



City of Columbus
Mayor Michael B. Coleman

Department of Finance and Management

Paul R. Rakosky, Director

October 28, 2011

MEMORANDUM TO: Michael B. Coleman
Mayor

FROM: Paul R. Rakosky
Finance and Management Director

SUBJECT: Third Quarter Financial Review

The Finance and Management Department's Third Quarter Financial Review is attached. As you know, the quarterly financial reviews examine the projected financial condition of the City for the remainder of the year based upon a review of revenues and spending to date for all departments and offices. As of the third quarter, for the general fund, we project that we will spend \$9.5 million less than was originally appropriated for 2011. This is a significant improvement from the second quarter. Hiring controls, savings in other expenditure categories and our ongoing reform efforts continue to offset increased costs associated with the Deferred Retirement Option Plan's (DROP) effect on uniformed overtime.

On the revenue side, the income tax continues to out-perform the Auditor's original estimate upon which the budget was based. These positive trends will help provide adequate carry-over in the general fund into 2012. Notwithstanding these trends, it is extremely important that we continue to control and reduce spending to offset reductions in revenue associated with cuts in local government fund distributions in 2011, 2012 and beyond. The elimination of the estate tax in 2013 will add to this burden. Without ensuring adequate carry-over from year to year, the City will not be able to maintain current service levels or keep our commitment to restoring the rainy day fund.

The savings projected above are derived from many areas. The Safety Director's Office currently projects savings of over \$888,000 in the reimbursement contract with Franklin County for housing prisoners in the jail. Savings from unfilled vacancies in various divisions result in projected savings of over \$3.4 million and the Finance and Management Department projects a savings of \$223,325 in the contract with the Public Defender. Department of Technology internal service billings to general fund agencies are projected to be \$538,000 less than the budget. In addition, the general fund subsidies to the Departments of Recreation and Parks and Health are projected to be reduced by \$1.8 million and \$1.2 million, respectively. The savings are largely due to unfilled vacancies in both departments and lower than budgeted costs in part-time hours and utilities in Recreation and Parks. There are two areas where deficits are offsetting these savings. In the Divisions of Police and Fire, projected overtime expenses are \$1.5 million and \$1.6 million over budget, respectively, and civilian overtime in the divisions is projected to be \$494,000 over budget. Although current uniformed and civilian

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strength levels are below previous staffing levels, it is critical that the Department of Public Safety pursue all available options to reduce these deficits by year-end. Finally, fuel prices continue to exceed budgeted levels resulting in a projected deficit in general fund fuel costs of \$1.4 million.

As of the end of the third quarter, income tax receipts are 6.7 percent above 2010 third quarter collections. The hotel/motel tax (8.1%), local government fund distributions (4.9%), charges for service (11.0%), license and permit fees (5.7%) and estate tax (43.3%) are also tracking above collections during the same time period last year. All these sources with the exception of the estate tax however, currently show a lower variance than at the second quarter. All other significant sources of general fund revenue are near or below levels of a year ago. The Finance and Management Department will continue to closely monitor revenue collections on a monthly basis and be prepared to act accordingly.

As always, the Finance and Management Department will do all we can to ensure the health of the general fund during uncertain economic times. Should you have any questions concerning this report, please do not hesitate to let me know.

- c. City Council
 - City Auditor Hugh J. Dorrian
 - City Attorney Richard Pfeiffer
 - City Treasurer Deb Klie
 - Department Directors

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THIRD QUARTER FINANCIAL REVIEW

As of September 30, 2011

**Prepared by:
Department of Finance and Management**

**Paul R. Rakosky
Director**

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I. INTRODUCTION

This document summarizes the financial status of the City of Columbus' major operating funds, including the general fund, special revenue funds, internal service funds, enterprise funds and the community development block grant fund. Financial projections for 2011 and the significant factors that contribute to such projections are detailed within. Summary financial data are presented in an appendix of tables which also summarize vacant budgeted positions and data on personnel levels by division.

For purposes of this report, it is assumed that the general fund will end the year with an \$31,773,497 unencumbered cash balance (Table A).

Details regarding other operating funds can be found in Sections III (Special Revenue Funds), IV (Internal Service Funds), V (Enterprise Funds) and VI (Community Development Block Grant).

**TABLE A
GENERAL FUND SUMMARY PROJECTION**

FUND BALANCE SUMMARY	
SEPTEMBER 30, 2011	
Beginning Cash Balance (January 1, 2011)	\$ 39,457,852
Less Outstanding Encumbrances (As of December 31, 2010)	<u>15,811,683</u>
Unencumbered Cash Balance (January 1, 2011)	23,646,169
Plus Estimated 2011 Receipts - City Auditor	700,482,831
Plus Encumbrance Cancellations	1,681,000
Plus Transfers In & Misc. Transfers	1,690,000
Plus Approved Transfer From Economic Stabilization Fund	-
Plus Transfer from Insurance Trust Fund	<u>-</u>
Total Available for Appropriation	\$ 727,500,000
Total Appropriated as of June 30, 2011	\$ 705,250,000
Less 2011 Projected Operating Expenditures	<u>695,726,503</u>
Projected Appropriation Surplus/(Deficit)	\$ 9,523,497
Projected Available Cash Balance (December 31, 2011)	<u>\$ 31,773,497</u>
ECONOMIC STABILIZATION FUND BALANCE SUMMARY	
Beginning Unencumbered Cash Balance (January 1, 2011)	\$ 22,723,884
Plus 2011 Deposit	10,000,000
Plus Estimated Investment Earnings	<u>300,000</u>
Projected Unencumbered Cash Balance (December 31, 2011)	\$ 33,023,884
ANTICIPATED EXPENDITURE FUND BALANCE SUMMARY	
Beginning Unencumbered Cash Balance (January 1, 2011)	\$ 4,762,074
Plus 2011 Deposit	2,000,000
Plus Estimated Investment Earnings	<u>-</u>
Projected Unencumbered Cash Balance (December 31, 2011)	\$ 6,762,074

II. GENERAL FUND OVERVIEW

The general fund budget, as amended, is \$705.25 million, or 7.78 percent higher than actual 2010 year-end expenditures and outstanding liabilities. Revenue and expenditure projections are summarized on Table A.

Revenues:

The City Auditor establishes the official general fund revenue estimate, upon which, by City Charter, the general fund budget must be based. The current revised revenue estimate (exclusive of transfers, carryovers, or cancellations) is \$700.48 million, the majority of which comes from the 2.5 percent municipal income tax. In August of 2009 the voters approved a ½ percent increase to the income tax rate, thereby increasing it from 2 percent to its current 2.5 percent. This change has helped to shore up the general fund's seriously flagging revenues, as collections from most other sources continue to decline.

Through September, general fund resources (exclusive of transfers, carryover, and encumbrance cancellations) were 5.5 percent higher than during the same time period in 2010. The vast majority of that growth is attributable to a 6.7 percent growth in income tax receipts. Income tax collections are projected to end the year up 6.4% from 2010.

Unfortunately, flat and/or declining revenues are projected for many of the general fund's other major revenue sources in 2011. These sources include state shared revenues and the property tax. Revenues projected to increase over 2010 include license and permit fees, charges for services and investment earnings.

Local government fund receipts are up 4.9 percent, although this will most likely decrease due to changes in the allocation from the state. Estate taxes fluctuate from month to month and are difficult to predict, but were up by 43.3 percent from the same time last year. Property tax collections were down 4.5 percent through September and are projected to end the year down 7.2%.

Fines and penalties collected through September are down 3.8 percent from September of 2010. License and permit fees are up 5.7 percent and are projected to end the year 2.9 percent above the amount collected in 2010. Due to low interest rates, investment earnings are down 13.8 percent but are expected to end the year 8.5 percent above 2010.

Charges for services are 11 percent higher than September of 2010 mainly because December 2010's pro-rata charges were realized in January of 2011. Charges for services are projected to end the year 5.3% over 2010.

Expenditures:

Expenditures are projected to total \$695.7 million or \$9.5 million below the current appropriation. The projected expenditures include a \$10 million transfer to the economic stabilization fund and a \$2 million transfer to the anticipated expenditure fund (for the 27th pay period). Ordinance 1645-2010, which passed, as amended by City Council on January 31st, 2011, established the 2011 general fund budget at \$705.25 million.

The personnel projections in this report reflect employees on the city payroll as of September 21st, 2011, plus costs associated with a limited number of vacant positions. Where feasible, vacancy

credits¹ were applied in anticipation of resignations, terminations, layoffs and delays in filling vacancies. Current general fund personnel levels are reported in Table 9.

Salaries and wages are projected at the negotiated rate currently in effect pursuant to the various collective bargaining agreements. Projections for employees not covered by such agreements (e.g., MCP employees) are based on current administrative salary ordinances that establish wage and salary guidelines.

Insurance projections are calculated by employee, as each division contributes monthly to an insurance trust fund for each insured employee. The monthly contribution differs, depending upon the bargaining unit to which the employee belongs, or the salary ordinance by which he or she is covered. Medicare, pension, workers' compensation and other similar benefits are calculated by applying the requisite percentage to each employee's total salary.

Projections for materials, supplies, services, capital outlay and other costs were calculated by summing expenditures and encumbrances through June 30th and adding the result to the projected costs, by division, for these items for the balance of the year. A discussion of major anticipated appropriation variances, as shown in Table 2, appears below:

The **City Council** is projecting an overall surplus of \$169,524, which primarily represents a surplus in personnel as a result of delays in filling budgeted vacant positions.

The **City Auditor** anticipates ending the year with an overall surplus of \$17,977 due to savings in personnel costs.

The **Division of Income Tax** anticipates ending the year with an overall surplus of \$32,623. Savings in services of \$89,647 is due to less than anticipated expenditures for temporary employee services and equipment leasing while personnel costs are projected to be \$57,024 higher than budgeted.

The **City Attorney** is projecting a \$138,328 deficit in personnel due to the addition of three positions that were not included in the 2011 budget. The deficit is partially offset by surpluses in supplies and services of \$3,110 and \$7,552, respectively.

The **City Treasurer** is projecting a year-end surplus of \$43,165. The surplus is a result of a delay in hiring a vacant position (\$42,387) and savings from various service contracts (\$2,555) offset by a deficit in supplies (\$1,777).

The **Municipal Court Judges** project an overall surplus of \$153,507. A savings of \$180,130 in personnel is due to delays in filling vacant positions. The anticipated \$26,873 deficit in services is due to higher than expected costs for mental competency evaluations.

The **Municipal Court Clerk** is projecting an overall surplus of \$165,967. A savings of \$94,509 in personnel is largely the result of several employees out on medical leave and a \$71,458 savings in services is the product of lower than anticipated internal service charges.

