THE CITY OF
COLUMBUS
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The City of Columbus Proposed Annual Action Plan, Program Year 2015

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Consolidated Plan Executive Summary

ES-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

The 2015-2019 City of Columbus, Ohio Consolidated Plan is the result of a collaborative process to identify housing and community development needs and to establish goals, priorities, and strategies to address those needs, especially for low and moderate income households. The process serves as the framework for a community-wide dialogue to better focus funding from HUD formula block grant programs to meet local needs.

The City of Columbus is an entitlement jurisdiction that receives federal funds from HUD to support local community development and affordable housing activities. The federal block grant programs that provide these resources include the Community Development Block Grant (CDBG), the HOME Investment Partnerships Program (HOME), the Emergency Solutions Grant (ESG), and the Housing Opportunities for Persons with AIDS Grant (HOPWA). As a condition of receiving these funds, the City of Columbus is required to submit a 5-Year Consolidated Plan, which outlines the city's housing and community development needs and priorities, and the First Year Annual Action Plan (budget) that identifies how the city plans to allocate its HUD funding to address those priority needs.

In turn, the Consolidated Plan serves as the document that guides the priorities and expenditure of CDBG, HOME, ESG and HOPWA funds received by the city. Additional information on each of these programs is provided following the summary of the Consolidated Plan's sections.

The Consolidated Plan is organized into four primary sections:

1. **The Process (PR)**
2. **Needs Assessment (NA)**
3. **Housing Market Analysis (MA)**
4. **Strategic Plan (SP)**

The Process section describes the development of the Consolidated Plan and discusses how citizens were involved in the process, how the city consulted with public and private service providers and other stakeholders to facilitate the development of the Plan. The section also shares key findings from the citizen survey and stakeholder focus group interviews.

The Needs Assessment provides data, analysis, and other relevant information on the city's needs as they relate to affordable housing, special needs housing, community development, and homelessness. Throughout the Needs Assessment section, special attention is paid to the needs of Low and Moderate Income (LMI) households, racial and ethnic minorities, homeless persons, and non-homeless special needs populations (e.g. persons with HIV/AIDS, disabilities, the elderly, refugees, etc.).

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The Housing Market Analysis section provides information and detailed data about the local housing market conditions in the City of Columbus. The Housing Market Analysis is meant to supplement the information gleaned from the Needs Assessment to facilitate the creation of goals that are better tailored to the local context. In this way, the purpose of the Housing Market Analysis is to ensure that the priority goals developed through the Strategic Plan process will effectively work in the local market.

The final section of the Consolidated Plan is the Strategic Plan. The Strategic Plan section is based on the findings from the Needs Assessment, Housing Market Analysis, stakeholder and resident input, and review of existing local/regional planning documents. The primary purpose of the Strategic Plan is to prioritize the needs identified through the Consolidated Planning process in order to develop associated goals that direct the allocation of federal funds in a manner that maximizes community impact.

The Consolidated Plan process culminated with the development of the city's First Year Annual Action Plan, which can be can be found at http://columbus.gov/Templates/Detail.aspx?id=544. The findings from the Consolidated Plan were used to determine the types of programs the city would fund in the Action Plan. The First Year Annual Action Plan provides a summary of the actions, activities, and programs the City of Columbus will implement during the first year (2015) of the Consolidated Plan period to address the priority needs and goals identified by the Strategic Plan. Overall, the Action Plan functions as an annual guide and budget to explain how federal resources will be used to improve conditions for LMI households, racial and ethnic minorities, homeless persons, and other non-homeless special needs populations in the City of Columbus.

The following program summaries provide additional information about the purpose and priorities of each of the federal block grant programs guided by the Consolidated Plan:

CDBG

The Community Development Block Grant (CDBG) program works to ensure decent affordable housing, to provide services to the most vulnerable residents in a given community, and to create jobs through the expansion and retention of businesses. CDBG is a tool that local governments can use to tackle serious challenges facing their communities. HUD determines the amount of each grant by using a formula comprised of several measures of community need, including the extent of poverty, population, housing overcrowding, age of housing, and population growth lag in relationship to other metropolitan areas.

HOME

The HOME Investment Partnerships Program (HOME) provides formula grants to localities that communities can use - often in partnership with local nonprofit groups - to fund a wide range of activities including building, buying, and/or rehabilitating affordable housing for rent or homeownership or providing direct rental assistance to low-income people.

The program was designed to reinforce several important values and principles of community development:

- HOME's flexibility empowers people and communities to design and implement strategies tailored to their own needs and priorities.
- HOME's emphasis on consolidated planning expands and strengthens partnerships among all levels of government and the private sector in the development of affordable housing.
- HOME's technical assistance activities and set-aside for qualified community-based nonprofit housing groups builds the capacity of these partners.
- HOME's requirement that participating jurisdictions match 25 cents of every dollar in program funds mobilizes community resources in support of affordable housing.

ESG

The Emergency Solutions Grant (ESG) program provides funding to: engage homeless individuals and families living on the street; improve the number and quality of emergency shelters for homeless individuals and families; help operate these shelters; provide essential services to shelter residents; rapidly re-house homeless individuals and families; and prevent families and individuals from becoming homeless.

ESG funds may be used for street outreach, emergency shelter, homelessness prevention, rapid re-housing assistance, and HMIS; as well as administrative activities.

HOPWA

The Housing Opportunities for Persons With AIDS (HOPWA) program is the only Federal program dedicated to the housing needs of people living with HIV/AIDS. Under the HOPWA Program, HUD makes grants to local communities for projects that benefit low-income persons living with HIV/AIDS and their families.

The HOPWA program provides resources and incentives to devise long-term comprehensive strategies for meeting the housing needs of persons with HIV/AIDS and their families. HOPWA funds may be used for a wide range of housing, social services, program planning, and development costs. An essential component in providing housing assistance for this targeted special needs population is the coordination and delivery of support services. Consequently, HOPWA funds also may be used for services including (but not limited to) assessment and case management, chemical dependency treatment, mental health treatment, nutritional services, job training and placement assistance, and assistance with daily living.

HUD’s New Consolidated Plan Template:

In May 2012, the U.S. Department of Housing and Urban Development’s (HUD) Office of Community Planning and Development (CPD) introduced the eCon Planning Suite, a collection of new online tools to assist grantees in creating market driven, leveraged housing and community development plans. One of these tools, the Consolidated Plan Template, allows grantees to develop and submit their Five Year Consolidated Plans and Annual Action Plans online. This plan represents the first time the City of Columbus has utilized the online template to prepare a Consolidated Plan. The following Consolidated Plan document is an exported version of the Consolidated Plan from HUD’s Integrated Disbursement and Information System

(IDIS). Grantees are now required to develop their Consolidated Plan in accordance with the format specified in the Consolidated Plan Template and submit the Plan electronically through IDIS. Additional sections may be present in this publicly available document to ensure the public has access to the range of information considered in preparing the Consolidated Plan. The contents of this document will be retained in the version submitted to HUD electronically, but formatting is subject to change.

2. Summary of the objectives and outcomes identified in the Plan Needs Assessment Overview

As noted in the introduction, the primary purpose of the Consolidated Plan is to determine how HUD block grant funds should be spent to best meet the city's most pressing needs. To achieve this goal, the city utilized the following methods to develop a comprehensive account of current housing and community development needs: resident survey, stakeholder focus groups, and a needs assessment and market analysis based on federal, state, and local data.

Once the comprehensive account of the city's current housing and community development needs was determined, through the above methods, the city proceeded to the Strategic Plan portion of the Consolidated Plan process. The primary purpose of the Strategic Plan is to identify which needs represent the city's highest priorities, so that funding can be allocated to address these needs first. In this way, the Strategic Plan acts as a guide to direct the allocation of HUD funds in a manner that maximizes community impact by prioritizing funding to the city's most pressing housing and community development needs.

The city's priority needs were identified through a Strategic Planning session, which brought together representatives from multiple city departments/divisions (i.e. Development including housing, economic development, code enforcement, land redevelopment and planning; Recreation and Parks; Public Health; and Finance and Management). During this session, all relevant findings from the resident survey, stakeholder focus groups, needs assessment, and market analysis were shared with the group (note: these findings are detailed in the Process, Needs Assessment, and Market Analysis sections of this Consolidated Plan). These findings were the focus of discussion and were used to determine the city's most pressing housing and community development needs. Through this process, the city identified the following priority needs:

1. Affordable Housing Preservation and Development
2. Safe and Sanitary Housing
3. Supportive Service Housing for Special Needs Population
4. Housing Options for Elderly Residents
5. Equal Access to Housing
6. Economic and Community Development
7. Self-sufficiency of Low Income Residents
8. Youth Recreation and Education Opportunities
9. Supportive Housing for Persons with HIV/AIDS
10. Homeless Facilities and Services

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11. Public Improvements and Infrastructure

Based on these eleven priority needs, the City of Columbus developed a total of twenty Strategic Plan Goals to track the city's progress towards addressing these needs over the 5-year Consolidated Planning period, 2015-2019. The Strategic Plan Goals were developed with the findings of the Housing Market Analysis in mind, to ensure that they were tailored to work within local market conditions. The goals created through the Strategic Plan process include:

1. Assist low to moderate income owner-occupied homes
2. Preserve and expand affordable housing
3. Ensure safe and sanitary property conditions
4. Provide housing for special needs populations
5. Provide housing assistance to elderly residents
6. Provide homebuyer education and assistance
7. Ensure equal access to housing
8. Housing for groups ineligible for public housing
9. Foster business expansions in areas of need
10. Identify locations for economic reinvestment
11. Foster development of skills for residents in need
12. Provide clean lots for redevelopment/green space
13. Provide educational/recreational youth programs
14. Decrease the incidence of STIs
15. Reduce the infant mortality rate
16. Provide housing access for persons with HIV/AIDS
17. Increase access to housing and emergency shelter
18. Improve access to healthy food
19. Improve pedestrian accessibility
20. Collaborate with CMHA on public housing activities

The goals developed through the Strategic Plan process will guide the allocation of HUD funds (i.e. CDBG, HOME, ESG, and HOPWA) and direct the city's actions, activities, and programs, as they relate to housing and community development, over the next five years. These goals will also serve as a management tool to help the City of Columbus track and monitor performance throughout the term of the Consolidated Plan.

The findings from the Consolidated Plan (Public Input, Needs Assessment, Market Analysis, and Strategic Plan) were then used by the city to develop the First Year Annual Action Plan, which outlines the actions, activities, and programs the city will implement in 2015 to address the city's priority needs and Strategic Plan goals. Following the close of the first program year, the City of Columbus will create an updated Annual Action Plan for each subsequent year (i.e. years 2, 3, 4, and 5) that builds on the outcomes and achievements to date. In this way, each Annual Action Plan allows the city the opportunity to assess progress made towards meeting priority

housing and community development needs, and to realign strategies to address priority needs that have yet to be met (for a full set of Year 1 programs and activities, see the First Year Action Plan at http://columbus.gov/Templates/Detail.aspx?id=544.

3. Evaluation of past performance

The Consolidated Annual Performance Evaluation Report (CAPER) for the last four years in which data is available shows the city has been successful in achieving the Strategic Plan Goals that were established in the 2010-2014 Consolidated Plan. Programs using CPD funding have exceeded the established goals in all priority areas.

Efforts to increase the number of low- moderate-income homeowners have been successful with programs that provide homeowner rehabilitation and repair, downpayment assistance to first time homebuyers, financing to developers to complete and sell affordable housing to income eligible homebuyers and tax incentives for housing development within designated Neighborhood Investment Districts. The use of HOME funds, used for gap financing to developers for the production and rehabilitation of rental apartments for very-low, low and moderate income households, has achieved established goals. Results from the last four years of activities to assist the homeless, which include both assisting families and individuals in maintaining or obtaining permanent housing through a homeless prevention and rapid rehousing system and provision of emergency shelter have been successful; as have housing and supportive services to persons with AIDs.

Efforts to strengthen neighborhoods, assist citizens, and improve the physical environment through programs that fund community organization and planning, health care services, code enforcement, the elimination of debris and trash, recreational activities for children and youth and after school tutoring have been largely successful. Though achievement was made, established goals were not met in the area of code enforcement and environmental nuisance.

