTIONS

(1) INCOME TAX - ESTIMATE FOR 2009 (2008 ACTUALS: ($129,705,777) DECREASED BY 1.4% (NET EFFECTIVE RATE), 0% FOR 2010, 2.5% FOR 2011-2014, 0% FOR 2015 AND 3.0% 2016-2018.
(2) REC FEES - REPRESENTS RECREATION, GOLF COURSE FEES PLEDGED FOR DEBT AND MONIES FOR COMPLEXES, DOCKS & SHELTERHOUSES.
(3) POLICE HELICOPTER REIMBURSEMENT - REPRESENTS MONIES FROM SALE OF HELICOPTERS.
(4) CABLE RECEIPTS- MONIES RECEIVED FROM NON-SIT SUPPORTED AGENCIES.

EXPENDITURE ASSUMPTIONS

(1) EXISTING DEBT SERVICE - DEBT PAID FROM 4-430. ASSUMES VARIABLE RATE G.O. DEBT IS 4.5%.
(2) NEW DEBT TO BE ISSUED - ASSUMES BONDS WILL BE ISSUED IMMEDIATELY AS EQUAL PRINCIPAL FOR 16 YEARS. IT IS ASSUMED THE INTEREST RATE IS 4.5% IN 2009, 5% IN 2010 & 6% THEREAFTER.
(3) MAIN STREET BRIDGE/ RIVERSOUTH - MAIN ST. BRIDGE INCLUDES $2,186,000 STARTING IN 2011 THROUGH 2017 FOR A STATE LOAN. RIVERSOUTH ASSUMES THE CITY MAKING CASH PAYMENTS STARTING IN 2009.
(4) G.O. PWR PLT- DEBT SERVICE ON THE POWER PLANT & SHREDDER STATIONS.
(5) TIPPING FEES - PROJECTED ESTIMATES IN 2009 & CURRENT RATES THEREAFTER (NOT CAPS).
(6) STATE ISSUE II LOANS - EXISTING AND PROPOSED ZERO PERCENT INTEREST LOANS FROM THE STATE.
(7) POLICE/FIRE PENSION- DEBT SERVICE ON THE POLICE/FIRE PENSION BONDS.
(8) SAFETY LEASES - $595K/ANNUALLY FOR THE IAB/PSU LEASES PLUS OTHER LEASES FOR POLICE AND FIRE IN 2009.
(9) WAGGONER/BREWERY - TIF RECEIPTS ARE PROJECTED BECAUSE DEBT SERVICE IS INCLUDED IN EXPEDITURE SECTION.

BEGINNING SIT UNENCUMBERED CASH BALANCE:

FUND 430	$129,574	CASH BALANCE LESS VP's
FUND 430	(34,017)	AC's & ENCUMBRANCES
FUND 430	28,857	ADJUSTMENTS (See Sheet P for the details.)
FUND 411	23	UNENC. CASH BALANCE
	$124,437	BEG. UNENC. CASH BALANCE

PREPARED BY: FINANCE & MANAGEMENT DEPARTMENT

Table Two
2010 - 2015 CAPITAL IMPROVEMENTS PROGRAM

PUBLIC SAFETY/POLICE 30- 03 Project Name	2010	2011	2012	2013	2014	2015	Total Budget	Funding Source
30-03 Police Facility Renovation	1,190,000	1,190,000	1,190,000	1,190,000	1,190,000	1,190,000	7,140,000	Voted 2008 Debt SIT Supported
Subtotal - PUBLIC SAFETY/POLICE 30- 03	$1,190,000	$1,190,000	$1,190,000	$1,190,000	$1,190,000	$1,190,000	$7,140,000	
PUBLIC SAFETY/FIRE 30- 04 Project Name	2010	2011	2012	2013	2014	2015	Total Budget	Funding Source
New Fire Station Acquisition			5,000,000				5,000,000	Voted 2008 Debt SIT Supported
30-04 Fire Apparatus Replacement	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	18,000,000	Voted 2008 Debt SIT Supported
30-04 Fire Facility Renovation	935,000	935,000	935,000	935,000	935,000	935,000	5,610,000	Voted 2008 Debt SIT Supported
30-04 Fire Station #35 Waggoner Rd	5,000,000						5,000,000	Voted 2008 Debt SIT Supported
Subtotal - PUBLIC SAFETY/FIRE 30- 04	$8,935,000	$3,935,000	$8,935,000	$3,935,000	$3,935,000	$3,935,000	$33,610,000	
DEVELOPMENT/DEV ADMINISTRATION 44- 01 Project Name	2010	2011	2012	2013	2014	2015	Total Budget	Funding Source
59-09 Economic & Community Development	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000	Councilmanic SIT Supported
Subtotal - DEVELOPMENT/DEV ADMINISTRATION 44- 01	$250,000	$250,000	$250,000	$250,000	$250,000	$250,000	$1,500,000	
FINANCE AND MANAGEMENT/CONSTRUCTION MANAGEMENT 46-27 Project Name	2010	2011	2012	2013	2014	2015	Total Budget	Funding Source
Facility Renovations - Various	80,000	155,000	478,000	478,000	478,000	478,000	2,147,000	Councilmanic SIT Supported
City Hall Renovations" - Various	991,000	755,000	342,000	342,000	342,000	342,000	3,114,000	Councilmanic SIT Supported
Municipal Court Renovations - Various	119,000	280,000	370,000	370,000	370,000	370,000	1,879,000	Councilmanic SIT Supported
Subtotal - FINANCE AND MANAGEMENT/CONSTRUCTION MANAGEMENT 46-27	$1,190,000	$1,190,000	$1,190,000	$1,190,000	$1,190,000	$1,190,000	$7,140,000	
FINANCE AND MANAGEMENT/FLEET MANAGEMENT 46- 05 Project Name	2010	2011	2012	2013	2014	2015	Total Budget	Funding Source
Fleet Automated Fuel Location Upgrades	500,000						500,000	Fleet Management (Unvoted)
Fleet Fuel Site Infrastructure	708,500						708,500	Fleet Management (Unvoted)
Fleet Equipment Replacement	90,000						90,000	Fleet Management (Unvoted)
Subtotal - FINANCE AND MANAGEMENT/FLEET MANAGEMENT 46- 05	$1,298,500	$0	$0	$0	$0	$0	$1,298,500	
TECHNOLOGY/DOT ADMINISTRATION 47- 01 Project Name	2010	2011	2012	2013	2014	2015	Total Budget	Funding Source
47-02 Operations Equipment Upgrade	200,000	300,000					500,000	Information Services
47-02 Data Center Facility Upgrades	320,000	390,000	100,000				810,000	Information Services
47-02 Disaster Recovery Project	600,000						600,000	Information Services
47-02 Connectivity Project	1,125,000	850,000	500,000	500,000	750,000	1,000,000	4,725,000	Information Services
Routing Equipment Upgrade	100,000						100,000	Information Services
47-02 Enterprise System Upgrades	380,000		120,000			500,000	1,000,000	Information Services
Security Program Implementation (Citywide)	222,000		143,000			76,000	441,000	Information Services
47-02 Human Resources Information	1,470,000	600,000					2,070,000	Information Services
E-Gov Initiatives	250,000	100,000					350,000	Information Services

TECHNOLOGY/DOT ADMINISTRATION 47- 01 Project Name	2010	2011	2012	2013	2014	2015	Total Budget	Funding Source
Telephony Upgrade - VOIP	245,000	70,000	70,000	70,000	70,000	600,000	1,125,000	Information Services
GTC 3 Equipment - Studio		275,000					275,000	Information Services
GTC 3 Equipment - Video Storage		80,000					80,000	Information Services
GTC 3 Equipment - Production Truck			180,000				180,000	Information Services
GTC 3 Equipment - Digital Channel Transport	125,000						125,000	Information Services
Subtotal - TECHNOLOGY/DOT ADMINISTRATION 47- 01	$5,037,000	$2,665,000	$1,113,000	$570,000	$820,000	$2,176,000	$12,381,000	
HEALTH/HEALTH 60- 01 Project Name	2010	2011	2012	2013	2014	2015	Total Budget	Funding Source
59-07 Blind School Renovation	75,000	45,000					120,000	Councilmanic SIT Supported
Subtotal - HEALTH/HEALTH 60- 01	$75,000	$45,000	$0	$0	$0	$0	$120,000	
RECREATION AND PARKS/RECREATION AND PARKS 51- 01 Project Name	2010	2011	2012	2013	2014	2015	Total Budget	Funding Source
51 Urban Infra.- Rec & Parks	750,000	750,000	750,000	753,200	753,200	753,200	4,509,600	Voted 2008 Debt SIT Supported
51-01 Swimming Facilities	318,000	318,000	318,000	318,000	318,000	318,000	1,908,000	Voted 2008 Debt SIT Supported
Park and Playground auditors certificate-undetermined projects under $20,000	106,000	106,000	106,000	106,000	106,000	106,000	636,000	Voted 2008 Debt SIT Supported
Hard Surface Improvements: yearly improvements	500,000	500,000	500,000	500,000	500,000	500,000	3,000,000	Voted 2008 Debt SIT Supported
Hard Surface and Tennis Court Improvements	300,000	300,000	300,000	300,000	300,000	300,000	1,800,000	Voted 2008 Debt SIT Supported
Neighborhood park renovations	400,000	400,000	400,000	400,000	400,000	400,000	2,400,000	Voted 2008 Debt SIT Supported
New Park Development	450,000	450,000	450,000	450,000	450,000	450,000	2,700,000	Voted 2008 Debt SIT Supported
park improvements: grant matches	100,000	100,000	100,000	100,000	100,000	100,000	600,000	Voted 2008 Debt SIT Supported
51-01 Facility Renovations	850,000	850,000	850,000	850,000	850,000	850,000	5,100,000	Voted 2008 Debt SIT Supported
Facility Improvements, auditor's certificate for under $20,000 projects	200,000	200,000	200,000	200,000	200,000	200,000	1,200,000	Voted 2008 Debt SIT Supported
HVAC Improvements: various facilities	400,000	400,000	400,000	400,000	400,000	400,000	2,400,000	Voted 2008 Debt SIT Supported
facility: roof improvements various	800,000	800,000	800,000	800,000	800,000	800,000	4,800,000	Voted 2008 Debt SIT Supported
51-01 Park Acquisition	774,000	774,000	774,000	774,000	774,000	774,000	4,644,000	Voted 2008 Debt SIT Supported
Bikeway Trail Safety	432,000	432,000	432,000	432,000	432,000	432,000	2,592,000	Voted 2008 Debt SIT Supported
Subtotal - RECREATION AND PARKS/RECREATION AND PARKS 51- 01	$6,380,000	$6,380,000	$6,380,000	$6,383,200	$6,383,200	$6,383,200	$38,289,600	
RECREATION AND PARKS/GOLF DIVISION 51- 03 Project Name	2010	2011	2012	2013	2014	2015	Total Budget	Funding Source
Golf- equipment replacements	200,000	200,000	200,000	200,000	200,000	200,000	1,200,000	Voted 2008 Debt SIT Supported
golf: drainage improvements	50,000	50,000	50,000	50,000	50,000	50,000	300,000	Voted 2008 Debt SIT Supported
golf: bunker improvements	70,000	70,000	70,000	70,000	70,000	70,000	420,000	Voted 2008 Debt SIT Supported
golf: hard surface improvements	100,000	100,000	100,000	100,000	100,000	100,000	600,000	Voted 2008 Debt SIT Supported
golf improvements- under $20,000 project auditor's certificate	50,000	50,000	50,000	50,000	50,000	50,000	300,000	Voted 2008 Debt SIT Supported
golf improvements: General Golf Facility Improvements	150,000	150,000	150,000	150,000	150,000	150,000	900,000	Voted 2008 Debt SIT Supported
Subtotal - RECREATION AND PARKS/GOLF DIVISION 51- 03	$620,000	$620,000	$620,000	$620,000	$620,000	$620,000	$3,720,000	