¹ Vacancy credits reduce the overall personnel projection in recognition of the cost benefit of employee turnover. Vacancy credits tend to be higher in larger divisions having greater employee turnover and lower in smaller divisions having fewer turnovers.

The **Civil Service Commission** projects an overall surplus of \$252,438. The personnel surplus of \$179,620 is due to delays in filling vacant positions. The \$71,005 surplus in services is the result of savings in pre-employment personnel testing and promotional exams.

The **Department of Public Safety, Administration Division** is projecting an overall surplus of \$1,231,579. Savings in personnel of \$49,867 are attributed to the delay in filling a budgeted vacant position. The projected services savings of \$896,459 mainly reflects less than budgeted expenditures in the contract with Franklin County to house prisoners arrested under violations of City Code. The surplus in the transfer line (\$282,222) reflects the budgeted amount for civilianization efforts in the Police and Fire Divisions that are offset by the transfer of \$175,000 to fund the Alvis House contract with the Municipal Court Judges. The Alvis House contract will provide a work release program as an alternative to incarceration.

A projected surplus of \$466,044 in the **Support Services Division** reflects a surplus in personnel of \$235,227 from budgeted vacancies, a surplus in supplies of \$51,497 from savings in equipment and replacement parts, and a surplus in services of \$178,320 from savings in telephone services, maintenance service machinery and equipment and computer programs.

The **Division of Police's** projected overall surplus of \$1,196,718 is a result of deficits in personnel (\$848,400), supplies (\$68,875), services (\$505,356) and claims (\$19,982) being offset by a surplus in the transfer line (\$2,639,331). The transfer line represents the budget authority for the 117th recruit class which entered the Academy in June, and the 118th class scheduled to begin in December. Originally the 118th class was scheduled to begin December 12th and has been delayed to December 27th and therefore will not have a fiscal impact on 2011. Of the total budgeted in the transfer line, \$1,442,613 will be transferred to cover personnel expenses, supplies and services.

The projected surplus assumes that personnel costs associated with the E-911 and Photo Red Light operations will relieve the General Fund by a year-end total of \$2,055,696 and \$1,057,037, respectively. Expenditures to be applied to the Photo Red Light fund are \$717,963 less than budgeted as a result of a delay in camera installations. Additionally, the projection assumes the COPS Grant will relieve the General Fund by \$3,692,360 and all termination pay for uniformed personnel will be expended from the Special Income Tax (SIT) Fund in 2011.

The projected personnel deficit includes a shortfall in uniformed overtime expenditures of \$1,461,319. Overtime expenditures were greatly impacted by larger than anticipated retirements resulting from requirements of the Deferred Retirement Option Program (DROP). The division anticipated a significant number of separations and therefore budgeted for two recruit classes in 2011 (June and December); however the separations impacted overtime greater than anticipated. 98 separations were budgeted and as of the end of the third quarter 103 (net) separations² have occurred and total year-end separations are projected at 111. Pension costs were directly impacted by greater than anticipated overtime resulting in a projected deficit of \$193,861. Physical fitness incentive costs exceeded appropriation by \$280,300, which represents an increase over 2010 costs by \$587,400. It is anticipated that in the coming years, participation in the physical fitness program will be easier to predict.

² Term refers to employees leaving city employment for any reason, including retirement, resignation, termination, permanent disability, etc.

Uniformed personnel deficits are being offset by projected surpluses in worked holiday pay and service credit (\$384,663), shift differential (\$162,402), workers' compensation (\$1,912,226), and civilian wages and associated benefits (\$1,328,845). Savings in civilian wages and associated benefits are a result of a delay in filling budgeted vacancies; which has also resulted in a deficit in civilian overtime (\$494,242).

A projected deficit of \$68,875 in supplies represents the purchase of uniforms for the December recruit class, which is budgeted in the transfer line. Additionally, a deficit in helicopter fuel of \$118,917 is being offset by savings in laboratory supplies of \$132,159 and various savings in other supplies of \$32,483.

A projected deficit of \$505,356 in services reflects increased fleet costs of \$385,421, a helicopter maintenance deficit of \$237,766 and a services-medical prisoners' deficit of \$586,300. These large deficits are being offset by savings in the towing contract of \$600,000.

Finally, the third quarter projections for payments of adjudicated settlements are anticipated to exceed budget authority by \$19,982.

The **Division of Fire's** projected overall deficit of \$1,414,170 is a result of deficits in personnel (\$3,869,326) and supplies (\$167,011) being offset by surpluses in services (\$131,597), claims (\$67,379) and the transfer line (\$2,423,191). The transfer line represents the budget authority for the recruit classes and will be transferred to cover personnel and supplies. The projected deficit assumes all termination pay for uniformed personnel will be expended from the SIT Fund in 2011.

The Division began 2011 with five uniformed personnel more than budgeted. The higher than budgeted beginning year strength resulted in a beginning year projected shortfall, which has been offset by earlier than assumed separations. 80 separations were budgeted, as of the end of the third quarter 84 (net) separations have occurred and total year-end separations are projected at 89. As such, surpluses in uniformed wages (\$156,659) and in insurance (\$27,143) are being projected.

A deficit of \$1,640,089 in uniformed overtime is anticipated. Pension costs have been directly impacted by greater than anticipated overtime resulting in a projected deficit of \$449,659. In addition, the division expects a deficit of \$185,700 in shift (paramedic) differential. Offsetting these negative variances are expected savings in uniformed sick leave reciprocity and worked holiday pay of \$245,578, as well as savings in workers' compensation and Medicare of \$305,215.

A deficit of \$167,011 in supplies primarily reflects the cost of training materials and clothing purchased for the June and December recruit classes. Projected expenses related to services are currently anticipated to be less than current budget authority by \$131,597.

Finally, the third quarter projections for refunds are projecting a surplus of \$67,379.

An overall surplus of \$47,840 is projected in the **Office of the Mayor**. Of this projected surplus, \$51,796 is in personnel and reflects a budgeted, vacant position that remains unfilled while \$8,043 is in services, reflecting lower than anticipated cell phone expenditures. These surpluses are offset by a \$12,000 supplies deficit, primarily due to the need to replace a copier and other obsolete office equipment that have become more expensive to repair than replace.

An overall surplus of \$29,876 is projected in the **Equal Business Opportunity Commission Office**, due to savings in personnel costs of \$26,876 and a minor surplus of \$3,000 in services.

An overall surplus of \$23,445 is projected in the **Community Relations Commission**, with savings of \$23,113 in personnel costs.

The **Development Department, Administration Division** is projecting an overall surplus of \$236,248, an improvement of \$116,038 since the second quarter review. In personnel, savings of \$167,027 are projected due to delays in filling vacancies. A surplus of \$25,290 is projected in supplies due to savings in various materials, replacement parts and equipment. A surplus of \$43,931 is expected in services as a result of lowered projections for copier leases, telephone, travel, training, printing, mailroom, and custodial expenses.

In the **Economic Development Division**, planned expenditures are projected to exceed current appropriations by \$1,903,622. The bulk of the deficit (\$1,862,445) is the result of economic development incentive payments, for which appropriation is provided in the citywide account and will be transferred to Economic Development at the time of the expenditure. Other variances include a deficit in personnel costs (\$5,424) for a split-funded employee, a surplus in supplies (\$3,550) and a deficit in services (\$39,303) for unbudgeted increases in tax assessments on city-owned property in special improvement districts.

The **Code Enforcement Division** projects an overall surplus of \$70,943. A personnel surplus of \$85,287 is the result of delays in filling vacant positions. The surplus of \$24,244 in supplies is the result of savings in various line items. A deficit of \$48,588 in services is projected as a result of revised fleet and mailroom expenditure estimates. A savings of \$10,000 in the other category is expected in the absence of any pending medical/damage claims.

The **Planning Division** anticipates a surplus of \$52,792. Savings of \$42,819 are expected in personnel as a result of delays in filling vacant positions. Savings for paper and other miscellaneous items create a surplus of \$6,939 in materials and supplies.

The **Housing Division projects** an overall surplus of \$44,147. Personnel savings of \$54,099 are the result of vacancies during the year and split-funded employees working on grant-funded projects. In services, a deficit of \$10,609 is the result of required legal advertising of public notices for neighborhood investment districts.

The **Finance and Management Department, Administration Division** projects an overall surplus of \$148,274. A personnel surplus of \$120,830 is the result of hiring delays as well as higher than projected reimbursement of construction management personnel costs from capital project funds, due to increased staff in this area. In services, a projected surplus of \$26,969 is due to lower than expected expenditures for fleet, internal and off site printing, cell phones and telephone costs.

The **Financial Management Division** projects an overall surplus of \$442,148 excluding citywide account projections. The personnel surplus of \$208,155 is due to hiring delays and not filling a budgeted position. The \$232,076 services surplus is largely due to the Public Defender contract expense being less than budgeted by \$223,325. Expenditures in the citywide account are on target for transfers for the 27th pay period, Economic Stabilization Fund and general fund computer purchases. The account is currently reflecting a surplus of \$2,537,846. Funds will be transferred from this account to cover the deficit in the Economic Development Division.

The **Facilities Management Division** projects an overall surplus of \$1,190,377. In personnel, a \$320,883 surplus is projected due to hiring delays and not filling budgeted positions. The \$168,813 surplus in supplies and materials is due to part-time personnel dollars incorrectly budgeted in this area (\$100,000) as well as savings in cleaning supplies, parts and computers. The services surplus of \$686,087 reflects savings in utility projections and citywide emergency repairs.

Moneys for the general fund portion of **Citywide Technology Billings** are budgeted in the Finance and Management Department. An overall surplus of \$537,882 is anticipated, primarily in indirect charges to general fund agencies, based on lower than projected billings for technology services provided to general fund departments.

The **Human Resources Department** is projecting a \$128,848 surplus. A \$97,255 personnel surplus is due to hiring delays and a decision to not replace one part-time position.

The current projected general fund transfer to the **Health Department** is \$18,250,827. Additional information on Health's second quarter projections is provided in Section 3 of this report.

The general fund transfer to the **Recreation and Parks Department** is estimated at \$26,435,884. Additional information on Recreation and Parks' third quarter projections is provided in Section 3 of this report.

The **Department of Public Service, Director's Office** is projecting an overall surplus of \$82,384. The personnel surplus of \$81,131 can be attributed to delays in filling vacant positions.

The **Refuse Collection Division** projects an overall surplus of \$215,806. In personnel, the \$948,713 surplus reflects delays in filling vacant positions and savings from five employees opting out of health insurance coverage. The \$13,611 surplus in supplies is associated with savings in employee uniforms and various other categories. The \$51,678 surplus in other expenditures is due to medical and damage claims that came in lower than expected. These savings are partially offset by a projected deficit of \$798,196 in services, which is the result of higher than budgeted fleet expenditures.