Successful economic development activities included: fostering business expansions or relocations; a program that provides exterior commercial design services for businesses in targeted Low and Moderate Income areas (LMI); the achievement of established job creation goals for LMI individuals; and the provision of technical assistance to small businesses, resulting in new jobs. The goal to acquire and sell commercial property for redevelopment was not met during this period in large part because the primary emphasis of the land bank during the last 6 years has been the acquisition of vacant and abandoned residential properties.

Due to this success, going forward the CDBG, HOME ESG and HOPWA funds will, for the most part, continue to support the same programs as in 2014. Priority Needs established in the 2015-2019 Consolidated Plan Strategic Plan show that even more attention must be given to areas such as Affordable Housing Preservation and Development, Safe and Sanitary Housing, and Supportive Services for Special Needs Populations. To this end, the city has an estimated $3,000,000 in Neighborhood Stabilization Program income that will be used to address vacant properties in the city; city bond funds will be used for homeowner repairs and city capital funds will be provided for vacant property redevelopment activities including rental rehabilitation, rental development, and homeownership development.

4. Summary of citizen participation process and consultation process

Public participation is an essential part of the consolidated planning process because it helps ensure that decisions are made with careful attention to community needs and preferences. Moreover, the input of stakeholder and community members generates additional public awareness about the consolidated planning process. Involvement allows more perspectives to be featured during the decision-making process, which gives the City of Columbus more information to consider in the development of the Consolidated Plan's priorities and goals. Receiving input and buy-in from planning officials, stakeholders, and residents of the City of Columbus plays a significant role in helping the plan take shape.

To this end, a public involvement process was developed to gather targeted feedback from stakeholder groups and provide opportunities for all community residents to participate in the planning process. The major activities of the public involvement process included a survey of Columbus residents, focus group interviews conducted with key stakeholder groups from the community, a public comment period during which the draft plan could be reviewed, and a public hearing. The resident survey, public comment period and public hearing are described in more detail below.

Resident Survey

The City of Columbus developed an online survey about housing and community needs in the city. The purpose of the survey was to obtain broad input from Columbus residents about current conditions and needs. The survey provided additional information, which supplemented data collected through existing sources and datasets, and this information was used to support the development of the Consolidated Plan's priorities and goals. A draft protocol was developed and tested to ensure complete and accurate data collection prior to distribution to residents.

Resident Survey Results

The online survey was created to give citizens the opportunity to provide input into the Consolidated Planning process. The survey was advertised through email and newsletters, and posted on the city's website. In addition to advertising and hosting the survey, the city reached out to over 100 government, non-profit, and civic groups. These organizations were asked to help advertise and disseminate the survey to their various membership and contact lists. Throughout the outreach process, special attention was paid to connecting with organizations and leaders that represent and advocate on behalf of populations of special interest to the Consolidated Plan (i.e. racial and ethnic minority groups, and low/moderate income (LMI) households).

The survey was organized into five broad topic areas: 1) affordable housing; 2) neighborhood revitalization; 3) human, social, and supportive services; 4) community and economic development; 5) and homeless facilities and services. Within each topic area, respondents were asked to identify the most important issues/needs in the community and to prioritize the allocation of funds for these issues/needs. The following summary provides the top needs/issues identified by participants for each of the five topic areas. For more detailed data,

please reference the survey result tables in the Process section of the Consolidated Plan, which can be found at http://columbus.gov/Templates/Detail.aspx?id=544.

Affordable Housing:

In regards to affordable housing, residents reported that the top housing need in the city was more assistance to residents so that they can maintain safe, sanitary and affordable housing. Respondents also noted that there is a need to increase the amount of affordable housing, especially in mixed income neighborhoods. In terms of funding, respondents said that the city should prioritize spending for foreclosure prevention and emergency home repair programs. Few respondents believed that adding more single-family homes or funding down payment assistance programs were priority needs.

Neighborhood Revitalization:

Respondents reported that addressing vacant properties, through demolition or rehabilitation, is the top neighborhood revitalization need, followed by maintaining and improving infrastructure. Similarly, residents said that funding should be used to fix up or eliminate vacant properties. Conversely, only a small percentage of respondents believed that supporting neighborhood organizations and civic associations should be a priority.

Human, Social, and Supportive Services:

In terms of both need and spending, respondents reported that youth programs and childcare are the greatest human, social, and supportive service needs. Respondents also noted that there is a high need for behavioral health services and that they would like to see additional funding used to increase public transportation routes and options. Only a small portion of respondents felt that supporting diverse cultural groups is a priority need.

Community and Economic Development:

Respondents reported that creating more job opportunities and small businesses were the greatest community and economic development needs in Columbus. Further, the largest percentage of respondents said that funds should be prioritized to create and retain jobs and to attract more businesses to downtown and neighborhoods.

Homeless Facilities and Services:

In regards to homelessness, respondents reported that mental health and substance abuse treatment were the two most pressing needs in Columbus. Correspondingly, respondents noted that funding should be prioritized to address these two needs over others. Crisis care was selected as the lowest homeless facilities and services need and emergency shelter space was considered the lowest funding priority.

Public Comment Period and Hearing

(***Note:*** *the following paragraph is a placeholder and will be updated once the public comment period and hearing have been conducted*)

Prior to finalization and submittal of the Consolidated Plan to HUD, the City of Columbus provides an opportunity for the public to comment on the draft version. As required by HUD regulations, a public hearing is held by the city to gather further public input. The public comment period and hearing are publicized through a legal advertisement in the Columbus Dispatch. Residents and community stakeholders are welcomed to comment on all aspects of the Consolidated Plan. All timely comments are reviewed and considered for the final Consolidated Plan recommendations; a full summary of the input received during the public comment period and at the public hearing will be provided below, and all public comments will be included in the Summary of Public Comments section.

5. Summary of public comments – This section will be updated upon completion of the 30 day public comment period.

6. Summary of comments or views not accepted and the reasons for not accepting them – This section will be updated upon completion of the 30 day public comment period.

7. Summary

As stated in the Introduction, the Consolidated Plan serves as the document that guides the expenditure of CDBG, HOME, ESG and HOPWA funds received by the City of Columbus. The city uses funds from these HUD programs to carry out actions, activities, and programs that address the city's greatest housing and community development needs – especially for low and moderate income households.

A comprehensive account of the city's current housing and community development needs was developed by the information gleaned from the results of the resident survey, stakeholder focus groups, needs assessment, and housing market analysis. This comprehensive list of needs served as the foundation for the Strategic Plan. Through this process, the City of Columbus has identified the following priority needs for the next five years.

Priority Needs:

1. Affordable Housing Preservation and Development
2. Safe and Sanitary Housing
3. Supportive Service Housing for Special Needs Population
4. Housing Options for Elderly Residents
5. Equal Access to Housing
6. Economic and Community Development
7. Self-sufficiency of Low Income Residents
8. Youth Recreation and Education Opportunities
9. Supportive Housing for Persons with HIV/AIDS
10. Homeless Facilities and Services
11. Public Improvements and Infrastructure

Once the priority housing and community needs were established, the city developed a series of Strategic Plan Goals to guide the allocation of HUD funds to best address these needs and to serve as a management tool to help the city track and monitor performance throughout the

term of the Consolidated Plan. The Strategic Plan Goals serve as benchmarks to be met through the actions, activities, and programs funded by HUD's block grant programs during the Consolidated Plan term. During the next five years, the City of Columbus will work to meet the Strategic Plans Goals in order to address the city's priority housing and community development needs.

Strategic Plan Goals

1. Assist low to moderate income owner-occupied homes
2. Preserve and expand affordable housing
3. Ensure safe and sanitary property conditions
4. Provide housing for special needs populations
5. Provide housing assistance to elderly residents
6. Provide homebuyer education and assistance
7. Ensure equal access to housing
8. Increase housing for groups ineligible for public housing
9. Foster business expansions in areas of need
10. Identify locations for economic reinvestment
11. Foster development of job skills for residents in need
12. Provide clean lots for redevelopment/green space
13. Provide educational/recreational youth programs
14. Decrease the incidence of STIs
15. Reduce the infant mortality rate
16. Provide housing access for persons with HIV/AIDS
17. Increase access to housing and emergency shelter
18. Improve access to healthy food
19. Improve pedestrian accessibility
20. Collaborate with CMHA on public housing activities

Annual Action Plan, Program Year 1

AP-15 Expected Resources – 91.220(c)(1,2)

Introduction

The City of Columbus receives annual entitlement funding from the Community Development Block Grant (CDBG), HOME, Emergency Solutions Grant (ESG), and HOPWA Grant. The CDBG budget is a combination of this entitlement amount, program income, anticipated prior year carryover funds and encumbrance cancellations. The CDBG program income is received from housing loan repayments, economic development loan repayments (including loan repayments from the city's economic development sub recipients), as well as the revenue from several CDBG-funded city programs. These resources are expected to be available to fund city projects that address the priority needs and objectives identified in the Strategic Plan.

The HOME program budget combines the entitlement award with the program income amounts received from housing loan repayments.

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan $	Narrative Description
			Annual Allocation: $	Program Income: $	Prior Year Resources: $	Total: $		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	6,681,968	835,000	2,625,659	10,142,627	30,067,872	CDBG funds are used to benefit low and moderate income families or to eliminate blighted conditions.

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Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan $	Narrative Description
			Annual Allocation: $	Program Income: $	Prior Year Resources: $	Total: $		
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	3,426,552	225,000	0	3,651,552	14,606,208	HOME funds are used primarily to increase homeownership opportunities and the preservation and production of affordable rental housing. A required 15% will fund Community Housing Development Organizations (CHDOs), while an optional 5% will provide operating support for CHDO's.
HOPWA	public - federal	Permanent housing in facilities Permanent housing placement Short term or transitional housing facilities STRMU Supportive services TBRA	820,803	0	0	820,803	2,234,484	The HOPWA grant is used to address the housing needs of low-income persons infected with HIV/AIDS and their families.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan $	Narrative Description
			Annual Allocation: $	Program Income: $	Prior Year Resources: $	Total: $		
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	558,712	0	0	558,712	3,283,212	ESG funds are used to coordinate and stabilize the base funding of emergency shelter programs.

Table 1 – Expected Resources Priority Table

Expected Resources: Budget Contingency Provisions

Proposed resources to support the 2015 Consolidated Plan activities include the following: entitlement award allocations from HUD; program income funds in the form of housing loan repayments, economic development loan repayments and miscellaneous program income; carryover of unused prior year funds; and reserve funds held for contingencies.

The Proposed 2015 Annual Action Plan, subject to citizen participation review and comments, contains revenue estimates based upon historical trends and current economic considerations. In accordance with HUD guidance for 2015, the final document must be revised and submitted to HUD after actual 2015 award allocations are released. Each year, the city's actual HUD entitlement awards are often not known until well into the following year. This contingency provision for the four entitlement grant budgets allows the city to finalize HUD's grant application requirements in a timely manner.

For the CDBG program, the City of Columbus anticipates program income, carryover funds, and funds held in reserve will be sufficient to offset any shortfall in the difference between the estimated entitlement award and the actual allocation, such that specific CDBG project budgets will not be affected. In the extreme scenario where program income, carryover funds, and reserve funds are insufficient to absorb an entitlement award reduction, proportional reductions will be made across the board to activity budgets. Should entitlement awards be 20% higher than estimated, the city will revise the budget and go through citizen participation requirements as found in the 2015-2019 Citizen Participation Plan.

For HOME, HOPWA and ESG programs, activity budgets will be revised proportionately to reflect the actual entitlement awards.

At any time during the year, the city can always revise these budgets, as needed, through a budget process that conforms to the citizen participation process.

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

The creation and maintenance of affordable housing requires the use of both government and private financing and the encouragement of cooperation between the private non-profit, for-profit and the public sector. To the greatest extent practicable, available federal, state and local public and private sector resources are leveraged to generate the maximum benefit from housing activities.

