



The City of Columbus Annual Action Plan, Program Year 2017

**Community Development Block Grant
HOME Investment Partnerships
Emergency Solutions Grant
Housing Opportunities for Persons with AIDS**

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Consolidated Plan Executive Summary

ES-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

The 2015-2019 City of Columbus, Ohio Consolidated Plan is the result of a collaborative process to identify housing and community development needs and to establish goals, priorities, and strategies to address those needs, especially for low and moderate income households. The process serves as the framework for a community-wide dialogue to better focus funding received from HUD formula block grant programs to meet local needs.

The City of Columbus is an entitlement jurisdiction that receives federal funds from HUD to support local community development and affordable housing activities. The federal block grant programs that provide these resources include the Community Development Block Grant (CDBG), the HOME Investment Partnerships Program (HOME), the Emergency Solutions Grant (ESG), and the Housing Opportunities for Persons with AIDS Grant (HOPWA). As a condition of receiving these funds, the City of Columbus is required to submit the 5-Year Consolidated Plan, which outlines the city's housing and community development needs and priorities. The annual action plan, identifying that year's plan to allocate the city's HUD funding and address those priority needs, is submitted for each of the program years in the 5-year Consolidated Plan. This 2017 Action Plan is the third year of the five year plan.

Additional information on each of these programs is provided following the summary of the Consolidated Plan's sections. As a separate document, the Consolidated Plan is available on the City of Columbus web site.

The Consolidated Plan is organized into four primary sections:

1. **The Process (PR)**
2. **Needs Assessment (NA)**
3. **Housing Market Analysis (MA)**
4. **Strategic Plan (SP)**

The Process section describes the development of the Consolidated Plan; it discusses how citizens were involved in the process and how the city consulted with public and private service providers and other stakeholders to facilitate the development of the Plan. The section also shares key findings from the citizen survey and stakeholder focus group interviews.

The Needs Assessment provides data, analysis, and other relevant information on the city's needs as they relate to affordable housing, special needs housing, community development, and homelessness. Throughout the Needs Assessment section, special attention is paid to the needs of Low and Moderate Income (LMI) households, racial and ethnic minorities, homeless persons, and non-homeless special needs populations (e.g. persons with HIV/AIDS, disabilities, the elderly, refugees, etc.).

The Housing Market Analysis section provides information and detailed data about the local housing market conditions in the City of Columbus. The Housing Market Analysis is meant to

supplement the information gleaned from the Needs Assessment to facilitate the creation of goals that are better tailored to the local context. In this way, the purpose of the Housing Market Analysis is to ensure that the priority goals developed through the Strategic Plan process will effectively work in the local market.

The final section of the Consolidated Plan is the Strategic Plan. The Strategic Plan section is based on the findings from the Needs Assessment, Housing Market Analysis, stakeholder and resident input, and review of existing local/regional planning documents. The primary purpose of the Strategic Plan is to prioritize the needs identified through the Consolidated Planning process in order to develop associated goals that direct the allocation of federal funds in a manner that maximizes community impact.

The Consolidated Plan process culminated with the development of the city's First Year Annual Action Plan. The findings from the Consolidated Plan were used to determine the types of programs the city would fund in the Action Plan. This Third Year Annual Action Plan provides a summary of the actions, activities, and programs the City of Columbus will implement, during the third year (2017) of the Consolidated Plan, to address the priority needs and goals identified by the Strategic Plan. Overall, the Action Plan functions as an annual guide and budget to explain how federal resources will be used to improve conditions for LMI households, racial and ethnic minorities, homeless persons, and other non-homeless special needs populations in the City of Columbus. The Third Year Action Plan can be found on the city website at:

<http://columbus.gov/Templates/Detail.aspx?id=544>

The following program summaries provide additional information about the purpose and priorities of each of the federal block grant programs guided by the Consolidated Plan:

CDBG

The Community Development Block Grant (CDBG) program works to ensure decent affordable housing, to provide services to the most vulnerable residents in the community, and to create jobs through the expansion and retention of businesses. CDBG is a tool that local governments can use to tackle serious challenges facing their communities. HUD determines the amount of each grant by using a formula comprised of several measures of community need, including the extent of poverty, population, housing overcrowding, age of housing, and population growth lag in relationship to other metropolitan areas.

HOME

The HOME Investment Partnerships Program (HOME) provides formula grants that communities can use, often in partnership with local nonprofit groups, to fund a wide range of activities including building, buying, and/or rehabilitating affordable housing for rent or homeownership and providing direct rental assistance to low-income people.

The program was designed to reinforce several important values and principles of community development:

- HOME's flexibility empowers people and communities to design and implement strategies tailored to their own needs and priorities.

- HOME's emphasis on consolidated planning expands and strengthens partnerships among all levels of government and the private sector in the development of affordable housing.
- HOME's technical assistance activities and set-aside for qualified community-based nonprofit housing groups builds the capacity of these partners.
- HOME's requirement that participating jurisdictions match 25 cents of every dollar in program funds mobilizes community resources in support of affordable housing.

ESG

The Emergency Solutions Grant (ESG) program provides funding to engage homeless individuals and families living on the street; improve the number and quality of emergency shelters for homeless individuals and families; help operate these shelters; provide essential services to shelter residents; rapidly re-house homeless individuals and families; and prevent families and individuals from becoming homeless.

ESG funds may be used for street outreach, emergency shelter, homelessness prevention, rapid re-housing assistance, and HMIS; as well as administrative activities.

HOPWA

The Housing Opportunities for Persons with AIDS (HOPWA) program is the only Federal program dedicated to the housing needs of people living with HIV/AIDS. Under the HOPWA Program, HUD makes grants to local communities for projects that benefit low-income persons living with HIV/AIDS and their families.

The HOPWA program provides resources and incentives to devise long-term comprehensive strategies for meeting the housing needs of persons with HIV/AIDS and their families. HOPWA funds may be used for a wide range of housing, social services, program planning, and development costs. An essential component in providing housing assistance for this targeted special needs population is the coordination and delivery of support services. Consequently, HOPWA funds also may be used for services including (but not limited to) assessment and case management, chemical dependency treatment, mental health treatment, nutritional services, job training and placement assistance, and assistance with daily living.

HUD's New Consolidated Plan Template:

In May 2012, the U.S. Department of Housing and Urban Development's (HUD) Office of Community Planning and Development (CPD) introduced the eCon Planning Suite, a collection of new online tools to assist grantees in creating market driven, leveraged housing and community development plans. One of these tools, the Consolidated Plan Template, allows grantees to develop and submit their Five Year Consolidated Plans and Annual Action Plans online. The 2015 plan represented the first time the City of Columbus utilized the online template to prepare a Consolidated Plan. The Consolidated Plan document is an exported version of the Consolidated Plan from HUD's Integrated Disbursement and Information System (IDIS). Grantees are required to develop their Consolidated Plan in accordance with the format specified in the Consolidated Plan Template and submit the Plan electronically through IDIS.

Additional sections may be present in this publicly available document to ensure the public has access to the range of information considered in preparing the Consolidated Plan. The contents of this document will be retained in the version submitted to HUD electronically, but formatting is subject to change.

2. Summary of the objectives and outcomes identified in the Plan Needs Assessment

Overview

As noted in the introduction, the primary purpose of the Consolidated Plan is to determine how HUD block grant funds should be spent to best meet the city's most pressing needs. To achieve this goal, the city utilized the following methods to develop a comprehensive account of current housing and community development needs: a resident survey, stakeholder focus groups, and a needs assessment and market analysis based on federal, state, and local data.

Once the comprehensive account of the city's current housing and community development needs was determined, using the above methods, the city proceeded to the Strategic Plan portion of the Consolidated Plan process. The primary purpose of the Strategic Plan is to identify which needs represent the city's highest priorities, so that funding can be allocated to address these needs first. In this way, the Strategic Plan acts as a guide to direct the allocation of HUD funds in a manner that maximizes community impact by prioritizing funding to the city's most pressing housing and community development needs.

The city's priority needs were identified through a Strategic Planning session, which brought together representatives from multiple city departments/divisions (e.g. Development including housing, economic development, code enforcement, land redevelopment and planning; Recreation and Parks; Public Health; and Finance and Management). During this session, all relevant findings from the resident survey, stakeholder focus groups, needs assessment, and market analysis were shared with the group (note: these findings are detailed in the Process, Needs Assessment, and Market Analysis sections of this Consolidated Plan). The findings were the focus of discussion and were used to determine the city's most pressing housing and community development needs. Through this process, the city identified the following priority needs:

1. Affordable Housing Preservation and Development
2. Safe and Sanitary Housing
3. Supportive Service Housing for Special Needs Population
4. Housing Options for Elderly Residents
5. Equal Access to Housing
6. Economic and Community Development
7. Self-sufficiency of Low Income Residents
8. Youth Recreation and Education Opportunities
9. Supportive Housing for Persons with HIV/AIDS
10. Homeless Facilities and Services
11. Public Improvements and Infrastructure

Based on these eleven priority needs, the City of Columbus developed a total of twenty-one Strategic Plan Goals to track the city's progress towards addressing these needs over the 5-year Consolidated Planning period, 2015-2019. The Strategic Plan Goals were developed with the findings of the Housing Market Analysis in mind, to ensure that they were tailored to work within local market conditions. Following the completion of the 2015 CAPER it was apparent that two things needed to be changed in order to reflect accurate accomplishments. The first was the creation of an additional goal: Program Management. This takes into account staffing to implement housing, homeless and economic development programs. Additionally, each project listed only one goal under the "goals supported" section of AP-38 Project Summary. This will prevent duplication in the accomplishment numbers. The goals created through the Strategic Plan process are:

1. Assist low to moderate income owner-occupied homes
2. Preserve and expand affordable housing
3. Ensure safe and sanitary property conditions
4. Provide housing for special needs populations
5. Provide housing assistance to elderly residents
6. Provide homebuyer education and assistance
7. Ensure equal access to housing
8. Housing for groups ineligible for public housing
9. Foster business expansions in areas of need
10. Identify locations for economic reinvestment
11. Foster development of skills for residents in need
12. Provide clean lots for redevelopment/green space
13. Provide educational/recreational youth programs
14. Decrease the incidence of STIs
15. Reduce the infant mortality rate
16. Provide housing access for persons with HIV/AIDS
17. Increase access to housing and emergency shelter
18. Improve access to healthy food
19. Improve pedestrian accessibility
20. Collaborate with CMHA on public housing activities
21. Program Management

The goals developed through the Strategic Plan process guide the allocation of HUD funds (i.e. CDBG, HOME, ESG, and HOPWA) and direct the city's actions, activities, and programs, as they relate to housing and community development, over the five year period. These goals will also serve as a management tool to help the City of Columbus track and monitor performance throughout the term of the Consolidated Plan.

The findings from the Consolidated Plan (Public Input, Needs Assessment, Market Analysis, and Strategic Plan) are used by the city to develop the Annual Action Plans, which outline the

actions, activities, and programs the city will implement in succeeding years to address the city's priority needs and Strategic Plan goals. Following the close of the each program year, the city will create an updated Annual Action Plan for each subsequent year (i.e. years 4 and 5) that builds on the outcomes and achievements to date. In this way, each Annual Action Plan allows the city the opportunity to assess progress made towards meeting priority housing and community development needs, and to realign strategies to address priority needs that have yet to be met. For a full set of Year 3 programs and activities, see the Third Year Action Plan at <http://columbus.gov/Templates/Detail.aspx?id=544>.

3. Evaluation of past performance

The Consolidated Annual Performance Evaluation Report (CAPER) for the last four years of available data show the city has been successful in achieving the Strategic Plan Goals that were established in the 2010-2014 and the first year of the 2015-2019 Consolidated Plans. Programs using CPD funding have exceeded the established goals in all priority areas.

Efforts to increase the number of low- moderate-income homeowners have been successful with programs that provide homeowner rehabilitation and repair, downpayment assistance to first time homebuyers, financing to developers to complete and sell affordable housing to income eligible homebuyers and tax incentives for housing development within designated Neighborhood Investment Districts. The use of HOME funds, as gap financing to developers for the production and rehabilitation of rental apartments for very-low, low and moderate income households, has achieved established goals. Results from the last four years of activities to assist the homeless, which include both assisting families and individuals in maintaining or obtaining permanent housing through a homeless prevention and rapid rehousing system and provision of emergency shelter have been successful; as have housing and supportive services to persons with AIDS.

Efforts to strengthen neighborhoods, assist citizens, and improve the physical environment through programs that fund community organizations and planning, health care services, code enforcement, the elimination of debris and trash, recreational activities for children and youth and after school tutoring have been largely successful. Though achievement was made, established goals were not met in the area of code enforcement and environmental nuisance.

Successful economic development activities included: fostering business expansions or relocations; a program that provides exterior commercial design services for businesses in targeted Low and Moderate Income areas (LMI); the achievement of established job creation goals for LMI individuals; and the provision of technical assistance to small businesses, resulting in new jobs. The goal to acquire and sell commercial property for redevelopment was not met during this period in large part because the primary emphasis of the land bank has been the acquisition of vacant and abandoned residential properties.

Due to this success, going forward the CDBG, HOME, ESG, and HOPWA funds will, for the most part, continue to support the same programs as in 2016. Priority Needs established in the 2015-2019 Consolidated Plan Strategic Plan show that even more attention must be given to areas such as Affordable Housing Preservation and Development, Safe and Sanitary Housing, and Supportive Services for Special Needs Populations. To this end, the city will use available Neighborhood Stabilization Program income to address vacant properties in the city; city bond funds will be used for homeowner repairs and city capital funds will be provided for vacant property redevelopment activities including rental rehabilitation, rental development, and homeownership development.

4. Summary of citizen participation process and consultation process

Public participation is an essential part of the consolidated planning process because it helps ensure that decisions are made with careful attention to community needs and preferences. Moreover, the input of stakeholder and community members generates additional public awareness about the consolidated planning process. Involvement allows more perspectives to be featured during the decision-making process, which gives the City of Columbus more information to consider in the development of the Consolidated Plan's priorities and goals. Receiving input and buy-in from planning officials, stakeholders, and residents of the City of Columbus plays a significant role in helping the plan take shape.