The **Mobility Division** projects an overall surplus of \$448,292. In personnel, the \$243,015 surplus is due to delays in filling vacant positions and savings from three employees opting out of health insurance coverage. A surplus of \$205,277 is projected in services mainly due to a budgeting error.

III. SPECIAL REVENUE FUNDS

A. STREET CONSTRUCTION, MAINTENANCE AND REPAIR FUND

FUND BALANCE SUMMARY	
September 30, 2011	
Unencumbered Cash Balance (January 1, 2011)	\$ 4,904,267
Plus Estimated 2011 Revenues	46,770,529
Plus Estimated Encumbrance Cancellations	949,548
Total Estimated Available For Appropriation	<u>52,624,344</u>
Less Projected 2011 Expenditures Public Service Director's Office	(2,739,263)
Less Projected 2011 Expenditures Refuse Division	(2,985,768)
Less Projected 2011 Expenditures Mobility Division	(2,081,650)
Less Projected 2011 Expenditures Planning & Operations Division	(35,187,384)
Less Projected 2011 Expenditures Design & Construction Division	<u>(3,439,103)</u>
Less Total Projected 2011 Expenditures	<u>(46,433,168)</u>
Projected Unencumbered Cash at Dec. 31, 2011	<u>\$ 6,191,176</u>
Total Appropriated	<u>\$ 49,487,099</u>
Projected Appropriation Surplus/(Deficit)	<u>\$ 3,053,931</u>

REVENUE SUMMARY

At the beginning of 2011, the unencumbered cash balance in the street construction, maintenance and repair (SCMR) fund was \$4,904,267. Revenues for 2011 are estimated at \$46,770,529, while encumbrance cancellations are projected to total \$949,548. It is projected that the SCMR fund will have an unencumbered cash balance of \$6,191,176 at the end of 2011.

OPERATING BUDGET SUMMARY

An appropriation surplus of \$3,053,931 is projected. In the Public Service Director's Office, a personnel surplus of \$146,390 is due to delays in filling vacant positions. In the Refuse Division, a \$468,571 personnel surplus is the result of delays in filling vacant positions and reduced overtime costs. The Mobility Division is projecting a \$75,667 deficit in personnel due to the temporary transfer of four employees from the Construction Inspection Fund during the winter months. That deficit is partially offset by a \$34,350 projected surplus in services. In the Planning & Operations Division, a \$503,920 personnel surplus is primarily the result of savings from the Energy Efficiency and Conservation Block Grant (EECBG) program and holding positions vacant. The division is projecting savings in supplies and other expenditures of \$73,629 and \$49,495, respectively. In addition, a \$667,626 surplus is anticipated in capital expenditures due to the division forgoing 80 percent of its equipment purchases. The division is also projecting savings of \$923,887 in services, due primarily to decreased fleet, utility, and technology costs. In the Design and Construction Division, the \$192,022 personnel surplus reflects delays in filling vacant positions. The division is also projecting a \$25,286 surplus in services, which is the result of savings in membership fees and professional services being offset by unforeseen hazardous waste disposal costs.

B. HEALTH SPECIAL REVENUE FUND

FUND BALANCE SUMMARY	
September 30, 2011	
Unencumbered Cash Balance (January 1, 2011)	\$ 33,309
Plus Estimated 2011 Revenues	5,569,656
Plus Estimated General Fund Transfer	18,250,827
Plus Estimated Encumbrance Cancellations	<u>203,500</u>
Total Estimated Available For Appropriation	24,057,292
Less Projected 2011 Expenditures	<u>(24,057,292)</u>
Projected Unencumbered Cash at Dec. 31, 2011	<u>\$ -</u>
Total Appropriated	<u>\$ 24,982,356</u>
Projected Appropriation Surplus/(Deficit)	<u>\$ 925,064</u>

REVENUE SUMMARY

The health special revenue fund began the year with an unencumbered cash balance of \$33,309. Anticipated revenues have been adjusted upwards slightly from the budget and from previous quarters and are expected to total \$5,569,656 for the year. Encumbrance cancellations are estimated at \$203,500, a slight increase from second quarter projections. With a reduced general fund transfer of \$18,250,827, total resources available for appropriation are \$24,057,292. It is projected that the fund will end the year with a \$0 unencumbered cash balance.

OPERATING BUDGET SUMMARY

An overall appropriation surplus of \$925,064 is projected for the year. Savings in personnel of \$715,641 is due primarily to delays in filling vacant positions. The supplies surplus of \$76,028 is due to savings in small tools and equipment, dental and medical supplies, and general office supplies. The projected surplus of \$120,345 in services reflects savings in printing, fleet and laboratory services, computer programming, and interpreter fees. A surplus of \$13,050 is anticipated in refunds.

C. RECREATION AND PARKS OPERATION AND EXTENSION FUND

FUND BALANCE SUMMARY	
September 30, 2011	
Unencumbered Cash Balance (January 1, 2011)	\$ 162,857
Plus Estimated 2011 Revenues	6,178,755
Plus Estimated General Fund Transfer	26,435,884
Plus Estimated Encumbrance Cancellations	<u>508,673</u>
Total Estimated Available For Appropriation	33,286,169
Less Projected 2011 Expenditures	<u>(33,286,169)</u>
Projected Unencumbered Cash at Dec. 31, 2011	<u><u>\$ -</u></u>
Total Appropriated	<u>\$ 34,947,469</u>
Projected Appropriation Surplus/(Deficit)	<u><u>\$ 1,661,300</u></u>

REVENUE SUMMARY

The recreation and parks operation and extension fund began 2011 with an unencumbered cash balance of \$162,857. Revenue projections are slightly up since the second quarter and are expected to total \$6,178,755, with the increase due to higher participation in adult sports. Encumbrance cancellations are expected to increase to \$508,673. The general fund transfer has been reduced by \$1,823,141, leaving a projected year-end unencumbered cash balance of \$0.

OPERATING BUDGET SUMMARY

An overall appropriation surplus of \$1,661,300 is projected. A personnel surplus of \$1,192,990 is the result of delays in filling vacant full-time and part-time positions. A surplus of \$402,106 is expected in services, largely due to savings in utility costs, expenditures associated with the ActiveNet computer system, and fleet expenditures. Other savings are anticipated in building maintenance costs, small tools, and recreational equipment.

D. RECREATION AND PARKS GOLF OPERATION FUND

FUND BALANCE SUMMARY	
September 30, 2011	
Unencumbered Cash Balance (January 1, 2011)	\$ 176,908
Plus Estimated 2011 Revenues	3,853,195
Plus Estimated Encumbrance Cancellations	<u>122,800</u>
Total Estimated Available For Appropriation	4,152,903
Less Projected 2011 Expenditures	<u>(4,152,903)</u>
Projected Unencumbered Cash at Dec. 31, 2011	<u><u>\$ -</u></u>
Total Appropriated	<u>\$ 4,585,134</u>
Projected Appropriation Surplus/(Deficit)	<u><u>\$ 432,231</u></u>

REVENUE SUMMARY

The recreation and parks golf operation fund began 2011 with an unencumbered cash balance of \$176,908. Revenue collections to date are down 10.7% from the same period in 2010. Revised revenue projections for the year are now estimated to total \$3.853 million, a 9 percent decrease from actual 2010 revenues. Although August revenue was up 24% over 2010, poor weather conditions have continued to impact revenue. Encumbrance cancellations are estimated to total \$122,800. As of October 1, Airport Golf Course has closed for renovations until spring 2013, but expected revenue will be replaced through an agreement with the Columbus Regional Airport Authority. The division projects an unencumbered cash balance at year-end of \$0. Revenues will be closely monitored for the remainder of the year.

OPERATING BUDGET SUMMARY

The total projected appropriation surplus is \$432,231. There is an expected surplus of \$310,055 in services, mostly attributed to lower fleet management costs and building maintenance and utility expenses. A surplus of \$69,781 in personnel is the result of unfilled vacancies, and a surplus of \$51,959 in supplies is due to lower than expected chemical costs used in course maintenance. The division's expenditures will continue to be closely monitored to ensure fund solvency for the remainder of the year.

E. MUNICIPAL COURT COMPUTER SYSTEM PROCUREMENT & MAINTENANCE FUND

FUND BALANCE SUMMARY	
September 30, 2011	
Unencumbered Cash Balance (January 1, 2011)	\$ 1,132,441
Plus Estimated 2011 Revenues-Municipal Court Clerk	1,360,000
Plus Estimated 2011 Revenues-Municipal Court Judges	370,000
Plus Estimated Encumbrance Cancellations	<u>196,206</u>
Total Estimated Available For Appropriation	3,058,647
Less Projected 2011 Expenditures-Municipal Court Clerk	(1,406,988)
Less Projected 2011 Expenditures-Municipal Court Judges	<u>(530,199)</u>
Less Total Projected 2011 Expenditures	<u>(1,937,187)</u>
Projected Unencumbered Cash at Dec. 31, 2011	<u>\$ 1,121,460</u>
Total Appropriated	<u>\$ 2,414,476</u>
Projected Appropriation Surplus/(Deficit)	<u>\$ 477,289</u>

REVENUE SUMMARY

This fund provides the Court with a dedicated funding source for computer hardware, software, training and related services. Revenues to this fund are generated through court costs. Projected revenues at the third quarter total \$1,730,000. This is a slight decrease from the second quarter revenue projection of \$1,762,150. The fund is expected to end the year with an unencumbered cash balance of \$1,121,460, up \$73,377 from the second quarter review.

OPERATING BUDGET SUMMARY

The computer fund is projecting an overall appropriation surplus of \$477,289.

The Municipal Court Clerk projects an overall appropriation surplus of \$290,423. A surplus of \$345,354 is projected in personnel and reflects terminations and the transfer of employees to the general fund. A \$54,931 deficit is projected in services due to higher than anticipated costs for the remote electronic data backup system.

The Municipal Court Judges project an overall appropriation surplus of \$186,866. The surplus of \$60,524 in personnel is the result of holding a position vacant while the \$116,232 supplies surplus is due to the department needing fewer computers in the remainder of the year.

F. DEVELOPMENT SERVICES FUND

FUND BALANCE SUMMARY September 30, 2011	
Unencumbered Cash Balance (January 1, 2011)	\$ 2,754,253
Plus Estimated 2011 Revenues	15,353,561
Plus Estimated Encumbrance Cancellations	<u>27,879</u>
Total Estimated Available For Appropriation	18,135,693
Less Total Projected 2011 Expenditures	<u>(14,999,914)</u>
Projected Unencumbered Cash at Dec. 31, 2011	<u>\$ 3,135,779</u>
Total Appropriated	<u>\$ 15,488,374</u>
Projected Appropriation Surplus/(Deficit)	<u>\$ 488,460</u>

REVENUE SUMMARY

The development services fund began 2011 with an unencumbered cash balance of \$2,754,253. Revenues for 2011 are estimated at \$15,353,561, a slight increase from the second quarter due to higher commercial activity. Encumbrance cancellations are projected to total \$27,879. The fund is projected to end the year with an unencumbered cash balance of \$3,135,779.