In addition to the estimated federal funding resources of CDBG, HOME and ESG, there remains an estimated $3,000,000 of Neighborhood Stabilization Program (NSP) program income that can be redeployed in the effort to address vacant properties in the city. In 2014 the Housing Division received $3.5 million in city bond funds to be used for homeowner repair. This amount will be reduced in the future, but it is estimated that $500,000 – $1,000,000 will be received annually. Capital funds are provided for vacant property redevelopment activities that include Rental Rehabilitation, Rental Development and Homeownership Development. The city has been awarded 3.9 million in Lead Hazard Reduction Demonstration Program funds and will receive these funds in 2015. The Affordable Housing Trust for Columbus and Franklin County invests in HOME-eligible city projects. These funds are local dollars dedicated to the development of affordable housing.

CDBG funds are often utilized to provide assistance for business growth and development. There are many allowable uses of the funds including payroll assistance, working capital, purchase of equipment and machinery and renovation of an existing business. Federal funds, provided through a loan or grant, are used to leverage other financial sources and fully fund the project. This additional funding may be provided by the business owner or other public and private partners that may include other city funding sources, Franklin County, the State of Ohio or other financial institutions.

In 2013 Housing Opportunities for Persons with AIDs (HOPWA) Project Sponsors leveraged more than $3.0 million from numerous resources. This included dollars from FEMA, United Way, Ryan White Parts A, B, and C, and other grants. All medical case management services are leveraged to ensure all clients are able to access medical care and other supportive services.

Each year the city is required to provide a 25% match for all HOME grant expenditures. Any excess match can be carried over to the next federal fiscal year. Each year, the city generates match contributions from a variety of sources. In 2013, HOME match was generated from multiple Affordable Housing Trust funded projects. At the end the federal fiscal year 2013, the city had an excess HOME match balance of $50,267,354 that will carry over for use in future years. The HOME match is documented each year in the City of Columbus annual performance report (CAPER). The Emergency Solutions Grant program requires a 100% match from the grantee.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

The City of Columbus maintains a land bank which acquires parcels and structures through tax foreclosure and Neighborhood Stabilization Program (NSP) funded acquisitions. The land bank has also received demolition funds through NSP, the Ohio Attorney General and the Hardest Hit funds. These cleared sites can then be put to more productive use through low cost acquisition and redevelopment.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives

Goals Summary Information

Sort Order	Goal Name	Start and End Year	Category	Needs Addressed	Goal Outcome Indicator
1	Assist low to moderate income owner-occupied homes	2015	Affordable Housing	Affordable Housing Preservation and Development Housing Options for Elderly Residents	Homeowner Housing Added: 17 Household Housing Units Homeowner Housing Rehabilitated: 705 Household Housing Units Direct Financial Assistance to Homebuyers: 50 Households Assisted
2	Preserve and expand affordable housing	2015	Affordable Housing	Affordable Housing Preservation and Development	Rental units constructed: 252 Household Housing Units Rental units rehabilitated: 137 Household Housing Units Homeowner Housing Added: 17 Household Housing Units Homeowner Housing Rehabilitated: 705 Household Housing Units
3	Ensure safe and sanitary property conditions	2015	Non-Housing Community Development	Safe and Sanitary Housing	Homeowner Housing Rehabilitated: 700 Household Housing Units Housing Code Enforcement/Foreclosed Property Care: 3320 Household Housing Units

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Sort Order	Goal Name	Start and End Year	Category	Needs Addressed	Goal Outcome Indicator
4	Provide housing for special needs populations	2015	Affordable Housing Non-Homeless Special Needs	Supportive Service Housing for Special Needs Housing Options for Elderly Residents Supportive Housing for Persons with HIV/AIDS Homeless Facilities and Services	Tenant-based rental assistance / Rapid Rehousing: 274 Households Assisted Homelessness Prevention: 20 Persons Assisted Housing for Homeless added: 40 Household Housing Unit
5	Provide housing assistance to elderly residents	2015	Affordable Housing Non-Homeless Special Needs	Housing Options for Elderly Residents	Rental units constructed: 40 Household Housing Unit Homeowner Housing Rehabilitated: 300 Household Housing Unit
6	Provide homebuyer education and assistance	2015	Affordable Housing	Affordable Housing Preservation and Development	Public service activities other than Low/Moderate Income Housing Benefit: 50 Persons Assisted
7	Ensure equal access to housing	2015	Affordable Housing Public Housing Fair Housing	Equal Access to Housing	Public service activities other than Low/Moderate Income Housing Benefit: 50 Persons Assisted
8	Housing for groups ineligible for public housing	2015	Affordable Housing Non-Homeless Special Needs	Affordable Housing Preservation and Development	

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Sort Order	Goal Name	Start and End Year	Category	Needs Addressed	Goal Outcome Indicator
9	Foster business expansions in areas of need	2015	Non-Housing Community Development	Economic and Community Development Self-sufficiency of Low Income Residents	Facade treatment/business building rehabilitation: 11 Business Jobs created/retained: 16 Jobs Businesses assisted: 15 Businesses Assisted
10	Identify locations for economic reinvestment	2015	Non-Housing Community Development	Economic and Community Development	Businesses assisted: 22 Businesses Assisted
11	Foster development of skills for residents in need	2015	Non-Housing Community Development	Self-sufficiency of Low Income Residents	
12	Provide clean lots for redevelopment/green space	2015	Non-Housing Community Development	Self-sufficiency of Low Income Residents	Other: Land Reutilization staffing
13	Provide educational/recreational youth programs	2015	Non-Housing Community Development	Youth Recreation and Education Opportunities	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 500 Persons Assisted Public service activities other than Low/Moderate Income Housing Benefit: 3740 Persons Assisted
14	Decrease the incidence of STIs	2015	Non-Homeless Special Needs Public Health	Economic and Community Development	Public service activities other than Low/Moderate Income Housing Benefit: 1300 Persons Assisted
15	Reduce the infant mortality rate	2015	Non-Homeless Special Needs Public Health	Economic and Community Development	Public service activities other than Low/Moderate Income Housing Benefit: 100 Persons Assisted Public service activities for Low/Moderate Income Housing Benefit: 50 Households Assisted

Sort Order	Goal Name	Start and End Year	Category	Needs Addressed	Goal Outcome Indicator
16	Provide housing access for persons with HIV/AIDS	2015	Affordable Housing Non-Homeless Special Needs	Supportive Housing for Persons with HIV/AIDS	Tenant-based rental assistance / Rapid Rehousing: 99 Households Assisted Homelessness Prevention: 20 Persons Assisted HIV/AIDS Housing Operations: 119 Household Housing Unit
17	Increase access to housing and emergency shelter	2015	Affordable Housing Homeless	Homeless Facilities and Services	Overnight/Emergency Shelter/Transitional Housing Beds added: 4400 Beds Homelessness Prevention: 200 Persons Assisted Rapid Rehousing: 2000
18	Improve access to healthy food	2015	Non-Housing Community Development	Economic and Community Development	
19	Improve pedestrian accessibility	2015	Non-Housing Community Development	Public Improvement and Infrastructure	
20	Collaborate with CMHA on public housing activities	2015	Public Housing	Affordable Housing Preservation and Development	

Table 2 – Consolidated Plan Goals Summary

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Goal Descriptions

1	Goal Name	Assist low to moderate income owner-occupied homes
	Goal Description	Funds will be used to assist low and moderate income owner-occupied households to remain in their homes in a safe and sound environment.
2	Goal Name	Preserve and expand affordable housing
	Goal Description	Funds will be used for programs and activities that are dedicated to the preservation and expansion of healthy and affordable housing.
3	Goal Name	Ensure safe and sanitary property conditions
	Goal Description	Funds will be used to clean up blighted structures and properties to ensure that vacant, abandoned, or neglected properties do not pose health, safety, or financial threats to residents and communities.
4	Goal Name	Provide housing for special needs populations
	Goal Description	Funds will be used to provide housing with supportive services that meet the needs of special needs populations. Special Needs populations, such as persons with mental, physical and/developmental disabilities, veterans, persons addicted to alcohol or other drugs, and persons released from prison often have housing and supportive service needs that are unique to their circumstance. Connecting these individuals to the appropriate supportive services often increases the likelihood that they will remain in safe and stable housing.
5	Goal Name	Provide housing assistance to the elderly residents
	Goal Description	Funding will be used for programs that provide housing assistance to elderly, such as minor home repairs, modifications that enable accessibility, and other activities that provide the elderly safe and suitable living conditions, more housing options, and the opportunity to age in place.
6	Goal Name	Provide homebuyer education and assistance
	Goal Description	Funds will be used on programs and activities that equip homebuyers with skills and knowledge for successful homeownership.

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7	Goal Name	Ensure equal access to housing
	Goal Description	Funds will be used for programs that work to ensure that all residents have equal opportunities to access safe, sanitary, and affordable housing and that no populations should experience disproportionately greater needs for, or barriers to, housing. Funds will be used to support and further fair housing laws and standards.
8	Goal Name	Housing for groups ineligible for public housing
	Goal Description	The purpose of this goal is to increase housing options for groups ineligible for public housing. Certain populations, such as undocumented immigrants, persons released from jail/prison, and registered sex offenders may not be eligible for public housing and may experience additional barriers to securing affordable housing.
9	Goal Name	Foster business expansions in areas of need
	Goal Description	Funds will be used to provide support to ongoing efforts to revitalize business districts in neighborhoods of economic need. The revitalization of business districts grows the local economy, increases tax revenues, and can provide employment opportunities for residents living in low to moderate income areas.
10	Goal Name	Identify locations for economic reinvestment
	Goal Description	Funds will be used to identify low to moderate income neighborhoods that lack access to places of employment, grocery stores, and other necessary business services. Funds support the revitalization of business districts in these neighborhoods to provide essential business services to these areas.
11	Goal Name	Foster development of skills for residents in need
	Goal Description	Funds will be used for programs that foster workforce development opportunities that close the skills gap for low to moderate income residents. This includes programs that have a long-range goal of helping low and moderate income families begin to move out of poverty.
12	Goal Name	Provide clean lots for redevelopment/green space
	Goal Description	The City of Columbus is dedicated to ensuring that its communities provide residents a high quality of life. Funds will be used for city programs that are designed to restore city-owned vacant land and properties to productive use to ensure that they do not negatively affect the communities in which they are found.

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13	Goal Name	Provide educational/recreational youth programs
	Goal Description	The purpose of this goal is to provide educational and recreational opportunities to youth through after-school and summer activities and other programs.
14	Goal Name	Decrease the incidence of STIs
	Goal Description	The purpose of this goal is to support programs that decrease the incidence of STI's by increasing the health management skills of the most vulnerable populations through a continuum of sexual health education, diagnostic and treatment services targeting low income uninsured/underinsured persons and households.
15	Goal Name	Reduce the infant mortality rate
	Goal Description	The purpose of this goal is support of programs and activities that reduce the infant mortality rate and improve birth outcomes (low birth weight and premature births).
16	Goal Name	Provide housing access for persons with HIV/AIDS
	Goal Description	Funds will be used to provide supportive housing services that meet the needs of persons living with HIV/AIDS (PLWHA). The goal within HIV Prevention and Care is to diagnose all PLWHA, so that they know their status. Then, link these individuals to consistent, high-quality medical care, so that they can achieve viral suppression. Once an individual is virally suppressed, the chances of them spreading the infection is substantially reduced, thus there become fewer new infections.
17	Goal Name	Increase access to housing and emergency shelter
	Goal Description	Funds will be used to support ongoing efforts to provide homelessness prevention and homeless services. The Community Shelter Board along with its partner agencies are designing and implementing a transformational new system designed to move single adults more quickly into stable housing, stop repeat homelessness, and add more capacity when overflow demands are high to make sure everyone who needs shelter is able to get it.
18	Goal Name	Improve access to healthy food
	Goal Description	Funds will be used to ensure that low to moderate income households have adequate access to healthy food options.

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19	Goal Name	Improve pedestrian accessibility
	Goal Description	Funds will be used to maintain and improve infrastructure that provides greater pedestrian accessibility and movement.
20	Goal Name	Collaborate with CMHA on public housing activities
	Goal Description	The purpose of this goal is to ensure collaboration and cooperation between the City of Columbus and CMHA on the redevelopment of public housing sites and units.