PUBLIC SERVICE/12 - TRANSPORTATION 68-10 Project Name	2010	2011	2012	2013	2014	2015	Total Budget	Funding Source
UIRF - Urban Infrastructure Recovery Fund		3,950,000	3,950,000	4,651,813	4,651,813	4,651,813	21,855,439	Voted 2008 Debt SIT Supported
UIRF - 18th, 20th St. Clair Sts Corridor	900,000						900,000	Voted 2008 Debt SIT Supported
UIRF - 7th St/4th Ave to 6th Ave	800,000						800,000	Voted 2008 Debt SIT Supported
UIRF - Clintonville	11,000						11,000	Voted 2008 Debt SIT Supported
UIRF - Holtzman/Main	420,000						420,000	Voted 2008 Debt SIT Supported
UIRF - Italian Village Crosswalks	50,000						50,000	Voted 2008 Debt SIT Supported
UIRF - Neighborhood signs	200,000						200,000	Voted 2008 Debt SIT Supported
UIRF - North Eureka/Steel to North Corp Line	420,000						420,000	Voted 2008 Debt SIT Supported
UIRF - Taylor Avenue	400,000						400,000	Voted 2008 Debt SIT Supported
Misc. Econ. Development - Columbus Coated Fabrics Redevelopment		3,160,000					3,160,000	Voted 2008 Debt SIT Supported
Street Equipment	4,118,500	1,599,590	1,984,944	1,552,219	1,598,785	1,478,654	12,332,692	Voted 2008 Debt SIT Supported
NCR - Short North	100,000						100,000	Voted 2008 Debt SIT Supported
NCR-TBD		2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	12,500,000	Voted 2008 Debt SIT Supported
Arterial Street Rehabilitation - North High Street/Flint Road - County Line	1,640,043						1,640,043	Voted 2008 Debt SIT Supported
Arterial Street Rehabilitation - Alum Creek Drive Phase B/SR104 - Williams Road	300,000	378,155					678,155	Voted 2008 Debt SIT Supported
Arterial Street Rehabilitation - Parsons/Livingston	310,000	250,000					560,000	Voted 2008 Debt SIT Supported
Arterial Street Rehabilitation - Hard Road Phase A/Sawmill Road - Smoky Row Road				91,593			91,593	Voted 2008 Debt SIT Supported
Roadway Improvements - SCMRF reimbursements	2,500,000						2,500,000	Voted 2004 Debt SIT Supported
Roadway Improvements - SCMRF reimbursements		2,500,000	2,500,000	2,500,000	2,550,500	2,550,000	12,600,500	Voted 2008 Debt SIT Supported
Roadway Improvements - Miscellaneous Construction Inspection	100,000						100,000	Voted 2004 Debt SIT Supported
Roadway Improvements - Tech Center South/Techneglas	800,000						800,000	Voted 2004 Debt SIT Supported
Roadway Improvements - Universal Road/Fairwood Ave. - Progress Ave.	1,115,000						1,115,000	Voted 2004 Debt SIT Supported
Roadway Improvements - Universal Road/Fairwood Ave. - Progress Ave.	185,000						185,000	Voted 2008 Debt SIT Supported
Resurfacing - Resurfacing 2010	10,000,000						10,000,000	Voted 2008 Debt SIT Supported
Resurfacing - Preventive Surface Treatments 2010	1,500,000						1,500,000	Voted 2008 Debt SIT Supported
Resurfacing - Resurfacing Contracts		12,000,000	11,000,000	10,000,000	10,000,000	10,000,000	53,000,000	Voted 2008 Debt SIT Supported
Bridge Rehabilitation - Sylvan Culvert	600,000						600,000	Voted 2008 Debt SIT Supported
Bridge Rehabilitation - Annual Citywide Contract	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	6,000,000	Voted 2008 Debt SIT Supported
Bridge Rehabilitation - Major Bridge Rehabilitation	3,000,000	3,000,000	3,000,000	3,000,000	2,251,215	2,371,846	16,623,061	Voted 2008 Debt SIT Supported
Bridge Rehabilitation - State Route Bridge Rehabilitation	500,000	500,000	254,677	500,000			1,754,677	Voted 2008 Debt SIT Supported
Bridge Rehabilitation - Eureka Street over Dry Run Stream	230,000						230,000	Voted 2008 Debt SIT Supported
Housing Initiatives - Roadway		800,000	800,000	800,000	800,000	800,000	4,000,000	Voted 2008 Debt SIT Supported
Traffic Signal Installation - Commodities	716,200	700,000	700,000	700,000	700,000	700,000	4,216,200	Voted 2008 Debt SIT Supported
Sign Upgrading/Streetname Signs - Commodities	300,000	350,000	350,000	350,000	350,000	350,000	2,050,000	Voted 2008 Debt SIT Supported

PUBLIC SERVICE/12 - TRANSPORTATION 58-10 Project Name	2010	2011	2012	2013	2014	2015	Total Budget	Funding Source
Permanent Pavement Markings	516,954	500,000	500,000	500,000	500,000	500,000	3,016,954	Voted 2008 Debt SIT Supported
Pedestrian Safety Improvements - Franklinton Community Mobility Plan	300,000						300,000	Voted 2008 Debt SIT Supported
Operation Safewalks - Joyce Avenue Phase 1	250,000						250,000	Voted 2008 Debt SIT Supported
Operation Safewalks - Joyce Avenue Phase 2	668,754						668,754	Voted 2008 Debt SIT Supported
Subtotal - PUBLIC SERVICE/12 - TRANSPORTATION 58-10	$33,951,451	$33,187,745	$28,539,621	$28,145,625	$26,902,313	$26,902,313	$177,629,068	
PUBLIC SERVICE/REFUSE COLLECTION 58-02 Project Name	2010	2011	2012	2013	2014	2015	Total Budget	Funding Source
Mechanized Collection Equipment - 96-Gallon Containers	292,472	919,513	1,020,677	1,132,977	1,257,646	1,401,812	6,025,097	Voted 2008 Debt SIT Supported
Mechanized Collection Equipment - 300 Gallon Containers	443,961	1,411,027	1,553,270	1,708,030	1,877,915	2,071,641	9,065,844	Voted 2008 Debt SIT Supported
Mechanized Collection Equipment - Automated Side Loader Trucks	1,416,000	1,567,906	1,646,301	864,308	907,523	952,900	7,354,938	Voted 2008 Debt SIT Supported
Mechanized Collection Equipment - Front-Box Loader Trucks	721,474			783,956		288,104	1,793,534	Voted 2008 Debt SIT Supported
Mechanized Collection Equipment - Rear Loading Packer Trucks			198,163	416,143	655,425		1,269,731	Voted 2008 Debt SIT Supported
Mechanized Collection Equipment - Semi-Automated Trucks	1,026,093		156,589			362,543	1,545,225	Voted 2008 Debt SIT Supported
Mechanized Collection Equipment - Flatbed Trucks	75,000			171,586			246,586	Voted 2008 Debt SIT Supported
Mechanized Collection Equipment - Compactor Trucks		176,554			204,383		380,937	Voted 2008 Debt SIT Supported
Mechanized Collection Equipment - Knuckle Boom Trucks	600,000				174,108		774,108	Voted 2008 Debt SIT Supported
Facility Improvements	385,000	1,000,000	500,000				1,885,000	Voted 2008 Debt SIT Supported
Facility Improvements	115,000						115,000	Voted 2004 Debt SIT Supported
Subtotal - PUBLIC SERVICE/REFUSE COLLECTION 58-02	$5,075,000	$5,075,000	$5,075,000	$5,077,000	$5,077,000	$5,077,000	$30,456,000	
PUBLIC UTILITIES/STORM SEWER 60-15 Project Name	2010	2011	2012	2013	2014	2015	Total Budget	Funding Source
Stormwater Infrastructure Upgrades in the Northwest Alum Creek Area			660,000			2,000,000	2,660,000	Storm Sewer Enterpise (Unvoted)
Stormwater Infrastructure Upgrades in the Early Ditch Relief Area		550,000	50,000				600,000	Voted 2004 Debt-Storm Sewer
Stormwater Infrastructure Upgrades in the Early Ditch Relief Area					1,000,000		1,000,000	Storm Sewer Enterpise (Unvoted)
Stormwater Infrastructure Upgrades in the West Fifth Avenue Area		150,000	20,000				170,000	Voted 2004 Debt-Storm Sewer
Stormwater Infrastructure Upgrades in the West Fifth Avenue Area					800,000		800,000	Storm Sewer Enterpise (Unvoted)
Stormwater Infrastructure Upgrades in the Barthman/Parsons Area		220,000					220,000	Voted 2004 Debt-Storm Sewer
Stormwater Infrastructure Upgrades in the Barthman/Parsons Area					750,000		750,000	Storm Sewer Enterpise (Unvoted)
Stormwater Infrastructure Upgrades in the Livingston/James Area				50,000	500,000		550,000	Storm Sewer Enterpise (Unvoted)
Stormwater Infrastructure Upgrades in the Livingston/James Area	400,000	50,000					450,000	Voted 2004 Debt-Storm Sewer
60-15 Linden Area Wide Storm System		3,000,000					3,000,000	Voted 2004 Debt-Storm Sewer
60-15 Olentangy Blvd/Amazon Pl	500,000						500,000	Voted 2004 Debt-Storm Sewer

