

Executive Summary

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

The City of Columbus is an entitlement jurisdiction that receives federal funds from HUD to support local community development and affordable housing activities. The federal block grant programs that provide these resources include the Community Development Block Grant (CDBG), the HOME Investment Partnerships Program (HOME), the Emergency Solutions Grant (ESG), and the Housing Opportunities for Persons with AIDS grant (HOPWA). As a condition of receiving these funds, the City is required to submit the 5-year Consolidated Plan, which outlines the city's housing and community development needs and priorities. The Annual Action Plan, identifying that years plan to allocate its HUD funding and address those priority needs, is submitted for each of the program years in the 5-year Consolidated Plan. The 2020-2024 City of Columbus Consolidated Plan is the result of a collaborative process to identify housing and community development needs and to establish goals, priorities, and strategies to address those needs, especially for low-and-moderate income households. This 2022 Annual Action Plan is the third of the five-year plan.

Additional information on each of these funding sources is provided following the summary of the Consolidated Plan's sections. As a separate document, the Consolidated Plan is available on the City's website.

The Consolidated Plan is organized into four primary sections:

1. **The Process (PR)**
2. **Needs Assessment (NA)**
3. **Housing Market Analysis (MA)**
4. **Strategic Plan (SP)**

The Process section describes the development of the Consolidated Plan; it discusses how citizens were involved in the process and how the City consulted with public and private service providers and other stakeholders to facilitate the development of the Plan. The section also shares key findings from the citizen survey and stakeholder focus group interviews.

The Needs Assessment provides data, analysis, and other relevant information on the City's needs as they relate to affordable housing, special needs housing, community development, and homelessness. Throughout the Needs Assessment section, special attention is paid to the needs of Low-and-Moderate

Income (LMI) households, racial and ethnic minorities, homeless persons, and non-homeless special needs populations (e.g. persons with HIV/AIDS, disabilities, the elderly, refugees, etc.)

2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

The primary purpose of the Consolidated Plan is to determine how HUD grant funds should be spent to best meet the City's most pressing needs. To achieve this goal, the City utilized the following methods to develop a comprehensive account of current housing and community development needs: a resident survey, stakeholder focus groups, and a needs assessment and market analysis based on federal, state, and local data.

Once the comprehensive account of the City's current housing and community development needs was determined, through the above methods, the City proceeded to the Strategic Plan portion of the consolidated plan process. The primary purpose of the Strategic Plan is to identify which needs represent City's highest priorities, so that funding can be allocated to address these needs first. In this way, the Strategic Plan acts as a guide to direct the allocation of HUD funds in a manner that maximizes community impact by prioritizing funding to the City's most pressing housing and community development needs.

The City's priority needs were identified through a Strategic Planning session, which brought together representatives from multiple City departments including the Department of Development, Recreation and Parks, Columbus Public Health, and Finance and Management. During this session, all relevant findings from the resident survey, stakeholder focus groups, needs assessment, and market analysis were shared with the group (note: these findings are detailed in the Process, Needs Assessment, and Market Analysis sections of this Consolidated Plan). These findings were the focus of discussion and were used to determine the City's most pressing housing and community development needs. Through this process, the county identified the following priority needs:

1. Affordable Housing Preservation and Development
2. Safe and Sanitary Housing
3. Supportive Service Housing for Special Needs Population
4. Equal Access to Housing
5. Economic and Community Development

6. Self-Sufficiency of Low-Income Residents
7. Supportive Housing for Persons with HIV/AIDS
8. Homeless Facilities and Services
9. Public Improvements and Infrastructure

The strategic Plan Goals were developed with the findings of the Housing Market Analysis in mind, to ensure that they were tailored to work within local market conditions. Following the completion of the 2020 Consolidated Annual Performance and Evaluation Report (CAPER), it was apparent that two things needed to be changed to reflect accurate accomplishments. The first was the creation of an additional goal: Program Management. This takes into account staffing to implement housing, homeless and economic development programs. Additionally, each project listed only one goal under the “goals supported” section of AP-35 Project Summary, even in cases where a project will address multiple goals. This will prevent the duplication in the accomplishment numbers.

3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

The Consolidated Annual Performance Evaluation Report (CAPER) for the last few years of available data shows the City been successful in achieving the Strategic Plan Goals that were established in the Consolidated Plans.

Efforts to increase the number of low and moderate-income homeowners have been successful with programs that provide rental and homeowner rehabilitation and repair, down payment assistance to first-time homebuyers, financing to developers to complete and sell affordable housing to income-eligible homebuyers and tax incentives for housing development. The use of HOME funds, used for gap financing to developers for the production and rehabilitation of rental apartments for very-low, low and moderate-income households, has achieved established goals. Results from the last two years of activities to assist the homeless include both assisting families and individuals in maintaining or obtaining permanent housing through a homeless prevention and rapid rehousing system and provision of emergency shelter have been successful; as have housing and supportive services to persons with HIV/AIDS.

4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan.

The Department of Finance and Management, Grants Management Section solicited internal and external proposals for the 2022 program year HUD-funded projects from City Departments, public partners and agencies in July 2021. The team prepared a list of all the proposed HUD projects for the 2022 program year and presented them at a live hybrid in-person and virtual public forum. The public forum occurred during a 30-day public comment period in August to encourage public participation and feedback. No comments were received.

5. Summary of public comments

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

No public comments have been received to date.

6. Summary of comments or views not accepted and the reasons for not accepting them

N/A

7. Summary

The 2022 U.S. Department of Housing and Urban Development (HUD) Annual Action Plan provides a summary of the community development and housing needs in the City of Columbus and addresses the priority needs and goals identified by the Consolidated Plan (2020-2024). The Action Plan functions as an annual guide and budget to identify how federal resources will be used for projects and activities that benefit low- and moderate-income persons in the City of Columbus. The draft of the 2022 Annual Action Plan will be available for review on the city's website while being finalized.

PR-05 Lead & Responsible Agencies – 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
Lead Agency	COLUMBUS	
CDBG Administrator	COLUMBUS	Department of Finance and Management
HOPWA Administrator	COLUMBUS	Columbus Public Health
HOME Administrator	COLUMBUS	Department of Development
ESG Administrator	COLUMBUS	Department of Development
HOPWA-C Administrator		

Table 1 – Responsible Agencies

Narrative (optional)

Consolidated Plan Public Contact Information

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AP-10 Consultation – 91.100, 91.200(b), 91.215(I)

1. Introduction

The City of Columbus is committed to addressing the community's priority needs in the most efficient and effective ways possible. In order to do this, the Department of Finance and Management, as the lead agency in the development of the current Annual Action Plan, coordinates with other city departments, Columbus Metropolitan Housing Authority (CMHA), Community Shelter Board (CSB, the lead Continuum of Care agency), and other key stakeholders and organizations in central Ohio. By partnering with many different departments, agencies, and organizations, the City can utilize the collective knowledge of local subject matter experts to help develop strategies and goals to solve the city's priority needs.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I))

The City of Columbus has enhanced coordination with public and assisted housing providers and private and governmental health, mental health, and service agencies in the following ways:

- The Columbus Area Affordable Housing Task Force consists of federal, state, and local government organizations, housing funders, Columbus Metropolitan Housing Authority, housing and homeless service providers, and community representatives. The task force meets quarterly to monitor and address issues regarding expiring HUD Section 8 contracts in Franklin County and to discuss current and future affordable housing projects.
- The Columbus and Franklin County Housing Advisory Board (HAB) is the official board that reviews and approves affordable housing projects applying for county bond financing. In addition, the HAB reviews and comments on proposed city housing bonds as required by the Ohio Revised Code. The city's Housing Bond strategy has been presented to the HAB.
- The City of Columbus is a member of the Community Development (CD) Collaborative of Greater Columbus, which is a non-profit organization that pools resources to provide operating grants and technical assistance to build the capacity of community based non-profit housing developers. The CD Collaborative Board is comprised of various lending institutions, the United Way of Central Ohio, Columbus Foundation, Enterprise Community Partners, the City of Columbus and Franklin County. Staff for the collaborative is provided through a contractual relationship with the Affordable Housing Trust for Columbus and Franklin County. Currently, five non-profit community development corporations are funded by the collaborative.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

The City has representatives on the Continuum of Care (CoC) for Columbus and Franklin County. The local CoC is known as the Rebuilding Lives Funder Collaborative (RLFC) which is staffed by the Community Shelter Board (CSB). Funding, monitoring and system changes are discussed and determined by the RLFC (CoC). The city provides local general funds and Capital Improvement Bond funds, in addition to federal ESG and HOME dollars, to CSB as an intermediary agency to fund local non-profit providers working to prevent homelessness and providing emergency shelter. Efforts also include and encourage initiatives of rapid re-housing and stabilization for individuals and families experiencing homelessness. Additionally, funds can also be used to support the community's Homeless Management Information System to guarantee that the community's plan to end homelessness is based on the most applicable and current homeless data available.