Table 3 – Goal Descriptions

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Projects

AP-35 Projects – 91.220(d)

Introduction

Given the limited nature of resources, the city prioritizes the needs identified through the Consolidated Planning process to direct the allocation of funds in a manner that maximizes community impact. Needs were prioritized in a Strategic Planning session during which the results of the Needs Assessment and Market Analysis were shared. This information was used to determine priority needs and develop the Strategic Plan Goals. Through the city's budgeting process the following projects were funded to implement the Strategic Plan Goals.

Projects

#	Project Name
1	2015 Relocation Services - 441233
2	2015 CDBG Affordable Housing Opportunity Fund - 445236
3	2015 Community Development Collaborative - 445248
4	2015 Continuum of Care - 445245
5	2015 Fair Housing Contract - 445239
6	2015 Homeowner Counseling & Housing Development - 445241
7	2015 Homeowner Assistance Staff - 445242
8	2015 Housing Administration - 445235
9	2015 Housing Development and Finance Staff - 445244
10	2015 Rebuilding Lives - 445246
11	2015 HOME Affordable Housing Opportunity Fund - 445231
12	2015 HOME CHDO Operating Support - 445229
13	2015 CHDO Set Aside - 445233
14	2015 HOME Administrative - 445230
15	2015 Fiscal Office Rehabilitation - 415412
16	2015 Land Redevelopment - 415415
17	2015 Neighborhood and Agency Program - 415422
18	2015 Fiscal Office - Legislation - 415411
19	2015 Business Development Office - 415416
20	2015 Business Financing Office - 415417
21	2015 Economic Development Loan Fund - 415420
22	2015 Neighborhood Commercial Development - 415418
23	2015 Neighborhood Support Fund - 415419
24	2015 AIDS Housing Program - 501502
25	2015 Pregnancy Support - 501500
26	2015 Sexual Health Awareness - 501501

#	Project Name
27	2015 Capital Kids - 551501
28	2015 City Recreation Facilities Program Staffing - 511511
29	2015 Columbus Kids: Ready, Set, Learn - 511510
30	2015 School's Out Program - 511500
31	2015 Grants Management - 451502
32	2015 Loan Servicing - Economic Development - 451504
33	2015 Loan Servicing - Housing - 451506
34	2015 Code Enforcement - 415430
35	2015 Environmental Nuisance - 415427
36	2015 Emergency Solutions Grant
37	2015 HOPWA Grant

Table 4 – Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

Generally speaking, the CDBG, HOME, ESG and HOPWA funds will continue to fund the same programs as in 2014. In 2015, 73% of the city CPD funding will be used to support 21 housing and homeless programs. CDBG funds will also be used to support economic development and public service programs. There is a great need for the rehabilitation of both owner and renter-occupied housing in the City of Columbus. The city has a large and growing inventory of vacant and abandoned housing units that could be returned to the market if they were rehabilitated. Along with the need for large-scale intensive rehabilitation, there is a large demand for repair assistance. Currently the demand for housing rehabilitation and repair services far outpaces available funding.

AP-38 Project Summary

Project Summary Information

1	**Project Name**	**2015 Relocation Services - 441233**	**CDBG: $279,237**
	Goals Supported	Ensure safe and sanitary property conditions	
	Needs Addressed	Affordable Housing Preservation and Development	
	Description	Staff reviews all CDBG and HOME activities for compliance with the Federal Uniform Acquisition and Relocation Act. They are responsible for the development and/or reviews of relocation plans, the monitoring of those plans and the provision of technical assistance and training to users of CDBG and HOME funds. Optional relocation assistance is provided to low and moderate income individuals required to vacate units due to code enforcement orders.	
	Target Date	12/31/2015	
	Estimate the number and type of families that will benefit from the proposed activities	This funding is for staffing costs. 200 low and moderate income families will be provided with relocation services.	
	Location Description	City of Columbus	
	Planned Activities	Staff will provide project reviews and optional relocation services.	
2	**Project Name**	**2015 CDBG Affordable Housing Opportunity Fund - 445236**	**CDBG: $1,720,000**
	Goals Supported	Assist low to moderate income owner-occupied homes Ensure safe and sanitary property conditions Provide housing assistance to elderly residents	

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	Needs Addressed	Affordable Housing Preservation and Development Safe and Sanitary Housing Housing Options for Elderly Residents	
	Description	There are four programs funded under the CDBG Affordable Housing Opportunity Fund. The Home Owner Assistance Program provides home repair loans and grants to low and moderate income homeowners not to exceed $40,000. The Home Modification Program provides up to $25,000 in grants to low and moderate income homeowners and rental properties to make accessibility modifications. The Chores Program provides up to $1,000 in minor home maintenance grants to income eligible homeowners. The Emergency Repair Program provides up to $7,500 in grants to very low income homeowners for critical repairs.	
	Target Date	12/31/2015	
	Estimate the number and type of families that will benefit from the proposed activities	It is estimated that 700 people, with income levels at very low, low and moderate, will be served. Some special needs populations, including seniors and households with a disabled member, are included in this estimate.	
	Location Description	City of Columbus	
	Planned Activities	Home repair and rehabilitation activities to address code violations, including accessibility modifications, emergency repairs, and the prevention of vacant property.	
3	**Project Name**	**2015 Community Development Collaborative - 445248**	**CDBG: $45,000**
	Goals Supported	Assist low to moderate income owner-occupied homes Ensure safe and sanitary property conditions	
	Needs Addressed	Affordable Housing Preservation and Development Supportive Service Housing for Special Needs	

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	Description	The Community Development Collaborative is a non-profit organization that provides leadership, financial support, training and direct technical assistance to Columbus's neighborhood based community development corporations. The City of Columbus, Franklin County and private organizations join together to contract with the Collaborative to provide operating support and technical assistance.	
	Target Date	12/31/2015	
	Estimate the number and type of families that will benefit from the proposed activities	This is a capacity building project.	
	Location Description	City of Columbus	
	Planned Activities	Administrative costs for community development corporation capacity building.	
4	**Project Name**	**2015 Continuum of Care - 445245**	**CDBG: $10,000**
	Goals Supported	Provide housing for special needs populations	
	Needs Addressed	Homeless Facilities and Services	
	Description	Through a contract with the Community Shelter Board (CSB), the city provides funding for the preparation and submission of the Continuum of Care funding application. This supports the city's efforts to provide housing units to homeless individuals.	
	Target Date	12/31/2015	
	Estimate the number and type of families that will benefit from the proposed activities	Contract for professional services. This project provides administrative funding for the preparation of the Continuum of Care Application.	
	Location Description	City of Columbus	

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	Planned Activities	The CSB will convene affected parties to address the need for supportive services to accompany special needs housing, quantifying that need and seeking necessary funding to provide the services.	
5	**Project Name**	**2015 Fair Housing Contract - 445239**	**CDBG: $105,456**
	Goals Supported	Ensure equal access to housing	
	Needs Addressed	Equal Access to Housing	
	Description	Through a contract with the Columbus Urban League (CUL), this project provides support for the provision of fair housing services in the City of Columbus. These services include increasing the awareness of fair housing issues, fair housing barrier elimination, housing discrimination redress and the preparation and implementation of the Fair Housing Action Plan.	
	Target Date	12/31/2015	
	Estimate the number and type of families that will benefit from the proposed activities	50 low and moderate income households will be served.	
	Location Description	City of Columbus	
	Planned Activities	The contract with the CUL will provide fair housing education and training, the investigation of all alleged housing discrimination complaints, coordinate and conduct housing discrimination testing and affirmative marketing monitoring on HOME projects and conduct homebuyer/homeownership education classes.	
6	**Project Name**	**2015 Homeowner Counseling & Housing Development - 445241**	**CDBG: $72,604**
	Goals Supported	Provide homebuyer education and assistance	

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	Needs Addressed	Affordable Housing Preservation and Development Safe and Sanitary Housing Equal Access to Housing	
	Description	Funding for contracts with HUD approved Housing Counseling Agencies for the provision of homebuyer and homeowner counseling.	
	Target Date	12/31/2015	
	Estimate the number and type of families that will benefit from the proposed activities	50 households at very low, low and moderate income levels will be provided with instruction on the acquisition of a home and/or the ability to prevent foreclosure.	
	Location Description	City of Columbus	
	Planned Activities	Homeowner counseling, financial fitness and foreclosure prevention services.	
7	**Project Name**	**2015 Homeowner Assistance Staff - 445242**	**CDBG: $1,017,426**
	Goals Supported	Ensure safe and sanitary property conditions Provide housing assistance to elderly residents	
	Needs Addressed	Affordable Housing Preservation and Development	
	Description	This staffing activity supports the following city housing programs: Homeownership Rehabilitation programs, Home Modification, Chores, Deaf Services and city funded Home Safe and Sound and Roof Replacement programs.	
	Target Date	12/31/2015	

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	Estimate the number and type of families that will benefit from the proposed activities	This is a staffing activity.	
	Location Description	City of Columbus	
	Planned Activities	Program implementation costs.	
8	Project Name	**2015 Housing Administration - 445235**	**CDBG: $161,136**
	Goals Supported	Ensure safe and sanitary property conditions	
	Needs Addressed	Affordable Housing Preservation and Development	
	Description	Funding for the Housing Administrative Staff. Staff responsible for administration of all housing programs.	
	Target Date	12/31/2015	
	Estimate the number and type of families that will benefit from the proposed activities	This funding is for administrative functions.	
	Location Description	City of Columbus	
	Planned Activities	Staffing costs for program implementation.	
9	Project Name	**2015 Housing Development and Finance Staff - 445244**	**CDBG: $161,086**
	Goals Supported	Preserve and expand affordable housing Ensure safe and sanitary property conditions Housing for groups ineligible for public housing	

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	Needs Addressed	Affordable Housing Preservation and Development	
	Description	Staff and expenses to implement the Homeownership Development Program, the Residential Tax Incentive Program and to manage loan assets.	
	Target Date	12/31/2015	
	Estimate the number and type of families that will benefit from the proposed activities	Staffing Costs.	
	Location Description	City of Columbus	
	Planned Activities	Staffing expenses for program implementation.	
10	**Project Name**	**2015 Rebuilding Lives - 445246**	**CDBG: $71,029**
	Goals Supported	Provide housing for special needs populations	
	Needs Addressed	Supportive Service Housing for Special Needs	
	Description	The Rebuilding Lives Plan outlines part of the city's approach to ending homelessness. Funding is used to address the long term needs of homeless individuals through the development and operation of permanent supportive housing.	
	Target Date	12/31/2015	
	Estimate the number and type of families that will benefit from the proposed activities	The CDBG funding, leveraged with city general funds provides services for permanent supportive housing to 1,015 households.	
	Location Description	City of Columbus	

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	Planned Activities	Contract with the Community Shelter Board for administrative costs. Staff works to provide supportive services to permanent supportive housing units.	
11	**Project Name**	**2015 HOME Affordable Housing Opportunity Fund - 445231**	**HOME: $2,601,087**
	Goals Supported	Preserve and expand affordable housing Ensure safe and sanitary property conditions Increase access to housing and emergency shelter Collaborate with CMHA on public housing activities	
	Needs Addressed	Affordable Housing Preservation and Development Safe and Sanitary Housing Supportive Service Housing for Special Needs Housing Options for Elderly Residents	
	Description	HOME funds are provided for the Rental Housing Production and Preservation Program, the Homeownership Development Program, the Downpayment Assistance Program and the Rebuilding Lives Program.	
	Target Date	12/31/2015	
	Estimate the number and type of families that will benefit from the proposed activities	384 affordable rental units will be created or preserved for families. 20 homes will be acquired from development organizations; and 50 units will be acquired by first time homebuyers. All households are low, very low or moderate income. 175 very low income households will be served with tenant based rental assistance.	
	Location Description	City of Columbus	