PUBLIC UTILITIES/STORM SEWER 60-15 Project Name	2010	2011	2012	2013	2014	2015	Total Budget	Funding Source
60-15 Petzinger Rd Stormwater Imps	1,100,000						1,100,000	Voted 2004 Debt-Storm Sewer
60-15 Charleston Ave Stormwater System	1,800,000						1,800,000	Voted 2004 Debt-Storm Sewer
60-15 Canyon Drive/Glenmont Ave SSI		1,000,000					1,000,000	Voted 2004 Debt-Storm Sewer
Parklane Avenue SSI	250,000						250,000	Voted 2004 Debt-Storm Sewer
East 25th/Joyce Avenue Stormwater Systems Improvement			1,100,000				1,100,000	Voted 2004 Debt-Storm Sewer
Eastside Neighborhood Stormwater System Improvements		1,500,000					1,500,000	Voted 2004 Debt-Storm Sewer
Northeast Neighborhood Stormwater System Improvements	1,000,000						1,000,000	Voted 2004 Debt-Storm Sewer
60-15 Safford/Union Area Storm Sewer	1,500,000						1,500,000	Voted 2004 Debt-Storm Sewer
General Engineering Svcs - Storm			200,000	200,000	200,000	200,000	800,000	Storm Sewer Enterpise (Unvoted)
General Engineering Svcs - Storm		200,000					200,000	Voted 2004 Debt-Storm Sewer
60-15 Minnesota Ave Street Reconstruct	600,000						600,000	Voted 2004 Debt-Storm Sewer
60-15 Riverview Drive Street Reconstruct		1,100,000					1,100,000	Voted 2004 Debt-Storm Sewer
60-15 Elmore Ave Stormwater Imps		100,000					100,000	Voted 2004 Debt-Storm Sewer
Saddle Run Storm Sewer Improvements	10,000		750,000				760,000	Voted 2004 Debt-Storm Sewer
60-15 Marion Road Storm Sewer			1,300,000				1,300,000	Storm Sewer Enterpise (Unvoted)
60-15 Marion Road Storm Sewer	80,000						80,000	Voted 2004 Debt-Storm Sewer
60-15 Lockbourne Road Storm Sewer	50,000		1,100,000				1,150,000	Voted 2004 Debt-Storm Sewer
Bulen Avenue Stormwater System Improvements		380,000					380,000	Voted 2004 Debt-Storm Sewer
Fairwood Avenue Stormwater System Improvements	750,000						750,000	Voted 2004 Debt-Storm Sewer
Oakwood Avenue Stormwater System Improvements	50,000	20,000					70,000	Voted 2004 Debt-Storm Sewer
Oakwood Avenue Stormwater System Improvements				300,000			300,000	Storm Sewer Enterpise (Unvoted)
Marion Road Area Neighborhood Project No. 1	100,000	25,000					125,000	Voted 2004 Debt-Storm Sewer
Marion Road Area Neighborhood Project No. 1				400,000			400,000	Storm Sewer Enterpise (Unvoted)
Marion Road Area Neighborhood Projects No. 2				400,000			400,000	Storm Sewer Enterpise (Unvoted)
Marion Road Area Neighborhood Projects No. 2	50,000	25,000					75,000	Voted 2004 Debt-Storm Sewer
Marion Road Area Neighborhood Project No. 3			50,000				50,000	Voted 2004 Debt-Storm Sewer
Marion Road Area Neighborhood Project No. 3				20,000		400,000	420,000	Storm Sewer Enterpise (Unvoted)
60-15 Linworth Rd/Meeklyn Dr Storm Sewer			1,500,000				1,500,000	Voted 2004 Debt-Storm Sewer
Belvidere Avenue Stormwater System Improvements				1,000,000			1,000,000	Storm Sewer Enterpise (Unvoted)
Belvidere Avenue Stormwater System Improvements		65,000					65,000	Voted 2004 Debt-Storm Sewer
Weisheimer Road Stormwater System Improvements			750,000				750,000	Voted 2004 Debt-Storm Sewer
Linden Neighborhood Stormwater System Improvements Phase 2				1,000,000			1,000,000	Storm Sewer Enterpise (Unvoted)
Linden Neighborhood Stormwater System Improvements Phase 2		50,000					50,000	Voted 2004 Debt-Storm Sewer
Clintonville Neighborhood Stormwater System Improvements Phase 2		50,000					50,000	Voted 2004 Debt-Storm Sewer
Clintonville Neighborhood Stormwater System Improvements Phase 2				1,000,000			1,000,000	Storm Sewer Enterpise (Unvoted)

PUBLIC UTILITIES/STORM SEWER 60-16 Project Name	2010	2011	2012	2013	2014	2015	Total Budget	Funding Source
Lehnert Farms/Bolton Field SSI					2,500,000		2,500,000	Storm Sewer Enterpise (Unvoted)
Lehnert Farms/Bolton Field SSI		250,000	50,000				300,000	Voted 2004 Debt-Storm Sewer
Clintonville/Northridge SSI				3,000,000			3,000,000	Storm Sewer Enterpise (Unvoted)
Clintonville/Northridge SSI	250,000	50,000					300,000	Voted 2004 Debt-Storm Sewer
Rich/Holtzman Alley Drainage Improvements	250,000						250,000	Voted 2004 Debt-Storm Sewer
60-15 Storm Sewer Contingencies		1,200,000	1,000,000				2,200,000	Voted 2004 Debt-Storm Sewer
60-15 Storm Sewer Contingencies			200,000	1,200,000	1,200,000	1,200,000	3,800,000	Storm Sewer Enterpise (Unvoted)
60-15 Fairwood Ave/Koebel Road Drainage		600,000					600,000	Voted 2004 Debt-Storm Sewer
60-15 Lockbourne Rd. Drainage Improv	1,000,000						1,000,000	Voted 2004 Debt-Storm Sewer
Third Avenue Underpass Stormwater System Improvements				1,725,000			1,725,000	Storm Sewer Enterpise (Unvoted)
Third Avenue Underpass Stormwater System Improvements	250,000	20,000					270,000	Voted 2004 Debt-Storm Sewer
60-15 Maryland Ave Storm Sewer Drainage	1,380,000						1,380,000	Voted 2004 Debt-Storm Sewer
60-15 Ashburton/Mayfair SSI		1,000,000					1,000,000	Voted 2004 Debt-Storm Sewer
60-15 Skyline Dr Stormwater Imps				2,070,000			2,070,000	Storm Sewer Enterpise (Unvoted)
60-15 North Central Area Wide Strm Sys		250,000	250,000				500,000	Voted 2004 Debt-Storm Sewer
Woodward, Wildwood, and Woodnell Avenue Storm System Improvements		3,200,000					3,200,000	Voted 2004 Debt-Storm Sewer
17th Avenue Improvements		250,000					250,000	Voted 2004 Debt-Storm Sewer
17th Avenue Improvements				3,200,000			3,200,000	Storm Sewer Enterpise (Unvoted)
Leonard Avenue Storm Sewer Improvements	475,000						475,000	Voted 2004 Debt-Storm Sewer
Terrace Avenue / Broad Street Stormwater System Improvements				1,000,000			1,000,000	Storm Sewer Enterpise (Unvoted)
Terrace Avenue / Broad Street Stormwater System Improvements		50,000					50,000	Voted 2004 Debt-Storm Sewer
Holt Avenue / Somersworth Drive Stormwater System Improvements				1,000,000			1,000,000	Storm Sewer Enterpise (Unvoted)
Holt Avenue / Somersworth Drive Stormwater System Improvements	200,000	50,000					250,000	Voted 2004 Debt-Storm Sewer
Cooper Park Stormwater System Improvements				1,000,000			1,000,000	Storm Sewer Enterpise (Unvoted)
Cooper Park Stormwater System Improvements	200,000	50,000					250,000	Voted 2004 Debt-Storm Sewer
Stormwater Green Initiative		100,000	100,000				200,000	Voted 2004 Debt-Storm Sewer
Stormwater Green Initiative				100,000	100,000	100,000	300,000	Storm Sewer Enterpise (Unvoted)
Subtotal - PUBLIC UTILITIES/STORM SEWER 60-16	$12,245,000	$15,555,000	$9,080,000	$18,665,000	$7,050,000	$3,900,000	$66,495,000	
PUBLIC UTILITIES/SANITARY SEWERS 60-06 Project Name	2010	2011	2012	2013	2014	2015	Total Budget	Funding Source
60-05 Sanitary Sewer Construction	500,000	500,000					1,000,000	Voted 2008 Debt-Sanitary Sewer
60-05 Sanitary Sewer Construction			500,000	500,000	500,000		1,500,000	Sanitary Sewer Enterpise (Unvoted)
60-05 Big Walnut Trunk, Central College Road Subtrunk F1B				2,500,000			2,500,000	Sanitary Sewer Enterpise (Unvoted)
60-05 Blacklick Creek Interceptor					60,000,000		60,000,000	Sanitary Sewer Enterpise (Unvoted)
60-05 Blacklick Creek Interceptor	4,200,000	1,000,000					5,200,000	Voted 2008 Debt-Sanitary Sewer