The City also provides local Capital Improvement Bond funds and federal HOME funds to assist in the development of permanent supportive housing for chronically homeless individuals and families.

CSB, along with its partner agencies, is implementing a transformational new system designed to move single adults more quickly into stable housing, prevent repeat homelessness, and add more capacity when overflow demands are high to make sure everyone who needs shelter can get it. There are three key components. First, a new emergency shelter is addressing the growing numbers of men, women, and families who are experiencing homelessness, so no one has to sleep on the streets in Columbus. Second, Rapid Re-housing Managers are linking with individuals when they enter the homeless system and work with them throughout their stay. Third, relationships with key partner agencies are strengthened and enhanced.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

In Columbus and Franklin County, the Continuum of Care (CoC) role and responsibilities are fulfilled by a committee called the Rebuilding Lives Funder Collaborative (RLFC). The RLFC provides stewardship for all the strategies developed under the Rebuilding Lives (RL) Plan; provides funding for the capital, services, and operations of supportive housing in Columbus and Franklin County; coordinates activities for the new plan; promotes collaboration to achieve goals and strategies; and secures resources for programs and projects. The City of Columbus has an ongoing membership, representation, and participation in the RLFC.

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities

Table 2 – Agencies, groups, organizations who participated

1	Agency/Group/Organization	Community Shelter Board
	Agency/Group/Organization Type	Housing Services - Housing Services-homeless
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	
2	Agency/Group/Organization	Columbus City Schools
	Agency/Group/Organization Type	Services-Children Services-Education Regional organization
	What section of the Plan was addressed by Consultation?	Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	
3	Agency/Group/Organization	Columbus Urban League
	Agency/Group/Organization Type	Services - Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	

4	Agency/Group/Organization	COMMUNITY HOUSING NETWORK
	Agency/Group/Organization Type	Housing Services-Employment Service-Fair Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	
5	Agency/Group/Organization	FINANCE FUND CAPITAL CORPORATION
	Agency/Group/Organization Type	Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	
6	Agency/Group/Organization	Franklin County Land Reutilization Corporation
	Agency/Group/Organization Type	Housing Other government - Local Regional organization Planning organization
	What section of the Plan was addressed by Consultation?	Public Housing Needs Market Analysis
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	

7	Agency/Group/Organization	Franklin County Board of Developmental Disabilities
	Agency/Group/Organization Type	Services-Persons with Disabilities Other government - Local Regional organization
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	
8	Agency/Group/Organization	COLUMBUS PUBLIC HEALTH
	Agency/Group/Organization Type	Services-Persons with HIV/AIDS Services-Health Health Agency Other government - Local
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs HOPWA Strategy Lead-based Paint Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	
9	Agency/Group/Organization	Franklin County Public Health
	Agency/Group/Organization Type	Services-Health Health Agency Other government - County
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	
10	Agency/Group/Organization	IMPACT Community Action Agency
	Agency/Group/Organization Type	Services - Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	
11	Agency/Group/Organization	Mid-Ohio Regional Planning Commission (MORPC)
	Agency/Group/Organization Type	Services - Housing Other government - County Regional organization Planning organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Market Analysis Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	
12	Agency/Group/Organization	National Church Residences
	Agency/Group/Organization Type	Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	
13	Agency/Group/Organization	The Columbus Foundation
	Agency/Group/Organization Type	Regional organization Civic Leaders Business and Civic Leaders
	What section of the Plan was addressed by Consultation?	Market Analysis
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	
14	Agency/Group/Organization	Ohio Civil Rights Commission (OCRC)
	Agency/Group/Organization Type	Service-Fair Housing Regional organization Civic Leaders
	What section of the Plan was addressed by Consultation?	Market Analysis
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	
15	Agency/Group/Organization	United Way of Central Ohio
	Agency/Group/Organization Type	Services-Children Services-homeless

	What section of the Plan was addressed by Consultation?	Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Homelessness Strategy Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	
16	Agency/Group/Organization	City of Columbus Department of Neighborhoods
	Agency/Group/Organization Type	Other government - Local Civic Leaders
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	
17	Agency/Group/Organization	COLUMBUS HOUSING PARTNERSHIP
	Agency/Group/Organization Type	Services - Housing Regional organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	

18	Agency/Group/Organization	LIFECARE ALLIANCE
	Agency/Group/Organization Type	Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Health Regional organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	
19	Agency/Group/Organization	Local Matters
	Agency/Group/Organization Type	Services-Health Regional organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	
20	Agency/Group/Organization	ECONOMIC COMMUNITY DEVELOPMENT INSTITUTE
	Agency/Group/Organization Type	Services-Employment Regional organization Business Leaders Business and Civic Leaders

	What section of the Plan was addressed by Consultation?	Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	
21	Agency/Group/Organization	Heritage Ohio
	Agency/Group/Organization Type	Housing Planning organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	

Identify any Agency Types not consulted and provide rationale for not consulting

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Community Shelter Board	The goals of the Strategic Plan portion of the Consolidated Plan were developed in close coordination with those of the A Place to Call Home Plan, which is Columbus's Continuum of Care planning document. The A Place to Call Home Plan is made up of a comprehensive and interrelated set of strategies to decrease the number of people who experience homelessness. The Community Shelter Board works with the City and other partner agencies on four goals in the A Place to Call Home Plan: 1) access; 2) crisis response; 3) transition; and 4) advocacy.

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Capital Improvement Program	City of Columbus	The Capital Improvement Program is the City's primary guide for its Capital Improvements Budget. The infrastructure funding priorities outlined in the CIP were accounted for in the development of Strategic Plan goals related to the improvement and maintenance of infrastructure and other community assets.
Joint Analysis of Impediments to Fair Housing	City of Columbus	The Analysis of Impediments (AI) to Fair Housing Choice outlines how the City of Columbus will take steps to affirmatively further fair housing. The purpose of these actions is to ensure housing choice for all residents of Columbus by eliminating housing discrimination on the basis of race, color, religion, sex, disability, familial status, national origin, sexual orientation, or gender identity.
PHA 5-Year and Annual Plan	Columbus Metropolitan Housing Authority	CMHA is the City of Columbus and Franklin County's Public Housing Authority. The City of Columbus reviewed CMHA's PHA 5-Year and Annual Plan when developing Strategic Goals related to public housing. The Strategic Plan specifies that the City of Columbus is committed to collaborating and cooperating with CMHA on the redevelopment of public housing sites and units as outlined in the PHA 5-Year Plan.
Age Friendly Columbus Strategic Plan	Mid-Ohio Regional Planning Commission	The Age friendly Columbus plan looks at the community development needs of Central Ohio's 65 and older population. This plan identified 17 Strategies, and a need for more accessible affordable housing, accessible community space, and increased walkability in central neighborhoods.
Affordable Housing Study	The Affordable Housing Alliance of Central Ohio	This plan looked at the characteristics of Central Ohio Families in need of affordable housing. In addition to looking at direct affordable housing needs, the plan also looks at greater community development issues that impact access to affordable housing, like Healthcare, Employment, education, supportive services, and sustainability.
Bench-Marking Central Ohio	The Columbus Foundation	This plan compares the City of Columbus to comparable cities across the nation. This plan found that the City of Columbus is behind its peers on indicators such as entrepreneurship, small business firms/startups, transportation access, pre-k enrollment, and infant mortality.