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	Planned Activities	The Rental Housing Production and Preservation Program provides gap financing to developers and owner/investors to acquire and/or construct new or rehabilitate existing rental housing. The Homeownership Development Program provides gap financing for the development of new infill housing or acquisition/rehabilitation of existing single family homes for sale. The Downpayment Assistance Program provides forgivable loans to allow first time homebuyers to acquire a home. The Rebuilding Lives Tenant Based Rental Assistance Program provides housing assistance to the homeless.	
12	**Project Name**	**2015 HOME CHDO Operating Support - 445229**	**HOME: $171,327**
	Goals Supported	Preserve and expand affordable housing Ensure safe and sanitary property conditions	
	Needs Addressed	Affordable Housing Preservation and Development Safe and Sanitary Housing	
	Description	5% of the city's HOME allocation is provided in the form of operating funds for city qualified community housing development organizations (CHDOs). The city and Franklin County leverage their operating funds by working with private funders, through the Community Development Collaborative, to provide operating funds as well as capacity building opportunities.	
	Target Date	12/31/2015	
	Estimate the number and type of families that will benefit from the proposed activities	Funding is for operating costs.	
	Location Description	City of Columbus	

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	Planned Activities	Contracts for operating costs with city qualified CHDOs.	
13	**Project Name**	**2015 CHDO Set Aside - 445233**	**HOME: $513,983**
	Goals Supported	Ensure safe and sanitary property conditions Provide housing for special needs populations Provide housing assistance to elderly residents	
	Needs Addressed	Affordable Housing Preservation and Development	
	Description	15% of the city's HOME funds are provided to city certified Community Housing Development Organizations for eligible activities including homeownership and rental development.	
	Target Date	12/31/2015	
	Estimate the number and type of families that will benefit from the proposed activities	6 very low, low or moderate income families will be served with rental and homeownership housing.	
	Location Description	City of Columbus	
	Planned Activities	Homeownership and rental development	
14	**Project Name**	**2015 HOME Administrative - 445230**	**HOME: $365,155**
	Goals Supported	Preserve and expand affordable housing Ensure safe and sanitary property conditions Collaborate with CMHA on public housing activities	
	Needs Addressed	Affordable Housing Preservation and Development	

OMB Control No: 2506-0117 (exp. 07/31/2015)

	Description	This project funds administrative expenses to implement the HOME Program. Staff manages and administers all HOME funded programs.	
	Target Date	12/31/2015	
	Estimate the number and type of families that will benefit from the proposed activities	Funding is for staffing costs	
	Location Description	City of Columbus	
	Planned Activities	These are program implementation costs. Activities include homeownership development, downpayment assistance, rental preservation and development, tenant-based rental assistance, CHDO set aside projects and CHDO operating funding.	
15	**Project Name**	**2015 Fiscal Office Rehabilitation - 415412**	**CDBG: $219,164**
	Goals Supported	Assist low to moderate income owner-occupied homes	
	Needs Addressed	Affordable Housing Preservation and Development	
	Description	The Fiscal Rehabilitation unit is responsible for budget preparation, quarterly reviews, contract payments and accounts payable for the housing rehabilitation program.	
	Target Date	12/31/2015	
	Estimate the number and type of families that will benefit from the proposed activities	Funding is for staffing costs.	
	Location Description	City of Columbus	

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	Planned Activities	See program description above.	
16	**Project Name**	**2015 Land Redevelopment - 415415**	**CDBG: $457,102**
	Goals Supported	Provide clean lots for redevelopment/green space	
	Needs Addressed	Affordable Housing Preservation and Development	
	Description	The Land Redevelopment Program allows the city to designate and acquire vacant, abandoned and foreclosed properties for redevelopment or reuse. Structures are sold for rehabilitation, demolition or new infill development. The goal of the program is the return of non-productive property into productive neighborhood assets while mitigating blight in the neighborhoods.	
	Target Date	12/31/2015	
	Estimate the number and type of families that will benefit from the proposed activities	Funding is for staffing costs.	
	Location Description	City of Columbus	
	Planned Activities	Staffing expenses and property maintenance costs.	
17	**Project Name**	**2015 Neighborhood and Agency Program - 415422**	**CDBG: $407,559**
	Goals Supported	Foster business expansions in areas of need	
	Needs Addressed	Economic and Community Development	

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	Description	The Neighborhood Liaison positions were created to improve communication with the neighborhoods. Staff works closely with neighborhood leaders to address and resolve community issues. They provide communication between city government and the community to resolve community concerns and to provide access to city information and services.	
	Target Date	12/31/2015	
	Estimate the number and type of families that will benefit from the proposed activities	Funding is for staffing costs	
	Location Description	City of Columbus	
	Planned Activities	Neighborhood liaisons meet with thousands of residents over the course of the year. They attend area commissions, civic association, neighborhood coalition, block watch and other community meetings. Their goal is to help the citizen or neighborhood access city information and services.	
18	**Project Name**	**2015 Fiscal Office - Legislation - 415411**	**CDBG: $105,926**
	Goals Supported	Assist low to moderate income owner-occupied homes	
	Needs Addressed	Affordable Housing Preservation and Development Economic and Community Development	
	Description	The Fiscal and Legislation unit is responsible for all financial record-keeping functions, including budget preparation, quarterly financial reviews, contract payments, legislation processing and accounts payable.	
	Target Date	12/31/2015	

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	Estimate the number and type of families that will benefit from the proposed activities	Funding for fiscal staffing costs.	
	Location Description	City of Columbus	
	Planned Activities	See above description	
19	**Project Name**	**2015 Business Development Office - 415416**	**CDBG: $354,815**
	Goals Supported	Foster business expansions in areas of need Identify locations for economic reinvestment	
	Needs Addressed	Economic and Community Development	
	Description	The Business Development Office serves the business community. It seeks to encourage growth of existing businesses and attract new businesses to the Columbus community. This is accomplished through the use of a number of incentive tools including real property incentive, jobs growth incentive, jobs tax credit, capital improvement, employment assistance and financial assistance. The office will conduct a study of peer cities in order to review our current incentive tools and their effectiveness in the promotion of job creation and successful neighborhood redevelopment strategy.	
	Target Date	12/31/2015	
	Estimate the number and type of families that will benefit from the proposed activities		
	Location Description	City of Columbus	

OMB Control No: 2506-0117 (exp. 07/31/2015)

	Planned Activities	This project funds staff positions that will help to create/retain 1,300 jobs through the tax incentive program and assist 165 businesses through outreach.	
20	Project Name	**2015 Business Financing Office - 415417**	**CDBG: $236,124**
	Goals Supported	Foster business expansions in areas of need	
	Needs Addressed	Economic and Community Development	
	Description	The Business Finance Office staff manages the three subrecipient contracts that provide loans to emerging and small businesses in order to create jobs. The office also services all economic development loans closed prior to 2004.	
	Target Date	12/31/2015	
	Estimate the number and type of families that will benefit from the proposed activities	Staffing costs for economic development activities.	
	Location Description	City of Columbus	
	Planned Activities	This project funds the staff of the Business Finance Office. Staff contracts with, monitors and provides technical assistance to the three subrecipients that carry out the job creation activities of the Economic Development Loan Program. In addition, staff services economic development loans closed prior to 2004. Activities include payoffs, loan subordinations, forbearance agreements, delinquencies and legal action.	
21	Project Name	**2015 Economic Development Loan Fund - 415420**	**CDBG: $473,736**
	Goals Supported	Foster business expansions in areas of need	
	Needs Addressed	Economic and Community Development	

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	Description	The Economic Development Loan Program provides loans to emerging and small businesses for the purpose of business development and job creation. The city contracts with three subrecipients: the Economic and Community Development Institute, providing micro-loans to startup businesses; and Community Capital Development Corporation and Finance Fund that provide loans to companies that have been in business for at least three years. Loans are provided for working capital and business development.	
	Target Date	12/31/2018	
	Estimate the number and type of families that will benefit from the proposed activities	Sixteen low or moderate income level families will benefit as a result of business development and expansion through the loan program.	
	Location Description	City of Columbus	
	Planned Activities	16 jobs will be created as a result of loans made through the city's Economic Development Loan Program.	
22	**Project Name**	**2015 Neighborhood Commercial Development - 415418**	**CDBG: $231,070**
	Goals Supported	Foster business expansions in areas of need Identify locations for economic reinvestment	
	Needs Addressed	Economic and Community Development	
	Description	Staff members of the Neighborhood Commercial Development Program implement the city's initiatives in 6 targeted Neighborhood Commercial Revitalization (NCR) areas. The NCR areas are declining or potentially declining areas surrounding the downtown area. These initiatives include the implementation of commercial grants, the provision of training and technical assistance to NCR business associations, oversight of requested design services from the Neighborhood Design Center (NDC) and the identification of additional resources to augment the NCR Program. Accomplishments are reported under the Neighborhood Support Fund.	

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	Target Date	12/31/2015	
	Estimate the number and type of families that will benefit from the proposed activities	This is a staffing activity for economic development activities.	
	Location Description	City of Columbus designated blight areas.	
	Planned Activities	This is a staffing activity for the Neighborhood Support Fund.	
23	**Project Name**	**2015 Neighborhood Support Fund - 415419**	**CDBG: $243,914**
	Goals Supported	Foster business expansions in areas of need Identify locations for economic reinvestment	
	Needs Addressed	Economic and Community Development	
	Description	The Neighborhood Support Fund provides funding for administrative support to neighborhood based organizations within the Neighborhood Commercial Revitalization (NCR) areas. These organizations develop and implement economic development projects, initiatives and services. Funding supports the Columbus Neighborhood Design Assistance Center, the Greater Linden Development Corporation and the Neighborhood Economic Development Fund.	
	Target Date	12/31/2015	
	Estimate the number and type of families that will benefit from the proposed activities	15 businesses will be assisted in the NCR areas and 11 businesses will receive façade design services.	
	Location Description	The services are specific to the six NCR areas which include parts of Main Street, Mt. Vernon Avenue, Long Street, Parsons Avenue, Broad Street and the Hilltop.	

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	Planned Activities	Design services are provided to enhance the image and viability of each business corridor. Funding for the Neighborhood Economic Development Fund provides technical assistance, website development, publication of online newsletters, commercial inventory and other forms of assistance to small business organizations in the NCR areas.	
24	**Project Name**	**2015 AIDS Housing Program - 501502**	**CDBG: $18,179**
	Goals Supported	Provide housing access for persons with HIV/AIDS	
	Needs Addressed	Supportive Housing for Persons with HIV/AIDS	
	Description	The AIDS Housing Program coordinates the federal Housing Opportunities for Persons with AIDS (HOPWA) grant with other HIV related community resources and local homeless and housing services. The HOPWA program provides long term, comprehensive strategies for meeting the housing needs of low-income individuals living with HIV/AIDS; increases access to HIV related medical care and decreases the risk of homelessness.	
	Target Date	12/31/2015	
	Estimate the number and type of families that will benefit from the proposed activities	Funding will provide continued tenant based rental assistance (TBRA) to 99 households, housing case management support services for 99 TBRA clients, short term rent mortgage and utilities (STRMU) for 20 clients, and permanent housing placement services for 20 clients. These services are for income eligible households with at least one household member living with HIV.	
	Location Description	Columbus Metropolitan Statistical Area: Franklin, Fairfield, Licking, Pickaway, Madison, Union, Morrow and Delaware counties.	
	Planned Activities	Coordination and implementation of the HOPWA Grant.	
25	**Project Name**	**2015 Pregnancy Support - 501500**	**CDBG: $56,208**
	Goals Supported	Reduce the infant mortality rate	

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	Needs Addressed	Economic and Community Development	
	Description	This program will provide monthly face to face home visits to high risk pregnant women residing in the City of Columbus. These women will be followed during their pregnancy and through the baby's first year to assure positive pregnancy and infant health outcomes.	
	Target Date	12/31/2015	
	Estimate the number and type of families that will benefit from the proposed activities	100 pregnancy tests will be conducted and ongoing services provided to 50 pregnant women that are at or below 200% of the poverty level.	
	Location Description	City of Columbus	
	Planned Activities	Activities include but are not limited to: Identifying and reinforcing risk reduction behaviors, facilitating entry into prenatal care, coordination of services with other service organizations, providing reinforcement of education (i.e. safe sleep, birth spacing, smoking cessation), providing appropriate referrals and follow-up for social service needs such as housing, material resources, linkages to health care and social service agencies; appointment verification and documentation of compliance with appointments (e.g., Prenatal, WIC and Medicaid).	
26	**Project Name**	**2015 Sexual Health Awareness - 501501**	**CDBG: $141,888**
	Goals Supported	Decrease the incidence of STIs	
	Needs Addressed	Economic and Community Development	
	Description	Funding will support the Sexual Health Awareness Program, which seeks to prevent sexually transmitted infections (including HIV) and unplanned pregnancies.	
	Target Date	12/31/2015	