PUBLIC UTILITIES/SANITARY SEWERS 60-05 Project Name	2010	2011	2012	2013	2014	2015	Total Budget	Funding Source
60-05 Alum Creek Relief Tunnel					365,000,000		365,000,000	Sanitary Sewer Enterprise (Unvoted)
60-05 Sanitary Sewer Contingency			350,000	200,000	200,000		750,000	Sanitary Sewer Enterprise (Unvoted)
60-05 Sanitary Sewer Contingency	350,000	350,000					700,000	Voted 2008 Debt-Sanitary Sewer
60-05 Big Walnut Subtrunk Sewer, Williams Road Area West				300,000			300,000	Sanitary Sewer Enterprise (Unvoted)
JPWWTP WAS Concentrator Building Decommissioning						350,000	350,000	Sanitary Sewer Enterprise (Unvoted)
JPWWTP Biosolids Land Application Improvements		1,280,000					1,280,000	Voted 2008 Debt-Sanitary Sewer
JPWWTP Biosolids Land Application Improvements			13,440,000				13,440,000	Sanitary Sewer Enterprise (Unvoted)
JPWWTP, Support Facilities		1,262,000					1,262,000	Voted 2008 Debt-Sanitary Sewer
JPWWTP, Support Facilities				14,310,000			14,310,000	WPCLF/OWDA
JPWWTP Solids Handling Improvements				1,197,000		13,580,000	14,777,000	Sanitary Sewer Enterprise (Unvoted)
JPWWTP Digester Gas Handling Improvements		2,000,000					2,000,000	WPCLF/OWDA
JPWWP Biogas Utilization		9,303,000					9,303,000	WPCLF/OWDA
JPWWP Biogas Utilization	886,000						886,000	Voted 2008 Debt-Sanitary Sewer
JPWWTP Ash Handling Systems Rehabilitation						592,000	592,000	Sanitary Sewer Enterprise (Unvoted)
6005 Facilities & Equip Upgrade for WSST			616,000	1,437,000		21,560,000	23,613,000	Sanitary Sewer Enterprise (Unvoted)
JPWWTP Other Real Needs				1,350,000	14,175,000		15,525,000	Sanitary Sewer Enterprise (Unvoted)
Wastewater Plants Upgrade Project "88"			1,000,000		9,000,000		10,000,000	Sanitary Sewer Enterprise (Unvoted)
SWWTP Major Incineration Rehabilitation					1,410,000	14,805,000	16,215,000	Sanitary Sewer Enterprise (Unvoted)
60-05 SWWTP Support Facilities			16,512,000				16,512,000	WPCLF/OWDA
Combined Sewer Overflow (CSO) Reduction Improvements at the WWTPs			2,153,000				2,153,000	Sanitary Sewer Enterprise (Unvoted)
60-05 WWTFS Instrumentation And Control (I&C) System Upgrade		3,780,000					3,780,000	Voted 2008 Debt-Sanitary Sewer
60-05 WWTFs Renovations and Rehabilitations			3,000,000	3,000,000	3,000,000	3,378,000	12,378,000	Sanitary Sewer Enterprise (Unvoted)
60-05 WWTFs Renovations and Rehabilitations	3,000,000	3,000,000					6,000,000	Voted 2008 Debt-Sanitary Sewer
60-05 Wastewater Treatment Facilities Construction and Contingencies			1,600,000	1,700,000	1,700,000	1,700,000	6,700,000	Sanitary Sewer Enterprise (Unvoted)
60-05 Wastewater Treatment Facilities Construction and Contingencies	4,600,000	3,900,000					8,500,000	Voted 2008 Debt-Sanitary Sewer
60-05 SWWTP, New Headworks		3,152,000					3,152,000	Voted 2008 Debt-Sanitary Sewer
SWWTP Biogas Utilization			925,000				925,000	Sanitary Sewer Enterprise (Unvoted)
SWWTP Biogas Utilization		886,000	8,378,000				9,264,000	Voted 2008 Debt-Sanitary Sewer
SWWTP Effluent Disinfection Improvements			1,401,000		14,709,000		16,110,000	Sanitary Sewer Enterprise (Unvoted)
SWWTP Biosolids Land Application Facility			2,360,000	24,780,000			27,140,000	Sanitary Sewer Enterprise (Unvoted)
60-05 WWTF Upgrade General Program			2,194,000	2,194,000	2,194,000	2,194,000	8,776,000	Sanitary Sewer Enterprise (Unvoted)
60-05 WWTF Upgrade General Program		2,194,000					2,194,000	Voted 2008 Debt-Sanitary Sewer
WWTFs Professional Construction Mgmt		1,286,000					1,286,000	Voted 2008 Debt-Sanitary Sewer
WWTFs Professional Construction Mgmt			6,097,000	4,778,000	2,751,000	4,218,000	17,844,000	Sanitary Sewer Enterprise (Unvoted)
SWWTP Corrosion Prevention & Protective Coating System		1,000,000					1,000,000	WPCLF/OWDA
SWWTP Corrosion Prevention & Protective Coating System			1,000,000				1,000,000	Sanitary Sewer Enterprise (Unvoted)

PUBLIC UTILITIES/SANITARY SEWERS 60- 05 Project Name	2010	2011	2012	2013	2014	2015	Total Budget	Funding Source
Compost Facility Odor Reduction Improvements - Part 2						400,000	400,000	Sanitary Sewer Enterprise (Unvoted)
SWWTP, Other Real Needs					1,515,000	15,908,000	17,423,000	Sanitary Sewer Enterprise (Unvoted)
60-05 Professional Program Management Services, DOSD	8,250,000						8,250,000	Voted 2008 Debt-Sanitary Sewer
2006-2010 Capital Improvements Program Sanitary Sewers Rehabilitation			2,000,000	2,000,000	2,000,000		6,000,000	Sanitary Sewer Enterprise (Unvoted)
Sanitary Sewers Rehabilitation	2,200,000	2,000,000					4,200,000	Voted 2008 Debt-Sanitary Sewer
2010 Annual Lining Contract	2,100,000						2,100,000	Voted 2008 Debt-Sanitary Sewer
2011 Annual Lining Contract		2,100,000					2,100,000	Voted 2008 Debt-Sanitary Sewer
2012 Annual Lining Contract			2,100,000				2,100,000	Sanitary Sewer Enterprise (Unvoted)
2013 Annual Lining Contract				2,100,000			2,100,000	Sanitary Sewer Enterprise (Unvoted)
2014 Annual Lining Contract					2,100,000		2,100,000	Sanitary Sewer Enterprise (Unvoted)
Sewer System Remediation I/I-NW Alum Creek Area			3,101,000				3,101,000	Sanitary Sewer Enterprise (Unvoted)
Sewer System Remediation I/I-Early Ditch Relief Area			1,230,000		5,750,000		6,980,000	Sanitary Sewer Enterprise (Unvoted)
Sewer System Remediation I/I-Early Ditch Relief Area		1,485,000					1,485,000	Voted 2008 Debt-Sanitary Sewer
Sewer System Remediation I&I - West Fifth Area		1,119,000					1,119,000	Voted 2008 Debt-Sanitary Sewer
Sewer System Remediation I&I - West Fifth Area			138,000		3,795,000		3,933,000	Sanitary Sewer Enterprise (Unvoted)
60-05 Sewer System Remediation I/I Barthman/Parsons Ave.					5,750,000		5,750,000	Sanitary Sewer Enterprise (Unvoted)
60-05 Sewer System Remediation I/I Barthman/Parsons Ave.		1,385,000					1,385,000	Voted 2008 Debt-Sanitary Sewer
Sanitary System Remediation I/I-Livingston/James Area			230,000				230,000	Sanitary Sewer Enterprise (Unvoted)
Sanitary System Remediation I/I-Livingston/James Area					12,650,000		12,650,000	WPCLF/OWDA
Sanitary System Remediation I/I-Livingston/James Area	1,870,000	1,230,000					3,100,000	Voted 2008 Debt-Sanitary Sewer
Sewer System Remediation I&I - Miller-Kelton Area				5,800,000			5,800,000	Sanitary Sewer Enterprise (Unvoted)
Sewer System Remediation I&I - Miller-Kelton Area		612,000					612,000	Voted 2008 Debt-Sanitary Sewer
Sewer System Remediation I/I-Sullivant Avenue Area			300,000		2,000,000		2,300,000	Sanitary Sewer Enterprise (Unvoted)
Sewer System Remediation I/I-Sullivant Avenue Area	350,000						350,000	Voted 2008 Debt-Sanitary Sewer
Sewer System Capacity Model update 2006	1,430,000						1,430,000	Voted 2008 Debt-Sanitary Sewer
60-05 Big Run Subtrunk, Big Run South Road				1,800,000			1,800,000	Sanitary Sewer Enterprise (Unvoted)
Big Walnut/Rickenbacker Sanitary Interceptor			8,478,088				8,478,088	Sanitary Sewer Enterprise (Unvoted)
Big Walnut/Rickenbacker Sanitary Interceptor	1,000,000	9,000,000	61,521,912				71,521,912	Voted 2008 Debt-Sanitary Sewer
Olentangy Main Trunk-Mt. Air					3,200,000		3,200,000	Sanitary Sewer Enterprise (Unvoted)
Upper Scioto West Subtrunk, hayden Run Area, West of Cosgray Rd				4,000,000			4,000,000	Sanitary Sewer Enterprise (Unvoted)
60-05 Scioto-Main Sanitary Subtrunk					2,900,000		2,900,000	WPCLF/OWDA
Utilities Complex Improvements, Customer Service Center					5,372,000		5,372,000	Sanitary Sewer Enterprise (Unvoted)
Franklin Main Interceptor				1,500,000			1,500,000	Sanitary Sewer Enterprise (Unvoted)
Franklin Main Interceptor	1,300,000	50,000					1,350,000	Voted 2008 Debt-Sanitary Sewer
Franklin Main Interceptor Rehabilitation, Sec. 8	3,125,000						3,125,000	Voted 2008 Debt-Sanitary Sewer
60-05 Big Run/Hellbranch Subtrunk				2,100,000			2,100,000	Sanitary Sewer Enterprise (Unvoted)