For the 2017 Action Plan, a 30 day public comment period began on October 8, 2016 and ran through November 6, 2016. A public hearing was held by the City Council on October 27, 2016. At this hearing the 2017 proposed Action Plan was reviewed and public comments received.

5. Summary of public comments – to date, the city received no public comments on the 2017 Action Plan, either during the public comment period, on-line, or in written form.

PR-05 – Lead and Responsible Agencies - 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

| Agency Role | Name | Department/Agency |
|---------------------|----------|--------------------------------------|
| Lead Agency | COLUMBUS | |
| CDBG Administrator | Columbus | Department of Finance and Management |
| HOPWA Administrator | Columbus | Columbus Public Health |
| HOME Administrator | Columbus | Department of Development |
| ESG Administrator | Columbus | Department of Development |

Narrative

The Columbus Department of Development is the lead agency for the development of the Consolidated Plan. The Department of Development administers the city's housing, neighborhood revitalization, economic development, and homeless and human services programs. The primary function of the department includes planning and policy-making, program administration, management of grants and loans, and monitoring and inspection.

The Department of Development, in coordination with the Department of Finance and Management, administers the Community Development Block Grant (CDBG), HOME Investment Partnership, and Emergency Solutions Grant (ESG) programs, as well as investment partnerships and several smaller programs. Columbus Public Health (CPH) administers the Housing Opportunities for Persons with AIDS (HOPWA) program. In addition to these city departments, Columbus Recreation and Parks are also involved in community development efforts.

Consolidated Plan Public Contact Information

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AP-10 – Consultation – 91.100, 91.200(b), 91.215(l)

1. Introduction

The City of Columbus is committed to addressing the community's priority needs in the most efficient and effective way possible. In order to do this, the Department of Development, as the lead agency in the development of the Consolidated Plan, coordinates with other city departments, Columbus Metropolitan Housing Authority (CMHA), Community Shelter Board (CSB, the lead Continuum of Care agency), and other key stakeholders and organizations in central Ohio. By partnering with many different departments, agencies, and organizations the Department of Development is able to utilize the collective knowledge of local subject matter experts to help develop strategies and goals to solve the city's priority needs.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l))

The City of Columbus has enhanced coordination with public and assisted housing providers and private and governmental health, mental health, and service agencies in the following ways:

- The Columbus Area Affordable Housing Task Force consists of federal, state, and local government organizations, housing funders, Columbus Metropolitan Housing Authority, housing and homeless service providers, and community representatives. The task force meets quarterly to monitor and address issues regarding expiring HUD Section 8 contracts in Franklin County and to discuss current and future affordable housing projects.
- The Columbus and Franklin County Housing Advisory Board (HAB) is the official board that reviews and approves affordable housing projects applying for county bond financing. In addition, the HAB reviews and comments on proposed city housing bonds as required by the Ohio Revised Code. The city's Housing Bond strategy has been presented to the HAB.
- The City of Columbus is a member of The Community Development (CD) Collaborative of Greater Columbus, which is a non-profit organization that pools resources to provide operating grants and technical assistance to build the capacity of community based non-profit housing developers. The CD Collaborative Board is comprised of various lending institutions, the United Way of Central Ohio, Columbus Foundation, Enterprise Community Partners, the City of Columbus and Franklin County. Staff for the Collaborative is provided through a contractual relationship with the Affordable Housing Trust for Columbus and Franklin County. Currently five nonprofit community development corporations are funded by the Collaborative.

The Greater Columbus Infant Mortality Task Force developed a community plan in 2014 to reduce infant mortality by 40 percent and cut the racial disparity gap in half. Key stakeholders in implementing the plan include the Franklin County Community Health Coordination Infant Mortality Committee, home health care providers, educators, social service agencies, faith leaders, neighborhood leaders from high-risk areas, expectant and new mothers, Columbus Public Health, and the Columbus Housing Division. Recommended housing-related actions include adopting smoke-free policies in multi-unit housing facilities and other housing settings

for high-risk women and families; targeting activities in shelters and low-income housing in high-risk neighborhoods, and expanding to other settings.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

The city has representatives on the Continuum of Care (CoC) for Columbus and Franklin County. The local CoC is known as the Rebuilding Lives Funder Collaborative (RLFC) which is staffed by the Community Shelter Board (CSB). Funding, monitoring and system changes are discussed and determined by the RLFC (CoC). The city provides local general fund and Capital Improvement Bond funds, in addition to federal ESG and HOME dollars, to CSB as an intermediary agency to fund local nonprofit providers working to prevent homelessness and providing emergency shelter. Efforts also include and encourage initiatives of rapid re-housing and stabilization for individuals and families experiencing homelessness. Additionally, funds can also be used to support the community's Homeless Management Information System to guarantee that the community's plan to end homelessness is based on the most applicable and current homeless data available.

The city also provides local Capital Improvement Bond funds and federal HOME funds to assist in the development of permanent supportive housing for chronically homeless individuals and families.

CSB, along with its partner agencies, is implementing a transformational new system designed to move single adults more quickly into stable housing, stop repeat homelessness, and add more capacity when overflow demands are high to make sure everyone who needs shelter is able to get it. There are three key components: First, a new emergency shelter is addressing the growing numbers of men, women and families who are experiencing homelessness so no one has to sleep on the streets in Columbus. Second, case managers called Navigators are linking with a person when they enter the homeless system and work with them throughout their stay. Third, relationships with key partner agencies are being strengthened and enhanced.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

In Columbus and Franklin County the Continuum of Care (CoC) role and responsibilities is fulfilled by a committee called the Rebuilding Lives Funder Collaborative (RLFC). The RLFC provides stewardship for all the strategies developed under the Rebuilding Lives (RL) Plan; provides funding for the capital, services and operations of supportive housing in Columbus and Franklin County; coordinates activities for the new plan; promotes collaboration to achieve goals and strategies; and secures resources for programs and projects. The City of Columbus has ongoing membership, representation and participation in the RLFC.

RLFC (CoC) Planning:

- Receive community and public policy updates relevant to homelessness issues
- Receive updates on the Rebuilding Lives Plan, the local plan to end homelessness
- Plan and conduct a sheltered and unsheltered point-in-time count of homeless persons (delegated to CSB)

- Conduct an annual gaps analysis of the homeless needs and services (delegated to CSB)
- Provide required information to complete the local Consolidated Plan(s) (delegated to CSB)
- Review and act on the annual funding allocations, inclusive of ESG and CoC funds, and establish funding priorities
- Review and act on the HUD CoC Application including all relevant charts and tables
- Review and act on any programs that should be removed from HUD funding and any proposed funding reallocations
- Review and make final determination on provider appeals
- Review and act annually on the proposed new supportive housing bonus project
- Designate a Collaborative Applicant

HMIS Operations:

- Designate a single HMIS for the CoC
- Designate an HMIS Lead
- Ensure consistent participation in HMIS (delegated to CSB)
- Ensure the HMIS compliance with HUD requirements (delegated to CSB)

Review and approve the HMIS policies and procedures, privacy plan, security plan and data quality plan (delegated to CSB).

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction’s consultations with housing, social service agencies and other entities.

| Number | Organization | Consultation Type | Participation Type |
|--------|---|----------------------|---------------------------------|
| 1 | Albany Park Civic Association | Survey dissemination | Shared survey with stakeholders |
| 2 | Alcohol, Drug, Mental Health Board of Franklin County (ADAMH) | Focus group | Attended focus group |
| 3 | Alvis House Community Reentry Center | Focus group | Attended Focus Group |
| 4 | Argyle Park Civic Association | Survey dissemination | Shared survey with stakeholders |
| 5 | Asian American Community Services | Survey dissemination | Shared survey with stakeholders |
| 6 | Ballymeade Civic Association | Survey dissemination | Shared survey with stakeholders |
| 7 | Blendon Meadows Civic Association | Survey dissemination | Shared survey with stakeholders |
| 8 | Bryden Road Homeowners Association | Survey dissemination | Shared survey with stakeholders |
| 9 | Capital Crossroads and Discovery District SIDs | Survey dissemination | Shared survey with stakeholders |
| 10 | Catholic Social Service | Focus group | Attended Focus Group |
| 11 | Cedar Run Civic Association | Survey dissemination | Shared survey with stakeholders |
| 12 | Centro Esperanza Latina | Survey dissemination | Shared survey with |

| | | | |
|-----------|---|-----------------------------------|--|
| | | | stakeholders |
| 13 | City of Columbus: | | |
| | <i>Department of Development</i> | Focus group, survey dissemination | Attended focus group/shared survey with stakeholders |
| | <i>Columbus Public Health</i> | Focus group | Attended focus group |
| | <i>Department of Finance and Management</i> | Focus group | Attended focus group |
| | <i>Department of Building and Zoning Services</i> | Focus group | Attended focus group |
| | <i>Department of Public Service</i> | Focus group | Attended focus group |
| 14 | Clinton Estates Civic Association | Survey dissemination | Shared survey with stakeholders |
| 15 | Colonial Life | Survey dissemination | Shared survey with stakeholders |
| 16 | Columbus Chamber Of Commerce | Focus group | Attended Focus Group |
| 17 | Columbus Chamber of Commerce | Survey dissemination | Shared survey with stakeholders |
| 18 | Columbus City Schools | Survey dissemination | Shared survey with stakeholders |
| 19 | Columbus Coalition for the Homeless | Focus group | Attended Focus Group |
| 20 | Columbus Metropolitan Library | Survey dissemination | Shared survey with stakeholders |
| 21 | Columbus Urban League | Focus group | Attended Focus Group |
| 22 | Community Housing Network | Focus group | Attended Focus Group |
| 23 | Community Properties of Ohio (CPO) | Focus group, survey dissemination | Attended focus group/shared survey with stakeholders |
| 24 | Community Refugee and Immigration Services (CRIS) | Focus group, survey dissemination | Attended focus group/shared survey with stakeholders |
| 25 | Community Research Partners | Survey dissemination | Shared survey with stakeholders |
| 26 | Community Shelter Board | Focus group | Attended Focus Group |
| 27 | Create Columbus Commission | Survey dissemination | Shared survey with stakeholders |
| 28 | Creative Housing | Focus group | Attended Focus Group |
| 29 | Delawanda Residents Association | Survey dissemination | Shared survey with stakeholders |
| 30 | Directions for Youth and Families | Focus group | Attended Focus Group |
| 31 | Downtown Residents Association of Columbus | Survey dissemination | Shared survey with stakeholders |
| 32 | East Columbus Civic Association | Survey dissemination | Shared survey with stakeholders |
| 33 | Eastgate Garden Civic Association | Survey dissemination | Shared survey with stakeholders |
| 34 | Eastmoor Community Association | Survey dissemination | Shared survey with stakeholders |
| 35 | Economic Community Development Institute | Focus group | Attended Focus Group |

| | | | |
|----|---|----------------------|---------------------------------|
| 36 | Edgewood Civic Association | Survey dissemination | Shared survey with stakeholders |
| 37 | Far North Columbus Communities Coalition | Survey dissemination | Shared survey with stakeholders |
| 38 | Far Northwest Coalition | Survey dissemination | Shared survey with stakeholders |
| 39 | Far Northwest Linden Neighborhood Association | Survey dissemination | Shared survey with stakeholders |
| 40 | Finance Fund | Focus group | Attended Focus Group |
| 41 | First Time Learners | Survey dissemination | Shared survey with stakeholders |
| 42 | Flint Area Citizens Together | Survey dissemination | Shared survey with stakeholders |
| 43 | Flint Ridge Terrace Resident's Association | Survey dissemination | Shared survey with stakeholders |
| 44 | Forest Park Civic Association | Survey dissemination | Shared survey with stakeholders |
| 45 | Franklin County Board of Developmental Disabilities | Focus group | Attended Focus Group |
| 46 | Franklin County Department of Jobs and Family Services (FCDJFS) | Focus group | Attended Focus Group |
| 47 | Franklin County Engineer's Office | Survey dissemination | Shared survey with stakeholders |
| 48 | Franklin County Land Reutilization Corporation | Focus group | Attended Focus Group |
| 49 | Franklin County Public Health | Survey dissemination | Shared survey with stakeholders |
| 50 | Franklin County Public Affairs | Survey dissemination | Shared survey with stakeholders |
| 51 | Franklin Park Civic Association, Inc. | Survey dissemination | Shared survey with stakeholders |
| 52 | Franklinton Area Neighbors | Survey dissemination | Shared survey with stakeholders |
| 53 | Franklinton Development Association | Focus group | Attended Focus Group |
| 54 | Franklinton Ministerial Association | Survey dissemination | Shared survey with stakeholders |
| 55 | Friends of the Hilltop | Survey dissemination | Shared survey with stakeholders |
| 56 | Friendship Village Residents Association | Survey dissemination | Shared survey with stakeholders |
| 57 | Gladden Community House | Focus group | Attended Focus Group |
| 58 | Glen Echo Neighbors | Survey dissemination | Shared survey with stakeholders |
| 59 | Great Western Civic Association | Survey dissemination | Shared survey with stakeholders |
| 60 | Greater Linden Development Corporation | Focus group | Attended Focus Group |
| 61 | Habitat for Humanity of Greater Columbus | Focus group | Attended Focus Group |
| 62 | Hanford Village Civic Association | Survey dissemination | Shared survey with |