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	Estimate the number and type of families that will benefit from the proposed activities	1,300 persons will be screened for HIV, syphilis, chlamydia and gonorrhea. Screening efforts will focus on low-income persons less than 25 years of age.	
	Location Description	City of Columbus	
	Planned Activities	These activities include education, as well as screening, treatment and referral services. Special focus is given to low-income youth in rendering these services.	
27	**Project Name**	**2015 Capital Kids - 551501**	**CDBG: $303,929**
	Goals Supported	Provide educational/recreational youth programs	
	Needs Addressed	Youth Recreation and Education Opportunities	
	Description	The Capital Kids program requires strong family involvement and incorporates trained staff, state of the art technology, high expectations and high performance standards to gauge student's academic achievement while providing participants a safe place to learn and play when school is out.	
	Target Date	12/31/2015	
	Estimate the number and type of families that will benefit from the proposed activities	140 low income students will benefit from this program	
	Location Description	City of Columbus	
	Planned Activities	After school programs to provide a safe place to learn and play	
28	**Project Name**	**2015 City Recreation Facilities Program Staffing - 511511**	**CDBG: $298,976**

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	Goals Supported	Provide educational/recreational youth programs	
	Needs Addressed	Youth Recreation and Education Opportunities	
	Description	These community recreation center programs provide participants with a safe and fun place to learn and play. Children and adults are provided with a variety of affordable programs designed to enhance their leisure time, increase their social skills and improve their fitness level.	
	Target Date	12/31/2015	
	Estimate the number and type of families that will benefit from the proposed activities	500 individuals will benefit from this project.	
	Location Description	City of Columbus	
	Planned Activities	Recreational programs to provide a safe place to learn and play	
29	**Project Name**	**2015 Columbus Kids: Ready, Set, Learn - 511510**	**CDBG: $50,000**
	Goals Supported	Provide educational/recreational youth programs	
	Needs Addressed	Youth Recreation and Education Opportunities	
	Description	The goal of the Columbus Kids Program is to ensure that every child enters kindergarten prepared to lean and succeed. The program was developed to respond to a growing number of preschoolers ill prepared to succeed when they begin kindergarten.	
	Target Date	12/31/2015	

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	Estimate the number and type of families that will benefit from the proposed activities	If this contract is funded, by all funding sources, at the 2014 levels, 3,300 low income children will benefit.	
	Location Description	City of Columbus	
	Planned Activities	This program will identify, screen and refer, when needed, up to 3,300 children ages 2.5 to 4 years old.	
30	Project Name	**2015 School's Out Program - 511500**	**CDBG: $191,027**
	Goals Supported	Provide educational/recreational youth programs	
	Needs Addressed	Youth Recreation and Education Opportunities	
	Description	School's Out provides a camp for children ages 6 to 14 years that operates during the summer and winter when school is not in session. The program is designed to benefit the children of working parents offering a day long, well supervised program that allows children to take part in a variety of recreational, cultural and physical fitness activities.	
	Target Date	12/31/2015	
	Estimate the number and type of families that will benefit from the proposed activities	300 low income children will benefit from this program.	
	Location Description	City of Columbus	
	Planned Activities	Programs will provide a safe place for children to learn and play.	
31	Project Name	**2015 Grants Management - 451502**	**CDBG: $481,926**

OMB Control No: 2506-0117 (exp. 07/31/2015)

	Goals Supported	Preserve and expand affordable housing	
	Needs Addressed	Affordable Housing Preservation and Development Economic and Community Development	
	Description	The staff of the Grants Management Office provides administrative services for the Community Development Block Grant, HOME, Emergency Solutions Grant and Housing Opportunities for Persons with AIDS federal grant programs.	
	Target Date	12/31/2015	
	Estimate the number and type of families that will benefit from the proposed activities	This is an administrative activity.	
	Location Description	City of Columbus	
	Planned Activities	Activities include budget development, financial resource management, program monitoring, technical assistance, regulatory compliance, completion of environmental reviews, loan servicing, prevailing wage compliance, eligibility issues and preparation of required federal reports.	
32	**Project Name**	**2015 Loan Servicing - Economic Development - 451504**	**CDBG: $15,000**
	Goals Supported	Identify locations for economic reinvestment	
	Needs Addressed	Economic and Community Development	
	Description	Funds provide for a loan servicing contract that assists in the administration of the city's economic development loan portfolio.	
	Target Date	12/31/2015	

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	Estimate the number and type of families that will benefit from the proposed activities	This is an administrative activity.	
	Location Description	City of Columbus	
	Planned Activities	Contract with loan servicing provider.	
33	Project Name	**2015 Loan Servicing - Housing - 451506**	**CDBG: $90,000**
	Goals Supported	Preserve and expand affordable housing	
	Needs Addressed	Affordable Housing Preservation and Development	
	Description	Funds provide for a loan servicing contract that will assist in the administration of the city's housing loan portfolio.	
	Target Date	12/31/2015	
	Estimate the number and type of families that will benefit from the proposed activities	This is an administrative activity.	
	Location Description	City of Columbus	
	Planned Activities	Contract with loan servicing provider.	
34	Project Name	**2015 Code Enforcement - 415430**	**CDBG: $752,755**
	Goals Supported	Ensure safe and sanitary property conditions	
	Needs Addressed	Safe and Sanitary Housing	

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	Description	In addition to educating landlords and tenants on code enforcement policy, the Code Enforcement section performs inspections and issues violation notices where owners or tenants are in violation of City of Columbus housing, zoning, nuisance or health sanitation and safety codes.	
	Target Date	12/31/2015	
	Estimate the number and type of families that will benefit from the proposed activities	Over 2,500 inspections are anticipated to be completed in low and moderate income areas.	
	Location Description	City of Columbus designated Planning Areas 2,5,8 and 12. These low and moderate income areas are designated by the city for this project.	
	Planned Activities	Code enforcement inspections. Communication with landlords and homeowners.	
35	**Project Name**	**2015 Environmental Nuisance - 415427**	**CDBG: $341,093**
	Goals Supported	Ensure safe and sanitary property conditions	
	Needs Addressed	Safe and Sanitary Housing	
	Description	Staff secures, mows, and cleans lots for the city Land Bank, as well as secure vacant properties for Code Enforcement. Environmental Specialists clean and mow private parcels when owners have not complied with violation notices.	
	Target Date	12/31/2015	
	Estimate the number and type of families that will benefit from the proposed activities	820 parcels will be attended to in low and moderate income areas.	
	Location Description	City of Columbus identified low and moderate income areas.	

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	Planned Activities	Lawn cutting, solid waste pick up and disposal.	
36	**Project Name**	**2015 Emergency Solutions Grant**	**ESG: $558,712**
	Goals Supported	Increase access to housing and emergency shelter	
	Needs Addressed	Homeless Facilities and Services	
	Description	Through a contract with the Community Shelter Board the city provides operational support for emergency shelters and delivery of direct housing rapid re-housing program services for homeless families and individuals.	
	Target Date	12/31/2015	
	Estimate the number and type of families that will benefit from the proposed activities	6400 individuals will benefit from emergency shelter services and 2000 will benefit from rapid re-housing.	
	Location Description	City of Columbus	
	Planned Activities	Provision of emergency shelter and rapid re-housing services.	
37	**Project Name**	**2015 HOPWA Grant**	**HOPWA: $820,803**
	Goals Supported	Provide housing access for persons with HIV/AIDS	
	Needs Addressed	Supportive Housing for Persons with HIV/AIDS	
	Description	The Housing Opportunities for Persons with AIDS (HOPWA) program coordinates the federal HOPWA formula grant program for eight counties in the Columbus Metropolitan Statistical Area (MSA). HOPWA funds will be used to ensure housing assistance resources are maintained and/or expanded and are accessible for income-eligible persons within the MSA who are infected with HIV/AIDS.	

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	Target Date	12/31/2015
	Estimate the number and type of families that will benefit from the proposed activities	2015 HOPWA funding will provide continued TBRA to 99 households, housing case management support services for 99 TBRA clients, STRMU for 20 clients, and permanent housing placement services for 20 clients. These HOPWA services are for low and moderate income eligible households with at least one household member living with HIV.
	Location Description	Columbus Metropolitan Statistical Area: Delaware, Fairfield, Franklin, Licking, Madison, Morrow, Pickaway and Union counties.
	Planned Activities	Tenant based rental assistance, short term rent, mortgage and utility payments, case management support services, permanent housing placement.

Table 5 – Project Summaries

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AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

Geographic Distribution

Most of the CDBG, HOME, HOPWA and ESG programs operate citywide where programs are geared to benefit primarily low- to moderate-income families. The following CDBG programs do operate in specific and defined areas that have been determined to be either low/moderate income or blighted: Code Enforcement, Environmental Nuisance, Land Redevelopment, city Recreation Facilities Program Staffing, Neighborhood Commercial Development and the Neighborhood Support Fund. Funds will be strategically allocated to ensure that investments achieve the strategic goals of this plan and meet CDBG national objectives and other programmatic requirements. Accordingly, the city will take a community-driven approach to funding, one that prioritizes investments which provide the greatest increase in quality of life for LMI residents. In this way, investments will be tailored to supplement the specific assets and opportunities of the communities receiving funding.

Rationale for the priorities for allocating investments geographically

See above.

Discussion

HUD CPD resources are provided to programs that operate city-wide as well as in specific geographic areas. The city has identified specific areas of need and targets resources to those areas. The Rental Housing Production and Preservation, Home Modification, Emergency Repair, Economic Development Loan Fund, Lead Safe and Chores (for elderly homeowners) programs operate throughout the city. Code Enforcement, Environmental Nuisance, Neighborhood Commercial Development, Neighborhood Support Fund and Land Management all operate in the CD Service Area. The Downpayment Assistance program operates within the City of Columbus, Columbus City School District boundaries.

The Housing Development Program (HDP) operates primarily in the Neighborhood Investments Districts (NIDs). The NIDs consist of seven (7) specific areas located in inner city neighborhoods that suffer from disinvestment and low homeownership. The HDP program directs gap financing for housing production to projects in the NIDs. The Home Safe and Sound Program operates in the city-designated Neighborhood Pride areas. These areas consist of 4-6 defined neighborhoods selected annually on a competitive basis. Generally, these areas have a mixture of owner occupied and rental housing with a strong neighborhood organization interested in improving the defined area.

The Neighborhood Commercial Development Program and the Neighborhood Support Fund operate in the city designated Neighborhood Commercial Revitalization (NCR) areas, located within the CD Service Area. The NCR areas are declining or potentially declining areas surrounding the downtown. These programs offer technical assistance, loans and matching grants, capital improvements and planning services in conjunction with established business associations in the NCR areas.

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Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

The City of Columbus invests federal funds in the development of rental and for sale units, the rehabilitation and repair of existing homeowner units and the provision of supportive services and emergency shelter benefiting low and moderate income households. This section shows specific goals for the number of homeless, non-homeless, and special needs households that will be provided affordable housing during the 2015 program year. Also shown is the number of affordable housing units that will be provided with CDBG and HOME funds. Programs that will provide these units are the CDBG and HOME Affordable Housing Funds and the Rebuilding Lives Program.

One Year Goals for the Number of Households to be Supported	
Homeless	6,400
Non-Homeless	0
Special-Needs	1,015
Total	7,415

Table 6 – One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	375
The Production of New Units	265
Rehab of Existing Units	840
Acquisition of Existing Units	0
Total	1,480

Table 7 – One Year Goals for Affordable Housing by Support Type

Discussion

The Community Shelter Board (CSB) oversees the implementation of the Rebuilding Lives Program. This two part program consists of meeting both the short-term and long-term needs of homeless men and women through emergency shelter and the development and operation of permanent supportive housing. The city uses CDBG funding to provide these supportive services to 1,015 persons.