Table 3 – Other local / regional / federal planning efforts

Narrative (optional)

AP-12 Participation – 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting

Citizen participation is a vital part of the Consolidated Plan and Annual Action Plan process. Citizens, non-profit organizations, and other interested parties must be afforded adequate opportunity to participate in the planning process. This includes:

- Access to meetings;
- Access to HUD provided and other supplemental data;
- Translation Services;
- Technical assistance as required;
- Public hearings to identify housing and community development needs and review of proposed uses of funds;
- A public review of program accomplishments and performance metrics; and
- Timely response to complaints and grievances

The policies and procedures in the City's Citizen Participation Plan relate to several stages of action mentioned in law or regulation. In general, these stages or events include:

- Identification of housing and community development needs.
- Preparation of a draft use of funds for the upcoming year called the proposed Annual Action Plan or the development of a proposed new Multi-Year Strategic Plan.
- Formal approval by elected officials of a final Annual Action Plan or Multi-Year Strategic Plan.
- On occasion during the year, it might be necessary to change the use of the money already budgeted in an Annual Action Plan, or to change the priorities established in the Multi-Year Strategic Plan. In that case, a formal Substantial Amendment will be proposed, considered, and acted upon.
- After a program year is complete, the Consolidated Annual Performance and Evaluation Report (CAPER) must be drafted for public review and comment.

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (if applicable)
1	Newspaper Ad	Non-targeted/broad community	The City published in the local newspaper a notice of public comment period and public hearing to discuss the 2022 Annual Action Plan goals and proposed projects. The public comment period started 8/18/21 and ended 9/17/21.	No comments received.	N/A	

2	Public Hearing	Non-targeted/broad community	<p>The City invited any citizen or agency to attend a public meeting held in-person at 141 N Front Street with attached free parking. The public meeting was also transmitted virtually through a WebEx meeting. One person, representing an agency who proposed a CDBG project, attended in-person. Seven staff from the City presented in-person and virtually during the meeting. Six other City staff attended virtually. Eight citizens attended virtually, all of whom were representing agencies who submitted proposals</p>	No comments received		
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Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (if applicable)
			for 2022 HUD funding.			
3	Public Meeting	Non-targeted/broad community	The Grants Management section held a virtual workshop on June 2, 2021 to discuss the upcoming Request for Proposals for 2022 CDBG projects. There were 20 persons in attendance.	Grants Management held interactive surveys throughout the presentation to engage attendees and gather information about public needs and potential projects.		

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources – 91.220(c)(1,2)

Introduction

The City receives four HUD annual entitlement awards for CDBG, HOME, HOPWA and ESG.

The CDBG budget is a combination of the annual entitlement award, program income, anticipated prior year carryover funds and encumbrance cancellations from prior year projects. The CDBG program income is received from housing loan repayments, economic development loan repayments (including loan repayments from the City's economic development sub-recipients), as well as the revenue from several CDBG-funded Recreation Centers. These resources are expected to be available to fund City projects that address the priority needs and objectives

identified in the Strategic Plan.

The HOME program budget combines the entitlement award with the program income amounts received from housing loan repayments.

The reported expected amounts available remainder of Con Plan assume level entitlement funding through 2024.

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	7,500,000	356,867	1,653,794	9,510,661	15,000,000	

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	4,450,000	400,000	1,753,407	6,603,407	9,000,000	
HOPWA	public - federal	Permanent housing in facilities Permanent housing placement Short term or transitional housing facilities STRMU Supportive services TBRA	1,500,000	0	1,000,000	2,500,000	3,000,000	The available prior year resources are a result of underspent sub-award contracts with sub-recipients.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	636,000	0	0	636,000	1,250,000	
Other	public - federal	Other	0	0	0	0	0	

Table 5 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

The creation and maintenance of affordable housing require the use of both government and private financing and the encouragement of cooperation between the private non-profit, for-profit and public sector. To the greatest extent practicable, available federal, state and local public and private sector resources are leveraged to generate the maximum benefit from housing activities.

Federal funds, provided through a loan or grant, are used to leverage other financial sources and fully fund projects. This additional funding may be provided by the business owner or other public and private partners that may include other city funding sources, Franklin County, the State of Ohio or other financial institutions. City Departments often utilize CDBG and HOME funding as gap funding to complete eligible projects.

Housing Opportunities for Persons with AIDS (HOPWA) Project Sponsors leverage more than \$4.0 million from numerous resources. This includes dollars from FEMA, United Way, Ryan White Parts A, B, and C, Ending the HIV Epidemic, and other grants. All medical case management services are leveraged to ensure all clients can access medical care and other supportive services.

Each year, the City is required to provide a 25 percent match for all HOME grant expenditures. Any excess match can be carried over to the next federal fiscal year. Annually, the City generates match contributions from a variety of sources including HOME match generated from multiple Affordable Housing Trust funded projects. The HOME match is documented each year in the City of Columbus consolidated annual performance and evaluation report (CAPER).

The Emergency Solutions Grant program requires a 100 percent match from the City of Columbus. In 2022, the city anticipates using over \$3 million of general fund "safety net" monies to assist emergency shelters.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

The City of Columbus maintains parks and recreation centers citywide. The parks and recreation centers located in majority low/moderate income areas of the City will be used to address the need for childcare and youth education as identified in the 2020-2024 Consolidated Plan. In addition, properties held in the City's land bank may be used along with funds allocated to affordable housing initiatives to increase the City's number of available affordable housing units.

Discussion

Revolving Loan Fund Program Income

The City has four economic development sub-recipient contracts that contribute to the CDBG funded revolving loan fund (RLF). These funds are economic development loan repayments, both principle and interest, that are collected and retained by the City and are then reused for new CDBG eligible programs. These funds are reported in the annual performance report to HUD. In 2021, these four contracts have generated over \$600,000 of program income. The City estimates receiving a lesser amount of program income in 2022 and these funds are included in the CDBG Table 1 - Expected Resources Priority Table under the column: Program Income.

Budget Contingency Provisions

Anticipated resources to support the 2020 Consolidated Plan and 2022 Annual Action Plan projects include the following sources: entitlement award allocations from HUD; program income funds in the form of housing loan repayments, economic development loan repayments and miscellaneous program income, carryover of unused prior year funds, and reserve funds held for contingencies. The final 2022 Action Plan is submitted only after receiving the 2022 entitlement award allocations from HUD. However, the grants agreements will not be executed until well into the program year thus necessitating the need for the City to incur pre-award costs for ongoing programs. The City anticipates that all sources of funds in 2022 will be sufficient to meet the funding requirement for all projects included in this plan. However, in a scenario where resources are insufficient, proportional reductions will be made to activity budgets by both reducing the budgets for all of some of the projects and possibly eliminating some from the budget. The City will follow the budget revision process according to the HUD requirements for Citizen Participation Review and submit a substantial amendment if necessary.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Preserve and expand affordable housing	2020	2024	Affordable Housing Non-Homeless Special Needs		Increase Access to Affordable Housing Increase self-sufficiency of Low Income Residents	CDBG: \$86,500 HOME: \$3,950,000	Rental units constructed: 12 Household Housing Unit Homeowner Housing Added: 10 Household Housing Unit Direct Financial Assistance to Homebuyers: 42 Households Assisted Tenant-based rental assistance / Rapid Rehousing: 55 Households Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
2	Program Management, capacity building and/or admin	2020	2024	Non-Housing Community Development Capacity building			CDBG: \$1,410,000 HOPWA: \$45,000 HOME: \$400,000	
3	Provide educational/recreational youth programs	2020	2024	Non-Housing Community Development			CDBG: \$738,790	Public service activities other than Low/Moderate Income Housing Benefit: 140 Persons Assisted
4	Public facilities/Infrastructure improvements	2020	2024	Non-Housing Community Development		Public Facility and Infrastructure Improvements	CDBG: \$5,951,560	
5	Ensure equal access to housing	2020	2024	Affordable Housing		Ensure equal access to Housing	CDBG: \$210,000	
6	Improve health outcomes	2020	2024	Non-Housing Community Development		Increase Public Safety and Improve Health outcomes	CDBG: \$770,000	
7	Foster development of skills for residents in need	2020	2024	Non-Housing Community Development		Increase self-sufficiency of Low Income Residents	CDBG: \$35,134	
8	Foster business expansions in areas of need	2020	2024	Non-Housing Community Development		Reduce poverty and enhance economic opportunity	CDBG: \$200,000	