PUBLIC UTILITIES/SANITARY SEWERS 60-06 Project Name	2010	2011	2012	2013	2014	2015	Total Budget	Funding Source
Skyline Drive Area Assessment Sewer		1,270,000					1,270,000	Voted 2008 Debt-Sanitary Sewer
6005 Fulton/Mound/Noble Sewer Rehab	4,700,000						4,700,000	Voted 2008 Debt-Sanitary Sewer
60-05 Merwin Hill Area Assessment	700,000						700,000	Voted 2008 Debt-Sanitary Sewer
60-05 Portage Grove Area Assessment	1,150,000						1,150,000	Voted 2008 Debt-Sanitary Sewer
Big Walnut Outfall Rehabilitation			11,000,000				11,000,000	Sanitary Sewer Enterpise (Unvoted)
Big Walnut Outfall Rehabilitation	700,000	150,000					850,000	Voted 2008 Debt-Sanitary Sewer
60-05 OSIS Augment Sewer, Henry St.-JPWWTP			5,000,000	5,000,000			10,000,000	Sanitary Sewer Enterpise (Unvoted)
60-05 OSIS Augment Sewer, Henry St.-JPWWTP	225,000,000	75,000,000					300,000,000	Voted 2008 Debt-Sanitary Sewer
Cherry and 4th Combined Sewer Seperation			16,537,000				16,537,000	Sanitary Sewer Enterpise (Unvoted)
First Avenue Inflow Redirection Project	100,000	1,500,000					1,600,000	Voted 2008 Debt-Sanitary Sewer
Mound e/o I-71 Sewer Seperation			1,533,000				1,533,000	WPCLF/OWDA
Town Street / Fourth Street Inflow Redirection Project			14,507,000				14,507,000	Sanitary Sewer Enterpise (Unvoted)
Richards/Granden/Torrence Area Sanitary Relief Sewer				1,761,000			1,761,000	Sanitary Sewer Enterpise (Unvoted)
Bulen/Gault/Livingston Area Sanitary Relief Sewer			700,000				700,000	Sanitary Sewer Enterpise (Unvoted)
60-05 Clintonville Whetstone Park Wet Weather Relief Sewer			1,415,000				1,415,000	Sanitary Sewer Enterpise (Unvoted)
Large Diameter Sewer Rehabilitation - Olentangy Main Trunk Sewer	100,000	5,000,000					5,100,000	Voted 2008 Debt-Sanitary Sewer
Large Diameter Sewer Rehabilitaiton - Alum Creek Trunk North Section/Alum Creek Subtrunk Sewer	450,000						450,000	Voted 2008 Debt-Sanitary Sewer
Large Diameter Sewer Rehabilitaiton - Alum Creek Trunk North Section/Alum Creek Subtrunk Sewer			5,000,000				5,000,000	Sanitary Sewer Enterpise (Unvoted)
Large Diamteter Sewer Rehabilitation - Alum Creek Trunk Middle Section/Alum Creek Interceptor Sewer			500,000		6,000,000		6,500,000	Sanitary Sewer Enterpise (Unvoted)
Large Diamteter Sewer Rehabilitation - Alum Creek Trunk Middle Section/Alum Creek Interceptor Sewer	650,000						650,000	Voted 2008 Debt-Sanitary Sewer
Large Diameter Sewer Rehabilitation - Alum Creek Trunk South Section/Deshler Tunnel-Alum Creek Interceptor Sewer				500,000			500,000	Sanitary Sewer Enterpise (Unvoted)
Large Diameter Sewer Rehabilitation - Alum Creek Trunk South Section/Deshler Tunnel-Alum Creek Interceptor Sewer		600,000					600,000	Voted 2008 Debt-Sanitary Sewer
Big Walnut Trunk Sewer - North			600,000		600,000		1,200,000	Sanitary Sewer Enterpise (Unvoted)
Large Diameter Sewer Rehabilitation - Big Walnut Middle Trunk Section Sewer				600,000			600,000	Sanitary Sewer Enterpise (Unvoted)
Big Walnut Trunk Sewer - South					500,000		500,000	Sanitary Sewer Enterpise (Unvoted)
Asset Management Program Development	850,000	750,000					1,600,000	Voted 2008 Debt-Sanitary Sewer
Asset Management Program Development			600,000	400,000			1,000,000	Sanitary Sewer Enterpise (Unvoted)
Markison Avenue Relief Sewer Increased Capture (Section 2)					50,000		50,000	Sanitary Sewer Enterpise (Unvoted)
King Avenue Local Storage			95,000		50,000		145,000	Sanitary Sewer Enterpise (Unvoted)
CSO Regulator Sluice - Gate Modifications	3,500,000						3,500,000	Voted 2008 Debt-Sanitary Sewer
Alum Creek Intercepting Sewer/Franklin Main Designed Sanitary Relief Renovation	1,650,000						1,650,000	Voted 2008 Debt-Sanitary Sewer

PUBLIC UTILITIES/SANITARY SEWERS 60- 05 Project Name	2010	2011	2012	2013	2014	2015	Total Budget	Funding Source
60-05 Petzinger Road Sanitary Imps	500,000						500,000	Voted 2008 Debt-Sanitary Sewer
Plum Ridge Driveway Drain Removal	500,000	100,000					600,000	Voted 2008 Debt-Sanitary Sewer
Plum Ridge Driveway Drain Removal				2,000,000			2,000,000	Sanitary Sewer Enterpise (Unvoted)
Scioto River Basin Stage Prediction Augmentation (Flood Forecasting)			75,364				75,364	Sanitary Sewer Enterpise (Unvoted)
Scioto River Basin Stage Prediction Augmentation (Flood Forecasting)	500,000	200,000					700,000	Voted 2008 Debt-Sanitary Sewer
Berliner Park Sewer Improvements	3,000,000						3,000,000	WPCLF/OWDA
Fifth Ave. Dam Removal		700,000					700,000	Voted 2008 Debt-Sanitary Sewer
Brimfield Area Sanitary System Repair Project	20,000		277,088				297,088	Voted 2008 Debt-Sanitary Sewer
Brimfield Area Sanitary System Repair Project			47,548				47,548	Sanitary Sewer Enterpise (Unvoted)
2010 General Construction Contract	1,500,000						1,500,000	Voted 2008 Debt-Sanitary Sewer
2011 General Construction Contract		1,500,000					1,500,000	Voted 2008 Debt-Sanitary Sewer
2012 General Construction Contract			1,500,000				1,500,000	Voted 2008 Debt-Sanitary Sewer
2013 General Construction Contract				1,500,000			1,500,000	Sanitary Sewer Enterpise (Unvoted)
2014 General Construction Contract					1,500,000		1,500,000	Sanitary Sewer Enterpise (Unvoted)
Fenway Court Sanitary Pump Station	10,000	250,000					260,000	Voted 2008 Debt-Sanitary Sewer
Stella Court Sanitary Pump Station	10,000	250,000					260,000	Voted 2008 Debt-Sanitary Sewer
Second Ave. Pump Station Replacement				1,500,000			1,500,000	Sanitary Sewer Enterpise (Unvoted)
Second Ave. Pump Station Replacement	175,000	35,000					210,000	Voted 2008 Debt-Sanitary Sewer
Williams Rd. Sanitary Pump Station Control Valve Upgrade		300,000	1,500,000				1,800,000	Voted 2008 Debt-Sanitary Sewer
Indianola Avenue Local Storage				1,606,000	100,000		1,706,000	Sanitary Sewer Enterpise (Unvoted)
Whetstone Park of Roses Wet Weather Treatment Facility (Clintonville)			950,000	100,000			1,050,000	Sanitary Sewer Enterpise (Unvoted)
Third Avenue CSO Local Storage Tank		291,000	100,000				391,000	Voted 2008 Debt-Sanitary Sewer
Frambes Avenue CSO Local Storage Tank					2,485,000		2,485,000	Sanitary Sewer Enterpise (Unvoted)
Compost Facility Leachate Basin	200,000		1,000,000				1,200,000	Voted 2008 Debt-Sanitary Sewer
Compost Facility Diversion Swale	500,000						500,000	Voted 2008 Debt-Sanitary Sewer
Subtotal - PUBLIC UTILITIES/SANITARY SEWERS 60- 05	$281,626,000	$141,770,000	$203,562,000	$92,513,000	$532,956,000	$78,685,000	$1,331,112,000	
PUBLIC UTILITIES/ELECTRICITY 60- 07 Project Name	2010	2011	2012	2013	2014	2015	Total Budget	Funding Source
60 UIRF Funded Street Lighting Projects (Urban Infrastructure Recovery Fund)	505,000	505,000	505,000	505,000	505,000	505,000	3,030,000	Electricity Enterpise (Unvoted)
Street Light Force Account	260,000	260,000	260,000	260,000	260,000	260,000	1,560,000	Electricity Enterpise (Unvoted)
Street Lighting Materials	100,000	100,000	100,000	100,000	100,000	100,000	600,000	Electricity Enterpise (Unvoted)
Morse Rd. (Ph. II) System Improvements		450,000					450,000	Electricity Enterpise (Unvoted)
Morse Rd. (Ph. III) System Improvements		470,000	655,000	922,000			2,047,000	Electricity Enterpise (Unvoted)
Morse Rd. (Ph. IV) System Improvements	423,967						423,967	Voted 2004 Debt-Electricity
Morse Rd. (Ph. IV) System Improvements	21,033						21,033	Electricity Enterpise (Unvoted)
60-07 Distribution System Improvements	150,000	150,000	150,000	150,000	150,000	150,000	900,000	Electricity Enterpise (Unvoted)