OPERATING BUDGET SUMMARY

An appropriation surplus of \$488,460 is projected. The personnel surplus of \$160,543 is due to delays in filling vacant positions and reduced costs for existing staff. A surplus of \$27,064 in supplies is due to deferred purchases on replacement furniture and lower costs on small tools and equipment. A surplus of \$264,029 in services is the result of less than expected direct service charges for technology. The surplus of \$36,825 in other expenditures is due to fewer refunds, rebates, and damage claims than were originally anticipated.

G. EAST BROAD STREET OPERATION FUND

FUND BALANCE SUMMARY	
September 30, 2011	
Unencumbered Cash Balance (January 1, 2011)	\$ 458,118
Plus Estimated 2011 Revenues	1,510,948
Plus Estimated General Fund Transfer	-
Plus Estimated Encumbrance Cancellations	102,344
Total Estimated Available For Appropriation	<u>2,071,410</u>
Less Projected 2011 Expenditures	<u>(1,479,419)</u>
Projected Unencumbered Cash at Dec. 31, 2011	<u>\$ 591,991</u>
Total Appropriated	<u>\$ 1,673,380</u>
Projected Appropriation Surplus/(Deficit)	<u>\$ 193,961</u>

REVENUE SUMMARY

The East Broad Street operation fund is a dedicated funding source for retaining and accounting for revenue collected from tenants at 1111 E. Broad Street, also known as the Jerry Hammond Center. These funds are used to help offset operating expenses to maintain the facility. Current tenants include COWIC, the Departments of Recreation and Parks and Technology and the Community Relations Commission. The unencumbered balance at the beginning of 2011 was \$458,118, with a projected unencumbered cash balance at year-end of \$591,991, higher than project at the second quarter by \$47,455. Revenues received from tenants are projected at \$1,510,948.

OPERATING BUDGET SUMMARY

The fund is projected to end the year with an appropriation surplus of \$193,961, entirely in services, due to lower than projected building maintenance and repair costs. Included in projected expenditures are sufficient funds to cover costs associated with expected HVAC/air handler, smoke head detector installation and fence repairs. Utility projections are lower than projected at the second quarter, saving over \$50,000.

H. PRIVATE CONSTRUCTION INSPECTION FUND

FUND BALANCE SUMMARY September 30, 2011	
Unencumbered Cash Balance (January 1, 2011)	\$ 231,147
Plus Estimated 2011 Revenues	2,104,747
Plus Estimated Encumbrance Cancellations	<u>1,000</u>
Total Estimated Available For Appropriation	2,336,894
Less Projected 2011 Expenditures	<u>(2,053,659)</u>
Projected Unencumbered Cash at Dec. 31, 2011	<u>\$ 283,235</u>
Total Appropriated	<u>\$ 1,745,536</u>
Projected Appropriation Surplus/(Deficit)	<u>\$ (308,123)</u>

REVENUE SUMMARY

The private construction inspection fund captures the accounting activity connected with the inspection of private development infrastructure construction that is generally associated with subdivision and commercial development. The 2011 beginning unencumbered cash balance was \$231,147. The revenue projection for the fund is \$2,104,747, and encumbrance cancellations of \$1,000 are expected. The projected year-end unencumbered cash balance for the fund is \$283,235.

OPERATING BUDGET SUMMARY

An appropriation deficit of \$308,123 is projected. The \$438,109 personnel deficit reflects the transfer of staff from the construction inspection fund and an increase in employee hours due to a heavier than anticipated workload. The personnel deficit is partially offset by a \$134,260 surplus in services, which is primarily the result of a decision not to fund a planned contract to augment the inspection staff.

IV. INTERNAL SERVICE FUNDS

A. EMPLOYEE BENEFITS FUND

FUND BALANCE SUMMARY	
September 30, 2011	
Unencumbered Cash Balance (January 1, 2011)	\$ -
Plus Estimated 2011 Revenues- Human Resources	3,008,258
Plus Estimated 2011 Revenues- Boiler/Property Insurance	<u>294,998</u>
Total Estimated Available For Appropriation	3,303,256
Less Estimated 2011 Projected Expenditures- Human Resources	(3,008,258)
Less Estimated 2011 Projected Expenditures-Boiler/Property Insurance	<u>(294,998)</u>
Less Total Projected 2011 Expenditures	(3,303,256)
Projected Unencumbered Cash at Dec. 31, 2011	<u><u>\$ -</u></u>
Appropriated- Human Resources	3,251,104
Appropriated-Boiler/Property Insurance	<u>315,000</u>
Grand Total Appropriation	\$ 3,566,104
Projected Appropriation Surplus	<u><u>\$ 262,848</u></u>

REVENUE SUMMARY

The cash position of the employee benefits fund, as shown above, represents both the portion intended for the administration of the benefits program in the Human Resources Department as well as property and boiler insurance which is housed in the Department of Finance and Management. Funds intended for payment of employee benefit claims are not reflected in this document.

OPERATING BUDGET SUMMARY

An appropriation surplus of \$262,848 is primarily generated from the Human Resources portion of the fund, with \$20,002 coming from the Boiler and Property Insurance Fund. In Human Resources, the \$195,045 personnel surplus is attributable primarily to hiring delays. In supplies, the \$16,276 deficit is due to higher than expected costs for furniture replacement and purchase of a copier for the Citywide Training program. The services surplus of \$64,077 is due to savings in copier lease expenses, internal print and technology charges, professional services and employee drug testing.

B. PRINT AND MAIL SERVICES

FUND BALANCE SUMMARY	
September 30, 2011	
Unencumbered Cash Balance (January 1, 2011)	\$ (77,985)
Plus Estimated 2011 Revenues - Mail	1,126,973
Plus Estimated 2011 Revenues - Print/Copy/Purchasing Stores	145,046
Plus Estimated Encumbrance Cancellations	651
Total Estimated Available For Appropriation	<u>1,194,685</u>
Less Projected 2011 Print/Copy/Stores Expenditures	(260,175)
Less Projected 2011 Mailroom Expenditures	<u>(1,122,780)</u>
Less Total Projected 2011 Expenditures	<u>(1,382,955)</u>
Projected Unencumbered Cash at Dec. 31, 2011	<u>\$ (188,270)</u>
Total Appropriated	<u>\$ 1,522,432</u>
Projected Appropriation Surplus	<u>\$ 139,477</u>

REVENUE SUMMARY

The print and mail services fund represents a consolidation of print and mail functions provided to all city departments. The fund provides an accounting of the city's print, resale and copy center transactions as well as mailroom activity. The fund began the year with a negative unencumbered cash balance of \$77,985. By year-end, the fund's negative unencumbered balance is projected to worsen to a negative \$188,270. Print shop revenues are projected at \$145,046, lower than anticipated at the second quarter. Lower revenues mostly reflect cancellations of anticipated print jobs. Print revenues overall continue to be low due to city agencies not being required to use the print shop for their print needs and the print shop, for various reasons, not being able to fulfill all the needs of city agencies. Mailroom revenues are currently projected at \$1,126,973, slightly higher than at the second quarter.

OPERATING BUDGET SUMMARY

The appropriation surplus of \$139,477 is projected primarily due to surpluses in postage. A minor print services surplus is also reflected due to lower than projected outside printing costs.

C. LAND ACQUISITION FUND

FUND BALANCE SUMMARY September 30, 2011	
Unencumbered Cash Balance (January 1, 2011)	\$ 49,274
Plus Estimated 2011 Revenues	712,725
Plus Estimated Encumbrance Cancellations	<u>-</u>
Total Estimated Available For Appropriation	761,999
Less Projected 2011 Expenditures	<u>(721,023)</u>
Projected Unencumbered Cash at Dec. 31, 2011	<u>\$ 40,976</u>
Total Appropriated	<u>\$ 899,624</u>
Projected Appropriation Surplus/(Deficit)	<u>\$ 178,601</u>

REVENUE SUMMARY

The land acquisition fund started 2011 with an unencumbered cash balance of \$49,274. Revenues are estimated at \$712,725. The fund is projected to end 2011 with an unencumbered cash balance of \$40,976.

OPERATING BUDGET SUMMARY

An appropriation surplus of \$178,601 is projected, almost entirely in personnel, and is the result of holding two full-time positions vacant for the remainder of the year.

D. TECHNOLOGY SERVICES FUND

FUND BALANCE SUMMARY	
September 30, 2011	
Unencumbered Cash Balance (January 1, 2011)	\$ 812,520
Plus Estimated 2011 Revenues	25,971,533
Plus Estimated Encumbrance Cancellations	98,267
Plus BABs Refund	<u>24,325</u>
Total Estimated Available For Appropriation	26,906,645
Less Estimated Technology Administration Expenditures	(5,728,283)
Less Estimated Information Services Expenditures	<u>(21,178,362)</u>
Less Total Projected 2011 Expenditures	<u>(26,906,645)</u>
Projected Unencumbered Cash at Dec. 31, 2011	<u><u>\$ -</u></u>
Total Appropriated	<u>\$ 29,876,787</u>
Projected Appropriation Surplus/(Deficit)	<u><u>\$ 2,970,142</u></u>

REVENUE SUMMARY

The technology services fund began 2011 with an unencumbered cash balance of \$812,520. Revenues are estimated at \$25,971,533, encumbrance cancellations at \$98,267 and Build America Bond interest refund revenues at \$24,325. Revenues are lower than originally budgeted based on current expenditure data. The fund is projected to end the year with a \$0 unencumbered cash balance.

OPERATING BUDGET SUMMARY

In the Director's Office, the overall projected surplus consists of \$136,989 in personnel, \$455,299 in materials and supplies, \$891,860 in services and \$41,311 in capital expenses. The personnel surplus is due to not filling budgeted vacant positions. The materials and supplies surplus is primarily generated from less than anticipated other fund computer replacements/accessories, paper and computer programs. The services surplus is due to less than budgeted expenditures for utility postage, computer program maintenance, in service training and travel. The capital surplus is due to less than budgeted costs for information processing equipment.

In the Information Services Division, a \$1,474,683 surplus is projected. The personnel surplus of \$475,404 is due to not filling vacant positions. The \$54,254 surplus in supplies is the result of savings in photographic expenses, various office expenditures and diesel fuel. The \$839,007 surplus in services is due to savings in utility expenses, software licenses fees, computer programs and equipment maintenance. Capital savings are due to less than anticipated costs for information processing equipment. Lastly, savings of \$77,518 are projected for debt service interest expenses, as revised debt schedules allowed one interest payment budgeted in 2011 to be deferred until 2012.