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
9	Ensure safe and sanitary property conditions	2020	2024	Affordable Housing Non-Housing Community Development		Increase Public Safety and Improve Health outcomes	CDBG: \$350,000	
10	Provide housing and services for persons with HIV	2020	2024	Non-Homeless Special Needs		Increase Access to Affordable Housing Increase Public Safety and Improve Health outcomes	HOPWA: \$2,455,000	Public service activities other than Low/Moderate Income Housing Benefit: 393 Persons Assisted Tenant-based rental assistance / Rapid Rehousing: 393 Households Assisted
11	Increase access to housing and emergency shelter	2020	2024	Homeless		Homelessness mitigation and Prevention	ESG: \$636,000	Homelessness Prevention: 4000 Persons Assisted

Table 6 – Goals Summary

Goal Descriptions

1	Goal Name	Preserve and expand affordable housing
	Goal Description	CDBG project to expand free access to tool library to serve low to moderate income households. HOME projects include: CHDO set-aside, Rental Housing Development (12 units), Downpayment Assistance (42 households), Homeowner Housing Development (10 units), TBRA (55 households), CHDO Operating support

2	Goal Name	Program Management, capacity building and/or admin
	Goal Description	CDBG Projects include Department of Finance and Management Administration, tree canopy site assessments, Recreation Center Managers HOPWA Project for Columbus Public Health Administration HOME Project for Department of Development, Housing Division Administration
3	Goal Name	Provide educational/recreational youth programs
	Goal Description	CDBG Projects include Columbus Recreation and Parks Capital Kids program, CRPD Fitness Camps, Seven Baskets Youth Services
4	Goal Name	Public facilities/Infrastructure improvements
	Goal Description	CDBG Projects include construction of Glenwood and Windsor Pools, Linden Lighting Improvements, Neighborhood curb improvements, Wheatland Ave street improvements, neighborhood trash and recycling litter receptacles, Myrtle and Cleveland intersection improvements
5	Goal Name	Ensure equal access to housing
	Goal Description	CDBG Fair Housing program
6	Goal Name	Improve health outcomes
	Goal Description	CDBG projects include construction of public restrooms and Nonprofit Facilities HVAC improvements
7	Goal Name	Foster development of skills for residents in need
	Goal Description	CDBG Project for Community Development for All People South Side Cafe

8	Goal Name	Foster business expansions in areas of need
	Goal Description	CDBG project with Economic and Community Development Institute, Inc. for the Capital for Construction program
9	Goal Name	Ensure safe and sanitary property conditions
	Goal Description	CDBG projects include the Legal Aid Society Housing Conditions program and Westside Apartment Housing Security Fencing
10	Goal Name	Provide housing and services for persons with HIV
	Goal Description	HOPWA programs include subrecipient contracts with Lutheran Social Services (Faith Mission), Equitas Health, Lancaster Fairfield Community Action Agency, and Licking Count Coalition for Housing. Services provided include tenant based rental assistance, permanent housing placement, short term rent mortgage and utility assistance, and other supportive services.
11	Goal Name	Increase access to housing and emergency shelter
	Goal Description	ESG is sub-awarded to the Community Shelter Board to provide assistance for Shelter operations, supportive services, and rapid rehousing.

Projects

AP-35 Projects – 91.220(d)

Introduction

The Grants Management Section is responsible for developing programs and/or soliciting proposals from City Departments for all CDBG projects, review the proposals, and select programs/proposals to fund in a given year. Additionally, in July 2021, the Grants Management Section published a Request for Proposals to external agencies.. The City received numerous responses from local agencies and intends to fund a few through new subrecipient agreements. The City prioritizes funding for projects that meet strategic goals and needs identified in the Consolidated Plan. The Columbus Public Health department has fostered relationships with numerous sub-recipients and intends to contract with five project sponsors to administer services for the HOPWA program. The Department of Development has provided the annual budget plan and list of projects for the HOME and ESG grants.

Projects

#	Project Name
1	CRPD Capital Kids
2	CRPD Fitness Camps
3	Seven Baskets Community Development Corporation Youth Services
4	Construction of Glenwood and Windsor Pools
5	Linden Lighting Improvements
6	Neighborhoods Curb Improvements
7	Wheatland Avenue Street Improvements Phase 1
8	Neighborhoods Trash and Recycling Litter Receptacles
10	Rebuilding Together Central Ohio D.B.A. Modcon Living Tool Library
11	Fair Housing Program
14	Community Development for All People South Side Cafe
15	Economic and Community Development Institute, Inc. Capital for Construction
16	Legal Aid Society of Columbus Housing Conditions
17	Westside Apartment Housing Security Fence Construction
18	Department of Finance and Management Grants Management Administration
19	Urban Tree Canopy Site Assessments
20	Columbus Recreation and Parks Department Center Managers
21	Lutheran Social Services, Faith Mission
22	Equitas Health
23	Lancaster Fairfield Community Action Agency
24	Licking County Coalition for Housing

#	Project Name
25	HOPWA Administration, Columbus Public Health Staff
26	Community Housing Development Organization Set Aside
27	Rental Housing Development
28	Downpayment Assistance
29	Homeowner Housing Development
30	Rebuilding Lives Tenant Based Rental Assistance
31	Community Housing Development Organization Operating Support
32	Community Development Collaborative Operating Support
33	Department of Development Housing Division Staff
34	Emergency Solutions Grants Programs
35	Maloney and Nelson Playground Improvements

Table 7 - Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

The Grants Management Division is responsible for developing programs and/or soliciting proposals from City Departments for all CDBG projects, review the proposals, and select programs/proposals to fund in a given year. The City prioritizes funding for projects that meet strategic goals and needs identified in the Consolidated Plan. In the summer of 2021, the City requested proposals for 2022 CDBG projects from local partners and agencies in an effort to expand outreach as part of the Citizen Participation Plan. The City is pleased to include a number of those proposals in the 2022 Annual Action Plan that will address multiple goals and objectives. Specifically, the ECDI Capital for Construction program will provide training and assistance to small, minority-owned businesses in an effort to foster business expansion, a previously unmet goal in the 2020-2024 Consolidated Plan.

AP-38 Project Summary
Project Summary Information

1	Project Name	CRPD Capital Kids
	Target Area	
	Goals Supported	
	Needs Addressed	
	Funding	CDBG \$630,000
	Description	The Capital Kids program incorporates trained staff, state of the art technology, high expectations and high performance standards designed to gauge student's academic achievement and to also provide participants with a safe place to learn and play when school is out.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
2	Project Name	CRPD Fitness Camps
	Target Area	
	Goals Supported	
	Needs Addressed	
	Funding	CDBG \$90,000
	Description	CRPD provides a camp for children ages 6 to 14 years that operates during the summer & winter when school is not in session. The School's Out program is designed to especially benefit the children of working parents. School's Out offers a day long, well supervised program that allows children to take part in a variety of recreational, educational, cultural and physical fitness activities in a safe and secure environment.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	

	Location Description	
	Planned Activities	
3	Project Name	Seven Baskets Community Development Corporation Youth Services
	Target Area	
	Goals Supported	
	Needs Addressed	
	Funding	CDBG \$18,790
	Description	Seven Baskets Community Development Corporation has requested CDBG funding from the Department of Finance and Management for youth services programming which will establish a school partnership between Seven Baskets and an elementary school. The partnership will provide several critical services to young students including in-person tutoring, afterschool activities including homework assistance and meals.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
4	Project Name	Construction of Glenwood and Windsor Pools
	Target Area	
	Goals Supported	
	Needs Addressed	
	Funding	CDBG \$3,000,000

	Description	CRPD requests \$3,000,000 of FY 2022 CDBG funding to support the construction phase of the replacement and new build of outdoor aquatics facilities at Glenwood and Windsor Parks. FY 2021 CDBG funding allowed CRPD to complete the community engagement, architectural and engineering phase, and FY 2022 CDBG funding will leverage additional local funds necessary for construction. This CDBG funding will allow Columbus Recreation and Parks to transform outdated and ill-equipped community pools into safe, modern outdoor aquatics facilities that serve as recreational hubs for the Greater Hilltop and South Linden Columbus Communities. The total construction cost for the pools is \$15,000,000.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
5	Project Name	Linden Lighting Improvements
	Target Area	
	Goals Supported	
	Needs Addressed	
	Funding	CDBG \$100,000
	Description	The Department of Neighborhoods requests CDBG funds for a street lighting improvements project that will contract the replacement of light luminaires and tree trimming in the South Linden neighborhood.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
6	Project Name	Neighborhoods Curb Improvements
	Target Area	