PUBLIC UTILITIES/ELECTRICITY 60- 07 Project Name	2010	2011	2012	2013	2014	2015	Total Budget	Funding Source
Dublin Ave. Control Building		2,600,000	500,000				3,100,000	Electricity Enterpise (Unvoted)
Dublin Ave. Plant Smoke Stack Demolition				300,000			300,000	Electricity Enterpise (Unvoted)
Dublin Avenue Substation 69 KV Breaker		60,000					60,000	Electricity Enterpise (Unvoted)
60-07 Streetlight Inspections/Betterment	150,000	150,000	150,000	150,000	150,000	150,000	900,000	Electricity Enterpise (Unvoted)
Vehicle Purchase	360,000	360,000	360,000	360,000	360,000	360,000	2,160,000	Electricity Enterpise (Unvoted)
Salem Village Street Lighting			227,000				227,000	Electricity Enterpise (Unvoted)
Agler Road Street Lighting	57,000						57,000	Electricity Enterpise (Unvoted)
Renner Rd. Street Lighting	14,000						14,000	Electricity Enterpise (Unvoted)
S. Hamilton Rd. Street Lighting			188,000				188,000	Electricity Enterpise (Unvoted)
Alternate 69 KV Feed to W Substat	800,000						800,000	Electricity Enterpise (Unvoted)
Alternate 69 KV Feed to W Substat	900,000						900,000	Voted 2004 Debt-Electricity
Broad Meadows Street Lighting		75,000					75,000	Electricity Enterpise (Unvoted)
Forest Hills Street Lighting		238,000					238,000	Electricity Enterpise (Unvoted)
South Westgate/Sylvan Street Lighting		285,000					285,000	Electricity Enterpise (Unvoted)
Valleyview Street Lighting		153,000					153,000	Electricity Enterpise (Unvoted)
Winchester Lakes Street Lighting		26,000					26,000	Electricity Enterpise (Unvoted)
Laurel Canyon Street Lighting	60,000						60,000	Electricity Enterpise (Unvoted)
Willow Creek Street Lighting	220,704						220,704	Electricity Enterpise (Unvoted)
New Substation Transformer					1,729,000		1,729,000	Electricity Enterpise (Unvoted)
Circuit Upgrades (Northridge to Karl/Maize)			500,000				500,000	Electricity Enterpise (Unvoted)
Circuit Upgrades (Karl to Oakland Park/Ferris)				280,000			280,000	Electricity Enterpise (Unvoted)
Circuit Upgrades (Oakland Park to McGuffey/Karl)					60,000		60,000	Electricity Enterpise (Unvoted)
Circuit Upgrades (McGuffey to Hudson/Oakland Park)					325,000		325,000	Electricity Enterpise (Unvoted)
Circuit Upgrades (Hudson to 4th/McGuffey)					310,000		310,000	Electricity Enterpise (Unvoted)
Circuit Upgrades (Arcadia to 4th/Indianola)					440,000		440,000	Electricity Enterpise (Unvoted)
Circuit Upgrades (4th to Hudson/Arcadia)					55,000		55,000	Electricity Enterpise (Unvoted)
Circuit Upgrades (4th to Chittenden/Hudson)					750,000		750,000	Electricity Enterpise (Unvoted)
Balmoral Road Street Lighting			332,000				332,000	Electricity Enterpise (Unvoted)
Georgesville Road Street Lighting			110,000				110,000	Electricity Enterpise (Unvoted)
Sunbury Road Street Lighting (Ulry & Old Granville)			165,000				165,000	Electricity Enterpise (Unvoted)
Sunbury Road Street Lighting (Mock to Holt)				32,000			32,000	Electricity Enterpise (Unvoted)
Clinton Estates Street Lighting				234,000			234,000	Electricity Enterpise (Unvoted)
Hyde Park Street Lighting				114,000			114,000	Electricity Enterpise (Unvoted)
Rathbone Avenue Area Street Lighting				63,000			63,000	Electricity Enterpise (Unvoted)
Waggoner Rd. Street Lighting				51,000			51,000	Electricity Enterpise (Unvoted)
Cardinal Park Street Lighting				18,000			18,000	Electricity Enterpise (Unvoted)
Cortona Woods Street Lighting				26,000			26,000	Electricity Enterpise (Unvoted)
Idlewild Manor Street Lighting				110,000			110,000	Electricity Enterpise (Unvoted)

PUBLIC UTILITIES/ELECTRICITY 60- 07 Project Name	2010	2011	2012	2013	2014	2015	Total Budget	Funding Source
Southgate Manor Street Lighting				90,000			90,000	Electricity Enterpise (Unvoted)
Westshire Estates Street Lighting				61,000			61,000	Electricity Enterpise (Unvoted)
Wilshire Heights Street Lighting				100,000			100,000	Electricity Enterpise (Unvoted)
Frank Road Street Lighting				97,000			97,000	Electricity Enterpise (Unvoted)
Olentangy River Road Street Lighting				165,000			165,000	Electricity Enterpise (Unvoted)
Devonshire Street Lighting					634,000		634,000	Electricity Enterpise (Unvoted)
Deerfield Village Street Lighting					233,000		233,000	Electricity Enterpise (Unvoted)
Eastmoor South Street Lighting					252,000		252,000	Electricity Enterpise (Unvoted)
Strawberry Farms Subdivision Street Lighting						2,165,000	2,165,000	Electricity Enterpise (Unvoted)
Indianola Building Upgrades	100,000	100,000					200,000	Electricity Enterpise (Unvoted)
Geographical Informational System Mapping (GIS)	93,967	200,000	200,000	200,000	200,000		893,967	Electricity Enterpise (Unvoted)
Geographical Informational System Mapping (GIS)	106,033						106,033	Voted 2004 Debt-Electricity
Preston Rd. Street Lighting	13,000						13,000	Electricity Enterpise (Unvoted)
Subtotal - PUBLIC UTILITIES/ELECTRICITY 60- 07	$4,334,704	$6,182,000	$4,402,000	$4,388,000	$6,513,000	$3,690,000	$29,509,704	
PUBLIC UTILITIES/WATER 60- 09 **Project Name**	2010	2011	2012	2013	2014	2015	Total Budget	Funding Source
60-09 Tap Card Research	500,000						500,000	Voted 2008 Debt-Water
60-09 Hoover Reservoir Erosion Control					500,000		500,000	Water Enterprise (Unvoted)
60-09 Hoover Reservoir Erosion Control		1,000,000					1,000,000	Voted 2008 Debt-Water
Miscellaneous Water Facilities				300,000	300,000		600,000	Water Enterprise (Unvoted)
Miscellaneous Water Facilities		200,000	200,000				400,000	Voted 2008 Debt-Water
910 Dublin Rd. & Indianola Bldg. Imp's	600,000	3,000,000					3,600,000	Voted 2008 Debt-Water
Water Main Rehabilitation				30,000,000	30,000,000		60,000,000	Water Enterprise (Unvoted)
Water Main Rehabilitation	2,000,000	15,000,000	20,000,000				37,000,000	Voted 2008 Debt-Water
60-09 Near East Area Waterline Improvements		3,000,000					3,000,000	Voted 2008 Debt-Water
Alum Creek Water Line Improvements		3,000,000					3,000,000	Voted 2008 Debt-Water
Hudson Street and Joyce Ave. Water Line		1,000,000					1,000,000	Voted 2008 Debt-Water
60-09 Safford Union Area Waterline Improvements	2,000,000						2,000,000	Voted 2008 Debt-Water
60-09 Columbus Coated Fabrics Area Waterline Improvements	500,000						500,000	Voted 2008 Debt-Water
German Village Area Waterline Improvements		3,000,000					3,000,000	Voted 2008 Debt-Water
60-09 Briggs Rd. Area Waterline Improvements		3,000,000					3,000,000	Voted 2008 Debt-Water
Emergency Repair Contract				800,000	800,000		1,600,000	Water Enterprise (Unvoted)
Emergency Repair Contract	700,000	700,000	700,000				2,100,000	Voted 2008 Debt-Water
60-09 Water Service Repair/Replacement	750,000						750,000	Voted 2008 Debt-Water
O'Shaughnessy Hydroelectric - FERC						100,000	100,000	Water Enterprise (Unvoted)
O'Shaughnessy Hydroelectric - FERC		200,000					200,000	Voted 2008 Debt-Water
60-09 Hap Cremean Water Plant Raw Water Line				400,000	39,000,000		39,400,000	Water Enterprise (Unvoted)