E. FLEET MANAGEMENT SERVICES FUND

FUND BALANCE SUMMARY	
September 30, 2011	
Unencumbered Cash Balance (January 1, 2011)	\$ (1,999,503)
Plus Estimated 2011 Revenues	31,846,669
Plus Estimated Encumbrance Cancellations	463,469
Plus BABs Refund Revenue	<u>17,303</u>
Total Estimated Available For Appropriation	30,327,938
Less Projected 2011 Fleet Management Division Expenditures	(31,599,086)
Less Projected 2011 Finance and Management Director's Office Expenditures	<u>(700,873)</u>
Less Total Projected 2011 Expenditures	<u>(32,299,959)</u>
Projected Unencumbered Cash at Dec. 31, 2011	<u>\$ (1,972,021)</u>
Total Appropriated	<u>\$ 31,382,413</u>
Projected Appropriation Surplus/(Deficit)	<u>\$ (917,546)</u>

REVENUE SUMMARY

The fleet management fund began the year with a negative unencumbered cash balance of \$1,999,503, and is projected to end the year with a negative unencumbered cash balance of \$1,972,021. Revenues are projected to total \$31,846,669, with encumbrance cancellations expected to be \$463,469 and interest revenue generated from Build America Bonds sold in 2010 generating \$17,303.

OPERATING BUDGET SUMMARY

An overall appropriation deficit of \$917,546 is projected in the fund, \$617,599 less than the deficit projected at the second quarter. In the Fleet Management Division, a personnel surplus of \$353,152 reflects savings from several unfilled vacant positions and delays in hiring others. The \$1,831,112 deficit in supplies is due to higher than budgeted gasoline and diesel fuel expenses. The \$387,812 services surplus reflects savings in utilities, training costs and security services. Savings in the capital category reflect less than expected costs for vehicles. In the Finance and Management Director's Office, a \$114,103 surplus reflects savings from a budgeted unfilled vacant position.

F. CONSTRUCTION INSPECTION FUND

FUND BALANCE SUMMARY	
September 30, 2011	
Unencumbered Cash Balance (January 1, 2011)	\$ 124,737
Plus Estimated 2011 Revenue Receipts	6,831,009
Plus Estimated Encumbrance Cancellations	<u>35,000</u>
Total Estimated Available For Appropriation	6,990,746
Less Projected 2011 Expenditures Design & Construction Division	(5,804,825)
Less Projected 2011 Expenditures Public Service Director's Office	<u>(553,285)</u>
Less Total Projected 2011 Expenditures	(6,358,110)
Projected Unencumbered Cash at Dec. 31, 2011	<u>\$ 632,636</u>
Total Appropriated	<u>\$ 7,306,237</u>
Projected Appropriation Surplus/(Deficit)	<u>\$ 948,127</u>

REVENUE SUMMARY

The construction inspection fund captures the accounting activity associated with the construction administration and inspection services of the Division of Design and Construction. This division provides these services for roadway, bridge, water, sanitary and storm sewer, electric power and signal infrastructure for the City of Columbus. At the beginning of 2011, the unencumbered cash balance in the fund was \$124,737. Revenues are projected to total \$6,831,009 in 2011 and encumbrance cancellations are estimated at \$35,000. Currently, an unencumbered cash balance of \$632,636 is projected at year-end.

OPERATING BUDGET SUMMARY

An appropriation surplus of \$948,128 is projected in this fund. The Design and Construction Division projects a personnel surplus of \$668,264 due to holding several positions vacant. A \$183,378 surplus in services reflects savings in technology, telephone services, other miscellaneous services and the testing services contract. A \$9,175 deficit in capital expenses is due to higher than budgeted vehicle purchases. The Public Service Director's Office projects a surplus of \$105,660, almost entirely in personnel.

V. ENTERPRISE FUNDS

A. WATER ENTERPRISE FUND

FUND BALANCE SUMMARY September 30, 2011	
Cash Balance (January 1, 2011)	\$ 35,368,274
Plus Estimated 2011 Revenues	166,755,904
Total Estimated Available For Appropriation	<u>202,124,178</u>
Less Projected 2011 Expenditures Water Division	(157,815,434)
Less Projected 2011 Expenditures Public Utilities Director's Office	<u>(3,754,181)</u>
Less Total Projected 2011 Expenditures	<u>(161,569,616)</u>
Projected Cash at Dec. 31, 2011	<u>\$ 40,554,563</u>
Total Appropriated	\$ 164,985,821
Projected Appropriation Surplus/(Deficit)	<u>\$ 3,416,205</u>

REVENUE SUMMARY

On January 1, 2011 the cash balance in the water enterprise fund was \$35.4 million, an increase of \$4.5 million over the original budget projection. This balance is comprised of the water enterprise fund totaling \$6.7 million and the water reserve fund totaling \$28.7 million. Projected revenues at the third quarter total \$166.8 million. This is an increase of \$2.1 million from the second quarter projection and \$3.6 million from the original budget projection. Revenues from water sales are \$2.4 million less than originally anticipated, perhaps due to the rainy spring and early summer months. While system capacity charges and other minor revenues are projected to be slightly higher by year end, it is not sufficient to offset the lack of growth in water sales. In large part, growth in the fund is due to debt refinancing credits. Build America Bond debt refinancing credits added \$3.63 million in "revenues" to this fund in 2011.

OPERATING BUDGET SUMMARY

An overall appropriation surplus of \$3.4 million is projected in the water enterprise fund, comprised of a \$2.9 million surplus in the Water section of the Division of Power and Water (DoPW) and a \$502,337 surplus in the water enterprise fund's allocation to the Public Utilities Director's Office (funded on a pro-rated basis by the four utility funds). In the Water Section of DoPW, surpluses are projected in personnel, supplies, services, principal, capital outlay and interest expenses. The most significant is a \$1.6 million surplus in interest reflecting the difference between that which is budgeted and that which is charged for variable rate debt. A personnel surplus of \$1.02 million reflects employee separations and the subsequent lag time in filling the vacant positions. A minor supplies surplus of \$24,974 reflects an anticipated reduction in chemical costs as well as a decision to delay a water meter replacement project. The more significant services surplus of \$606,995 is primarily the result of a decrease in natural gas prices. Savings are also projected in the "internal service" budget line items of technology and fleet. The only projected deficit is in the other budget category, reflecting the payment of arbitrage penalties.

The budget of the Public Utilities Director's Office is comprised of moneys from the four enterprise funds of the Public Utilities Department on a pro-rata basis. The sanitary sewer enterprise fund provides 44 percent of its budget, followed by the water enterprise fund at 38 percent; the storm sewer enterprise

provides 12 percent and finally the electricity enterprise fund 6 percent. The Director's office is projecting an overall surplus of \$1.3 million, \$502,337 of which, as mentioned above, is in the water enterprise fund.

B. SEWERAGE SYSTEM ENTERPRISE FUND

FUND BALANCE SUMMARY	
September 30, 2011	
Cash Balance (January 1, 2011)	\$ 152,746,467
Plus Estimated 2011 Revenues	<u>236,351,152</u>
Total Estimated Available For Appropriation	389,097,619
Less Projected 2011 Expenditures Sanitary Sewers Division	(226,891,168)
Less Projected 2011 Expenditures Public Utilities Director's Office	<u>(4,303,544)</u>
Less Total Projected 2011 Expenditures	<u>(231,194,712)</u>
Projected Cash at Dec. 31, 2011	<u>\$ 157,902,907</u>
Total Appropriated	<u>\$ 240,815,494</u>
Projected Appropriation Surplus/(Deficit)	<u>\$ 9,620,782</u>

REVENUE SUMMARY

On January 1, 2011 the cash balance in the sewerage system enterprise fund was \$152.7 million, an increase of \$15.4 million over the original projection. This balance is comprised of the sewerage enterprise fund totaling \$84.9 million and the sewerage reserve fund totaling \$67.8 million. Projected revenues at the third quarter total \$236.4 million, or only \$180,589 higher than the original budget projection. This lack of growth reflects lower than anticipated water sales, a decline in interest income and lack of growth in the system overall (which affects system capacity charges). These stagnant revenues are somewhat supported by a projected increase to the storm water reimbursement of \$2.2 million and a Build America Bond debt refinancing credit of \$1.7 million.

OPERATING BUDGET SUMMARY

An overall appropriation surplus of \$9.6 million is projected in the sanitary sewer enterprise fund. This surplus is comprised of \$9.1 million in the Sanitary Sewer Division and \$468,602 in the sanitary sewer enterprise fund's allocation to the Public Utilities Director's Office (funded on a pro-rated basis by the four utility funds). The Division of Sewers and Drains projects surpluses in personnel, supplies, services, principal, capital, interest and transfers. The most significant is a \$3.1 million surplus in interest reflecting the difference between that which is budgeted and that which is charged for variable rate debt. A personnel surplus of \$1.9 million reflects employee separations and the subsequent lag time in filling the vacant positions. The supplies surplus of \$333,867 reflects reductions in projected chemical costs while the services surplus of \$1.2 million reflects reductions in loan applications fees, maintenance service needs, natural gas prices and internal service charges. The only projected deficit is in the other budget category reflecting the payment of arbitrage penalties.

The budget of the Public Utilities Director's Office is comprised of moneys from the four enterprise funds of the Public Utilities Department on a pro-rata basis. The sanitary sewer enterprise fund provides 44 percent of its budget, followed by the water enterprise fund at 38 percent; the storm sewer enterprise provides 12 percent and finally the electricity enterprise fund 6 percent. The Director's office is projecting an overall surplus of \$1.3 million, \$468,602 of which, as mentioned above, is in the sewerage enterprise fund.

C. STORM SEWER MAINTENANCE FUND

FUND BALANCE SUMMARY	
September 30, 2011	
Cash Balance (January 1, 2011)	\$ 14,589,534
Plus Estimated 2011 Revenues	<u>38,159,705</u>
Total Estimated Available For Appropriation	52,749,239
Less Projected 2011 Expenditures Storm Division	(34,028,707)
Less Projected 2011 Expenditures Public Utilities Director's Office	<u>(1,075,179)</u>
Less Total Projected 2011 Expenditures	<u>(35,103,886)</u>
Projected Cash at Dec. 31, 2011	<u>\$ 17,645,353</u>
Total Appropriated	<u>\$ 36,335,229</u>
Projected Appropriation Surplus/(Deficit)	<u>\$ 1,231,343</u>

REVENUE SUMMARY

On January 1, 2011 the cash balance in the storm sewer maintenance fund was \$14.6 million, an increase of \$1.5 million over the original projection. This balance is comprised of the storm sewer maintenance operating fund totaling \$5.6 million and the storm sewer reserve fund totaling \$9.0 million. Projected revenues at the third quarter total \$38.2 million, or only \$70,332 higher than the original budget projection. The lack of revenue growth is due to two factors. First, there was no increase to the storm sewer rate in 2011; the equivalent residential unit (ERU) remained at its 2010 level. Second, there was little, if any, growth in the service area (as evidenced by the decline in system capacity revenues in the water and sanitary sewer revenues). Also contributing to the decline in revenues is lagging investment earnings and lower than anticipated penalties. The sole reason for the minor increase over the original budget projection is the inclusion of \$708,716 in Build America Bond debt refinancing credits.