| | | | |
|----|---|-----------------------------------|--|
| | | | stakeholders |
| 63 | Harrison West Society | Survey dissemination | Shared survey with stakeholders |
| 64 | Highland West Civic Association | Survey dissemination | Shared survey with stakeholders |
| 65 | Hilltop Neighborhood Action Group | Survey dissemination | Shared survey with stakeholders |
| 66 | Homeport | Focus group, survey dissemination | Attended focus group/shared survey with stakeholders |
| 67 | Homes on the Hill CDC | Focus group | Attended Focus Group |
| 68 | IMPACT Community Action Agency | Focus group, survey dissemination | Attended focus group/shared survey with stakeholders |
| 69 | Innis Gardens Village Civic Association | Survey dissemination | Shared survey with stakeholders |
| 70 | Interfaith Association of Central Ohio | Survey dissemination | Shared survey with stakeholders |
| 71 | Italian Village Society | Survey dissemination | Shared survey with stakeholders |
| 72 | Karmel Morse Manor Civic Association | Survey dissemination | Shared survey with stakeholders |
| 73 | King Thompson | Survey dissemination | Shared survey with stakeholders |
| 74 | Kirwan Institute | Survey dissemination | Shared survey with stakeholders |
| 75 | LISC Twin Cities | Survey dissemination | Shared survey with stakeholders |
| 76 | Maize Morse Tri Area Civic Association | Survey dissemination | Shared survey with stakeholders |
| 77 | Marion-Franklin Area Civic Association | Survey dissemination | Shared survey with stakeholders |
| 78 | MidEast Area Community Collaborative | Survey dissemination | Shared survey with stakeholders |
| 79 | Mid-Ohio Regional Planning Commission (MORPC) | Focus group, survey dissemination | Attended focus group/shared survey with stakeholders |
| 80 | Milo Grogan Collaboration | Survey dissemination | Shared survey with stakeholders |
| 81 | Misty Meadows Civic Association | Survey dissemination | Shared survey with stakeholders |
| 82 | Monohan Homeowners Association | Survey dissemination | Shared survey with stakeholders |
| 83 | Mt. Vernon Ave Dist. Improvement Association | Survey dissemination | Shared survey with stakeholders |
| 84 | Multiethnic Advocates for Cultural Competence | Survey dissemination | Shared survey with stakeholders |
| 85 | N.E.C.K.O Neighborhood | Survey dissemination | Shared survey with stakeholders |
| 86 | National Affordable Housing Trust | Survey dissemination | Shared survey with stakeholders |
| 87 | National Church Residences | Focus group | Attended Focus Group |

| | | | |
|-----|---|----------------------|---------------------------------|
| 88 | Neighbors in Action | Survey dissemination | Shared survey with stakeholders |
| 89 | North Eastmoor Civic Association | Survey dissemination | Shared survey with stakeholders |
| 90 | Northland Community Council | Survey dissemination | Shared survey with stakeholders |
| 91 | Northwest Civic Association | Survey dissemination | Shared survey with stakeholders |
| 92 | Northwood Park Homeowners' Association | Survey dissemination | Shared survey with stakeholders |
| 93 | Ohio Council of Churches | Survey dissemination | Shared survey with stakeholders |
| 94 | Ohio Department of Transportation (ODOT) District 6 | Survey dissemination | Shared survey with stakeholders |
| 95 | Ohio Interfaith Power and Light | Survey dissemination | Shared survey with stakeholders |
| 96 | Olde Oaks Civic Association | Survey dissemination | Shared survey with stakeholders |
| 97 | Olde Sawmill Civic Association | Survey dissemination | Shared survey with stakeholders |
| 98 | Olde Towne East Neighborhood Association | Survey dissemination | Shared survey with stakeholders |
| 99 | Partners Achieving Community Transformation (PACT) | Focus group | Attended Focus Group |
| 100 | Peacekeepers Civic Association | Survey dissemination | Shared survey with stakeholders |
| 101 | Pine Hills Civic Association | Survey dissemination | Shared survey with stakeholders |
| 102 | Radio One | Survey dissemination | Shared survey with stakeholders |
| 103 | Salem Area Civic Association | Survey dissemination | Shared survey with stakeholders |
| 104 | Saunders Park Property Owners Civic Association | Survey dissemination | Shared survey with stakeholders |
| 105 | Schumacher Place Civic Association | Survey dissemination | Shared survey with stakeholders |
| 106 | Scioto Southland Civic Association | Survey dissemination | Shared survey with stakeholders |
| 107 | Sharon Heights Community Association | Survey dissemination | Shared survey with stakeholders |
| 108 | Shepard Community Association | Survey dissemination | Shared survey with stakeholders |
| 109 | Short North Alliance | Survey dissemination | Shared survey with stakeholders |
| 110 | Short North Civic Association | Survey dissemination | Shared survey with stakeholders |
| 111 | Somali Women and Children's Alliance | Survey dissemination | Shared survey with stakeholders |
| 112 | South of Main Civic Association | Survey dissemination | Shared survey with stakeholders |

| | | | |
|-----|--|-----------------------------------|--|
| 113 | Southeastern Franklin County Chamber of Commerce | Survey dissemination | Shared survey with stakeholders |
| 114 | Southern Orchards | Survey dissemination | Shared survey with stakeholders |
| 115 | Southside C.A.N. | Survey dissemination | Shared survey with stakeholders |
| 116 | Southside Neighborhood Liaison | Focus group | Attended Focus Group |
| 117 | Southwest Civic Association | Survey dissemination | Shared survey with stakeholders |
| 118 | Stambaugh-Elwood Civic Association | Survey dissemination | Shared survey with stakeholders |
| 119 | Teakwood Heights Civic Association | Survey dissemination | Shared survey with stakeholders |
| 120 | The Affordable Housing Trust | Focus group, survey dissemination | Attended Focus Group/shared survey with stakeholders |
| 121 | The Columbus Foundation | Focus group | Attended Focus Group |
| 122 | The Community Relations Commission of Columbus | Survey dissemination | Shared survey with stakeholders |
| 123 | The Council on American-Islamic Relations | Survey dissemination | Shared survey with stakeholders |
| 124 | The Hispanic Chamber of Columbus | Survey dissemination | Shared survey with stakeholders |
| 125 | The Horn of Africa Community Center | Survey dissemination | Shared survey with stakeholders |
| 126 | The Multicultural Business Center | Survey dissemination | Shared survey with stakeholders |
| 127 | The Ohio Civil Rights Commission | Survey dissemination | Shared survey with stakeholders |
| 128 | The Ohio Hispanic Coalition | Survey dissemination | Shared survey with stakeholders |
| 129 | Three Rivers Civic Association | Survey dissemination | Shared survey with stakeholders |
| 130 | Touchstone Hospitality | Survey dissemination | Shared survey with stakeholders |
| 131 | Tussing Area Coalition | Survey dissemination | Shared survey with stakeholders |
| 132 | United Way of Central Ohio | Focus group, survey dissemination | Attended focus group/shared survey with stakeholders |
| 133 | Vassor Village Civic Association | Survey dissemination | Shared survey with stakeholders |
| 134 | Victorian Village Society | Survey dissemination | Shared survey with stakeholders |
| 135 | Vogt Santer Insights (VSI) | Focus group | Attended Focus Group |
| 136 | Walhalla Ravine Association | Survey dissemination | Shared survey with stakeholders |
| 137 | Westworth Village Civic Association | Survey dissemination | Shared survey with stakeholders |
| 138 | Willis Park CA & Block Watch | Survey dissemination | Shared survey with |

| | | | |
|-----|----------------------|-------------|----------------------|
| | | | stakeholders |
| 139 | YMCA of Central Ohio | Focus group | Attended Focus Group |

Identify any Agency Types not consulted and provide rationale for not consulting

Efforts were made to consult with as broad of a range of agencies as possible; no agency types were specifically excluded from the consultation process.

AP-12 – Participation – 91.105, 91.200(c)

Please see the Executive Summary, Section 4: Summary of citizen participation process and consultation process.

Annual Action Plan, Program Year 3

AP-15 Expected Resources – 91.220(c)(1,2)

Introduction

The City of Columbus receives annual entitlement funding from the Community Development Block Grant (CDBG), HOME, Emergency Solutions Grant (ESG), and HOPWA Grant. The CDBG budget is a combination of this entitlement amount, program income, anticipated prior year carryover funds and encumbrance cancellations. The CDBG program income is received from housing loan repayments, economic development loan repayments (including loan repayments from the city's economic development sub recipients), as well as the revenue from several CDBG-funded city programs. These resources are expected to be available to fund city projects that address the priority needs and objectives identified in the Strategic Plan.

The HOME program budget combines the entitlement award with the program income amounts received from housing loan repayments.

Anticipated Resources

| Program | Source of Funds | Uses of Funds | Expected Amount Available Year 2 | | | | Expected Amount Available Reminder of ConPlan \$ | Narrative Description |
|---------|------------------|--|----------------------------------|--------------------|--------------------------|-----------|--|---|
| | | | Annual Allocation: \$ | Program Income: \$ | Prior Year Resources: \$ | Total: \$ | | |
| CDBG | public - federal | Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services | 6,501,384 | 1,076,514 | 779,021 | 8,356,919 | 15,155,796 | CDBG funds are used to benefit low and moderate income families and to eliminate blighted conditions. |

| Program | Source of Funds | Uses of Funds | Expected Amount Available Year 2 | | | | Expected Amount Available Reminder of ConPlan \$ | Narrative Description |
|---------|------------------|---|----------------------------------|--------------------|--------------------------|-----------|--|---|
| | | | Annual Allocation: \$ | Program Income: \$ | Prior Year Resources: \$ | Total: \$ | | |
| HOME | public - federal | Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA | 3,207,775 | 450,000 | 0 | 3,657,775 | 7,315,550 | HOME funds are used primarily to increase homeownership opportunities and the preservation and production of affordable rental housing. A required 15% will fund Community Housing Development Organizations (CHDOs), while an optional 5% will provide operating support for CHDO's. |
| HOPWA | public - federal | Permanent housing in facilities Permanent housing placement Short term or transitional housing facilities STRMU Supportive services TBRA | 859,524 | 0 | 0 | 859,524 | 1,719,048 | The HOPWA grant is used to address the housing needs of low-income persons infected with HIV/AIDS and their families. |

| Program | Source of Funds | Uses of Funds | Expected Amount Available Year 2 | | | | Expected Amount Available Remainder of ConPlan \$ | Narrative Description |
|---------|------------------|---|----------------------------------|--------------------|--------------------------|-----------|---|---|
| | | | Annual Allocation: \$ | Program Income: \$ | Prior Year Resources: \$ | Total: \$ | | |
| ESG | public - federal | Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing | 580,931 | 0 | 0 | 580,931 | 1,161,862 | ESG funds are used for street outreach, emergency shelter, HMIS, Homeless Prevention and Rapid Re-Housing |

Table 1 – Expected Resources Priority Table

Expected Resources

Revolving Loan Fund Program Income

The city has four economic development subrecipient contracts, with each agency having a CDBG funded revolving loan fund (RLF). These funds are economic development loan repayments that are collected and retained by the agency and are then reused for new CDBG eligible loans. The city does not receipt the subrecipient’s RLF program income into HUD’s Integrated Disbursement and Information System and these funds are reported in the annual report to HUD. For 2017, the city anticipates that these four RLFs will receive \$546,415 of program income; these funds are included in the CDBG Table 1 – Expected Resources Priority Table under the column: Program Income. These dollars are not included in the 2017 AP-35 Project totals.

Budget Contingency Provisions

Anticipated resources to support the 2017 Consolidated Plan activities include the following: entitlement award allocations from HUD; program income funds in the form of housing loan repayments, economic development loan repayments and miscellaneous program income; carryover of unused prior year funds; and reserve funds held for contingencies.

The 2017 Annual Action Plan, subject to citizen participation review and comments, contains revenue estimates based upon historical trends and current economic considerations. In accordance with past HUD guidance, the final document must be revised and submitted to HUD after actual 2017 award allocations are released. Each year, the city’s actual HUD entitlement awards are often not known until well into the following year. This contingency provision for

the four entitlement grant budgets allows the city to finalize HUD's grant application requirements in a timely manner, thus allowing the city to incur pre-award costs.

For the CDBG program, the City of Columbus anticipates program income, carryover funds, and funds held in reserve will be sufficient to offset any shortfall in the difference between the estimated entitlement award and the actual allocation, such that specific CDBG project budgets will not be affected. In the extreme scenario where program income, carryover funds, and reserve funds are insufficient to absorb an entitlement award reduction, proportional reductions will be made to activity budgets. Should entitlement awards be 20% higher than estimated, the city will revise the budget and go through citizen participation requirements as found in the 2015-2019 Citizen Participation Plan. The city will also be transferring revolving loan funds, as needed, in order to provide adequate funding of 2017 CDBG programs.

For HOME, HOPWA and ESG programs, activity budgets will be revised proportionately to reflect the actual entitlement awards.

At any time during the year, the city can always revise these budgets, as needed, through a budget process that conforms to the citizen participation process.

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

The creation and maintenance of affordable housing requires the use of both government and private financing and the encouragement of cooperation between the private non-profit, for-profit and the public sector. To the greatest extent practicable, available federal, state and local public and private sector resources are leveraged to generate the maximum benefit from housing activities.

In 2015, the city issued \$5.1 million in city bonds for housing activities. In 2016, the city issued \$3 million in city bond funds for housing preservation activities, \$500,000 for the Home Safe and Sound critical home repair housing program, \$1.1 million for Roof Replacement and \$2 million for the redevelopment of Poindexter Village. At this time, for 2017, \$2,000,000 in bond funding has been issued for the Home Safe and Sound program. In 2016, HUD awarded the city 3.0 million in Lead Hazard Reduction Demonstration Program funds and \$400,000 in Healthy Homes funding. With these grants the Department of Development is partnering with Columbus Public Health by including Healthy Homes work in addition to the lead abatement activities.

CDBG funds are often utilized to provide assistance for business growth and development. There are many allowable uses of the funds including payroll assistance, working capital, purchase of equipment and machinery and renovation of an existing business. Federal funds, provided through a loan or grant, are used to leverage other financial sources and fully fund the project. This additional funding may be provided by the business owner or other public and private partners that may include other city funding sources, Franklin County, the State of Ohio or other financial institutions.

In 2015 Housing Opportunities for Persons with AIDs (HOPWA) Project Sponsors leveraged more than \$3.0 million from numerous resources. This included dollars from FEMA, United Way, Ryan White Parts A, B, and C, and other grants. All medical case management services are leveraged to ensure all clients are able to access medical care and other supportive services.

Each year, the city is required to provide a 25% match for all HOME grant expenditures. Any excess match can be carried over to the next federal fiscal year. Annually, the city generates match contributions from a variety of sources including HOME match generated from multiple Affordable Housing Trust funded projects. At the end of the federal fiscal year 2015, the city had an excess HOME match balance of \$60,556,952 that will carry over for use in future years. The HOME match is documented each year in the City of Columbus annual performance evaluation report (CAPER).