HOME tenant based rental assistance is provided to 175 persons; and 200 households are provided relocation funding to assist with rent, security deposits, and/or moving expenses if they must vacate rental units due to code violations.

Working with local for-profit and non-profit development organizations, the city will produce 265 new units and rehabilitate 140 units.

CDBG funding will be used to work with 700 existing homeowners to address emergency, minor and critical home repairs and to modify homes to serve individuals with disabilities.

AP-60 Public Housing – 91.220(h)

Introduction

The Columbus Metropolitan Housing Authority (CMHA), a separate governmental entity, administers public housing new construction, rehabilitation and modernization activities, home ownership opportunity programs and the Housing Choice Voucher Program for its tenant population. CMHA is the primary provider of affordable housing for extremely low-income families, elderly and the disabled in Columbus. CMHA's affordable housing objectives are achieved through development and management of public housing units and Housing Choice Vouchers (HCV). Through a contract with HUD, CMHA has 3,425 public housing units and 11,150 HCVs.

Actions planned during the next year to address the needs to public housing

CMHA coordinated with the City of Columbus and Franklin County to create a Five-Year Demolition/Disposition plan. CMHA conducted an analysis of its public housing portfolio and determined which projects were physically sound, financially solvent and met current HUD standards for site selection and development. The analysis concluded that eight of the largest and oldest properties are obsolete and should be demolished. In 2015 CMHA will begin redevelopment of Poindexter Village, Riverside-Bradley, Sunshine Annex and Sunshine Terrace. These are planned as mixed-income, mixed-use redevelopments.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

The staff of the city Department of Development and the Community Relations Commission organizes meetings with tenants of public housing projects to discuss issues of concern and devise constructive solutions. The city involves the Tenant Outreach Coordinator from the Coalition on Homelessness and Housing in Ohio to assist in these endeavors. The Housing Division promotes homeownership opportunities and links with CMHA's Section 8 Homeownership and Family Self Sufficiency programs to coordinate dollars and assistance.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

CHMA is not designated as a "troubled" PHA.

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

The lead agency for the homeless service system in Columbus is the Community Shelter Board (CSB), an independent nonprofit agency founded in 1986 by a group of civic leaders, business associations, local government leaders and representatives from a variety of foundations. CSB does not provide any direct services within the community. Its main responsibilities are resource development and investment, service delivery coordination and planning, fostering collaboration, program accountability and public policy reform. The CSB allocates funding annually to partner agencies for programs serving homeless individuals and families in Columbus. The CSB receives funding from many and varied sources such the City of Columbus, Franklin County, Federal funds, Ohio Department of Development, United Way, Together Rebuilding Lives and private and corporate donations.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The city, in partnership with the Community Shelter Board, has created a unified system to better respond to homeless persons who are not accessing shelter, including a coordinated call and dispatch system, common documentation and shared outcomes for the street and camp outreach program. The Maryhaven Collaborative Outreach Team is improving access to resources for adults living on the streets, reducing the number of adults experiencing long-term street homelessness, reducing frustration for the community trying to help homeless people and achieving better deployment of outreach resources that is resulting in reduced duplication of effort and greater coverage of Franklin County.

Addressing the emergency shelter and transitional housing needs of homeless persons

The Consolidated Plan Homeless Strategy revolves around two target groups: 1) homeless households (individuals and families with children) who have a disabled member and have experienced long-term homelessness and 2) homeless households without a disabled member who have experienced short-term homelessness, as well as households at-risk of homelessness. Strategies for both of these groups involve the prevention of homelessness and, if homelessness occurs, the provision of shelter, transitional housing, permanent housing and supportive services for those in need. The lead agency for the homeless service system in Columbus is the Community Shelter Board (CSB). The CSB provides access to shelter beds for men, women and families in Columbus and Franklin County. Beyond providing a secure and clean place to sleep, all programs provide access to basic services such as showers, meals, healthcare and material assistance as well as referrals, supportive services and crisis assistance. Most shelters have resource centers that provide internet access, telephones, employment

leads, job training resources and other community resources as well as support staff to assist individuals in obtaining jobs and housing.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

In partnership with the Community Shelter Board the city has created a unified system for permanent supportive housing. The Unified Supportive Housing System (USHS) includes a centralized eligibility determination and placement, periodic review of tenant needs and "move up" incentives to encourage tenants to be more independent. Fewer adults and families will experience long-term homelessness. Additionally, there are more housing units available, easier access to supportive housing for prospective tenants, one application process and improved targeting of scarce housing resources. People with the greatest needs receive priority for housing. There is a real system and flow from emergency shelters to the supportive housing programs.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

The Community Shelter Board coordinates prevention and shelter diversion programs to assist families and individuals who are homeless, precariously housed, or living on the streets to locate and maintain stable housing. Families and individuals are provided with relocation services, referrals, tenant education and linkage to short-term financial rental assistance in order to quickly resolve the family or individual housing crisis.

AP-70 HOPWA Goals - 91.220 (l)(3)

One year goals for the number of households to be provided housing through the use of HOPWA for:	
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family	20
Tenant-based rental assistance	99
Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds	0
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds	0
Total	119

Table – 8 One Year Goals for HOPWA

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AP-75 Barriers to Affordable Housing – 91.220(j)

Introduction:

The City of Columbus does not have enough affordable housing to meet current needs and the private market is not producing a high volume of affordable rental housing. As discussed in the Consolidated Plan, there are many barriers to providing affordable housing. A number of market characteristics impact the production of new units, including: the large growth of population in Columbus; increased demand for rental housing units; rising rental and homeownership costs; the recovery of the housing market; the production of new housing units by the private market; current housing affordability; demolition of public housing units; the number of people on the Section 8 waiting list; and the cost of land and development. Neighborhoods continue to seek the highest possible quality and amenities for housing developed in their communities and this tends to increase costs and make housing units less affordable to those seeking to live in these areas. The process of obtaining plan approval and building permits requires the use of paid professionals such as architects, engineers and spec writers to address building issues. Additionally, city code and newly developed pro-active code enforcement raises the bar for property maintenance requirements which can be a challenge for the elderly and disabled.

As mentioned above, the Columbus Metropolitan Housing Authority has reduced the number of public housing units in the community. Between 2015 and 2019, approximately 35% of the privately owned Section 8 contracts are set to expire, which could decrease the number of affordable housing units.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

In order to eliminate barriers to affordable housing, the city has taken or will take the following actions. The city has made significant improvements in facilitating development. The Columbus Development Guide was created in 2003. Digital Submission Standards, introduced in 2006, clarify what is required on applications and saves city staff time by using electronic submissions. The city now operates the One Stop Shop for development review. Many of the Mayor's Housing Task Force recommendations have been implemented. The Development Department continues to implement recommendations from the Columbus Housing Task Force to provide property tax incentives, increase housing code enforcement and expansion of the city Land Bank. The Land Bank Program of the Land Redevelopment Office will partner with Code Enforcement to identify, and if possible acquire, vacant tax delinquent properties in order to expedite their return to productive use. In 2015, the Code Enforcement Section anticipates issuing 2,500 zoning, housing and environmental code orders. The Development Department, Housing Division provides programs including Vacant Property Prevention, Home Modification and Chores minor home repair to assist these populations with maintaining code compliance.

AP-85 Other Actions – 91.220(k)

Introduction:

Described below are the city's planned actions to carry out the following strategies outlined in the Consolidated Plan.

Actions planned to address obstacles to meeting underserved needs

All rental programs require tenants to be at or below 80% AMI. City homebuyer programs continue outreach with lenders including on-site training and outreach at homebuyer education classes.

An obstacle within the HOPWA program is the lack of long-term planning for housing and medical needs of clients receiving tenant based rental assistance (TBRA). This can be an issue for moving clients to self-sufficiency and off TBRA, thus limiting the ability to assist new clients in need of TBRA. The funding of supportive services to provide ongoing housing case management services for every HIV-positive client receiving TBRA will help to eliminate this obstacle. These services will include the development of updated, comprehensive housing plans implemented in a timely and consistent manner to ensure each TBRA client is accessing medical care, Ryan White case management services and other needs.

Actions planned to foster and maintain affordable housing

The Rental Housing Preservation and Production Program prioritizes the redevelopment of existing affordable housing rental units. New units are added to the inventory through this program. The city bond funded Rental Rehabilitation Program, which focuses on smaller rental units also adds units to the total inventory. HUD approved homeowner counseling agencies assist with foreclosure prevention and pre-purchase counseling.

Actions planned to reduce lead-based paint hazards

The city has been awarded 3.9 million in Lead Hazard Reduction Demonstration Program funds and will receive these funds in 2015. All contractors used in the housing programs are licensed Lead Abatement Contractors and are able to recognize and deal with lead hazards in construction projects.

Actions planned to reduce the number of poverty-level families

Programs funded with CDBG and HOME funds provide homeowner and rental rehabilitation and repairs, new construction of rental and homeowner units and downpayment assistance for income-eligible, first-time homebuyers. These activities, that produce and preserve affordable housing, are important in reducing the number of poverty-level families in the city. Using CDBG funding, city programs also support activities that provide child care and recreational activities, health care programs that provide education and training for low income individuals, and

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economic development programs that require the creation of jobs. Using general fund dollars, the city provides funding for anti-poverty activities such as literacy and job training.

The city implements the federally required Section 3 program which is intended to ensure that when employment or contracting opportunities are generated by HUD funded Section 3 covered projects, preference is given to qualified low and very low income persons or business concerns.

Actions planned to develop institutional structure

The Department of Development administers the city's housing, neighborhood revitalization, economic development, homeless prevention and supportive housing programs. Functions of the department include planning and policy-making, program administration, management of grants and loans and monitoring. The Department of Finance and Management co-ordinates the overall administration of the four CPD grants that fund programs in the Departments of Development, Finance and Management, Health and Recreation and Parks.

There is an extensive structure of government agencies, non-profit and for profit developers, educational institutions, neighborhood and community organizations, non-profit funders, affordable housing builders, developers and managers, business, economic development and workforce development organizations, lenders, private funders and healthcare providers that work towards implementing the goals of the Consolidated Plan.

Housing Division Delivery Structure

The Housing Division utilizes private organizations to assist in implementing its efforts. In the homeowner repair programs, private contractors are utilized to do the designated remodeling of homes. If a homeowner applicant is not current on their mortgage or taxes, they are referred to a homeowner counseling agency to determine if a modification of the mortgage is in order. Homeowners can work with the County Auditor's office to set up a payment plan to get current on taxes. In the housing programs, the city relies on development organizations to own the properties being redeveloped, secure private contractors to do the construction work and, for homeownership development, utilize private realtors to market property for sale. Homebuyers are required to complete 8 hours of face to face homebuyer counseling through an approved agency prior to home purchase. In the rental housing development program, private developers apply for funding from various sources, create a single purpose entity to own the property, secure a contractor, complete construction and hire a professional management company to do property management, including income qualification, over the compliance period. For efforts around ending Homelessness, the city and Franklin County work with CSB to marshal resources and direct funding decisions. The city contracts with the Columbus Urban League to conduct its Fair Housing compliance program.

Economic Development Delivery Structure

The City of Columbus has many partners that provide services to the business community. These services range from business education to a financial product for business development. The City of Columbus, Economic Development Division has three partners that provide financial

services to the business community. These organizations are: the Finance Fund, Community Capital Development Corporation and the Economic and Community Development Institute. The Finance Fund and the Community Capital Development Corporation provide funding to companies that have been in business for at least three years. The service provided by these particular partners include the Business Development Loan Fund, which is a loan of up to $200,000 for the acquisition of real estate and or large equipment, the Working Capital Loan Fund, which is a loan of up to $100,000 for five years for the purpose of operating costs associated with the business and the Neighborhood Commercial Revitalization Investment Fund, which is a loan up to $200,000 for fixed asset financing within the NCR business district. The service provided by the Economic and Community Development Institute is the Microenterprise Loan Fund. This loan is primarily for startup businesses and the value of the loan is up to $30,000.