OPERATING BUDGET SUMMARY

An overall appropriation surplus of \$1.2 million is projected in the storm sewer maintenance enterprise fund. This is comprised of a \$1.02 surplus in the Storm Sewer Division and a \$210,510 surplus in the storm sewer enterprise fund's allocation to the Public Utilities Director's Office (funded on a pro-rated basis by the four utility funds). Surpluses are projected in personnel, supplies and services while a deficit is projected in the "other" expense category. The \$256,063 personnel surplus reflects delays in filling vacant positions within the division. The \$918,949 services surplus reflects reductions in expenditures for engineering, architectural services, computer programming and internal service charges. Similar to the other utility divisions, the only deficit projected at this time is in the other category for payment of unanticipated arbitrage penalties.

The budget of the Public Utilities Director's Office is comprised of moneys from the four enterprise funds of the Public Utilities Department on a pro-rata basis. The sanitary sewer enterprise fund provides 44 percent of its budget, followed by the water enterprise fund at 38 percent; the storm sewer enterprise provides 12 percent and finally the electricity enterprise fund 6 percent. The Director's office is projecting an overall surplus of \$1.3 million, \$210,510 of which, as mentioned above, is in the storm sewer enterprise fund.

D. ELECTRICITY ENTERPRISE FUND

FUND BALANCE SUMMARY	
September 30, 2011	
Cash Balance (January 1, 2011)	\$ 2,869,000
Plus Estimated 2011 Revenues	<u>89,511,486</u>
Total Estimated Available For Appropriation	92,380,486
Less Projected 2011 Expenditures Power Division	(90,067,041)
Less Projected 2011 Expenditures Public Utilities Director's Office	<u>(573,253)</u>
Less Total Projected 2011 Expenditures	<u>(90,640,294)</u>
Projected Cash at Dec. 31, 2011	<u>\$ 1,740,192</u>
Total Appropriated	<u>\$ 94,920,411</u>
Projected Appropriation Surplus/(Deficit)*	<u>\$ 2,799,117</u>
*Reflects reserve fund transfer from operating fund of \$1.481 million.	

REVENUE SUMMARY

On January 1, 2011 the cash balance in the electricity enterprise fund was \$2.87 million, a decrease of \$.5 million from the original budget projection. This cash balance is made up of an electricity enterprise fund balance of \$937 and the electricity enterprise reserve fund totaling \$2.8 million. Projected revenues at the third quarter total \$89.5 million. This is a decrease of \$3.6 million from the original budget projection. The largest decline in revenues continues to be in electric sales to commercial customers. These revenues were down by nearly \$2.7 million through the third quarter. Though residential sales were up by \$303,000, they were not sufficient to offset the commercial losses.

OPERATING BUDGET SUMMARY

An overall appropriation surplus of \$4.28 million is projected in the electricity enterprise fund. This surplus is comprised of \$4.2 million in the Power section of the Division of Power and Water (DoPW) and \$95,950 in the electricity enterprise fund's allocation to the Public Utilities Director's Office (funded on a pro-rated basis by the four utility funds). Surpluses are projected in personnel, supplies, services, other and capital. The largest surplus of \$1.7 million projected in personnel and reflects delays in filling vacant positions, with only mission critical positions being filled at this time. The projected supplies surplus of \$1.2 million is primarily due to less than anticipated expenditures for purchase power. The services surplus of \$757,567 reflects decreases in the cost of natural gas, lower banking charges, less reliance on engineering and management consultants and a lowering of projected internal service charges.

The budget of the Public Utilities Director's Office is comprised of moneys from the four enterprise funds of the Public Utilities Department on a pro-rata basis. The sanitary sewer enterprise fund provides 44 percent of its budget, followed by the water enterprise fund at 38 percent; the storm sewer enterprise provides 12 percent and finally the electricity enterprise fund 6 percent. The Director's office is projecting an overall surplus of \$1.3 million, \$95,950 of which, as mentioned above, is in the electricity enterprise fund.

VI. COMMUNITY DEVELOPMENT BLOCK GRANT

FUND BALANCE SUMMARY	
September 30, 2011	
Unencumbered Cash Balance (January 1, 2011)	\$ 1,643,489
Plus CDBG Entitlement Award	5,844,549
Plus Estimated Entitlement Fund Revenues	520,305
Plus Estimated Revolving Loan Fund Revenues	599,906
Plus Estimated Encumbrance Cancellations	<u>642,594</u>
Total Estimated Available For Appropriation	9,250,843
Less Projected 2011 Expenditures	<u>(7,250,349)</u>
Available Unencumbered Cash at Dec. 31, 2011	<u>\$ 2,000,494</u>
Total Appropriated	<u>\$ 7,706,472</u>
Projected Appropriation Surplus/(Deficit)	<u>\$ 456,123</u>

REVENUE SUMMARY

The 2011 entitlement award from HUD was projected during the budget process to be level with the 2010 award of \$6,986,116. A reduction by the federal government of 16.5 percent occurred, resulting in a decrease of \$1,141,567. Collections as of the end of the third quarter for other entitlement fund revenues, including housing loan repayments and miscellaneous revenues, exceed the original budget by 11.49 percent, resulting in an increase of \$170,305 in projected other entitlement fund revenues. Revolving loan receipts to date total 97.22 percent of the original budget, increasing the 2011 estimate by \$137,106. The improvement in revenue receipts, as well as cancellations of \$642,594 in prior year encumbrances, significantly offset the reduction in the entitlement award. Total revenues are estimated to be \$191,562 less than the budgeted assumption of \$7,798,916.

OPERATING BUDGET SUMMARY

Divisions project an overall surplus of \$456,122, an improvement over the second quarter of \$33,762. Savings are comprised of \$285,879 in personnel, \$8,221 in supplies, \$152,139 in services, \$9,679 in other expenditures and \$204 in capital items. Personnel surpluses reflect vacancies in several divisions, the elimination of one vacant position, and split-funded personnel working on other grant sources. Savings in supplies are expected for miscellaneous materials and supplies, as well as furniture and fixtures. Costs for services are reduced through savings in the public service competitive fund, cell phone usage, copier leases, training, travel, fleet and technology charges. In the "other" category, interest earnings payable to HUD for the revolving loan fund were less than budgeted.

**TABLE 1
GENERAL FUND
APPROPRIATION SUMMARY
SEPTEMBER 30, 2011**

	Appropriation Year-To-Date	Expenditures/ Encumbrances Year-To-Date	Unencumbered Balance	Projected Expenditures	Projected Variance
City Council	\$ 4,375,084	\$ 3,381,115	\$ 993,969	\$ 4,205,560	\$ 169,524
<u>City Auditor</u>					
City Auditor	3,386,129	2,499,366	886,763	3,368,152	17,977
Income Tax	7,834,566	5,546,280	2,288,286	7,801,943	32,623
Total	11,220,695	8,045,646	3,175,049	11,170,096	50,599
City Treasurer	1,015,822	662,870	352,952	972,657	43,165
<u>City Attorney</u>					
City Attorney	10,204,737	7,728,141	2,476,596	10,332,403	(127,666)
Real Estate	212,953	146,890	66,063	211,795	1,158
Total	10,417,690	7,875,031	2,542,659	10,544,198	(126,508)
Municipal Court Judges	14,787,228	10,659,402	4,127,826	14,633,721	153,507
Municipal Court Clerk	10,629,479	7,857,225	2,772,254	10,463,512	165,967
Civil Service	3,722,157	2,528,209	1,193,948	3,469,719	252,438
<u>Public Safety</u>					
Administration	8,014,757	5,831,949	2,182,808	6,783,178	1,231,579
Support Services	5,828,048	3,874,178	1,953,870	5,362,004	466,044
Police	265,629,382	199,750,243	65,879,139	264,432,664	1,196,718
Fire	211,115,451	159,153,116	51,962,335	212,529,621	(1,414,170)
Total	490,587,638	368,609,486	121,978,152	489,107,467	1,480,171
<u>Mayor's Office</u>					
Mayor	1,836,625	1,275,291	561,334	1,788,785	47,840
Community Relations	718,889	478,496	240,393	695,444	23,445
Equal Business Opportunity	679,349	448,878	230,471	649,473	29,876
Total	3,234,863	2,202,665	1,032,198	3,133,703	101,160
<u>Development</u>					
Administration	5,883,666	4,884,397	999,269	5,647,418	236,248
Econ. Development	7,570,841	6,301,870	1,268,971	9,474,463	(1,903,622)
Code Enforcement	5,649,431	4,046,293	1,603,138	5,578,488	70,943
Planning	1,788,818	1,335,171	453,647	1,736,026	52,792
Housing	3,568,542	3,503,819	64,723	3,524,395	44,147
Total	24,461,298	20,071,550	4,389,748	25,960,791	(1,499,493)
<u>Finance and Management</u>					
Administration	1,728,611	1,379,507	349,104	1,580,337	148,274
Financial Management	3,954,063	2,845,051	1,109,012	3,511,915	442,148
Facilities Management	15,227,166	12,985,054	2,242,112	14,036,789	1,190,377
Finance Citywide	15,237,846	-	15,237,846	12,700,000	2,537,846
Citywide Technology Billings	13,084,178	13,081,399	2,779	12,546,296	537,882
Fleet Management	1,580,000	1,579,741	259	1,579,741	259
Total	50,811,864	31,870,752	18,941,112	45,955,078	4,856,786
Human Resources	1,829,535	1,349,193	480,342	1,700,687	128,848
Health	19,428,535	19,428,535	-	18,250,827	1,177,708
Recreation and Parks	28,259,025	28,259,025	-	26,435,884	1,823,141
<u>Public Service</u>					
Administration	2,604,357	1,819,106	785,251	2,521,973	82,384
Refuse Collection	24,076,099	19,468,138	4,607,961	23,860,293	215,806
Mobility	3,788,631	2,570,140	1,218,491	3,340,339	448,292
Total	30,469,087	23,857,384	6,611,703	29,722,605	746,482
Grand Total:	\$ 705,250,000	\$ 536,658,089	\$ 168,591,910	\$ 695,726,503	\$ 9,523,497