The Emergency Solutions Grant program requires a 100% match from the City of Columbus. In 2017, the city anticipates using \$350,000 in capital funds to assist in funding repairs to emergency shelters in the city and anticipates using \$2,872,304 of general fund “safety net” monies to assist emergency shelters.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

The City of Columbus maintains a land bank which acquires parcels and structures through tax foreclosure and Neighborhood Stabilization Program (NSP) funded acquisitions. The land bank has also received demolition funds through NSP, the Ohio Attorney General and the Hardest Hit funds. These cleared sites can then be put to more productive use through low cost acquisition and redevelopment.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives

Goals Summary Information

| Sort Order | Goal Name | Start and End Year | Category | Needs Addressed | Goal Outcome Indicator |
|------------|--|--------------------|---|---|--|
| 1 | Assist low to moderate income owner-occupied homes | 2017 | Affordable Housing | Affordable Housing Preservation and Development | Homeowner Housing Rehabilitated: 700 Household Housing Units (CDBG AHOP) |
| 2 | Preserve and expand affordable housing | 2017 | Affordable Housing | Affordable Housing Preservation and Development Housing Options for Elderly Residents | Rental units constructed: 140 Household Housing Units Rental units rehabilitated: 10 Household Housing Units Homeowner Housing Added: 12 Household Housing Units Homeowner Housing Rehabilitated: 3 Household Housing Units Direct Financial Assistance to Homebuyers: 60 Households Assisted TBRA/Rapid Rehousing 175 (HOME AHOP) |
| 3 | Ensure safe and sanitary property conditions | 2017 | Non-Housing Community Development | Safe and Sanitary Housing | Housing Code Enforcement/Foreclosed Property Care: 3320 Household Housing Units (Code Enforcement & Environmental Nuisance) |
| 4 | Provide housing for special needs populations | 2017 | Affordable Housing Non-Homeless Special Needs | Supportive Service Housing for Special Needs | Public Service Activities other than LM income housing benefit: 1,230 (Rebuilding Lives-supportive services) Other special needs housing is included in goal #'s2, 16 & 17. |

| Sort Order | Goal Name | Start and End Year | Category | Needs Addressed | Goal Outcome Indicator |
|------------|--|--------------------|--|--|--|
| 5 | Provide housing assistance to elderly residents | 2017 | Affordable Housing Non-Homeless Special Needs | Housing Options for Elderly Residents | No funding provided for this goal in 2017. Elderly housing is included in goal # 2. |
| 6 | Provide homebuyer education and assistance | 2017 | Affordable Housing | Affordable Housing Preservation and Development | Public service activities for Low/Moderate Income Housing Benefit: 50 Persons Assisted |
| 7 | Ensure equal access to housing | 2017 | Affordable Housing Public Housing Fair Housing | Equal Access to Housing | Public service activities other than Low/Moderate Income Housing Benefit: 1,000 Persons Assisted |
| 8 | Housing for groups ineligible for public housing | 2017 | Affordable Housing Non-Homeless Special Needs | Affordable Housing Preservation and Development | No funding provided for this goal in 2017 |
| 9 | Foster business expansions in areas of need | 2017 | Non-Housing Community Development | Economic and Community Development Self-sufficiency of Low Income Residents | Facade treatment/business building rehabilitation: 11 Businesses Jobs created/retained: 35 Jobs Businesses assisted: 185 Businesses Assisted |
| 10 | Identify locations for economic reinvestment | 2017 | Non-Housing Community Development | Economic and Community Development | Combined with goal # 9. |
| 11 | Foster development of skills for residents in need | 2017 | Non-Housing Community Development | Self-sufficiency of Low Income Residents | No funding provided for this goal in 2017 |

| Sort Order | Goal Name | Start and End Year | Category | Needs Addressed | Goal Outcome Indicator |
|------------|--|--------------------|---|--|--|
| 12 | Provide clean lots for redevelopment/green space | 2017 | Non-Housing Community Development | Self-sufficiency of Low Income Residents | No CPD funds used for these activities. |
| 13 | Provide educational/recreational youth programs | 2017 | Non-Housing Community Development | Youth Recreation and Education Opportunities | Public service activities other than Low/Moderate Income Housing Benefit: 740 Persons Assisted |
| 14 | Decrease the incidence of STIs | 2017 | Non-Homeless Special Needs Public Health | Economic and Community Development | Public service activities other than Low/Moderate Income Housing Benefit: 1300 Persons Assisted |
| 15 | Reduce the infant mortality rate | 2017 | Non-Homeless Special Needs Public Health | Economic and Community Development | Public service activities other than Low/Moderate Income Housing Benefit: 130 |
| 16 | Provide housing access for persons with HIV/AIDS | 2017 | Affordable Housing Non-Homeless Special Needs | Supportive Housing for Persons with HIV/AIDS | Tenant-based rental assistance / Rapid Rehousing: 99 Households Assisted Homelessness Prevention: 20 Persons Assisted HIV/AIDS Housing Operations: 20 Household Housing Unit |
| 17 | Increase access to housing and emergency shelter | 2017 | Affordable Housing Homeless | Homeless Facilities and Services | Overnight/Emergency Shelter/Transitional Housing Beds added: 4000 Beds Rapid Rehousing: 2000 |
| 18 | Improve access to healthy food | 2017 | Non-Housing Community Development | Economic and Community Development | No funding provided for this goal in 2017 |
| 19 | Improve pedestrian accessibility | 2017 | Non-Housing Community Development | Public Improvement and Infrastructure | No funding provided for this goal in 2017 |

| Sort Order | Goal Name | Start and End Year | Category | Needs Addressed | Goal Outcome Indicator |
|------------|--|--------------------|----------------|---|--|
| 20 | Collaborate with CMHA on public housing activities | 2017 | Public Housing | Affordable Housing Preservation and Development | No funding provided for this goal in 2017 |
| 21 | Program Management | | All | | Other. Public Service activities for low/mod income housing-375 persons assisted. (Relocation) Other: Staffing in support of housing, homeless and economic development programs. |

Table 2 – Consolidated Plan Goals Summary

Goal Descriptions

| | | |
|---|-------------------------|---|
| 1 | Goal Name | Assist low to moderate income owner-occupied homes |
| | Goal Description | Funds will be used to allow low and moderate income owner-occupied households to remain in their homes in a safe and sound environment. |
| 2 | Goal Name | Preserve and expand affordable housing |
| | Goal Description | Funds will be used for programs and activities that are dedicated to the preservation and expansion of healthy and affordable housing. |

| | | |
|---|-------------------------|--|
| 3 | Goal Name | Ensure safe and sanitary property conditions |
| | Goal Description | Funds will be used to clean up blighted structures and properties to ensure that vacant, abandoned, or neglected properties do not pose health, safety, or financial threats to residents and communities. |
| 4 | Goal Name | Provide housing for special needs populations |
| | Goal Description | Funds will be used to provide housing with supportive services that meet the needs of special needs populations. Special Needs populations, such as persons with mental, physical and/developmental disabilities, veterans, persons addicted to alcohol or other drugs, and persons released from prison often have housing and supportive service needs that are unique to their circumstance. Connecting these individuals to the appropriate supportive services often increases the likelihood that they will remain in safe and stable housing. |
| 5 | Goal Name | Provide housing assistance to the elderly residents |
| | Goal Description | Funding will be used for programs that provide housing assistance to elderly, such as minor home repairs, modifications that enable accessibility, and other activities that provide the elderly safe and suitable living conditions, more housing options, and the opportunity to age in place. |
| 6 | Goal Name | Provide homebuyer education and assistance |
| | Goal Description | Funds will be used on programs and activities that equip homebuyers with skills and knowledge for successful homeownership. |
| 7 | Goal Name | Ensure equal access to housing |
| | Goal Description | Funds will be used for programs that work to ensure that all residents have equal opportunities to access safe, sanitary, and affordable housing and that no population should experience disproportionately greater needs for, or barriers to, housing. Funds will be used to support and further fair housing laws and standards. |
| 8 | Goal Name | Housing for groups ineligible for public housing |
| | Goal Description | The purpose of this goal is to increase housing options for groups ineligible for public housing. Certain populations, such as undocumented immigrants, persons released from jail/prison, and registered sex offenders may not be eligible for public housing and may experience additional barriers to securing affordable housing. |

| | | |
|----|-------------------------|--|
| 9 | Goal Name | Foster business expansions in areas of need |
| | Goal Description | Funds will be used to provide support to ongoing efforts to revitalize business districts in neighborhoods of economic need. The revitalization of business districts grows the local economy, increases tax revenues, and can provide employment opportunities for residents living in low to moderate income areas. |
| 10 | Goal Name | Identify locations for economic reinvestment |
| | Goal Description | Funds will be used to identify low to moderate income neighborhoods that lack access to places of employment, grocery stores, and other necessary business services. Funds support the revitalization of business districts in these neighborhoods to provide essential business services to these areas. |
| 11 | Goal Name | Foster development of skills for residents in need |
| | Goal Description | Funds will be used for programs that foster workforce development opportunities that close the skills gap for low to moderate income residents. This includes programs that have a long-range goal of helping low and moderate income families begin to move out of poverty. |
| 12 | Goal Name | Provide clean lots for redevelopment/green space |
| | Goal Description | The City of Columbus is dedicated to ensuring that its communities provide residents a high quality of life. Funds will be used for city programs that are designed to restore city-owned vacant land and properties to productive use to ensure that they do not negatively affect the communities in which they are found. |
| 13 | Goal Name | Provide educational/recreational youth programs |
| | Goal Description | The purpose of this goal is to provide educational and recreational opportunities to youth through after-school and summer activities and other programs. |
| 14 | Goal Name | Decrease the incidence of STIs |
| | Goal Description | The purpose of this goal is to support programs that decrease the incidence of STI's by increasing the health management skills of the most vulnerable populations through a continuum of sexual health education, diagnostic and treatment services targeting low income uninsured/underinsured persons and households. |

| | | |
|----|-------------------------|---|
| 15 | Goal Name | Reduce the infant mortality rate |
| | Goal Description | The purpose of this goal is support of programs and activities that reduce the infant mortality rate and improve birth outcomes, preventing low birth weight and premature births. |
| 16 | Goal Name | Provide housing access for persons with HIV/AIDS |
| | Goal Description | Funds will be used to provide supportive housing services that meet the needs of persons living with HIV/AIDS (PLWHA). The goal within HIV Prevention and Care is to diagnose all PLWHA, so that they know their status. Then, link these individuals to consistent, high-quality medical care, so that they can achieve viral suppression. Once an individual is virally suppressed, the chance of them spreading the infection is substantially reduced, leading to fewer new infections. |
| 17 | Goal Name | Increase access to housing and emergency shelter |
| | Goal Description | Funds will be used to support ongoing efforts to provide homelessness prevention and homeless services. The Community Shelter Board along with its partner agencies are designing and implementing a transformational new system designed to move single adults more quickly into stable housing, stop repeat homelessness, and add more capacity when overflow demands are high to make sure everyone who needs shelter is able to get it. |
| 18 | Goal Name | Improve access to healthy food |
| | Goal Description | Funds will be used to ensure that low to moderate income households have adequate access to healthy food options. |
| 19 | Goal Name | Improve pedestrian accessibility |
| | Goal Description | Funds will be used to maintain and improve infrastructure that provides greater pedestrian accessibility and movement. |
| 20 | Goal Name | Collaborate with CMHA on public housing activities |
| | Goal Description | The purpose of this goal is to ensure collaboration and cooperation between the City of Columbus and CMHA on the redevelopment of public housing sites and units. |

| | | |
|----|------------------|---|
| 21 | Goal Name | Program Management |
| | Goal Description | Staffing in support of housing, homeless and economic development programs. |

Table 3 – Goal Descriptions

Estimate the number of extremely low-income, low-income, and moderate-income families to whom the jurisdiction will provide affordable housing as defined by HOME 91.215(b)

The estimate for the number of affordable housing units to be provided in 2017 is:

- 140 new build rental units
- 10 rehabilitated rental units
- 12 new build homeowner units
- 703 rehabilitated homeowner units
- 60 households will receive downpayment assistance
- 175 households will be served by accessing tenant-based rental assistance.

Projects

AP-35 Projects – 91.220(d)

Introduction

Given the limited nature of resources, the city prioritizes the needs identified through the Consolidated Planning process to direct the allocation of funds in a manner that maximizes community impact. Needs were prioritized in a Strategic Planning session during which the results of the Needs Assessment and Market Analysis were shared. This information was used to determine priority needs and develop the Strategic Plan Goals. Through the city's budgeting process the following projects were funded to implement the Strategic Plan Goals.