	Goals Supported	
	Needs Addressed	
	Funding	CDBG \$1,530,237
	Description	The Department of Public Service requests funding for new curb ramps with existing curb ramps to be removed and reconstructed to meet current ADA requirements, including running and cross slopes, horizontal and vertical deflections and detectable warnings. The project will improve pedestrian safety in the Hilltop, Near East, Near South, South Linden and Northland neighborhoods.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
7	Project Name	Wheatland Avenue Street Improvements Phase 1
	Target Area	
	Goals Supported	
	Needs Addressed	
	Funding	CDBG \$800,000
	Description	New development continues in the Hilltop neighborhood on Wheatland Avenue. CDBG funds are requested to be utilized by the Department of Public Service for tree removal and utilities relocations. This is the first phase of a total Wheatland Avenue street improvement project from Broad Street to Glenwood Avenue which will allow for two-way traffic, parking and additional sidewalks.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	

8	Project Name	Neighborhoods Trash and Recycling Litter Receptacles
	Target Area	
	Goals Supported	
	Needs Addressed	
	Funding	CDBG \$700,000
	Description	The Department of Public Service requests CDBG funding to remove and replace sidewalk and litter receptacles on E. Main Street, W. Sullivant Avenue, Broad Street, E. 11th Avenue, Gay Street, High Street and various other locations. Existing sidewalk receptacles are reaching end of life and have become unserviceable leading to increased litter and blight in neighborhoods and commercial corridors. This is especially critical in areas serviced with public transportation and large volumes of pedestrian and multi modal transportation options.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
9	Project Name	Rebuilding Together Central Ohio D.B.A. Modcon Living Tool Library
	Target Area	
	Goals Supported	
	Needs Addressed	
	Funding	CDBG \$86,500
	Description	Rebuilding Together Central Ohio D.B.A. Modcon Living requests CDBG funding for the expansion of the Tool Library and the Home Ownership Sustainability Program.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	

	Location Description	
	Planned Activities	
10	Project Name	Fair Housing Program
	Target Area	
	Goals Supported	
	Needs Addressed	
	Funding	CDBG \$210,000
	Description	The Department of Finance and Management will contract a vendor for the program year 2022 City Fair Housing Program services. Fair Housing Services are designed to further the fair housing objectives of the Fair Housing Act by making all persons, without regard to race, color, religion, sex, national origin, familial status or handicap, aware of the range of housing opportunities available to them.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
11	Project Name	Community Development for All People South Side Cafe
	Target Area	
	Goals Supported	
	Needs Addressed	
	Funding	CDBG \$35,134
	Description	Community Development for All People requests CDBG funding to purchase equipment for a new cafe located on Parsons Avenue.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	

	Planned Activities	
12	Project Name	Economic and Community Development Institute, Inc. Capital for Construction
	Target Area	
	Goals Supported	
	Needs Addressed	
	Funding	CDBG \$200,000
	Description	Economic and Community Development Institute, Inc. requires funding for business training and technical assistance for Columbus businesses in the construction. The program will target minority business enterprises.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
13	Project Name	Legal Aid Society of Columbus Housing Conditions
	Target Area	
	Goals Supported	
	Needs Addressed	
	Funding	CDBG \$100,000
	Description	The Legal Aid Society requests that the Department of Finance and Management award CDBG funding for a public service project to assist low-to-moderate income renters in Columbus. The objective of the project is to improve conditions of low-income housing stock in Columbus by using legal tools to encourage landlords to invest in the maintenance of their rental properties. The project goal is to assist 250 tenant families and to investigate the improvement of at least 250 rental units in one year.
	Target Date	

	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
14	Project Name	Westside Apartment Housing Security Fence Construction
	Target Area	
	Goals Supported	
	Needs Addressed	
	Funding	CDBG \$250,000
	Description	This project removes blighted and deteriorated fencing around the perimeter of Carol Stewart Village and Harriet's Hope and provides a new security and privacy fence both around the perimeter and separating the two projects. The priority for security and safety is the perimeter fence and can be completed first. The separation fence will be addressed at a later time closer to the opening of Harriet's Hope, a HOME funded project.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
15	Project Name	Department of Finance and Management Grants Management Administration
	Target Area	
	Goals Supported	
	Needs Addressed	
	Funding	CDBG \$680,000
	Description	Grants Management Section staffing and contracting in the Department of Finance and Management for administration of U.S. Department of Housing and Urban Development grants.

	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
16	Project Name	Urban Tree Canopy Site Assessments
	Target Area	
	Goals Supported	
	Needs Addressed	
	Funding	CDBG \$500,000
	Description	CRPD requests \$500,000 of FY 2022 CDBG funding for the second phase of completion of an inventory assessment of potential street tree sites in the public right-of-way in nine CDBG-eligible block groups
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
17	Project Name	Columbus Recreation and Parks Department Center Managers
	Target Area	
	Goals Supported	
	Needs Addressed	
	Funding	CDBG \$180,000
	Description	Columbus Recreation and Parks proposes the use of Community Development Block Grant funds for salaries for managers at eligible recreation centers in low-to-moderate income neighborhoods.
	Target Date	

	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
18	Project Name	Lutheran Social Services, Faith Mission
	Target Area	
	Goals Supported	
	Needs Addressed	
	Funding	HOPWA \$824,738
	Description	Funding will be used for Tenant Based Rental Assistance (TBRA), Permanent Housing Placement (PHP), and other supportive services. An estimated 92 households will be assisted.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
19	Project Name	Equitas Health
	Target Area	
	Goals Supported	
	Needs Addressed	
	Funding	HOPWA \$744,108
	Description	Funding will be used for TBRA, PHP, and other supportive services. An estimated 86 households will be assisted.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	

	Location Description	
	Planned Activities	
20	Project Name	Lancaster Fairfield Community Action Agency
	Target Area	
	Goals Supported	
	Needs Addressed	
	Funding	HOPWA \$490,730
	Description	Funding will be used for TBRA, Short-Term Rent, Mortgage, and Utility assistance (STRMU), PHP, and other supportive services. An estimated 126 households will be assisted.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
21	Project Name	Licking County Coalition for Housing
	Target Area	
	Goals Supported	
	Needs Addressed	
	Funding	HOPWA \$395,424
	Description	Funding will be used for TBRA, STRMU, PHP, and other supportive services. An estimated 89 households will be assisted.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
	Project Name	HOPWA Administration, Columbus Public Health Staff

22	Target Area	
	Goals Supported	
	Needs Addressed	
	Funding	HOPWA \$45,000
	Description	Staffing for Columbus Public Health for HOPWA administration
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
	23	Project Name
Target Area		
Goals Supported		
Needs Addressed		
Funding		HOME \$600,000
Description		Required set aside of 15% of HOME fund allocation for awards to city certified CHDOs.
Target Date		
Estimate the number and type of families that will benefit from the proposed activities		
Location Description		
Planned Activities		
24	Project Name	Rental Housing Development
	Target Area	
	Goals Supported	
	Needs Addressed	
	Funding	HOME \$1,730,000

	Description	Providing gap financing for new construction and substantial renovation rental projects. An estimated 5 HOME funded rental project will be assisted, including 12 units.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
25	Project Name	Downpayment Assistance
	Target Area	
	Goals Supported	
	Needs Addressed	
	Funding	HOME \$250,000
	Description	Up to \$5,000 for downpayment and closing costs for a low or moderate income homebuyers. An estimated 42 households will be assisted.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
26	Project Name	Homeowner Housing Development
	Target Area	
	Goals Supported	
	Needs Addressed	
	Funding	HOME \$900,000
	Description	HOME funds will be utilized for the development and affordability assistance for 10 new homeowner housing.
	Target Date	

	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
27	Project Name	Rebuilding Lives Tenant Based Rental Assistance
	Target Area	
	Goals Supported	
	Needs Addressed	
	Funding	HOME \$325,000
	Description	Tenant Based Rental Assistance for those who are homeless or in danger of become homeless. An estimated 55 households will be assisted.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
28	Project Name	Community Housing Development Organization Operating Support
	Target Area	
	Goals Supported	
	Needs Addressed	
	Funding	HOME \$200,000
	Description	Operating support provided to the Community Development Collaborative to distribute to approved CHDOs.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	