PUBLIC UTILITIES/WATER 60- 09 Project Name	2010	2011	2012	2013	2014	2015	Total Budget	Funding Source
60-09 DRWP Miscellaneous Improvements				200,000	200,000	200,000	600,000	Water Enterprise (Unvoted)
60-09 DRWP Miscellaneous Improvements		200,000	200,000				400,000	Voted 2008 Debt-Water
60-09 HCWP Misc. Improvements		200,000	200,000				400,000	Voted 2008 Debt-Water
60-09 HCWP Misc. Improvements				200,000	200,000	200,000	600,000	Water Enterprise (Unvoted)
Distribution Improvements				600,000	600,000		1,200,000	Water Enterprise (Unvoted)
Distribution Improvements		600,000	600,000				1,200,000	Voted 2008 Debt-Water
60-09 PAWP Facility Misc. Improvements				200,000	200,000	200,000	600,000	Water Enterprise (Unvoted)
60-09 PAWP Facility Misc. Improvements		200,000	200,000				400,000	Voted 2008 Debt-Water
60-09 HCWP Lagoons 1 & 3 Sludge Removal		4,450,000					4,450,000	Voted 2008 Debt-Water
DRWP Olentangy River Intake				11,000,000			11,000,000	Water Enterprise (Unvoted)
DRWP Olentangy River Intake		2,000,000					2,000,000	Voted 2008 Debt-Water
60-09 McKinley Avenue Quarry Improvements					1,000,000		1,000,000	Water Enterprise (Unvoted)
DRWP High Service Pumps					1,000,000	9,000,000	10,000,000	Water Enterprise (Unvoted)
South Wellfield Expansion				21,900,000			21,900,000	Water Enterprise (Unvoted)
South Wellfield Expansion	5,000,000						5,000,000	Voted 2008 Debt-Water
60-09 Fairwood Ave. Tanks Raising		5,000,000					5,000,000	Voted 2008 Debt-Water
Sullivant Ave. Water Line Cleaning			2,000,000				2,000,000	Voted 2008 Debt-Water
60-09 Upground Reservoir		183,000,000					183,000,000	Voted 2008 Debt-Water
60-09 Watershed Road Improvements		200,000	1,650,000				1,850,000	Voted 2008 Debt-Water
HCWP Basin Concrete Rehab.				2,200,000			2,200,000	Water Enterprise (Unvoted)
HCWP Basin Concrete Rehab.		800,000					800,000	Voted 2008 Debt-Water
HCWP A & B Raw & Fin. Water				200,000	200,000	200,000	600,000	Water Enterprise (Unvoted)
HCWP A & B Raw & Fin. Water		200,000	200,000				400,000	Voted 2008 Debt-Water
60-09 Water Meter Renewal	400,000	1,200,000	1,200,000				2,800,000	Voted 2008 Debt-Water
60-09 Water Meter Renewal				1,200,000	1,300,000		2,500,000	Water Enterprise (Unvoted)
60-09 Valve Renewal Program			1,000,000				1,000,000	Voted 2008 Debt-Water
60-09 Public Office Facility						5,000,000	5,000,000	Water Enterprise (Unvoted)
60-09 Watershed Misc. Improv. Facilities		200,000	200,000				400,000	Voted 2008 Debt-Water
60-09 Watershed Misc. Improv. Facilities				200,000	200,000	200,000	600,000	Water Enterprise (Unvoted)
60-09 Watershed Protection Easements	200,000	200,000	200,000				600,000	Voted 2008 Debt-Water
60-09 Watershed Protection Easements				200,000	200,000	200,000	600,000	Water Enterprise (Unvoted)
60-09 Fisher District Storage Tank	250,000	200,000	5,500,000				5,950,000	Voted 2008 Debt-Water
60-09 Hines Road Storage Tank	5,000,000						5,000,000	Voted 2008 Debt-Water
60-09 DRWP Treatment Capacity Increase	5,000,000	15,000,000					20,000,000	Voted 2008 Debt-Water
60-09 DRWP Treatment Capacity Increase			180,000,000				180,000,000	Water Enterprise (Unvoted)
60-09 HCWP Treatment Imps		35,000,000					35,000,000	Voted 2008 Debt-Water
Alum Creek Pumping Station Improvements			5,500,000				5,500,000	Water Enterprise (Unvoted)

PUBLIC UTILITIES/WATER 60- 09 Project Name	2010	2011	2012	2013	2014	2015	Total Budget	Funding Source
60-09 O'Shaughnessy Hydoelectric Imps						500,000	500,000	Water Enterprise (Unvoted)
60-09 O'Shaughnessy Hydoelectric Imps	500,000						500,000	Voted 2008 Debt-Water
60-09 General Engineering Svcs - Supply Group		500,000	95,000				595,000	Voted 2008 Debt-Water
60-09 General Engineering Svcs - Supply Group			405,000	500,000	500,000	500,000	1,905,000	Water Enterprise (Unvoted)
60-09 McKinley Ave 36" Water Main	8,000,000						8,000,000	Voted 2008 Debt-Water
60-09 Griggs Booster Station	3,000,000						3,000,000	Voted 2008 Debt-Water
West Broad St. Water Main - Part II			150,000	3,000,000			3,150,000	Water Enterprise (Unvoted)
60-09 Joyce Ave 16" Water Main		200,000					200,000	Voted 2008 Debt-Water
60-09 Joyce Ave 16" Water Main			5,000,000				5,000,000	Water Enterprise (Unvoted)
Mound District Booster Station			3,000,000				3,000,000	Water Enterprise (Unvoted)
Mound District Booster Station	150,000	200,000					350,000	Voted 2008 Debt-Water
East Corridor Trans. Main Cleaning	150,000	1,500,000					1,650,000	Voted 2008 Debt-Water
PAWP Electrical Service Upgrade			11,000,000				11,000,000	Water Enterprise (Unvoted)
60-09 Misc. Booster Station and Water Tank Imp's			500,000	1,000,000	1,000,000		2,500,000	Water Enterprise (Unvoted)
60-09 Misc. Booster Station and Water Tank Imp's	500,000	500,000					1,000,000	Voted 2008 Debt-Water
60-09 Bethel & Henderson Booster Station Improvements		3,000,000					3,000,000	Voted 2008 Debt-Water
60-09 Morrison Rd. Booster Station Improvements	1,000,000						1,000,000	Voted 2008 Debt-Water
Taylor - Nelson Water Main Cleaning		150,000					150,000	Voted 2008 Debt-Water
Taylor - Nelson Water Main Cleaning			1,500,000				1,500,000	Water Enterprise (Unvoted)
Livingston Ave. Water Main Cleaning			100,000	1,500,000			1,600,000	Water Enterprise (Unvoted)
60-09 Water Storage Tank Painting			1,000,000	1,000,000	1,000,000		3,000,000	Water Enterprise (Unvoted)
60-09 Water Storage Tank Painting	1,000,000	1,000,000					2,000,000	Voted 2008 Debt-Water
60-09 Security Enhancements	7,500,000	5,000,000					12,500,000	Voted 2008 Debt-Water
60-09 Security Enhancements			4,000,000				4,000,000	Water Enterprise (Unvoted)
60-09 Morse/Hamilton Booster Station			200,000	3,000,000			3,200,000	Water Enterprise (Unvoted)
Mound/Harmon 20" Water Main Cleaning			150,000	1,000,000			1,150,000	Water Enterprise (Unvoted)
Technology Resources			50,000				50,000	Water Enterprise (Unvoted)
Technology Resources	50,000	50,000					100,000	Voted 2008 Debt-Water
HCWP Disinfection Improvements			1,000,000		10,000,000		11,000,000	Water Enterprise (Unvoted)
PAWP Disinfection Improvements					500,000		500,000	Water Enterprise (Unvoted)
PAWP Surface Water Treatment Upgrade	5,000,000		40,000,000				45,000,000	Voted 2008 Debt-Water
HCWP Window Replacement	50,000	550,000					600,000	Voted 2008 Debt-Water
DRWP New Low Service Pumps		1,500,000					1,500,000	Voted 2008 Debt-Water
Proposed Water Plant Location Evaluation & Land Acquisition				2,000,000			2,000,000	Water Enterprise (Unvoted)
Proposed Water Plant Location Evaluation & Land Acquisition		500,000					500,000	Voted 2008 Debt-Water
HCWP & DRWP Coating Projects	250,000		1,650,000				1,900,000	Voted 2008 Debt-Water
DRWP Fluoride Storage Expansion & Misc. Chemical System Upgrades					300,000	1,800,000	2,100,000	Water Enterprise (Unvoted)

PUBLIC UTILITIES/WATER 60- 09 Project Name	2010	2011	2012	2013	2014	2015	Total Budget	Funding Source
HCWP Roof Restoration		1,000,000					1,000,000	Voted 2008 Debt-Water
Hague Ave. 24" Water Main	150,000	2,000,000					2,150,000	Voted 2008 Debt-Water
Dublin Rd. 36" Water Main, Pt. II	300,000	6,000,000					6,300,000	Voted 2008 Debt-Water
Frebis Ave. 20" Water Main			150,000				150,000	Voted 2008 Debt-Water
Frebis Ave. 20" Water Main				2,000,000			2,000,000	Water Enterprise (Unvoted)
Cleveland Ave. Booster Station Expansion				3,000,000			3,000,000	Water Enterprise (Unvoted)
Cleveland Ave. Booster Station Expansion	200,000	250,000					450,000	Voted 2008 Debt-Water
GIS Valve Location	500,000						500,000	Voted 2008 Debt-Water
HCWP Floc and Lime Basin Reconstruction		325,000	325,000				650,000	Voted 2008 Debt-Water
HCWP Floc and Lime Basin Reconstruction				325,000			325,000	Water Enterprise (Unvoted)
HCWP Lime Slaker Replacement		750,000					750,000	Voted 2008 Debt-Water
Asset Management Program Development	850,000	750,000	600,000				2,200,000	Voted 2008 Debt-Water
Asset Management Program Development				400,000			400,000	Water Enterprise (Unvoted)
HCWP Sludge Disposal Line Replacmt		500,000					500,000	Voted 2008 Debt-Water
HCWP Sludge Disposal Line Replacmt				500,000			500,000	Water Enterprise (Unvoted)
60-09 HCWP Intake Structure & Low Head Dam Rehabilitation					500,000	3,000,000	3,500,000	Water Enterprise (Unvoted)
HCWP Wash Water Tank Interior & exterior Coating				250,000			250,000	Water Enterprise (Unvoted)
DRWP & PAWP HVAC Improvements					200,000	1,000,000	1,200,000	Water Enterprise (Unvoted)
Water Treatment Plant Environmental Ugrades		200,000	1,000,000				1,200,000	Voted 2008 Debt-Water
Water Quality Assurance Lab Renovations				400,000			400,000	Water Enterprise (Unvoted)
DRWP Chemical Building & Pump Station Electrical Upgrades					200,000	1,000,000	1,200,000	Water Enterprise (Unvoted)
Professional Construction Mgmt.- Supply Group		12,800,000	24,000,000				36,800,000	Voted 2008 Debt-Water
Professional Construction Mgmt.- Supply Group					2,900,000		2,900,000	Water Enterprise (Unvoted)
Subtotal - PUBLIC UTILITIES/WATER 60- 09	$52,050,000	$320,975,000	$315,425,000	$89,475,000	$92,800,000	$23,100,000	$893,825,000	
Grand Total	$414,257,655	$539,019,745	$585,761,621	$252,401,825	$685,686,513	$157,098,513	$2,634,225,872	