Projects

| # | Project Name | Funding |
|----|---|-----------|
| 1 | 2017 CDBG Affordable Housing Opportunity Fund | 1,077,155 |
| 2 | 2017 Housing Activity Delivery | 354,003 |
| 3 | 2017 Housing Development and Financing | 155,116 |
| 4 | 2017 Homeowner Assistance Staff | 891,051 |
| 5 | 2017 Homebuyer Counseling | 72,604 |
| 6 | 2017 Community Development Collaborative | 45,000 |
| 7 | 2017 Fiscal Office Rehabilitation | 193,908 |
| 8 | 2017 Loan Servicing - Housing | 80,000 |
| 9 | 2017 Land Bank | 270,637 |
| 10 | 2017 Environmental Nuisance | 99,559 |
| 11 | 2017 Code Enforcement | 967,592 |
| 12 | 2017 Relocation Services | 105,573 |
| 13 | 2017 Neighborhood and Agency Program | 318,339 |
| 14 | 2017 Rebuilding Lives | 71,029 |
| 15 | 2017 AIDS Housing Program | 18,179 |
| 16 | 2017 Fair Housing Contract | 105,456 |
| 17 | 2017 Continuum of Care | 10,000 |
| 18 | 2017 Fiscal Office | 66,773 |
| 19 | 2017 Economic Development Loans | 230,974 |
| 20 | 2017 Business Development Office | 234,308 |
| 21 | 2017 Economic Development Loans Contract Mgt. | 230,974 |
| 22 | 2017 Neighborhood Commercial Development | 633,211 |
| 23 | 2017 Loan Servicing - Economic Development | 12,000 |
| 24 | 2017 Pregnancy Support | 51,626 |
| 25 | 2017 Sexual Health Awareness | 112,789 |
| 26 | 2017 Capital Kids | 313,293 |

| # | Project Name | Funding |
|----|--|-----------|
| 27 | 2017 City Recreation Facilities Program Staffing | 261,179 |
| 28 | 2017 School's Out Program | 138,031 |
| 29 | 2017 Grants Management - | 485,464 |
| 30 | 2017 HOME Affordable Housing Opportunity Fund | 2,650,442 |
| 31 | 2017 HOME CHDO Operating Support | 160,389 |
| 32 | 2017 CHDO Set Aside | 481,167 |
| 33 | 2017 HOME Administrative | 365,777 |
| 34 | 2017 Emergency Solutions Grant | 580,931 |
| 35 | 2017 HOPWA | 859,524 |
| | | |

Table 4 – Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

Generally speaking, the CDBG, HOME, ESG and HOPWA funds will continue to fund the same programs as in 2016. In 2017, 63% of the city CPD funding will be used to support 17 housing and homeless programs. Eighteen percent of CDBG funds will be used to support economic development and public service programs. There is a great need for the rehabilitation of both owner and renter-occupied housing in the City of Columbus. The city has a large and growing inventory of vacant and abandoned housing units that could be returned to the market if they were rehabilitated. Along with the need for large-scale intensive rehabilitation, there is a large demand for repair assistance. Currently the demand for housing rehabilitation and repair services far outpaces available funding.

AP-38 Project Summary

Project Summary Information

| | | | |
|---|--|---|--------------------------|
| 1 | Project Name | 2016 CDBG Affordable Housing Opportunity Fund | CDBG: \$1,077,155 |
| | Goals Supported | Assist low to moderate income owner-occupied homes | |
| | Needs Addressed | Affordable Housing Preservation and Development Safe and Sanitary Housing Supportive Service Housing for Special Needs Population | |
| | Description | There are four programs funded under the CDBG Affordable Housing Opportunity Fund. The Home Owner Assistance Program provides home repair loans and grants to low and moderate income homeowners not to exceed \$40,000. The Home Modification Program provides up to \$25,000 in grants to low and moderate income homeowners and rental properties to make accessibility modifications. The Chores Program provides up to \$1,000 in minor home maintenance grants to income eligible homeowners. The Emergency Repair Program provides up to \$7,500 in grants to very low income homeowners for critical repairs. | |
| | Target Date | 12/31/2017 | |
| | Estimate the number and type of families that will benefit from the proposed activities | It is estimated that 700 people, with income levels at very low, low and moderate, will be served. By program, these accomplishment goals are: Homeowner Assistance: 10 homes, Home Modification: 10 homes, Chores: 250 units and Emergency Repair: 430 units. Some special needs populations, including seniors and households with a disabled member, are included in this estimate. | |
| | Location Description | City of Columbus | |
| | Planned Activities | Home repair and rehabilitation activities to address code violations, including accessibility modifications, emergency repairs, and the prevention of vacant property. | |
| 2 | Project Name | 2017 Housing Activity Delivery | CDBG: \$354,003 |
| | Goals Supported | Program Management | |
| | Needs Addressed | Affordable Housing Preservation and Development Safe and Sanitary Housing Supportive Service Housing for Special Needs Housing Options for Elderly Residents Equal Access to Housing | |

| | | | |
|---|--|--|------------------------|
| | Description | Funding for the Housing Administrative Staff. Staff is responsible for the administration of all housing programs including the Residential Tax Incentive Program. | |
| | Target Date | 12/31/2017 | |
| | Estimate the number and type of families that will benefit from the proposed activities | This funding is for staffing costs. | |
| | Location Description | City of Columbus | |
| | Planned Activities | Staffing | |
| | | | |
| 3 | Project Name | 2017 Housing Development and Financing | CDBG: \$155,116 |
| | Goals Supported | Program Management | |
| | Needs Addressed | Affordable Housing Preservation and Development Safe and Sanitary Housing | |
| | Description | Staff and expenses to implement the Homeownership Development Program, the Residential Tax Incentive Program and to manage loan assets. | |
| | Target Date | 12/31/2017 | |
| | Estimate the number and type of families that will benefit from the proposed activities | This funding is for staffing costs. | |
| | Location Description | City of Columbus | |
| | Planned Activities | Staffing expenses for program implementation. | |
| | | | |
| 4 | Project Name | 2017 Homeowner Assistance | CDBG: \$891,051 |
| | Goals Supported | Program Management | |
| | Needs Addressed | Affordable Housing Preservation and Development | |
| | Description | Staff implements the Homeownership Assistance Program, Home Modification Program, Emergency Repair and Chores Programs. Staff also performs construction draw inspections for Homeownership Development, Rental Housing Production and Rental Rehabilitation Programs. | |

| | | | |
|---|--|--|-----------------------|
| | Target Date | 12/31/2017 | |
| | Estimate the number and type of families that will benefit from the proposed activities | This funding is for staffing costs. | |
| | Location Description | City of Columbus | |
| | Planned Activities | Implementation costs for Homeownership Rehabilitation Programs, Home Modification Program, Chores (home maintenance for seniors), Deaf Services and city funded Home Safe and Sound and Roof Replacement Programs. | |
| 5 | Project Name | 2017 Homebuyer Counseling | CDBG: \$72,604 |
| | Goals Supported | Provide homebuyer education and assistance | |
| | Needs Addressed | Affordable Housing Preservation and Development Safe and Sanitary Housing Self-sufficiency of Low Income Residents | |
| | Description | Funding for contracts with HUD approved Housing Counseling Agencies for the provision of homebuyer and homeowner counseling. | |
| | Target Date | 12/31/2017 | |
| | Estimate the number and type of families that will benefit from the proposed activities | 50 households at very low, low and moderate income levels will complete course, with instruction on the acquisition of a home and the ability to prevent foreclosure. | |
| | Location Description | City of Columbus | |
| | Planned Activities | Homeowner counseling, financial fitness and foreclosure prevention services. | |
| 6 | Project Name | 2017 Community Development Collaborative | CDBG: \$45,000 |
| | Goals Supported | Program Management | |
| | Needs Addressed | Affordable Housing Preservation and Development Provide Housing for Special Needs Populations | |

| | | | |
|---|--|---|------------------------|
| | Description | The Community Development Collaborative is a non-profit organization that provides leadership, financial support, training and direct technical assistance to Columbus's neighborhood based community development corporations. The City of Columbus, Franklin County and private organizations join together to contract with the Collaborative to provide operating support and technical assistance. | |
| | Target Date | 12/31/2017 | |
| | Estimate the number and type of families that will benefit from the proposed activities | This is a capacity building project. Numbers are reported under CHDO Set-a-side. | |
| | Location Description | City of Columbus | |
| | Planned Activities | Community Development Corporation capacity building. | |
| | | | |
| 7 | Project Name | 2017 Fiscal Office Rehabilitation | CDBG: \$193,908 |
| | Goals Supported | Program Management | |
| | Needs Addressed | Affordable Housing Preservation and Development | |
| | Description | The Fiscal Rehabilitation unit is responsible for budget preparation, quarterly reviews, contract payments and accounts payable for the housing rehabilitation program. | |
| | Target Date | 12/31/2017 | |
| | Estimate the number and type of families that will benefit from the proposed activities | This funding is for staffing costs. | |
| | Location Description | City of Columbus | |
| | Planned Activities | Budget preparation, quarterly reviews, contract payments and accounts payable. | |
| | | | |
| 8 | Project Name | 2017 Loan Servicing - Housing | CDBG: \$80,000 |
| | Goals Supported | Program Management | |
| | Needs Addressed | Affordable Housing Preservation and Development | |
| | Description | Funds provide for a loan servicing contract that will assist in the administration of the city's housing loan portfolio. | |
| | Target Date | 12/31/2017 | |

| | | | |
|----|--|---|------------------------|
| | Estimate the number and type of families that will benefit from the proposed activities | | |
| | Location Description | City of Columbus | |
| | Planned Activities | Contract with loan servicing provider. | |
| | | | |
| 9 | Project Name | 2017 Land Bank | CDBG: \$270,637 |
| | Goals Supported | Program Management | |
| | Needs Addressed | Affordable Housing Preservation and Development | |
| | Description | The Land Redevelopment Program allows the city to designate and acquire vacant, abandoned and foreclosed properties for redevelopment or reuse. Structures and land are sold for rehabilitation, demolition or new infill development. The goal of the program is the return of non-productive property into productive neighborhood assets while mitigating blight in neighborhoods. | |
| | Target Date | 12/31/2017 | |
| | Estimate the number and type of families that will benefit from the proposed activities | This funding is for staffing costs. | |
| | Location Description | City of Columbus | |
| | Planned Activities | Staffing expenses. | |
| | | | |
| 10 | Project Name | 2017 Environmental Nuisance | CDBG: \$259,559 |
| | Goals Supported | Ensure safe and sanitary property conditions | |
| | Needs Addressed | Safe and Sanitary Housing | |
| | Description | Staff secures, mows, and cleans lots for the city Land Bank, as well as securing vacant properties for Code Enforcement. Environmental Specialists clean and mow private parcels when owners have not complied with violation notices. | |
| | Target Date | 12/31/2017 | |
| | Estimate the number and type of families that will benefit from the proposed activities | 820 parcels will be attended to in low and moderate income areas. | |

| | | | |
|----|--|--|------------------------|
| | Location Description | City of Columbus identified low and moderate income areas. | |
| | Planned Activities | Lawn cutting, solid waste pick up and disposal. | |
| | | | |
| 11 | Project Name | 2017 Code Enforcement | CDBG: \$807,592 |
| | Goals Supported | Ensure safe and sanitary property conditions | |
| | Needs Addressed | Safe and Sanitary Housing | |
| | Description | In addition to educating landlords and tenants on code enforcement policy, the Code Enforcement section performs inspections and issues violation notices where owners or tenants are in violation of City of Columbus housing, zoning, nuisance or health sanitation and safety codes. | |
| | Target Date | 12/31/2017 | |
| | Estimate the number and type of families that will benefit from the proposed activities | 2,500 inspections will be completed in low and moderate income areas. | |
| | Location Description | City of Columbus designated Planning Areas 2, 5, 8 and 12. These low and moderate income areas are designated by the city for this project. | |
| | Planned Activities | Conduct code enforcement inspections and issue violation notices to owners and landlords. Intent is to improve housing and environmental issues. | |
| | | | |
| 12 | Project Name | 2017 Relocation | CDBG: \$105,573 |
| | Goals Supported | Program Management | |
| | Needs Addressed | Affordable Housing Preservation and Development | |
| | Description | Staff reviews all CDBG and HOME activities for compliance with the Federal Uniform Acquisition and Relocation Act. They are responsible for the development and/or reviews of relocation plans, the monitoring of those plans and the provision of technical assistance and training to users of CDBG and HOME funds. Optional relocation assistance is provided to low and moderate income individuals required to vacate units due to code enforcement orders. | |
| | Target Date | 12/31/2017 | |

| | | | |
|----|--|--|------------------------|
| | Estimate the number and type of families that will benefit from the proposed activities | This funding is for staffing costs. 100 low and moderate income families will be provided with relocation services. 375 project reviews will be completed. | |
| | Location Description | City of Columbus | |
| | Planned Activities | Staff will provide project reviews and optional relocation services. | |
| 13 | Project Name | 2017 Neighborhood and Agency Program | CDBG: \$318,339 |
| | Goals Supported | Program Management | |
| | Needs Addressed | Economic and Community Development | |
| | Description | This activity will aid communities in capacity building activities which will allow for needs assessments, goal setting and programs to meet goals related to community development. | |
| | Target Date | 12/31/2017 | |
| | Estimate the number and type of families that will benefit from the proposed activities | This funding is for staffing costs. | |
| | Location Description | City of Columbus | |
| | Planned Activities | Neighborhood planning, Area Commission functional programming to address needs as well as management of community/neighborhood plans. | |
| 14 | Project Name | 2017 Rebuilding Lives | CDBG: \$71,029 |
| | Goals Supported | Provide housing for special needs populations | |
| | Needs Addressed | Safe and Sanitary Housing Supportive Service Housing for Special Needs Homeless facilities and services | |
| | Description | Rebuilding Lives provides permanent supportive housing to homeless men and women. Supportive services consist of coordination of necessary social services for homeless men and referrals for homeless men and women to physical and mental health agencies. This funding assures operations and services for Rebuilding Lives units in Columbus that will benefit 1,230 formerly homeless single adult men and women. CDBG funds are combined with City General funds to assist in the provision of supportive services to residents. | |

| | | | |
|----|--|---|------------------------|
| | Target Date | 12/31/2017 | |
| | Estimate the number and type of families that will benefit from the proposed activities | 1,230 homeless persons will be served. | |
| | Location Description | City of Columbus | |
| | Planned Activities | Contract with the Community Shelter Board for administrative costs. Staff works to provide supportive services to permanent supportive housing units. | |
| | | | |
| 15 | Project Name | 2017 AIDS Housing Program | CDBG: \$59,608 |
| | Goals Supported | Program Management | |
| | Needs Addressed | Supportive Housing for Persons with HIV/AIDS | |
| | Description | This is a staffing activity for the HOPWA grant. The AIDS Housing Program coordinates the federal Housing Opportunities for Persons with AIDS (HOPWA) grant with other HIV related community resources and local homeless and housing services. The HOPWA program provides long term, comprehensive strategies for meeting the housing needs of low-income individuals living with HIV/AIDS, increases access to HIV related medical care and decreases the risk of homelessness. | |
| | Target Date | 12/31/2017 | |
| | Estimate the number and type of families that will benefit from the proposed activities | Accomplishments are reported under the HOPWA program. | |
| | Location Description | Columbus Metropolitan Statistical Area: Franklin, Fairfield, Licking, Pickaway, Madison, Union, Morrow and Delaware counties. | |
| | Planned Activities | Coordination and implementation of the HOPWA Grant. | |
| | | | |
| 16 | Project Name | 2017 Fair Housing Contract | CDBG: \$105,456 |
| | Goals Supported | Ensure equal access to housing | |
| | Needs Addressed | Affordable Housing Preservation and Development Equal Access to Housing | |