	Location Description	
	Planned Activities	
29	Project Name	Community Development Collaborative Operating Support
	Target Area	
	Goals Supported	
	Needs Addressed	
	Funding	HOME \$45,000
	Description	Administrative funds provided to the Community Development Collaborative which is administered by the Affordable Housing Trust and supports the development of affordable housing.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
30	Project Name	Department of Development Housing Division Staff
	Target Area	
	Goals Supported	
	Needs Addressed	
	Funding	HOME \$400,000
	Description	Housing Division staffing in the Department of Development for administration of HOME Investment Partnership funded programs.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
	Project Name	Emergency Solutions Grants Programs

31	Target Area	
	Goals Supported	
	Needs Addressed	
	Funding	ESG \$636,000
	Description	Emergency shelters provide access to beds for men and women in Columbus and Franklin County. Beyond providing a secure and clean place to sleep, shelter programs provide access to basic services such as showers, meals, healthcare and material assistance, along with supportive services, referrals to additional supportive services as needed, and crisis assistance. Shelter programs have resource centers that provide internet access, telephones, employment leads, job training resources and other community resources. ESG-funded Direct Housing programs provide services and financial assistance to families exiting emergency shelter programs into their own homes, with the goal of long-term stabilization. The 2022 ESG program will assist an estimated 4,000 persons.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
32	Project Name	Maloney and Nelson Playground Improvements
	Target Area	
	Goals Supported	
	Needs Addressed	
	Funding	CDBG \$400,000
	Description	To replace old playgrounds, improve rain water drainage, and install workout stations at Maloney and Nelson parks so that residents can "take back the park" for positive family friendly activities.
	Target Date	

	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

Many of the CDBG projects described in the 2022 Annual Action Plan are intended to benefit low-to-moderate income families citywide. The construction of the Glenwood and Windsor pools will serve the neighborhoods of Hilltop and Linden but also will be open to all City residents. The Myrtle and Cleveland Ave infrastructure improvements will benefit residents in the immediate area within the Linden neighborhood. The Wheatland Farms complex will serve the Hilltop neighborhood. Linden and Hilltop are recognized as strategic priorities areas in the consolidated plan. Additionally, the neighborhoods curb improvements and litter receptacles projects will occur in low-to-moderate income tracts within strategic priority areas across the City. The HOPWA projects will not target geographic areas, but rather they will serve the entire Metropolitan Statistical Area. The HOME and ESG projects will also serve low-to-moderate income residents citywide. However, rental and homeowner development projects are located in priority neighborhoods such as: Linden, South Side, Near East, Far East, Hilltop, and Franklinton.

Geographic Distribution

Target Area	Percentage of Funds

Table 8 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

Generally, the projects in the 2022 Annual Action Plan will serve low-to-moderate income residents and families citywide. Certain projects were selected because of the direct benefit to the residents living in priority neighborhoods with high concentration of low income families.

Discussion

2022 HUD resources will provide funding for programs that operate citywide as well as priority neighborhoods.

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

In order to work towards the City's Consolidated Plan's affordable housing related goals, the 2022 CDBG, ESG, HOME and HOPWA funding will be utilized to support low-income residents in their pursuits to live in safe and affordable housing. The COVID pandemic has had a disproportional effect on low-to-moderate income households' finances and the need for the City to create and sustain affordable housing is greater than ever. Homelessness prevention programs will continue to be funded with the Emergency Solutions Grant. Throughout 2022, additional programing for select HOME eligible projects will be available to Columbus residents through HOME-ARP funding (provided through 2021 substantial amendment).

One Year Goals for the Number of Households to be Supported	
Homeless	150
Non-Homeless	300
Special-Needs	50
Total	500

Table 9 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	400
The Production of New Units	22
Rehab of Existing Units	0
Acquisition of Existing Units	0
Total	422

Table 10 - One Year Goals for Affordable Housing by Support Type

Discussion

The 2022 HOME program will include new construction of rental and ownership housing for low-to-moderate income individuals throughout the City of Columbus. HOME funds will also be utilized for downpayment assistance for new low-to-moderate income homeowners. HOME funds will be made available to provide tenant-based rental assistance to eligible residents. The FY 2022 HOPWA program will include programing for eligible individuals to receive housing assistance through Tenant-based rental assistance, short-term rental, mortgage, and utility assistance, and permanent housing placement. ESG funds will be used to support housing placement and homelessness prevention programs through direct housing financial assistance.

AP-60 Public Housing – 91.220(h)

Introduction

The Columbus Metropolitan Housing Authority serves the community by helping people access affordable housing by working with collaborative partners. CMHA develops, renovates, and maintains housing, promotes neighborhood revitalization, and assists residents in accessing needed social services.

Actions planned during the next year to address the needs to public housing

CMHA Goals for FY 2021-2025: (1) Continue to increase the availability of decent, safe, and affordable housing; (2) Promote self-sufficiency and asset development for families and individuals; (3) Improve community quality of life and economic vitality; and (4) Ensure compliance with Equal Opportunity and Affirmatively Furthering Fair Housing requirements. CMHA will endeavor to realize the goals of the 2021 5-Year Plan through the execution/completion of the Choice Neighborhood Implementation Grant which focuses on the revitalization of the Near East Side of Columbus, converting Public Housing through the Rental Assistance Demonstration Program, utilizing the PBV allocation to support development of affordable housing and the continuation of maintaining a SEMAP high performer in the HCV program. So far, CMHA has completed and leased up 450 new units of affordable senior and mixed-income family housing with the help of the Choice Neighborhoods Implementation Grant. The 162-unit final phase of mixed-income family housing at the site was completed in 2020 and fully leased up. CMHA was awarded tax credit funding for each of the four phases of the Poindexter redevelopment and will fully complete the revitalization of the neighborhood in 2021. CMHA is participating in HUD's Rental Assistance Demonstration program. CMHA has submitted an entire portfolio. CMHA maintains a high performing housing choice voucher program (SEMAP); site-based wait lists are available at all the CMHA communities. CMHA continues to administer the HCV Family Self-Sufficiency program and the S8 Homeownership Program. CMHA is actively issuing vouchers and will continue to pull from our lottery pool in order to house as many low-income individuals as possible while funding permits. CMHA has applied for additional mainstream vouchers to be awarded for 2021 and will continue to apply for additional funding in all other HCV programs as they become available. CMHA will continue to develop and/or acquire new mixed income housing in 2022 and plans to submit Low Income Housing Tax Credits (LIHTC) applications for multiple new developments in both the 4% and 9% programs. CMHA will acquire land if needed to create additional mixed income, deeply affordable, LIHTC, workforce housing, market rate, and PBV communities throughout Franklin County and surrounding counties. CMHA also plans to acquire multifamily apartment stock in order to renovate and/or manage as mixed income, LIHTC, workforce housing, and PBV housing in order maintain rent affordability. CMHA will continue to issue Bonds to advance the mission of the agency and acquire, build, or cause the development of mixed income, deeply affordable, LIHTC, workforce housing, market rate, and PBV communities throughout Franklin County in addition to capital improvements and renovations of assets or buildings under the ownership of CMHA. CMHA has established a HUD designated EnVision Center and continues to build out the large network of services and resources for all CMHA residents to meet the goals as described

above.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

CMHA is converting all public housing units to project based voucher rental assistance. Once this happens public housing residents are permitted to move out after one year (if vouchers are available) and then they are eligible for the CMHA Home ownership program. In addition, CMHA has a HUD designated EnVision Center located across the street from our main office that offers many resident services to help residents manage their wellbeing, health and other areas of their lives.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

CMHA is not a troubled agency.

Discussion

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

The lead agency for the homeless service system in Columbus is the Community Shelter Board (CSB), an independent non-profit agency founded in 1986 by a group of civic leaders, business associations, local government leaders and representatives from a variety of foundations. Its main responsibilities are resource development and investment, service delivery coordination and planning, fostering collaboration, program accountability, and public policy reform. CSB allocates funding annually to partner agencies for programs serving homeless individuals and families in Columbus. CSB receives funding from many and varied sources such as the City of Columbus, Franklin County, Federal funds, Ohio Department of Development, United Way, Together Rebuilding Lives, and private and corporate donations.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The City, in partnership with the Community Shelter Board, has created a unified system to better respond to homeless persons who are not accessing shelter, including a coordinated call and dispatch system, common documentation and shared outcomes for the street and camp outreach program. The Maryhaven Collaborative Outreach Team is improving access to resources for adults living on the streets, reducing the number of adults experiencing long-term street homelessness; reducing frustration for the community trying to help homeless people and is more efficiently deploying resources to reduce duplication of efforts in Columbus and Franklin County.