**TABLE 2
GENERAL FUND
VARIANCES BY OBJECT OF EXPENDITURE
SEPTEMBER 30, 2011**

	PERSONNEL	SUPPLIES & MATERIALS	SERVICES	PRINCIPAL	OTHER	CAPITAL OUTLAY	INTEREST	TRANSFERS	TOTAL
City Council	\$ 164,115	\$ 2,399	\$ 3,010	\$ -	\$ -	\$ -	\$ -	\$ -	169,524
<u>City Auditor</u>									
City Auditor	17,977	-	-	-	-	-	-	-	17,977
Income Tax	(57,024)	-	89,647	-	-	-	-	-	32,623
Total	(39,048)	-	89,647	-	-	-	-	-	50,599
City Treasurer	42,387	(1,777)	2,555	-	-	-	-	-	43,165
<u>City Attorney</u>									
City Attorney	(138,328)	3,110	7,552	-	-	-	-	-	(127,666)
Real Estate	1,158	-	-	-	-	-	-	-	1,158
Total	(137,170)	3,110	7,552	-	-	-	-	-	(126,508)
Municipal Court Judges	180,130	250	(26,873)	-	-	-	-	-	153,507
Municipal Court Clerk	94,509	-	71,458	-	-	-	-	-	165,967
Civil Service	179,620	1,813	71,005	-	-	-	-	-	252,438
<u>Public Safety</u>									
Administration	49,867	3,031	896,459	-	-	-	-	282,222	1,231,579
Support Services	235,227	51,497	178,320	-	1,000	-	-	-	466,044
Police	(848,400)	(68,875)	(505,356)	-	(19,982)	-	-	2,639,331	1,196,718
Fire	(3,869,326)	(167,011)	131,597	-	67,379	-	-	2,423,191	(1,414,170)
Total	(4,432,632)	(181,358)	701,020	-	48,397	-	-	5,344,744	1,480,172
<u>Mayor's Office</u>									
Mayor	51,796	(12,000)	8,043	-	-	-	-	-	47,840
Community Relations	23,113	-	332	-	-	-	-	-	23,445
Equal Business Opportunity	26,876	-	3,000	-	-	-	-	-	29,876
Total	101,785	(12,000)	11,375	-	-	-	-	-	101,161
<u>Development</u>									
Administration	167,027	25,290	43,931	-	-	-	-	-	236,248
Econ. Development	(5,424)	3,550	(39,303)	-	(1,862,445)	-	-	-	(1,903,622)
Code Enforcement	85,287	24,244	(48,588)	-	10,000	-	-	-	70,943
Planning	42,819	6,939	3,034	-	-	-	-	-	52,792
Housing	54,099	657	(10,609)	-	-	-	-	-	44,147
Total	343,807	60,680	(51,535)	-	(1,852,445)	-	-	-	(1,499,493)
<u>Finance and Management</u>									
Administration	120,830	475	26,969	-	-	-	-	-	148,274
Financial Management	208,155	1,917	232,076	-	-	-	-	-	442,148
Facilities Management	320,883	168,813	686,087	-	14,594	-	-	-	1,190,377
Citywide Technology Billings	-	-	537,882	-	-	-	-	-	537,882
Finance Citywide	-	-	-	-	-	-	-	2,537,846	2,537,846
Fleet	-	-	-	-	-	259	-	-	259
Total	649,868	171,205	1,483,014	-	14,594	259	-	2,537,846	4,856,786
Human Resources	97,255	4,517	27,076	-	-	-	-	-	128,848
Health	-	-	-	-	-	-	-	1,177,708	1,177,708
Recreation and Parks	-	-	-	-	-	-	-	1,823,141	1,823,141
<u>Public Service</u>									
Administration	81,131	5,490	(4,237)	-	-	-	-	-	82,384
Refuse Collection	948,713	13,611	(798,196)	-	51,678	-	-	-	215,806
Mobility	243,015	-	205,277	-	-	-	-	-	448,292
Total	1,272,859	19,101	(597,156)	-	51,678	-	-	-	746,482
Grand Total:	\$ (1,482,513)	\$ 67,940	\$ 1,792,148	\$ -	\$ (1,737,776)	\$ 259	\$ -	\$ 10,883,439	\$ 9,523,497

**TABLE 3
GENERAL FUND
CITY AUDITOR'S CURRENT REVENUE ESTIMATE
SEPTEMBER 30, 2011**

CATEGORY	FY 2011 CITY AUDITOR'S REVENUE ESTIMATE	FY 2010 ACTUAL REVENUES	\$ VARIANCE	% VARIANCE
Income Tax	\$ 508,400,000	\$ 478,007,153	\$ 30,392,847	6.4%
Property Tax	47,531,000	51,222,426	(3,691,426)	(7.2%)
KWH Tax	1,650,000	3,284,329	(1,634,329)	(49.8%)
Hotel/Motel Tax	3,600,000	3,377,838	222,162	6.6%
Total Taxes and Assessments	561,181,000	535,891,746	25,289,254	4.7%
	-			
Local Government Fund	40,370,000	40,672,985	(302,985)	(0.7%)
Estate Tax	7,900,000	7,681,025	218,975	2.9%
Liquor Permit Fund	1,100,000	1,151,823	(51,823)	(4.5%)
Cigarette Tax, Other	32,000	42,759	(10,759)	(25.2%)
Total Shared Revenues	49,402,000	49,548,592	(146,592)	(0.3%)
License and Permit Fees	10,247,000	9,958,061	288,939	2.9%
Fines and Penalties	18,579,000	19,375,824	(796,824)	(4.1%)
Investment Earnings	3,900,000	3,595,212	304,788	8.5%
Charges for Service	55,616,000	52,799,216	2,816,784	5.3%
All Other Revenue	1,557,831	1,630,772	(72,941)	(4.5%)
Total Other Revenue	89,899,831	87,359,085	2,540,746	2.9%
Total Revenues	\$ 700,482,831	\$ 672,799,423	\$ 27,683,408	4.1%
Encumbrance Cancellations	1,681,000	1,124,676	556,324	49.5%
Unencumbered Balance	23,646,169	3,278,792	20,367,377	621.2%
Transfer from Economic Stabilization Fund	-	-	-	0.0%
Other Fund Transfers	1,690,000	793,529	896,471	113.0%
Total Resources	\$ 727,500,000	\$ 677,996,420	\$ 49,503,580	7.3%

**TABLE 4
GENERAL FUND
REVENUE SUMMARY YEAR-TO-DATE COMPARISON
SEPTEMBER 30, 2011**

CATEGORY	FY 2011 YEAR-TO-DATE	FY 2010 YEAR-TO-DATE	DOLLAR VARIANCE	% VARIANCE
Income Tax	\$ 390,313,483	\$ 365,646,609	\$ 24,666,874	6.7%
Property Tax	46,951,700	49,144,761	(2,193,061)	(4.5%)
KWH Tax	1,230,816	2,489,593	(1,258,777)	(50.6%)
Hotel/Motel Tax	2,666,593	2,467,388	199,205	8.1%
Total Taxes & Assessments	441,162,592	419,748,351	21,414,241	5.1%
Local Government Fund	32,127,404	30,623,080	1,504,324	4.9%
Estate Tax	5,873,589	4,097,825	1,775,764	43.3%
Liquor Permit Fund	1,058,533	1,078,506	(19,973)	(1.9%)
Cigarette Tax, Other	32,330	35,874	(3,544)	(9.9%)
Total Shared Revenue	39,091,856	35,835,285	3,256,571	9.1%
License and Permit Fees	7,884,823	7,459,707	425,116	5.7%
Fines and Penalties	13,488,312	14,022,480	(534,168)	(3.8%)
Investment Earnings	2,526,469	2,930,775	(404,306)	(13.8%)
Charges for Service	43,954,486	39,584,847	4,369,639	11.0%
All Other Revenue	1,434,399	1,457,777	(23,378)	(1.6%)
Total Other Revenue	69,288,489	65,455,586	3,832,903	5.9%
Total Revenues	549,542,937	521,039,222	28,503,715	5.5%
Encumbrance Cancellations	1569526.2	1,038,967	530,559	51.1%
Unencumbered Balance	23,646,169	3,278,792	20,367,377	621.2%
Fund Transfers	1,244,745	793,529	451,216	56.9%
Total Resources	\$ 576,003,377	\$ 526,150,510	\$ 49,852,867	9.5%

TABLE 5
2011 GENERAL FUND APPROPRIATION SUMMARY

Appropriation/Transfer Ordinances

<u>ORDINANCE NUMBER</u>	<u>DATE PASSED</u>	<u>PURPOSE</u>	<u>TOTAL</u>
1645-2010	31-Jan-11	2011 General Fund Budget Appropriation	\$ 705,250,000
		Changes to Appropriation	-
		Total Operating Appropriation:	\$ 705,250,000
		Total Estimated Available Resources:	727,500,000
		Less Total Operating Appropriation:	(705,250,000)
		Less Total Reserve Deposits to Date:	-
		Projected Unappropriated Operating Balance:	\$ 22,250,000

**TABLE 6
ALL OPERATING FUNDS
REVENUE AND APPROPRIATION SUMMARY
SEPTEMBER 30, 2011**

	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)	(I)
	AVAILABLE CASH BALANCE JAN. 1, 2011	REVENUES			TOTAL FUNDS AVAILABLE FOR APPROPRIATION (A+C; See notes)	EXPENDITURES		SURPLUS/ DEFICIT (F-G)	PROJECTED CASH BALANCE DEC. 31, 2011 (E-G)
		ORIGINAL (JAN. 2011) ESTIMATE	CURRENT ESTIMATE	VARIANCE (C-B)		BUDGETED	REVISED PROJECTIONS		
GENERAL FUND	\$ 23,646,169	\$ 682,703,831	\$ 703,853,831	\$ 21,150,000	\$ 727,500,000	\$ 705,250,000	\$ 695,726,503	\$ 9,523,497	\$ 31,773,497
SPECIAL REVENUE FUNDS									
Street Construction, Main. & Repair	4,904,267	47,609,699	47,720,077	110,378	52,624,344	49,487,099	46,433,168	3,053,931	6,191,176
Health Special Revenue	33,309	24,987,356	24,023,983	(963,373)	24,057,292	24,982,356	24,057,292	925,064	-
Rec. and Parks Oper. & Extension	162,857	34,841,336	33,123,312	(1,718,024)	33,286,169	34,947,469	33,286,169	1,661,300	-
Golf Operations	176,908	4,620,650	3,975,995	(644,655)	4,152,903	4,585,134	4,152,903	432,231	-
Municipal Court Computer Fund	1,132,441	1,966,392	1,926,206	(40,186)	3,058,647	2,414,476	1,937,187	477,289	1,121,460
Development Services	2,754,253	15,650,000	15,381,440	(268,560)	18,135,693	15,488,374	14,999,914	488,460	3,135,779
East Broad Street Operation	458,118	1,481,366	1,613,292	131,926	2,071,410	1,673,380	1,479,419	193,961	591,991
Private Construction Inspection Fund	231,147	1,917,569	2,105,747	188,178	2,336,894	1,745,536	2,053,659	(308,123)	283,235
INTERNAL SERVICE FUNDS									
Employee Benefits Fund	-	3,116,104	3,303,256	187,152	3,303,256	3,566,104	3,303,256	262,848	-
Print Services	(77,985)	1,596,647	1,272,670	(323,977)	1,194,685	1,522,432	1,382,955	139,477	(188,270)
Land Acquisition	49,274	1,029,000	712,725	(316,275)	761,999	899,624	721,023	178,601	40,976
Technology Services	812,520	29,856,779	26,094,125	(3,762,654)	26,906,645	29,876,787	26,906,645	2,970,142	-
Fleet Management Services	(1,999,503)	31,837,502	32,327,441	489,939	30,327,938	31,382,413	32,299,959	(917,546)	(1,972,021)
Construction Inspection Fund	124,737	7,268,454	6,866,009	(402,445)	6,990,746	7,306,237	6,358,110	948,127	632,636
ENTERPRISE FUNDS									
Water System Enterprise	35,368,274	163,175,256	166,755,904	3,580,648	202,124,178	164,985,821	161,569,616	3,416,205	40,554,563
Sewerage System Enterprise	152,746,467	236,170,563	236,351,152	180,589	389,097,619	240,815,494	231,194,712	9,620,782	157,902,907
Storm Sewer System Enterprise	14,589,534	38,089,373	38,159,705	70,332	52,749,239	36,335,229	35,103,886	1,231,343	17,645,353
Electricity Enterprise	2,869,000	93,120,399	89,511,486	(3,608,913)	92,380,486	94,920,411	90,640,294	2,799,117	1,740,192
GRANT FUNDS									
Community Development Block Grant	1,643,489	7,798,916	7,607,354	(191,562)	9,250,843	7,706,472	7,250,349	456,123	2,000,494