| | | | |
|----|--|---|-----------------------|
| | Description | Funds are provided for administrative costs to the Columbus Urban League (CUL) to enable them to provide fair housing services to the residents of the city. These services include increasing the awareness of fair housing issues, fair housing barrier elimination, housing discrimination redress and preparation and implementation of the Fair Housing Action Plan. | |
| | Target Date | 12/31/2017 | |
| | Estimate the number and type of families that will benefit from the proposed activities | 1,000 low and moderate income households will be served. | |
| | Location Description | City of Columbus | |
| | Planned Activities | The contract with the CUL will provide fair housing education and training, the investigation of all alleged housing discrimination complaints, coordinate and conduct housing discrimination testing and affirmative marketing monitoring on HOME projects and conduct homebuyer/homeownership education classes. | |
| 17 | Project Name | 2017 Continuum of Care | CDBG: \$10,000 |
| | Goals Supported | Program Management | |
| | Needs Addressed | Homeless Facilities and Services | |
| | Description | Through a contract with the Community Shelter Board (CSB), the city provides funding for the preparation and submission of the Continuum of Care funding application. This supports the city's efforts to provide housing units to homeless individuals. | |
| | Target Date | 12/31/2017 | |
| | Estimate the number and type of families that will benefit from the proposed activities | Contract for professional services. This project provides administrative funding for the preparation of the Continuum of Care Application. | |
| | Location Description | City of Columbus | |
| | Planned Activities | Professional services for the preparation and submission of the annual Continuum of Care funding application. | |
| 18 | Project Name | 2017 Fiscal Office | CDBG: \$66,773 |
| | Goals Supported | Program Management | |

| | | | |
|----|--|--|------------------------|
| | Needs Addressed | Affordable Housing Preservation and Development Economic and Community Development | |
| | Description | The Fiscal Office is responsible for all financial record-keeping functions, including budget preparation, quarterly financial reviews, contract payments, legislation processing and accounts payable. | |
| | Target Date | 12/31/2017 | |
| | Estimate the number and type of families that will benefit from the proposed activities | This funding is for staffing costs. | |
| | Location Description | City of Columbus | |
| | Planned Activities | See above description | |
| | | | |
| 19 | Project Name | 2017 Economic Development Loans | CDBG: \$376,736 |
| | Goals Supported | Foster business expansions in areas of need | |
| | Needs Addressed | Economic and Community Development | |
| | Description | The Economic Development Loan Program provides loans to emerging and small businesses for the purpose of business development and job creation. The city contracts with four subrecipients: the Economic and Community Development Institute, Community Capital Development Corporation, Finance Fund and Increase CDC. Loans are provided for working capital and business development. | |
| | Target Date | 12/31/2017 | |
| | Estimate the number and type of families that will benefit from the proposed activities | 35 low or moderate income level individuals/families will benefit as a result of job creation activities. | |
| | Location Description | City of Columbus | |
| | Planned Activities | Activities include training and or seminars to address the needs of the business. | |
| | | | |
| 20 | Project Name | 2017 Business Development Office | CDBG: \$234,308 |
| | Goals Supported | Foster business expansions in areas of need | |
| | Needs Addressed | Economic and Community Development | |

| | | | |
|----|--|---|------------------------|
| | Description | The Business Development Office serves the business community by seeking to encourage growth of existing businesses and attract new businesses to the Columbus community. This is accomplished through the use of a number of incentive tools including real property incentives, jobs growth incentives, jobs tax credits, capital improvements, employment assistance and financial assistance that will assist 150 businesses. | |
| | Target Date | 12/31/2017 | |
| | Estimate the number and type of families that will benefit from the proposed activities | Business assistance activity. | |
| | Location Description | City of Columbus | |
| | Planned Activities | This project funds staff positions that will assist 150 businesses through outreach. | |
| | | | |
| 21 | Project Name | Economic Development Loans Contract Management | CDBG: \$230,974 |
| | Goals Supported | Program Management | |
| | Needs Addressed | Economic and Community Development | |
| | Description | Staff manages the four subrecipient contracts that provide loans to emerging and small businesses in order to create jobs. The office also services all economic development loans closed prior to 2004. | |
| | Target Date | 12/31/2016 | |
| | Estimate the number and type of families that will benefit from the proposed activities | Staffing costs for management of economic development loans. | |
| | Location Description | City of Columbus | |
| | Planned Activities | Activities include payoffs, loan subordinations, forbearance agreements, delinquencies and legal action. | |
| | | | |
| 22 | Project Name | 2017 Neighborhood Commercial Development | CDBG: \$633,211 |
| | Goals Supported | Foster business expansions in areas of need | |
| | Needs Addressed | Economic and Community Development | |

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|--|--|--|--|
| | Description | Neighborhood Commercial Development staff implements the initiatives of the Neighborhood Support Fund (NSF). This fund supports neighborhood based organizations within the Neighborhood Commercial Revitalization (NCR) areas. These organizations develop and implement economic development projects, initiatives and services. | |
| | Target Date | 12/31/2017 | |
| | Estimate the number and type of families that will benefit from the proposed activities | Neighborhood based economic development activities. | |
| | Location Description | City of Columbus designated blight areas. | |
| | Planned Activities | This funding is for city staff and contracts with neighborhood based organizations. 35 businesses will be assisted and 11 businesses will receive building façade treatment/rehabilitation. | |

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|----|--|---|-----------------------|
| 24 | Project Name | 2017 Loan Servicing - Economic Development | CDBG: \$12,000 |
| | Goals Supported | Program Management | |
| | Needs Addressed | Economic and Community Development | |
| | Description | Funds provide for a loan servicing contract that assists in the administration of the city's economic development loan portfolio. | |
| | Target Date | 12/31/2017 | |
| | Estimate the number and type of families that will benefit from the proposed activities | | |
| | Location Description | City of Columbus | |
| | Planned Activities | Contract with loan servicing provider. | |

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|----|------------------------|---|-----------------------|
| 25 | Project Name | 2017 Pregnancy Support | CDBG: \$51,626 |
| | Goals Supported | Reduce the infant mortality rate | |
| | Needs Addressed | Economic and Community Development | |
| | Description | This program will provide monthly face to face home visits to high risk pregnant women residing in the City of Columbus. These women will be followed during their pregnancy and through the baby's first year to assure positive pregnancy and infant health outcomes. | |
| | Target Date | 12/31/2017 | |

| | | | |
|-----------|--|--|------------------------|
| | Estimate the number and type of families that will benefit from the proposed activities | 130 women that are at or below 150% of the federal poverty level will be assisted. | |
| | Location Description | City of Columbus | |
| | Planned Activities | Activities include but are not limited to: Identifying and reinforcing risk reduction behaviors, facilitating entry into prenatal care, coordination of services with other service organizations, providing reinforcement of education (i.e. safe sleep, birth spacing, smoking cessation), providing appropriate referrals and follow-up for social service needs such as housing, material resources, linkages to health care and social service agencies; appointment verification and documentation of compliance with appointments (e.g., Prenatal, WIC and Medicaid). | |
| 26 | Project Name | 2017 Sexual Health Awareness | CDBG: \$71,360 |
| | Goals Supported | Decrease the incidence of STIs | |
| | Needs Addressed | Economic and Community Development | |
| | Description | Funding will support the Sexual Health Awareness Program, which seeks to prevent sexually transmitted infections (including HIV) and unplanned pregnancies. | |
| | Target Date | 12/31/2017 | |
| | Estimate the number and type of families that will benefit from the proposed activities | 1,300 persons will be screened for HIV, syphilis, chlamydia and gonorrhea. 100 pregnancy tests will be conducted. Screening efforts will focus on low-income persons less than 25 years of age. | |
| | Location Description | Columbus City High Schools and community-based agencies in the city. | |
| | Planned Activities | Activities include education, as well as screening, treatment and referral services. Special focus is given to low-income youth in rendering these services. | |
| 27 | Project Name | 2017 Capital Kids | CDBG: \$313,293 |
| | Goals Supported | Provide educational/recreational youth programs | |
| | Needs Addressed | Youth Recreation and Education Opportunities | |
| | Description | The Capital Kids program incorporates trained staff, state of the art technology, high expectations and high performance standards to gauge student's academic achievement while providing participants a safe place to learn and play when school is out. Strong family involvement is required in order to reach 140 households offered in four community recreation centers. | |

| | | | |
|------------------------|--|--|----------------------------------|
| | Target Date | 12/31/2017 | |
| | Estimate the number and type of families that will benefit from the proposed activities | 140 low income students will benefit from this program. | |
| | Location Description | City of Columbus | |
| | Planned Activities | After school programs to provide a safe place to learn and play. | |
| 28 | Project Name | 2017 City Recreation Facilities Program Staffing | CDBG: \$261,179 |
| | Goals Supported | Provide educational/recreational youth programs | |
| | Needs Addressed | Youth Recreation and Education Opportunities | |
| | Description | The designated community center programs provide participants with a safe and fun place to learn and play. Children and adults are provided with a variety of affordable programs designed to enhance their leisure time, increase their social skills and improve their fitness level. | |
| | Target Date | 12/31/2017 | |
| | Estimate the number and type of families that will benefit from the proposed activities | 300 individuals will benefit from this project. | |
| | Location Description | City of Columbus | |
| | Planned Activities | Recreational programs to provide a safe place to learn and play | |
| | 29 | Project Name | 2017 School's Out Program |
| Goals Supported | | Provide educational/recreational youth programs | |
| Needs Addressed | | Youth Recreation and Education Opportunities | |
| Description | | School's Out provides a camp for children ages 6 to 14 years that operates during the summer and winter when school is not in session. The program is designed to benefit the children of working parents offering a day long, well supervised program that allows children to take part in a variety of recreational, cultural and physical fitness activities. | |
| Target Date | | 12/31/2017 | |

| | | | |
|----|--|---|--------------------------|
| | Estimate the number and type of families that will benefit from the proposed activities | 300 low income children will benefit from this program. | |
| | Location Description | City of Columbus | |
| | Planned Activities | Programs will provide a safe place for children to learn and play. | |
| 30 | Project Name | 2017 Grants Management | CDBG: \$485,464 |
| | Goals Supported | Program Management | |
| | Needs Addressed | Affordable Housing Preservation and Development Economic and Community Development | |
| | Description | The staff of the Grants Management Office administers the Community Development Block Grant, Emergency Solutions Grant, HOME, and Housing Opportunities for Persons with AIDS federal grant programs. | |
| | Target Date | 12/31/2017 | |
| | Estimate the number and type of families that will benefit from the proposed activities | This is an administrative activity. | |
| | Location Description | City of Columbus | |
| | Planned Activities | Activities include budget development, financial resource management, program monitoring, technical assistance, regulatory compliance, completion of environmental reviews, loan servicing, prevailing wage compliance, eligibility issues and preparation of required federal reports. | |
| | Project Name | 2017 HOME Affordable Housing Opportunity Program | HOME: \$2,650,442 |
| | Goals Supported | Preserve and expand affordable housing | |
| | Needs Addressed | Affordable Housing Preservation and Development Safe and Sanitary Housing Supportive Service Housing for Special Needs Housing Options for Elderly Residents | |

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|----|--|--|
| 31 | Description | HOME funds are provided for the Rental Housing Production and Preservation Program to provide gap financing to developers and owner/investors to acquire and/or construct new or rehabilitate existing rental housing; Homeownership Development to provide gap financing for the development of new infill housing or acquisition/rehabilitation of existing single family homes for sale; Downpayment Assistance to provide forgivable loans to allow first time homebuyers to acquire a home; Rebuilding Lives tenant based rental assistance for the homeless. |
| | Target Date | 12/31/2017 |
| | Estimate the number and type of families that will benefit from the proposed activities | Creation of 140 affordable rental units; 12 homes acquired from development organizations; 60 units acquired by first time homebuyers. All households are low, very low or moderate income. 175 very low income households served with tenant based rental assistance. |
| | Location Description | City of Columbus |
| | Planned Activities | Rental development and preservation, homeownership development downpayment assistance for first time homebuyers, tenant based rental assistance. |

| | | | |
|----|--|--|------------------------|
| 32 | Project Name | 2017 HOME CHDO Operating Support | HOME: \$160,389 |
| | Goals Supported | Program management | |
| | Needs Addressed | Affordable Housing Preservation and Development Safe and Sanitary Housing Supportive Service Housing for Special Needs Housing Options for Elderly Residents | |
| | Description | 5% of the city's HOME allocation is provided in the form of operating funds for city qualified community housing development organizations (CHDOs). The city and Franklin County leverage their operating funds by working with private funders, through the Community Development Collaborative, to provide operating funds as well as capacity building opportunities. | |
| | Target Date | 12/31/2017 | |
| | Estimate the number and type of families that will benefit from the proposed activities | Funding is for operating costs. | |
| | Location Description | City of Columbus | |
| | Planned Activities | Contracts for operating costs with city qualified CHDOs. Accomplishments reported under CHDO Set-a-Side. | |

| | | | |
|----|--|---|------------------------|
| 33 | Project Name | 2017 CHDO Set Aside | HOME: \$481,167 |
| | Goals Supported | Preserve and expand affordable housing | |
| | Needs Addressed | Affordable Housing Preservation and Development Safe and Sanitary Housing Supportive Service Housing for Special Needs Housing Options for Elderly Residents | |
| | Description | 15% of the city's HOME funds are provided to city certified Community Housing Development Organizations for eligible activities including homeownership and rental development. | |
| | Target Date | 12/31/2017 | |
| | Estimate the number and type of families that will benefit from the proposed activities | 13 very low, low or moderate income families will be served with rental and homeownership housing. | |
| | Location Description | City of Columbus | |
| | Planned Activities | Homeownership and rental development. | |
| 34 | Project Name | 2017 HOME Administrative | HOME: \$365,777 |
| | Goals Supported | Program Management | |
| | Needs Addressed | Affordable Housing Preservation and Development Safe and Sanitary Housing Supportive Service Housing for Special Needs Housing Options for Elderly Residents | |
| | Description | This project funds administrative expenses to implement the HOME Program. Staff manages and administers all HOME funded programs. | |
| | Target Date | 12/31/2017 | |
| | Estimate the number and type of families that will benefit from the proposed activities | Funding is for staffing costs. | |
| | Location Description | City of Columbus | |
| | Planned Activities | Administrative costs. Accomplishments are reported under HOME AHOP and CHDO Set-a-Side programs. | |