Funding Summary by Division	2010	2011	2012	2013	2014	2015	Total Budget
Dev Administration	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000
Construction Management	1,190,000	1,190,000	1,190,000	1,190,000	1,190,000	1,190,000	7,140,000
Fleet Management	1,298,500						1,298,500
Health	75,000	45,000					120,000
Police	1,190,000	1,190,000	1,190,000	1,190,000	1,190,000	1,190,000	7,140,000
Fire	8,935,000	3,935,000	8,935,000	3,935,000	3,935,000	3,935,000	33,610,000
Transportation	33,951,451	33,187,745	28,539,621	28,145,625	26,902,313	26,902,313	177,629,068
Refuse Collection	5,075,000	5,075,000	5,075,000	5,077,000	5,077,000	5,077,000	30,456,000
Storm Sewer	12,245,000	15,555,000	9,080,000	18,665,000	7,050,000	3,900,000	66,495,000
Sanitary Sewers	281,626,000	141,770,000	203,562,000	92,513,000	532,956,000	78,685,000	1,331,112,000
Electricity	4,334,704	6,182,000	4,402,000	4,388,000	6,513,000	3,690,000	29,509,704
Water	52,050,000	320,975,000	315,425,000	89,475,000	92,800,000	23,100,000	893,825,000
Recreation and Parks	6,380,000	6,380,000	6,380,000	6,383,200	6,383,200	6,383,200	38,289,600
Golf Division	620,000	620,000	620,000	620,000	620,000	620,000	3,720,000
DoT Administration	5,037,000	2,665,000	1,113,000	570,000	820,000	2,176,000	12,381,000
Total	$414,257,655	$539,019,745	$585,761,621	$252,401,825	$685,686,513	$157,098,513	$2,634,225,872

Funding Summary by Source	2010	2011	2012	2013	2014	2015	Total Budget
Fleet Management (Unvoted)	1,298,500						1,298,500
Voted 2004 Debt SIT Supported	4,630,000						4,630,000
Water Enterprise (Unvoted)			213,555,000	89,475,000	92,800,000	23,100,000	418,930,000
Voted 2008 Debt-Water	52,050,000	320,975,000	101,870,000				474,895,000
Voted 2004 Debt-Electricity	1,430,000						1,430,000
Information Services	5,037,000	2,665,000	1,113,000	570,000	820,000	2,176,000	12,381,000
Voted 2008 Debt-Sanitary Sewer	278,626,000	129,467,000	74,277,000				482,370,000
Storm Sewer Enterpise (Unvoted)			2,360,000	18,665,000	7,050,000	3,900,000	31,975,000
Voted 2008 Debt SIT Supported	51,521,451	50,387,745	50,739,621	45,350,825	44,107,513	44,107,513	286,214,668
Voted 2004 Debt-Storm Sewer	12,245,000	15,555,000	6,720,000				34,520,000
WPCLF/OWDA	3,000,000	12,303,000	18,045,000	14,310,000	15,550,000		63,208,000
Councilmanic SIT Supported	1,515,000	1,485,000	1,440,000	1,440,000	1,440,000	1,440,000	8,760,000
Sanitary Sewer Enterpise (Unvoted)			111,240,000	78,203,000	517,406,000	78,685,000	785,534,000
Electricity Enterpise (Unvoted)	2,904,704	6,182,000	4,402,000	4,388,000	6,513,000	3,690,000	28,079,704
Total	$414,257,655	$539,019,745	$585,761,621	$252,401,825	$685,686,513	$157,098,513	$2,634,225,872

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2010 City of Columbus Budget
Proposed City Council Amendments

Uniformed Fire Personnel **$2,193,216.00**

This amendment will provide funding for a Fire recruit class of fifty (50) beginning in June, 2010. This will ensure placement of new Firefighters in stations in early 2011, and will assist in mitigating the impact of retirements associated with the Deferred Retirement Option Plan (D.R.O.P.).

Sponsor(s): All Councilmembers are co-sponsoring this amendment.

Community Shelter Board **$360,000.00**

Reductions in funding from other sources and increased demands for services have created a significant gap in funding for the Community Shelter Board. This amendment will help to ensure the continued delivery of critical services and programs.

Sponsor(s): Councilmembers Michael C. Mentel and Charleta B. Tavares

Economic Development Plan **$325,000.00**

In 2009, The Mayor and Columbus City Council proposed a three-point plan to address the City's structural budget deficit. The plan included an income tax increase; significant government reforms and cost savings; and an increased focus on job creation and economic development. This budget amendment would provide increased funding for economic development initiatives, specifically: job attraction, retention and creation. The initial investment will fund increased marketing, business outreach and development assistance, and will leverage existing resources, relationships and partnerships.

Sponsor(s): Andrew J. Ginther

Columbus Cultural Leadership Consortium **$300,000.00**

The Columbus Cultural Leadership Consortium is comprised of 16 organizations including the city's major cultural and artistic institutions. The CCLC established the Arts Stabilization Fund as a method of raising and leveraging private and public funds for member organizations, while a long-term cultural plan is developed. This amendment will provide a match to funding provided by Franklin County and will help to provide year-long support to CCLC members while work on the long-term plan continues.

Sponsor(s): Councilmembers Priscilla R. Tyson and Michael C. Mentel

Recreation & Parks (Restorations) **$263,000.00**

In recent years, the Department of Recreation & Parks have been severely impacted by budget cuts, punctuated in 2009 by recreation center closures and layoffs. This amendment will help to restore programming, rehire key staff and to reopen Tuttle Recreation Center on a part-time basis. The amendment will also dedicate funding for the restoration of a limited number of landscape beatification grants.

Sponsor(s): Councilmembers Priscilla R. Tyson

Franklin Park Conservatory **$250,000.00**

In 2009, the City of Columbus reduced the annual operating subsidy to Franklin Park Conservatory, creating a significant budget deficit for the Conservatory. The subsidy is intended to defray maintenance and security costs for 60 acres of Franklin Park owned the City. This amendment will help mitigate the impact of funding cuts, and increases to $350,000 the total amount budgeted for the Conservatory in 2010.

Sponsor(s): Councilmembers Michael C. Mentel and Priscilla R. Tyson

TechColumbus **$250,000.00**

In 2007, TechColumbus launched the *TechStart* program designed to accelerate the creation of new technology companies in the region. The program provides pre-seed funding to help launch tech startups, and has seen positive results. This amendment allows TechColumbus to leverage City funding to secure additional pre-seed dollars through a 1:1 state match, with the goal of providing $2 million in pre-seed funding.

Sponsor(s): Councilmembers A. Troy Miller and Hearcel F. Craig

Human Services Restoration **$126,000.00**

Human services funding has been significantly reduced in recent budget cycles, while demand for services has steadily increased. This amendment will help to better meet critical needs, including: child care assistance, employment services, foreclosure counseling and staffing at the City's contract social service agencies. This amendment will supplement $3,570,006.00 budgeted in the Mayor's proposed 2010 budget.

Sponsor(s): Councilmember Charleta B. Tavares

Franklin County Municipal Court, Clerk of Court's Office **$100,000.00**

This amendment will help mitigate budget cuts, increased costs and staffing reductions for the Franklin County Municipal Court Clerk of Court's office, including: staff for 24/7 law enforcement functions; witness fees; bank fees associated with the offering of on-line credit card payment options; and equipment maintenance. This amendment will supplement the $12,134,110.00 budget proposed by Mayor Coleman.

Sponsor(s): Councilmember Eileen Y. Paley

Franklin County Municipal Court **$100,000.00**

This amendment will help mitigate budget cuts, increased costs and staffing reductions for the Franklin County Municipal Court. The need for additional staff, including officers, interpreters and other professionals, as well as juror fees and monitoring costs, continues to strain the FCMC budget. This amendment will supplement the $14,574,234.00 budget proposed by Mayor Coleman.

Sponsor(s): Councilmember Eileen Y. Paley

Office of Minority Health **$80,000.00**

This amendment will assist in combating health disparities in minority communities in Columbus, and to fund programs designed to promote the health and well-being of infants, and to prevent chronic disease, illness and premature death among adults. This amendment supplements the $299,087.00 included in the Mayor's 2010 budget.

Sponsor(s): Councilmember Charleta B. Tavares

Community Crime Patrol **$78,000.00**

Community Crime Patrol (CCP) assists the Columbus Division of Police in identifying suspicious activities indicative of criminal behavior and reporting them to the Division. CCP also assists in reporting code violations and patrols serve as ambassadors to the community. Due to significant cuts in City funding, CCP has been forced to reduce hours and patrols. This amendment will help mitigate the impact of ongoing budget cuts and help avoid further reductions in service.

Sponsor(s): Councilmember Andrew J. Ginther

Amethyst **$65,472.00**

This amendment will help support Amethyst's long-term treatment program integrated with sober housing for women identified through the Franklin County Municipal Court's Changing Actions To Change Habits (CATCH) docket. By providing an alternative to incarceration through an intensive, court-supervised environment that addresses criminal activity and helps offenders become productive members of society, the City is able to reduce jail costs associated with housing non-violent offenders, break the cycle of criminal behavior and positively impact lives.

Sponsor(s): Councilmembers Eileen Y. Paley, A. Troy Miller and Hearcel F. Craig

Ohio Small Business Development Center (SBDC) **$60,000.00**

This amendment will allow the Small Business Development Center at Columbus State Community College to increase outreach and training for small businesses in underserved areas of Columbus, and to increase access to capital funding. The amendment will also help the SBDC provide specific support to businesses in the Latino community, including focused programming and content in both English and Spanish.

Sponsor(s): Hearcel F. Craig

Development Department Staff (Restorations) **$55,165.00**

This amendment will restore one (1) position in the Historic Preservation Office eliminated in the 2009 budget. Among the many mandated responsibilities, the office provides support to 5 architectural review commissions with statutory design review for 7,000 parcels in Columbus and the Board of Commission Appeals, as well as performing Section 106 reviews for all federally-funded projects under and agreement with the state of Ohio. The work of Historic Preservation Office is directly tied to community redevelopment efforts, and the City's ongoing efforts to revitalize neighborhoods, and will speed response to property owners and developers.

Somali Community Association of Ohio **$50,000.00**

Columbus has the second largest Somali population in the country, and the Somali Community Association of Ohio has been providing much need services to this growing community of refugees and immigrants since 2000. This amendment will help support the Association's dedicated staff and volunteers in promoting self-sufficiency through employment, education, cultural and social support and economic empowerment.

Sponsor(s): Hearcel F. Craig