Many of the loans provided by the city's partners are supplemented with funding from other sources. The sources may be a private bank, Franklin County, and/or the State of Ohio. The State of Ohio and Franklin County also provide financing that may serve as a supplement to complete the loan package for a business. If a business is in need of $1,000,000 for expansion, it would have to seek additional source of funding. The maximum amount of a loan from the City of Columbus is $200,000. A working capital loan could be combined with a business development loan for a total of $300,000. Funds could be leveraged from a private bank, the State of Ohio and or Franklin County for the $700,000 difference.

Other economic development partners are focused on providing education that leads to business development and/or focus on specific industry development. Some of these partners include:

- Tech Columbus
- Central Ohio Minority Business
- Diversity Bridge
- Small Business Development Center
- The Finance Authority
- South Central Ohio Minority Supplier Development Council
- Columbus 2020
- The Neighborhood Design Center
- Greater Linden Development Corporation
- Long Street Business Association
- Franklinton Board of Trade
- Hilltop Business Association
- Main Street Business Association
- Mt. Vernon Avenue Business Association
- Columbus College of Art and Design

The services provided by the city's economic development partners are inclusive of the needs of all business. As indicated, services range from developing a business plan to business

development through financial assistance. Some of the educational services are focused on specific needs such as cash flow projections. The partners are equipped to handle the various needs of the business depending on their stage of growth. The strength of the services is the wide array of educational services available to the business.

Most of the educational services, however, are focused on small businesses. Columbus City Council, over the past two years, has focused on incubator services, geared toward entrepreneurs. More mature businesses are often in need of continual education in specific areas such as marketing, accounting, and/or bookkeeping.

Because these services are limited in the public sector, businesses may seek assistance in the open market. The City of Columbus can assess the market to determine the need for advanced continual educational opportunities for mature businesses. Mature Businesses may also need a think-tank opportunity which provides a source of counseling to advise a business that is facing difficulties in sustaining its operation. This opportunity may provide resources that prevent a business from termination. Economic Development is a one stop shop that seeks to address all the needs of a business regardless of the stage of development.

The financial services offered to the business community are underutilized. The Economic Development Division as well as partners such as the Finance Fund, Community Capital Development Corporation and the Economic Community Development Institute must utilize different strategies to market the financial services. The Economic Development Division, as well as its partners, can adopt a more proactive and aggressive approach to marketing the city's financial services.

The focus of Economic Development is business development. Services are not specifically targeted to homeless individuals, families and or youth. The services offered are available to any and all businesses if appropriate. The programs are not targeted to individuals or families unless there is an interest in business development. The City of Columbus, as well as the Economic Development Division, has partnered with the Central Ohio Workforce Investment Corporation (COWIC) to provide services to the unemployed and the underemployed. The services offered by COWIC may well address the needs of homeless individuals, families, veterans and youth. Specific services are offered to youth between the ages of 14 to 24.

COWIC is an organization that seeks to find permanent full-time employment for the unemployed and underemployed. COWIC also provides job readiness services to address the barriers to employment. These services range from support services, such as providing transportation, to job readiness. Job readiness includes the following:

- Positive workplace attitude/work ethics
- Conflict resolution/team building
- Customer service
- Financial literacy
- Communication and presentation skills
- On-line job search
- On-line application

Columbus Public Health Delivery Structure

CPH partners with two HOPWA sub-grantees: AIDS Resource Center Ohio and Lancaster-Fairfield Community Action Agency to administer the HOPWA grant.

Additional housing services are available through the federal Ryan White HIV Care grant for PLWHA through Southeast Inc.

Through a competitive RFP process, CPH will fund non-profit community-based organizations to implement HOPWA funded activities. Based upon submitted proposals, annual contracts are written. Monthly narrative reports and annual CAPER data are reviewed by CPH to assure accountability, and annual site visit monitoring occurs to review programmatic and fiscal compliance.

Actions planned to enhance coordination between public and private housing and social service agencies

There are a number of ongoing collaborative efforts in the community. Guided by the Community Shelter Board, the city, county and other entities participate in efforts to address and end homelessness through the Rebuilding Lives initiative. The Community Development Collaborative is funded by the city, county and other private organizations to provide operating support and technical assistance to Community Development Corporations. The Columbus Affordable Housing Task Force which consists of HUD, state and local government staff and development organizations meets every other month to discuss affordable rental projects and preservation opportunities. There is an ongoing collaboration with the Columbus Metropolitan Housing Authority regarding development opportunities, use of project based vouchers and other related issues.

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(l)(1,2,4)

Introduction:

The following are the program specific requirements for the Annual Action Plan.

Community Development Block Grant Program (CDBG)
Reference 24 CFR 91.220(l)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	**0**

2015 CDBG Funding Limits

The CDBG program has regulated funding limits (commonly called "caps"). Planning and administration activities are limited to 20% of the program year's entitlement grant and prior year program income. The cap limits for 2015 are calculated as follows:

2015 CDBG Cap Calculations	Admin & Planning	Public Service
Development:		
Business Development Office	$354,815	
Community Development Collaborative	$45,000	
Consolidated Plan	$0	
CSB - Continuum of Care	$10,000	
Fair Housing	$105,456	
Fiscal & Legislation	$105,926	
Homeowner Counseling & Housing Development		$72,604

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Neighborhood & Agency Programs	$407,559	
Rebuilding Lives Supportive Services		$71,029
Finance:		
Grants Management	$481,926	
Health:		
Aids Housing Staff	$18,179	
Pregnancy Support		$56,208
Sexual Health Awareness		$141,888
Recreations & Parks:		
Capital Kids		$303,929
Cols Kids: Ready, Set, Learn!		$50,000
Recreation Centers		$298,976
School's Out		$191,027
Total Activities subject to Caps	**$1,528,861**	**$1,185,661**
Cap Calculation:		
Projected 2015 Entitlement Grant	$6,681,968	$6,681,968
Projected 2015 Program Income/2014 Program Income	$1,495,000	$1,495,000
Total	**$8,176,968**	**$8,176,968**
Planning/Administration and Public Service Caps (20% & 15%)	**$1,635,394**	**$1,226,545**
Cap %'s with Proposed Activities	**18.70%**	**14.50%**
Unused Cap (Cap exceeded if negative number)	**$106,533**	**$40,884**

Table 9 –2015 CDBG Funding Limits

Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. The years covered that include this Annual Action Plan are 2013, 2014, and 2015.	86.%

HOME Investment Partnership Program (HOME) Reference 24 CFR 91.220(l)(2)

1. *A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:*

   Tenant Based Rental Assistance is provided to address issues of possible homelessness.

2. *A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:*

   The City of Columbus and its Housing Division provide HOME Investment Partnerships Program funds (CHDO set aside) to create affordable housing units and assist income-eligible families with the purchase of a home. The Recapture Policy ensures that the city recoups all or a portion of the HOME assistance paid to the homebuyers in the event that the assisted housing does not continue to be the principal residence of the family through the duration of the affordability period.

   These affordability periods are outlined at 24 CFR Part 92.254(a)(4), as follows:

HOME Amount per Unit	Affordability Period
Under $15,000	5 years
$15,000-$40,000	10 years
Over$ 40,000	15 years

Table 10 – HOME Affordability Periods

The HOME investment that is subject to recapture is based on the amount of HOME assistance that enabled the homebuyer to purchase the dwelling unit. This includes any HOME assistance that reduced the purchase price from the fair market value to an affordable price, but excludes the amount between the cost of producing the unit and the market value of the property (the development subsidy).

The HOME amount per unit (see above) will be used to determine the appropriate affordability period. The City of Columbus will use the recapture provisions to recoup HOME investment when the affordability period is not met, as follows:

- Any voluntary or involuntary sale or transfer of ownership of the property triggers the recapture requirements;
- The city will recapture from the net proceeds the entire amount of the HOME investment from the homeowner.

In the event that the net proceeds of the sale of the home are insufficient to repay 100% of the HOME investment due, the City of Columbus will recoup the remaining net proceeds of sale and accept this amount as satisfaction of the loan agreement, promissory note and restrictive covenant.

3. *A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:*

   See above description.

4. *Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:*

   On a case by case basis, the city may use HOME funds to refinance existing debt in connection with the rehabilitation of multifamily housing. Eligible properties may be located anywhere in the city. Under no circumstances will HOME funds be used to refinance multifamily loans made or insured by any Federal program, including CDBG. In addition, the guidelines established by the city require that 1) the multifamily housing undergoing rehabilitation and refinancing is necessary to continue to provide affordable housing to low income families, 2) rehabilitation must be the primary eligible activity for which at least 60 percent of the HOME funds are used, 3) eligible projects must require a minimum level of rehabilitation of $10,000 per unit, 4) a maximum of 40 percent of HOME funds may be used for the refinancing of existing debt, 5) the use of HOME funds must be conditioned upon a low income affordability period of a minimum of 15 years, and 6) the city must review the management practices of the property owner to insure that disinvestment has not occurred, that the long term needs of the project can be met and that the feasibility of serving the targeted population over at least a 15 year affordability period can be demonstrated.

Emergency Solutions Grant (ESG)
Reference 91.220(l)(4)

1. *Include written standards for providing ESG assistance (may include as attachment)*

   In March 2012, the Community Shelter Board (CSB) consolidated all program policies and procedures into one in accordance with 24 CFR Section 576.400. The combined document, CSB HEARTH Operating Policy and Procedures, is inclusive of all federal regulations. Contracts between CSB and grantees require the agency to follow the CSB HEARTH Operating Policy and Procedures. In addition, grantees are monitored annually through a Program Review and Certification process. The review ensures programmatic/service provisions, facility, data, fiscal and governance standards are followed in accordance with all HUD regulations.

2. *If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.*

   Community Shelter Board implemented the Coordinated Point of Access (CPoA) for single adults attempting to obtain shelter. CPoA has specialists available 24 hours a day, 7 days a

week to conduct a preliminary triage and assessment and to explore diversion possibilities via a prescribed set of diversion questions. Single adults determined to meet shelter eligibility criteria are then referred to the most appropriate shelter bed. Single adult shelters must coordinate services through the CPoA with the exception of the shelter serving inebriated single adults who are receiving access directly through community services. Once in shelter, the individual's need is assessed using the community's Vulnerability Assessment, within the first five days of shelter stay.

For the Family Shelter System, all families seeking shelter must contact the family front door, the YWCA Family Center (FC), to determine eligibility for shelter. The FC staff conducts diversion and triage in order to determine the best avenue for the family. If the family has to be admitted into the FC, after a need assessment is completed, they will then be referred to the best rapid re-housing (RRH) program to address their needs. All families need to meet certain eligibility criteria for participation in RRH programs but housing first principles are followed at all times.

Both centralized systems are participating in the local HMIS and all intake information is collected into our open system, facilitating service provision.

3. *Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).*

   The City of Columbus makes a sub-award to the Community Shelter Board. The Community Shelter Board was created in 1986 to respond to the growing problem of homelessness in Franklin County. The founders include: the City of Columbus, the Franklin County Board of Commissioners, the United Way of Central Ohio, The Columbus Foundation, the Columbus Chamber and many other organizations concerned about the quality of life in Franklin County. The CSB in turn sub-awards ESG funds to nonprofit providers of homeless services.

4. *If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.*

   The City of Columbus meets the homeless participation requirement in 24 CFR 576.405a.

5. *Describe performance standards for evaluating ESG.*

   Program performance standards are established by Community Shelter Board (CSB) and recommended to the CoC Board for approval and incorporate HUD requirements and local standards. Program performance standards are reviewed annually by the CoC Board. CSB incorporates these standards into annual program agreements with each sub-recipient. An

annual Program Outcome Plan (POP) is part of the agreement. The POP establishes individual program performance goals for all homeless programs, by type. If CSB and the sub-recipient disagree on the annual POP, the sub-recipient may appeal. CSB monitors program performance and provides monthly, quarterly, semi-annual and annual community data reports. Each POP performance goal is assessed versus actual performance as achieved or not achieved. Achieved Goal is defined as 90% or better of a numerical goal or within 5 percentage points of a percentage goal, except where a lesser or greater value than this variance also indicates an achieved goal, or if the metric is fixed.