| | | | |
|----|--|---|-------------------------|
| 35 | Project Name | 2017 Emergency Solutions Grant | ESG: \$580,931 |
| | Goals Supported | Increase access to housing and emergency shelter | |
| | Needs Addressed | Homeless Facilities and Services | |
| | Description | Emergency Solutions Grant (ESG) funding is used for essential emergency shelter programs that serve single men and women (i.e. maintenance and operation) as well as Direct Housing programs that provide rapid re-housing services and financial assistance for families experiencing homelessness. | |
| | Target Date | 12/31/2017 | |
| | Estimate the number and type of families that will benefit from the proposed activities | An estimated 4,000 very-low and low-income homeless single adults will be served through emergency shelter. An estimated 2,000 very-low and low-income homeless persons in 400 families will be served through the direct housing activities. | |
| | Location Description | City of Columbus | |
| | Planned Activities | Emergency shelters provide access to beds for men and women in Columbus and Franklin County. Beyond providing a secure and clean place to sleep, shelter programs provide access to basic services such as showers, meals, healthcare and material assistance, along with supportive services, referrals to additional supportive services as needed, and crisis assistance. Shelter programs have resource centers that provide internet access, telephones, employment leads, job training resources and other community resources. ESG-funded Direct Housing programs provide services and financial assistance to families exiting emergency shelter programs into their own homes, with the goal of long-term stabilization. | |
| 36 | Project Name | 2017 HOPWA Grant | HOPWA: \$859,524 |
| | Goals Supported | Provide housing access for persons with HIV/AIDS | |
| | Needs Addressed | Supportive Housing for Persons with HIV/AIDS | |
| | Description | The Housing Opportunities for Persons with AIDS (HOPWA) program coordinates the federal HOPWA formula grant program for eight counties in the Columbus Metropolitan Statistical Area (MSA). HOPWA funds will be used to ensure housing assistance resources are maintained and/or expanded and are accessible for income-eligible persons within the MSA who are infected with HIV/AIDS. | |
| | Target Date | 12/31/2017 | |
| | Estimate the number and type of families that will benefit from the proposed activities | HOPWA funding will provide continued TBRA to 99 households, housing case management support services for the TBRA clients, STRMU for 20 clients, and permanent housing placement services for 20 clients. These HOPWA services are for low and moderate income eligible households with at least one household member living with HIV. | |

| | | |
|--|-----------------------------|---|
| | Location Description | Columbus Metropolitan Statistical Area: Delaware, Fairfield, Franklin, Licking, Madison, Morrow, Pickaway and Union counties. |
| | Planned Activities | Tenant based rental assistance, short term rent, mortgage and utility payments, case management support services, permanent housing placement services. |

Table 5 – Project Summaries

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

Geographic Distribution

Most of the CDBG, HOME, HOPWA and ESG programs operate citywide and are geared to benefit primarily low- to moderate-income families. The following CDBG programs do operate in specific and defined areas that have been determined to be either low/moderate income or blighted: Code Enforcement, Environmental Nuisance, Land Redevelopment, City Recreation Facilities Program and Neighborhood Commercial Development. Funds will be strategically allocated to ensure that investments achieve the strategic goals of this plan and meet CDBG national objectives and other programmatic requirements. Accordingly, the city will take a community-driven approach to funding, one that prioritizes investments that provide the greatest increase in quality of life for LMI residents. In this way, investments will be tailored to supplement the specific assets and opportunities of the communities receiving funding.

Rationale for the priorities for allocating investments geographically

See above.

Discussion

HUD CPD resources are provided to programs that operate city-wide as well as in specific geographic areas. The city has identified specific areas of need and targets resources to those areas. The Rental Housing Production and Preservation, Home Modification, Emergency Repair, Economic Development Loans, Lead Safe and Chores (for elderly homeowners) programs operate throughout the city. Code Enforcement, Environmental Nuisance, Neighborhood Commercial Development and Land Management all operate in the CD Service Area. The Downpayment Assistance program operates within the City of Columbus, Columbus City School District boundaries.

The Housing Development Program (HDP) operates primarily in the Neighborhood Investments Districts (NIDs). The NIDs consist of seven (7) specific areas located in inner city neighborhoods that suffer from disinvestment and low homeownership. The HDP program directs gap financing for housing production to projects in the NIDs. The Home Safe and Sound Program operates in the city-designated Neighborhood Pride areas. These areas consist of 4-6 defined neighborhoods selected annually on a competitive basis. Generally, these areas have a mixture of owner occupied and rental housing with a strong neighborhood organization interested in improving the defined area.

The Neighborhood Commercial Development Program operates in the city designated Neighborhood Commercial Revitalization (NCR) areas, located within the CD Service Area. The NCR areas are declining or potentially declining areas surrounding the downtown. These programs offer technical assistance, loans and matching grants, capital improvements and planning services in conjunction with established business associations in the NCR areas.

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

The City of Columbus invests federal funds in the development of rental and for sale units, the rehabilitation and repair of existing homeowner units and the provision of supportive services and emergency shelter benefiting low and moderate income households. This section shows specific goals for the number of homeless, non-homeless, and special needs households that will be provided affordable housing during the 2017 program year. Also shown is the number of affordable housing units that will be provided with CDBG and HOME funds. Programs that will provide these units are the CDBG and HOME Affordable Housing Funds and the Rebuilding Lives Program.

| One Year Goals for the Number of Households to be Supported: | |
|--|-------|
| Homeless | 6,000 |
| Non-Homeless | 0 |
| Special-Needs | 784 |
| Total | 6,784 |

Table 6 – One Year Goals for Affordable Housing by Support Requirement

| One Year Goals for the Number of Households Supported Through: | |
|--|-------|
| Rental Assistance | 375 |
| The Production of New Units | 152 |
| Rehab of Existing Units | 700 |
| Acquisition of Existing Units | 0 |
| Total | 1,227 |

Table 7 – One Year Goals for Affordable Housing by Support Type

Discussion

The Community Shelter Board (CSB) oversees the implementation of the Rebuilding Lives Program. This two part program consists of meeting both the short-term and long-term needs of homeless men and women through emergency shelter and the development and operation of permanent supportive housing. The city uses CDBG funding to provide these supportive services to 1,015 persons.

HOME tenant based rental assistance is provided to 175 persons; and 100 households are provided relocation funding to assist with rent, security deposits, and/or moving expenses if they must vacate rental units due to code violations.

Working with local for-profit and non-profit development organizations, the city will produce 152 new units.

CDBG funding will be used to work with 700 existing homeowners to address emergency, minor and critical home repairs and to modify homes to serve individuals with disabilities.

AP-60 Public Housing – 91.220(h)

Introduction

The Columbus Metropolitan Housing Authority (CMHA), a separate governmental entity, administers public housing new construction, rehabilitation and modernization activities, home ownership opportunity programs and the Housing Choice Voucher Program for its tenant population. CMHA is the primary provider of affordable housing for extremely low-income families, elderly and the disabled in Columbus. CMHA's affordable housing objectives are achieved through development and management of public housing units and Housing Choice Vouchers (HCV). Through a contract with HUD, CMHA has 1,373 public housing units and 13,471 HCVs.

Actions planned during the next year to address the needs to public housing

CMHA coordinated with the City of Columbus and Franklin County to create a Five-Year Demolition/Disposition plan. CMHA conducted an analysis of its public housing portfolio and determined which projects were physically sound, financially solvent and met current HUD standards for site selection and development. The analysis concluded that eight of the largest and oldest properties were obsolete and should be demolished. In 2015 CMHA began redevelopment of Poindexter Village, Riverside-Bradley, Sunshine Annex and Sunshine Terrace. These are planned as mixed-income, mixed-use redevelopments. CMHA has been approved for Rental Assistance Demonstration Program (RAD) conversions of public housing for Sawyer Manor and Trevitt Heights. These properties will be recapitalized using low income housing tax credits and tax exempt bond financing. An application to convert the remainder of its public housing units under the RAD program has been submitted and is awaiting approval.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

The staff of the city Department of Development and the Community Relations Commission organizes meetings with tenants of public housing projects to discuss issues of concern and devise constructive solutions. The city involves the Tenant Outreach Coordinator from the Coalition on Homelessness and Housing in Ohio to assist in these endeavors. The Housing Division promotes homeownership opportunities and links with CMHA's Section 8 Homeownership and Family Self Sufficiency programs to coordinate dollars and assistance.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

CHMA is not designated as a "troubled" PHA.

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

The lead agency for the homeless service system in Columbus is the Community Shelter Board (CSB), an independent nonprofit agency founded in 1986 by a group of civic leaders, business associations, local government leaders and representatives from a variety of foundations. CSB does not provide any direct services within the community. Its main responsibilities are resource development and investment, service delivery coordination and planning, fostering collaboration, program accountability and public policy reform. The CSB allocates funding annually to partner agencies for programs serving homeless individuals and families in Columbus. The CSB receives funding from many and varied sources such the City of Columbus, Franklin County, Federal funds, Ohio Department of Development, United Way, Together Rebuilding Lives and private and corporate donations.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The city, in partnership with the Community Shelter Board, has created a unified system to better respond to homeless persons who are not accessing shelter, including a coordinated call and dispatch system, common documentation and shared outcomes for the street and camp outreach program. The Maryhaven Collaborative Outreach Team is improving access to resources for adults living on the street; reducing the number of adults experiencing long-term street homelessness; reducing frustration for the community trying to help homeless people; and is more efficiently deploying resources in order to reduce duplication of efforts in Columbus and Franklin County.

Addressing the emergency shelter and transitional housing needs of homeless persons

The Consolidated Plan Homeless Strategy revolves around two target groups: 1) homeless households (individuals and families with children) who have a disabled member and have experienced long-term homelessness and 2) homeless households without a disabled member who have experienced short-term homelessness, or are households at-risk of homelessness. Strategies for both of these groups involve the prevention of homelessness and, if homelessness occurs, the provision of shelter, transitional housing, permanent housing and supportive services for those in need. The lead agency for the homeless service system in Columbus is the Community Shelter Board (CSB). The CSB provides access to shelter beds for men, women and families in Columbus and Franklin County. Beyond providing a secure and clean place to sleep, all programs provide access to basic services such as showers, meals, healthcare and material assistance as well as referrals, supportive services and crisis assistance. Most shelters have resource centers that provide internet access, telephones, employment leads, job training resources and other community resources as well as support staff to assist individuals in obtaining jobs and housing.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

In partnership with the Community Shelter Board the city has created a unified system for permanent supportive housing. The Unified Supportive Housing System (USHS) includes a centralized eligibility determination and placement, periodic review of tenant needs and "move up" incentives to encourage tenants to be more independent. Fewer adults and families will experience long-term homelessness. Additionally, there are more housing units available, easier access to supportive housing for prospective tenants, one application process and improved targeting of scarce housing resources. People with the greatest needs receive priority for housing.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

The Community Shelter Board coordinates prevention and shelter diversion programs to assist families and individuals who are homeless or precariously housed to locate and maintain stable housing. Families and individuals are provided with relocation services, referrals, tenant education and linkage to short-term financial rental assistance in order to quickly resolve the family or individual housing crisis.

AP-70 HOPWA Goals - 91.220 (I)(3)

| One year goals for the number of households to be provided housing through the use of HOPWA for: | |
|--|-----|
| Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family | 20 |
| Tenant-based rental assistance | 99 |
| Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds | 0 |
| Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds | 0 |
| Total | 119 |

Table – 8 One Year Goals for HOPWA

AP-75 Barriers to Affordable Housing – 91.220(j)

Introduction:

The City of Columbus does not have enough affordable housing to meet current needs and the private market is not producing a high volume of affordable rental housing. As discussed in the Consolidated Plan, there are many barriers to providing affordable housing. A number of market characteristics impact the production of new units, including: the large population growth in Columbus; increased demand for rental housing units; rising rental and homeownership costs; the recovery of the housing market; current housing affordability; demolition of public housing units; a high number of people on the Section 8 waiting list; and the cost of land and development. Neighborhoods continue to seek the highest possible quality and amenities for housing developed in their communities and this tends to increase costs and make housing units less affordable to those seeking to live in these areas. The process of obtaining plan approval and building permits requires the use of paid professionals such as architects, engineers and spec writers to address building issues. Additionally, city code and newly developed pro-active code enforcement raises the bar for property maintenance requirements which can be a challenge for the elderly and disabled.

As mentioned above, the Columbus Metropolitan Housing Authority has reduced the number of public housing units in the community. Between 2015 and 2019, approximately 35% of the privately owned Section 8 contracts are set to expire, which could decrease the number of affordable housing units available.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

The city has made significant improvements in facilitating development. Digital Submission Standards clarify what is required on applications and saves city staff time by using electronic submissions. The city now operates the One Stop Shop for development review. Many of the Housing Task Force recommendations have been implemented. The Development Department continues to implement recommendations from the Columbus Housing Task Force to provide property tax incentives, increase housing code enforcement and expansion of the city Land Bank. The Land Bank Program of the Land Redevelopment Office will partner with Code Enforcement to identify, and if possible acquire, vacant tax delinquent properties in order to expedite their return to productive use. In 2017, the Code Enforcement Section anticipates issuing 2,500 zoning, housing and environmental code orders. The Development Department, Housing Division provides programs including Vacant Property Prevention, Home Modification and Chores minor home repair to assist these populations with maintaining code compliance.

AP-85 Other Actions – 91.220(k)

Introduction:

Described below are the city's planned actions to carry out the following strategies outlined in the Consolidated Plan.

Actions planned to address obstacles to meeting underserved needs

All rental programs require tenants to be at or below 80% AMI. City homebuyer programs continue outreach with lenders including on-site training and outreach at homebuyer education classes.