Addressing the emergency shelter and transitional housing needs of homeless persons

The Consolidated Plan Homeless Strategy revolves around two target groups: 1) homeless households (individuals and families with children) who have a disabled member and have experienced long-term homelessness and 2) homeless households without a disabled member who have experienced short-term homelessness, as well as households at-risk of homelessness. Strategies for both of these groups involve the prevention of homelessness and, if homelessness occurs, the provision of shelter, transitional housing, permanent housing and supportive services for those in need. The lead agency for the homeless service system in Columbus is the Community Shelter Board (CSB). CSB provides access to shelter beds for men, women, and families in Columbus and Franklin County. Beyond providing a secure and clean place to sleep, all programs provide access to basic services such as showers, meals, healthcare and material assistance as well as referrals, supportive services and crisis assistance. Most shelters have resource centers that provide internet access, telephones, employment leads, job training resources and other community resources as well as support staff to assist individuals in obtaining jobs

and housing.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

In partnership with the Community Shelter Board, the city has created a unified system for permanent supportive housing. The Unified Supportive Housing System (USHS) includes a centralized eligibility determination and placement, periodic review of tenant needs and "move up" incentives to encourage tenants to be more independent. Fewer adults and families will experience long-term homelessness. Additionally, there are more housing units available, easier access to supportive housing for prospective tenants, one application process and improved targeting of scarce housing resources. People with the greatest needs receive priority for housing.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

The Community Shelter Board coordinates prevention and shelter diversion programs to assist families and individuals who are homeless, precariously housed, or living on the streets, to locate and maintain stable housing. Families and individuals are provided with relocation services, referrals, tenant education and linkage to short-term financial rental assistance to quickly resolve the family or individual housing crisis.

Discussion

AP-70 HOPWA Goals– 91.220 (I)(3)

One year goals for the number of households to be provided housing through the use of HOPWA for:	
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family	163
Tenant-based rental assistance	188
Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds	0
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds	0
Total	351

AP-75 Barriers to affordable housing – 91.220(j)

Introduction:

The City of Columbus does not have enough affordable housing to meet current needs and the private market is not producing a high volume of affordable rental housing. As discussed in the Consolidated Plan, there are many barriers to providing affordable housing. A number of market characteristics impact the production of new units, including the large population growth in Columbus; increased demand for rental housing units; rising rental and homeownership costs; the recovery of the housing market; the production of new housing units by the private market; current housing affordability; demolition of public housing units; the number of people on the Section 8 Housing Choice Voucher waiting list; and the cost of land and development. Neighborhoods continue to seek the highest possible quality and amenities for housing developed in their communities, and this tends to increase costs and make housing units less affordable to those seeking to live in these areas. The process of obtaining plan approval and building permits requires the use of paid professionals such as architects, engineers and lawyers to address building issues.

Additionally, the Columbus Metropolitan Housing Authority has reduced the number of public housing units in the community by selling properties at the expiration of the affordability period. Between 2015 and 2019, approximately 35 percent of the privately owned Section 8 Housing Choice Voucher contracts are set to expire, which could decrease the number of affordable housing units in the community.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

The City of Columbus utilizes a HOME funds to invest in the City's housing stock. The City also uses Affordable Housing Bond funds to invest in affordable housing unit construction. The City follows strict community input processes in advance of land use and zoning changes for affordable housing project. Although this sometimes can be so involved that the projects are delayed, it is important that the neighbors of the new developments are allowed sufficient opportunity to comment on development plans.

The City of Columbus is strategically investing in community transit options and transit oriented development planning. This is also true for Franklin County and the Central Ohio Transit Authority, the public institution which serves as the public transportation provider for the City and County. Building affordable housing on or near quality public transportation is a priority for the City. The city also invests in bike accessible transit options.

Additionally, the City continues to invest general funds in code enforcement and eviction prevention programs. Recently, the County has removed eviction records for all Franklin County residents that were

five years or older.

Discussion:

AP-85 Other Actions – 91.220(k)

Introduction:

Described below are the city's planned actions to carry out the following strategies outlined in the Consolidated Plan.

Actions planned to address obstacles to meeting underserved needs

All rental programs require tenants to be at or below 80 percent AMI. City homebuyer programs continue outreach with lenders including on-site training and outreach at homebuyer education classes.

An obstacle within the HOPWA program is the lack of long-term planning for the housing and medical needs of clients receiving tenant-based rental assistance (TBRA). This can be an issue for moving clients to self-sufficiency and off TBRA, thus limiting the ability to assist new clients in need of TBRA. The funding of supportive services to provide ongoing housing case management services for every HIV-positive client receiving TBRA will help to eliminate this obstacle. These services will include the development of updated, comprehensive housing plans implemented in a timely and consistent manner to ensure each TBRA client is accessing medical care, Ryan White case management services, and other needs.

Actions planned to foster and maintain affordable housing

The Rental Housing Preservation and Production Program prioritize the redevelopment of existing affordable housing rental units. New units are added to the inventory through this program. The city bond-funded Rental Rehabilitation Program, which focuses on smaller rental units also adds units to the total inventory. HUD-approved homeowner counseling agencies assist with foreclosure prevention and pre-purchase counseling.

Actions planned to reduce lead-based paint hazards

The city was awarded \$5.6 million in Lead Hazard Reduction Program funds in 2019. All contractors used in the housing programs are licensed Lead Abatement Contractors or are qualified under the Lead Renovation, Repair and Painting (RRP) and are able to recognize and deal with lead hazards in construction projects. The city is currently in the process of applying for another three-year grant.

Actions planned to reduce the number of poverty-level families

Programs funded with CDBG and HOME funds provide homeowner and rental rehabilitation and repairs, new construction of rental and homeowner units and down payment assistance for income-eligible, first-time homebuyers. These activities, that produce and preserve affordable housing, are important in reducing the impact of poverty on low-income families. The City is using CDBG funding to support

activities that provide child care and recreational activities, using general fund dollars, the city also provides funding for anti-poverty activities such as literacy and job training.

The city implements the federally required Section 3 program which is intended to ensure that when employment or contracting opportunities are generated by HUD-funded Section 3 covered projects, preference is given to qualified low and very low- income persons.

Actions planned to develop institutional structure

See SP-40 Section of Consolidated Plan.

Actions planned to enhance coordination between public and private housing and social service agencies

There are a number of ongoing collaborative efforts in the community. Guided by the Community Shelter Board, the city, county and other entities participate in efforts to address and end homelessness through the A Place to Call Home. The Community Development Collaborative is funded by the City, County and other private organizations to provide operating support and technical assistance to Community Development Corporations. The Columbus Affordable Housing Task Force which consists of HUD, state and local government staff and development organizations meets every quarter to discuss affordable rental projects and preservation opportunities. There is an ongoing collaboration with the Columbus Metropolitan Housing Authority regarding development opportunities, use of project- based vouchers and other related issues. The Housing Dialogue group brings practitioners and academics from The Ohio State University, Knowlton School of Architecture, to look at housing issues from different perspectives. Additionally, a group of local non-profit organizations has formed the Housing Alliance to make a case for affordable housing and need for resources in the community.

Discussion:

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

Introduction:

The following section identifies the program specific requirements for the HUD Annual Action Plan.

Community Development Block Grant Program (CDBG)

Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	300,000
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	300,000

Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	0.00%

HOME Investment Partnership Program (HOME)

Reference 24 CFR 91.220(I)(2)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

The City intends to utilize all HOME funds for projects identified as eligible activities in Section

92.205.