An obstacle within the HOPWA program is the lack of long-term planning for the housing and medical needs of clients receiving tenant based rental assistance (TBRA). This can be an issue for moving clients to self-sufficiency and off TBRA, thus limiting the ability to assist new clients in need of TBRA. The funding of supportive services to provide ongoing housing case management services for every HIV-positive client receiving TBRA will help to eliminate this obstacle. These services will include the development of updated, comprehensive housing plans implemented in a timely and consistent manner to ensure each TBRA client is accessing medical care, Ryan White case management services and other needs.

Actions planned to foster and maintain affordable housing

The Rental Housing Preservation and Production Program prioritizes the redevelopment of existing affordable housing rental units. New units are added to the inventory through this program. The city bond funded Rental Rehabilitation Program, which focuses on smaller rental units also adds units to the total inventory. HUD approved homeowner counseling agencies assist with foreclosure prevention and pre-purchase counseling.

Actions planned to reduce lead-based paint hazards

The city was awarded \$3.9 million in Lead Hazard Reduction Demonstration Program funds and received those funds in 2015. An additional grant was announced in June 2016 for \$3.4 million. All contractors used in the housing programs are licensed Lead Abatement Contractors and are able to recognize and deal with lead hazards in construction projects.

Actions planned to reduce the number of poverty-level families

Programs funded with CDBG and HOME funds provide homeowner and rental rehabilitation and repairs, new construction of rental and homeowner units and downpayment assistance for income-eligible, first-time homebuyers. These activities, that produce and preserve affordable housing, are important in reducing the number of poverty-level families in the city. Using CDBG funding, city programs also support activities that provide child care and recreational activities, health care programs that provide education and training for low income individuals, and economic development programs that require the creation of jobs. Using general fund dollars, the city provides funding for poverty prevention activities such as literacy and job training.

The city implements the federally required Section 3 program which is intended to ensure that when employment or contracting opportunities are generated by HUD funded Section 3 covered projects, preference is given to qualified low and very low income persons or business concerns.

Actions planned to develop institutional structure

The Department of Development administers the city's housing, neighborhood revitalization, economic development, homeless prevention and supportive housing programs. Functions of the department include planning and policy-making, program administration, management of grants and loans and monitoring. The Department of Finance and Management co-ordinates the overall administration of the four CPD grants that fund programs in the Departments of Development, Finance and Management, Health and Recreation and Parks.

There is an extensive structure of government agencies, non-profit and for profit developers, educational institutions, neighborhood and community organizations, non-profit funders, affordable housing builders, developers and managers, business, economic development and workforce development organizations, lenders, private funders and healthcare providers that work towards implementing the goals of the Consolidated Plan.

Housing Division Delivery Structure

The Housing Division utilizes private organizations to assist in implementing its efforts. In the homeowner repair programs, private contractors are utilized to remodel homes. If a homeowner applicant is not current on their mortgage or taxes, they are referred to a homeowner counseling agency to determine if a modification of the mortgage is in order. Homeowners can work with the County Auditor's office to set up a payment plan to get current on taxes. In the housing programs, the city relies on development organizations to own the properties being redeveloped, secure private contractors to do the construction work and, for homeownership development, utilize private realtors to market property for sale. Homebuyers are required to complete 8 hours of face to face homebuyer counseling through an approved agency prior to home purchase. In the rental housing development program, private developers apply for funding from various sources, create a single purpose entity to own the property, secure a contractor, complete construction and hire a professional management company to do property management, including income qualification, over the compliance period. For efforts around ending Homelessness, the city and Franklin County work with CSB to marshal resources and direct funding decisions. The city contracts with the Columbus Urban League to conduct its Fair Housing compliance program.

The City of Columbus has many partners that provide services to the business community. These services range from business education to a financial product for business development. The City of Columbus, Economic Development Division has four partners that provide financial services to the business community. These organizations are: Finance Fund, Community Capital Development Corporation, Increase CDC and the Economic and Community Development Institute.

Many of the loans provided by the city's partners are supplemented with funding from other sources. The sources may be a private bank, Franklin County, and/or the State of Ohio. The State of Ohio and Franklin County also provide financing that may serve as a supplement to

complete the loan package for a business. Other economic development partners are focused on providing education that leads to business development and/or focus on specific industry development.

The services provided by the city's economic development partners are inclusive of the needs of all business. Educational services are focused on specific needs such as cash flow projections. The partners are equipped to handle the various needs of the business depending on their stage of growth. The strength of the services is the wide array of educational services available to the business.

Columbus Public Health Delivery Structure

CPH partners with two HOPWA sub-grantees: AIDS Resource Center Ohio and Lancaster-Fairfield Community Action Agency to administer the HOPWA grant.

Additional housing services are available through the federal Ryan White HIV Care grant for PLWHA through Southeast Inc.

Through a competitive RFP process, CPH will fund non-profit community-based organizations to implement HOPWA funded activities. Based upon submitted proposals, annual contracts are written. Monthly narrative reports and annual CAPER data are reviewed by CPH to assure accountability, and annual site visit monitoring occurs to review programmatic and fiscal compliance.

Actions planned to enhance coordination between public and private housing and social service agencies

There are a number of ongoing collaborative efforts in the community. Guided by the Community Shelter Board, the city, county and other entities participate in efforts to address and end homelessness through the Rebuilding Lives initiative. The Community Development Collaborative is funded by the city, county and other private organizations to provide operating support and technical assistance to Community Development Corporations. The Columbus Affordable Housing Task Force, which consists of HUD, state and local government staff and development organizations, meets every other month to discuss affordable rental projects and preservation opportunities. There is an ongoing collaboration with the Columbus Metropolitan Housing Authority regarding development opportunities, use of project based vouchers and other related issues. A recently formed Housing Dialogue group brings practitioners and academics from the Ohio State University, Knowlton School of Architecture to look at housing issues from different perspectives. Additionally, a group of local non-profit organizations have formed the Housing Alliance to make the case for affordable housing and need for resources in the community.

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

Introduction:

The following are the program specific requirements for the Annual Action Plan.

Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

| | |
|--|----------|
| 1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed | 0 |
| 2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan. | 0 |
| 3. The amount of surplus funds from urban renewal settlements | 0 |
| 4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan | 0 |
| 5. The amount of income from float-funded activities | 0 |
| Total Program Income: | 0 |

Other CDBG Requirements

| | |
|--|-----|
| 1. The amount of urgent need activities | 0 |
| 2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. The years covered that include this Annual Action Plan are 2015, 2016, and 2017. | 87% |

2017 CDBG Funding Limits

The CDBG program has regulated funding limits (commonly called "caps"). Planning and administration activities are limited to 20% of the program year's entitlement grant and prior year program income. The cap limits for 2016 are calculated as follows:

| 2017 CDBG Cap Calculations | Admin & Planning | Public Service |
|--|--------------------|--------------------|
| Development: | | |
| Business Development Office | \$234,308 | |
| Community Development Collaborative | \$45,000 | |
| CSB - Continuum of Care | \$10,000 | |
| Fair Housing | \$105,456 | |
| Fiscal & Legislation | \$66,773 | |
| Homeowner Counseling & Housing Development | | \$72,604 |
| Rebuilding Lives Supportive Services | | \$71,029 |
| | | |
| Finance: | | |
| Grants Management | \$485,464 | |
| | | |
| Neighborhoods | | |
| Neighborhood & Agency Programs | \$318,339 | |
| | | |
| Health: | | |
| Aids Housing Staff | \$59,608 | |
| Pregnancy Support | | \$51,626 |
| Sexual Health Awareness | | \$71,360 |
| | | |
| Recreations & Parks: | | |
| Capital Kids | | \$316,293 |
| Recreation Centers | | \$261,179 |
| School's Out | | \$138,031 |
| Total 2017 Budgeted Activities Subject to Caps: | \$1,324,948 | \$979,122 |
| | | |
| Cap Calculation: | | |
| Projected 2017 Entitlement Grant | \$6,501,384 | \$6,501,384 |
| Projected 2017 Program Income/2016 Program Income | \$1,076,415 | \$1,344,982 |
| Total | \$7,577,799 | \$7,846,366 |
| | | |
| Planning/Administration and Public Service Caps (20% & 15%) | \$1,515,560 | \$1,176,955 |
| | | |
| Cap %'s with Proposed Activities | 17.48% | 12.48% |
| Unused Cap (Cap exceeded if negative number) | \$190,612 | \$197,833 |
| | | |

HOME Investment Partnership Program (HOME) Reference 24 CFR 91.220(I)(2)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

Tenant Based Rental Assistance is provided to address issues of possible homelessness.

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

The City of Columbus and its Housing Division provide HOME Investment Partnerships Program funds (CHDO set aside) to create affordable housing units and assist income-eligible families with the purchase of a home. The Recapture Policy ensures that the city recoups all or a portion of the HOME assistance paid to the homebuyers in the event that the assisted housing does not continue to be the principal residence of the family through the duration of the affordability period.

These affordability periods are outlined at 24 CFR Part 92.254(a)(4), as follows:

| HOME Amount per Unit | Affordability Period |
|----------------------|----------------------|
| Under \$15,000 | 5 years |
| \$15,000-\$40,000 | 10 years |
| Over\$ 40,000 | 15 years |

Table 10 – HOME Affordability Periods

The HOME investment that is subject to recapture is based on the amount of HOME assistance that enabled the homebuyer to purchase the dwelling unit. This includes any HOME assistance that reduced the purchase price from the fair market value to an affordable price, but excludes the amount between the cost of producing the unit and the market value of the property (the development subsidy).

The HOME amount per unit (see above) will be used to determine the appropriate affordability period. The City of Columbus will use the recapture provisions to recoup HOME investment when the affordability period is not met, as follows:

- Any voluntary or involuntary sale or transfer of ownership of the property triggers the recapture requirements;
- The city will recapture from the net proceeds the entire amount of the HOME investment from the homeowner.

In the event that the net proceeds of the sale of the home are insufficient to repay 100% of the HOME investment due, the City of Columbus will recoup the remaining net proceeds of sale and accept this amount as satisfaction of the loan agreement, promissory note and restrictive covenant.

3. *A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:*

See above description.

4. *Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:*

On a case by case basis, the city may use HOME funds to refinance existing debt in connection with the rehabilitation of multifamily housing. Eligible properties may be located anywhere in the city. Under no circumstances will HOME funds be used to refinance multifamily loans made or insured by any Federal program, including CDBG. In addition, the guidelines established by the city require that 1) the multifamily housing undergoing rehabilitation and refinancing is necessary to continue to provide affordable housing to low income families, 2) rehabilitation must be the primary eligible activity for which at least 60 percent of the HOME funds are used, 3) eligible projects must require a minimum level of rehabilitation of \$10,000 per unit, 4) a maximum of 40 percent of HOME funds may be used for the refinancing of existing debt, 5) the use of HOME funds must be conditioned upon a low income affordability period of a minimum of 15 years, and 6) the city must review the management practices of the property owner to insure that disinvestment has not occurred, that the long term needs of the project can be met and that the feasibility of serving the targeted population over at least a 15 year affordability period can be demonstrated.

Emergency Solutions Grant (ESG) Reference 91.220(l)(4)

1. *Include written standards for providing ESG assistance (may include as attachment)*

In March 2012, the Community Shelter Board (CSB) consolidated all program policies and procedures into one in accordance with 24 CFR Section 576.400. The combined document, CSB HEARTH Operating Policy and Procedures, is inclusive of all federal regulations. Contracts between CSB and grantees require the agency to follow the CSB HEARTH Operating Policy and Procedures. In addition, grantees are monitored annually through a Program Review and Certification process. The review ensures programmatic/service provisions, facility, data, fiscal and governance standards are followed in accordance with all HUD regulations.

2. *If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.*

Community Shelter Board implemented the Coordinated Point of Access (CPoA) for single adults and families attempting to obtain shelter. CPoA has specialists available 24 hours a day, 7 days a week to conduct a preliminary triage and assessment and to explore diversion

possibilities via a prescribed set of diversion questions. Both families and single adults determined to meet shelter eligibility criteria are then referred to the most appropriate shelter bed. Family and single adult shelters must coordinate services through the CPoA with the exception of the shelter serving inebriated single adults who are receiving access directly through community services. Once in shelter, the individual's single audit's need is assessed using the community's Vulnerability Assessment, within the first five days of shelter stay.

For the Family Shelter System, staff conducts diversion and triage in order to determine the best avenue for the family. If the family has to be admitted into one of the family shelters, after a need assessment is completed, they will then be referred to the best rapid re-housing (RRH) program to address their needs. All families need to meet certain eligibility criteria for participation in RRH programs but housing first principles are followed at all times.

This centralized system participates in the local HMIS and all intake information is collected into our open system, facilitating service provision.

- 3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).*

The City of Columbus makes a sub-award to the Community Shelter Board. The Community Shelter Board was created in 1986 to respond to the growing problem of homelessness in Franklin County. The founders include: the City of Columbus, the Franklin County Board of Commissioners, the United Way of Central Ohio, The Columbus Foundation, the Columbus Chamber and many other organizations concerned about the quality of life in Franklin County. The CSB in turn sub-awards ESG funds to nonprofit providers of homeless services.

- 4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.*

The City of Columbus meets the homeless participation requirement in 24 CFR 576.405a.

- 5. Describe performance standards for evaluating ESG.*

Program performance standards are established by Community Shelter Board (CSB) and recommended to the CoC Board for approval and incorporate HUD requirements and local standards. Program performance standards are reviewed annually by the CoC Board. CSB incorporates these standards into annual program agreements with each sub-recipient. An annual Program Outcome Plan (POP) is part of the agreement. The POP establishes individual program performance goals for all homeless programs, by type. If CSB and the

sub-recipient disagree on the annual POP, the sub-recipient may appeal. CSB monitors program performance and provides monthly, quarterly, semi-annual and annual community data reports. Each POP performance goal is assessed versus actual performance as achieved or not achieved. Achieved Goal is defined as 90% or better of a numerical goal or within 5 percentage points of a percentage goal, except where a lesser or greater value than this variance also indicates an achieved goal, or if the metric is fixed.