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

The City of Columbus and its Housing Division provide HOME Investment Partnerships Program uses funds to create affordable housing units and assist income-eligible families with the purchase of a home. The Recapture Policy ensures that the city recoups all or a portion of the HOME assistance paid to the homebuyers in the event that the assisted housing does not continue to be the primary residence of the family through the duration of the affordability period. This policy is included in the loan agreement, promissory note, mortgage and restrictive covenant. These affordability periods are outlined at 24 CFR Part 92.254(a)(4), as follows: The affordability period is 5 years for all HOME-funded units under \$15,000. The affordability period is 10 years for all HOME-funded units between \$15,000-\$40,000. The affordability period is 15 years for all HOME-funded units over \$40,000. The HOME amount per unit (see above) will be used to determine the appropriate affordability period. All homeownership development funding requires that a minimum of \$1,000 of the funding be used for affordability unless additional down payment assistance is requested. All homebuyers are approved by The City of Columbus after being evaluated for compliance with HOME and City underwriting requirements. The City of Columbus will use the recapture provisions to recoup HOME investment when the affordability period is not met, as follows: The HOME investment that is subject to recapture is based on the full amount of HOME assistance that enabled the homebuyer to purchase the dwelling unit. This includes any HOME assistance that reduced the purchase price from the fair market value to an affordable price, but excludes the amount between the cost of producing the unit and the market value of the property (the development subsidy). Any voluntary or involuntary sale, transfer of ownership of the property or not maintaining the property as the primary residence of the buyer triggers the recapture requirements. The City will recapture from the net proceeds the entire amount of the HOME affordability investment from the homeowner. In the event that the net proceeds of the sale of the home are insufficient to repay 100 percent of the HOME investment due and accept this amount as satisfaction of the loan agreement, promissory note, mortgage and restrictive covenant.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

See discussion above.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that

will be used under 24 CFR 92.206(b), are as follows:

On a case by case basis, the city may use HOME funds to refinance existing debt in connection with the rehabilitation of multifamily housing. Eligible properties may be located anywhere in the city. Under no circumstances will HOME funds be used to refinance multifamily loans made or insured by any federal program, including CDBG. In addition, the guidelines established by the city require that 1) the multifamily housing undergoing rehabilitation and refinancing is necessary to continue to provide affordable housing to low- income families, 2) rehabilitation must be the primary eligible activity for which at least 60 percent of the HOME funds are used, 3) eligible projects must require a minimum level of rehabilitation of \$10,000 per unit, 4) a maximum of 40 percent of HOME funds may be used for the refinancing of existing debt, 5) the use of HOME funds must be conditioned upon a low income affordability period of a minimum of 15 years, and 6) the city must review the management practices of the property owner to insure that disinvestment has not occurred, that the long- term needs of the project can be met and that the feasibility of serving the targeted population over at least a 15 year affordability period can be demonstrated.

**Emergency Solutions Grant (ESG)
Reference 91.220(I)(4)**

1. Include written standards for providing ESG assistance (may include as attachment)

In March 2012, the Community Shelter Board (CSB), in support of the Columbus and Franklin County Continuum of Care, consolidated all program policies and procedures into one in accordance with 24 CFR Section 576.400. The combined document, CSB HEARTH Operating Policy and Procedures, is inclusive of all federal regulations. Contracts between CSB and grantees require the agency to follow the CSB HEARTH Operating Policy and Procedures. In addition, grantees are monitored annually through a Program Review and Certification process. The review ensures programmatic/service provisions, facility, data, fiscal and governance standards are followed in accordance with all HUD regulations.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

CSB, on behalf of the local CoC, implemented a coordinated assessment system for single adults and families experiencing a housing crisis in Columbus and Franklin County that meets HUD requirements. Netcare operates the Homeless Hotline and they have specialists available 24 hours a day, 7 days a week.

The assessment that occurs over the phone, establishes the nature of the housing crisis and an appropriate response. Netcare works with callers to identify shelter diversion opportunities by exploring other housing options and resources.

For a household that is calling because of domestic violence, Netcare staff conducts a warm transfer to the local domestic violence shelter. For underage youth, Netcare conducts a warm transfer to the youth shelter. Street outreach specialists work with Netcare to help unsheltered people access shelter.

Both families and single adults determined to meet shelter eligibility criteria are then referred to the most appropriate shelter bed.

Once in shelter, each household's need is assessed using the standardized Housing Assistance Screening Tool, a housing barrier, vulnerability, and service needs assessment, within 5 days of shelter entry. Services, financial assistance, and housing opportunities are provided based on the results of the assessment. Emergency shelter staff conducts the client intake, including the system screening and assessment that informs the referral of households to rapid rehousing (RRH) programs. Shelter staff either helps the household apply for financial assistance or links the family or individual to a RRH provider. Referral to RRH is determined based on the screening performed by the shelter and the capacity of each RRH provider. Shelter staff and RRH providers share intake and assessment documentation, reducing time and eliminating duplication of assessments for households and staff. Shelters and RRH programs adhere to HUD CPD-17-01, using a standardized screening tool and process and data already collected in HMIS to identify the highest priority households. RRH is prioritized for families with children, pregnant women, Veterans, youth, people with disabilities and DV, and people with severe service needs.

CSB and shelter providers collaborate with community partners to bring a wide array of services to shelters, including physical, behavioral, and mental health care. All services are voluntary.

The Unified Supportive Housing System (USHS) is a collaborative effort managed by CSB; our PHA, Columbus Metropolitan Housing Authority (CMHA); and the Alcohol, Drug, and Mental Health Board of Franklin County (ADAMH). USHS continuously screens active system clients for permanent supportive housing (PSH) eligibility, using homeless management information system (HMIS) data and case conferencing. Monthly, CSB prepares a "hotlist" of prioritized clients based on their current homeless status, history of homelessness, and self-declared disability, along with the chronic homeless status. For the households prioritized by USHS as chronically homeless or having an extended homeless history, the household's case manager submits a standardized service needs assessment. USHS uses this assessment to prioritize households for PSH based on their vulnerability and match them to open units according to their needs and preferences. USHS adheres to HUD CPD-16-11, prioritizing chronically homeless households first, then long-term homeless households with severe service needs. USHS manages units funded through a variety of subsidies including PHA Housing Choice Vouchers, Mainstream Vouchers, Project-Based Vouchers, Emergency Housing Vouchers, CoC Leasing and Rental Assistance programs, and the HOME program.

3. Identify the process for making sub-awards and describe how the ESG allocation available to

private nonprofit organizations (including community and faith-based organizations).

The City of Columbus makes a sub-award to the Community Shelter Board. CSB was created in 1986 to respond to the growing problem of homelessness in Franklin County. The founders include: the City of Columbus, the Franklin County Board of Commissioners, the United Way of Central Ohio, The Columbus Foundation, the Columbus Chamber and many other organizations concerned about the quality of life in Franklin County. CSB in turn sub-awards ESG funds to nonprofit providers of homeless services.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

The City of Columbus meets the homeless participation requirement in 24 CFR 576.405(a).

5. Describe performance standards for evaluating ESG.

Program performance standards are established by Community Shelter Board (CSB) and recommended to the CoC Board for approval and incorporate HUD requirements and local standards. Program performance standards are reviewed annually by the CoC Board. CSB incorporates these standards into annual program agreements with each sub-recipient. An annual Program Outcome Plan (POP) is part of the agreement. The POP establishes individual program performance goals for all homeless programs, by type. For the ESG funded programs, CSB establishes performance measures related to successful housing outcomes, average length of shelter stay, average length of RRH participation, recidivism, shelter occupancy rate, housing affordability and others. If CSB and the sub-recipient disagree on the annual POP, the sub-recipient may appeal. CSB monitors program performance and provides monthly, quarterly, semi-annual and annual community data reports. Each POP performance goal is assessed versus actual performance as achieved or not achieved. Achieved Goal is defined as 90 percent or better of a numerical goal or within five percentage points of a percentage goal, except where a lesser or greater value than this variance also indicates an achieved goal.

Annually, each program is assigned a performance rating of High, Medium, or Low as determined by overall program achievement of performance outcomes for the evaluation period.

Programs rated as “Low” or experiencing long-standing and/or serious program issues and/or systemic agency concerns will be handled by CSB through a Quality Improvement Intervention (QII) process. This process is based on quarterly one-on-one dialogues between CSB and the provider agency and considers agency plans and progress on addressing program issues. If the agency and/or CSB find that the QII process is not working, either may refer the concerns/issues to the CoC Board for handling (if the program is solely funded by HUD and not CSB). The provider will be given an

opportunity to present its case, if the CoC Board decision is being appealed, to the CoC before a final decision is made by the CoC.

The Homeless Hotline, emergency shelters, RRH and PSH programs all participate in the local HMIS managed by CSB and share data in an open system.