Notes:

The general fund revenue estimate reflects the City Auditor's revised projections. All others were established by the Dept. of Finance and Mgt. and the various operating divisions.
The budgeted and projected expenditure figures for the enterprise funds include projections for the Public Utilities Director's Office.
The budgeted and projected expenditure figures for the enterprise funds **do not** include projections for internal transfers from the operating to the reserve fund.
Available cash balance is defined as the unencumbered cash balance, except in the case of the enterprise funds which reflect the actual cash balance.
The surplus in the Electricity Enterprise Fund **does not** reflect a \$1.48 million reserve fund transfer. After backing out this transfer, the projected appropriation surplus is \$2.8 million.
The Community Development Block Grant projections combine the revolving loan and the entitlement fund monies.

TABLE 7
PROJECTION BY OBJECT OF VARIANCE - ALL FUNDS
SEPTEMBER 30, 2011

FUND NAME	PERSONNEL	MATERIALS & SUPPLIES	SERVICES	PRINCIPAL	OTHER	CAPITAL OUTLAY	INTEREST	TRANSFERS	TOTAL
GENERAL FUND	(1,482,513)	67,940	1,792,148	-	(1,737,776)	259	-	10,883,439	9,523,497
SPECIAL REVENUE FUNDS									
Municipal Court Computer Fund									
Municipal Court Clerk	345,354	-	(54,931)	-	-	-	-	-	290,423
Municipal Court Judges	60,524	116,232	10,110	-	-	-	-	-	186,866
Total Municipal Court Computer Fund	405,878	116,232	(44,821)	-	-	-	-	-	477,289
Street Construction, Main. & Repair									
Refuse Collection	468,571	3,000	6,858	-	-	-	-	-	478,429
Mobility	(75,667)	1,353	34,350	-	1,362	-	-	-	(38,602)
Planning and Operations	503,920	73,629	923,887	-	49,495	667,626	-	-	2,218,557
Design and Construction	192,022	67	25,286	-	1,500	-	-	-	218,875
Service Director	146,390	1,334	28,948	-	-	-	-	-	176,672
Total SCMR	1,235,237	79,383	1,019,329	-	52,357	667,626	-	-	3,053,932
Health Special Revenue									
Department of Health	715,641	76,028	120,345	-	13,050	-	-	-	925,064
Rec. and Parks Oper. & Extension									
Department of Recreation & Parks	1,192,990	65,993	402,106	-	213	-	-	-	1,661,301
Golf Operations									
Division of Golf	69,781	51,595	310,055	-	800	-	-	-	432,231
Development Services Fund									
Building and Zoning Services	160,543	27,064	264,029	-	36,825	-	-	-	488,460
East Broad Street Operation Fund									
Department of Finance and Management	-	-	193,961	-	-	-	-	-	193,961
Private Construction Inspection Fund									
Design and Construction	(438,109)	-	134,260	-	-	(4,274)	-	-	(308,123)
INTERNAL SERVICE FUNDS									
Employee Benefits									
Department of Human Resources	195,045	(16,276)	64,077	-	-	-	-	-	242,846
Department of Finance and Management	-	-	20,002	-	-	-	-	-	20,002
Total Employee Benefits	195,045	(16,276)	84,079	-	-	-	-	-	262,848
Print & Mail Services									
Department of Finance	(6,144)	2,255	143,365	-	-	-	-	-	139,476
Land Acquisition									
Division of Real Estate	147,572	5,296	25,732	-	-	-	-	-	178,601
Technology Services									
Division of Information Services	475,404	54,254	839,007	200	-	28,300	77,518	-	1,474,683
Department of Technology	136,989	455,299	861,860	-	-	41,311	-	-	1,495,459
Total Technology Services	612,392	509,553	1,700,867	200	-	69,611	77,518	-	2,970,141
Fleet Management Services									
Division of Fleet Management	353,152	(1,831,112)	387,812	-	8,500	50,000	-	-	(1,031,649)
Finance and Management Director	114,103	-	-	-	-	-	-	-	114,103
Total Fleet	467,255	(1,831,112)	387,812	-	8,500	50,000	-	-	(917,546)
Construction Inspection Fund									
Design and Construction	668,264	-	183,378	-	-	(9,175)	-	-	842,467
Service Director	89,626	105	15,929	-	-	-	-	-	105,660
	757,891	105	199,307	-	-	(9,175)	-	-	948,128
ENTERPRISE FUNDS									
Water System Enterprise									
Division of Water	1,024,124	24,974	606,995	148,383	(595,762)	126,332	1,578,823	-	2,913,868
Sewerage System Enterprise									
Division of Sewers and Drains	1,946,387	333,867	1,192,695	1,431,329	(600,372)	78,901	3,081,195	1,688,178	9,152,180
Storm System Enterprise									
Division of Sewers and Drains	256,063	15,842	918,949	-	(170,021)	-	-	-	1,020,833
Electricity Enterprise									
Division of Electricity	1,734,449	1,197,630	757,567	-	424	494,095	-	-	4,184,167
Various Enterprise Funds									
Public Utilities Director's Office	1,301,088	153,273	(186,779)	-	-	10,000	-	-	1,277,582
COMMUNITY DEVELOPMENT BLOCK GRANT									
Division of Development Administration	136,547	650	66,929	-	-	-	-	-	204,126
Division of Economic Development	-	1,161	16,665	-	-	-	-	-	17,826
Division of Code Enforcement	74,354	-	-	-	-	102	-	-	74,456
Division of Housing	45,854	4,673	52,319	-	-	102	-	-	102,948
Department of Finance and Management	28,579	1,700	16,172	-	9,679	-	-	-	56,130
Department of Health	-	-	-	-	-	-	-	-	-
Department of Recreation and Parks	546	37	54	-	-	-	-	-	637
Total CDBG	285,879	8,221	152,139	-	9,679	204	-	-	456,122

TABLE 8

Vacant General Fund Budgeted Positions Projected to be Filled

Division	Position Title	# Positions	Full-time/ Part-time	Projected 2011 Wages
City Council	Legislative Assistant	1	Full-time	6,244
City Treasurer	Management Analyst II	1	Full-time	4,555
City Attorney	Legal Investigator/Paralegal	2	Full-time	5,440
	Attorney	3	Full-time	11,482
Municipal Court Judges	Probation Officer I	4	Full-time	26,464
	Service Bailiff	1	Full-time	6,040
	Intake Officer	1	Full-time	5,556
	Support Services	1	Full-time	6,424
Office of the Mayor	Executive Assistant I	1	Full-time	15,653
Civil Service Commission	Office Assistant II	1	Part-time	4,212
Safety-Administration	Administrative Secretary	1	Full-time	4,440
Safety-Support Services	Weights and Measure Inspector	1	Full-time	3,200
	Senior Storekeeper	1	Full-time	4,320
Safety-Police	Office Assistant I	1	Full-time	8,832
	Office Assistant II	1	Full-time	5,021
	Police Communications Technician	14	Full-time	87,270
	Human Resource Analyst	1	Full-time	1,000
	Human Resource Representative	1	Full-time	800
	Payroll Benefits Clerk	1	Full-time	610
	Information Systems Analyst	1	Full-time	950
	Criminal Intelligence Analyst	1	Full-time	8,448
	Security Specialist	1	Part-time	448
	Office Assistant II	1	Part-time	2,562
	Police Officer-Step A	35	Full-time	0
Safety-Fire	Firefighter-Step A	35	Full-time	57,008
Development - Administration Code Enforcement	Payroll Specialist	1	Full-time	10,248
	Property Maintenance Trainee	1	Full-time	9,146
Facilities Management	HVAC Supervisor	1	Full-time	3,400
	Building Maintenance Manager	1	Full-time	3,876
Public Service Director	Management Analyst II	0.32	Full-time	3,341
	311 Service Representative	1	Full-time	6,062
Refuse Collection	Refuse Collection Vehicle Operator	6	Full-time	26,551
	Refuse Collection District Asst. Manager	1	Full-time	5,848

TABLE 8

Vacant General Fund Budgeted Positions Projected to be Filled

	Refuse Collection District Manager	1	Full-time	6,452
Mobility	Engineer in Training II	1	Full-time	1,695
	Parking Enforcement Officer	1	Full-time	1,442
	Cashier II	1	Full-time	1,534
Equal Business Opp. Comm.	Contract Compliance Investigator	1	Full-time	2,628
			Total Wages	\$359,202
			Pension	82,616
			Insurance	99,532
			W. Comp	<u>17,960</u>
			Total Cost	\$559,310

TABLE 9

**General Fund Divisions Personnel Levels
Full - Time Staff**

Division	Budgeted Strength	Authorized Strength	Actual Strength As of 09/30/11
City Council	35	38	36
City Auditor	25	34	24
Income Tax	74	82	74
City Treasurer	10	12	9
City Attorney	101	135	99
Real Estate	2	6	2
Municipal Court Judges	183	184	175
Municipal Court Clerk	150	172	152
Civil Service	33	33	32
Public Safety - Admin.	10	10	9
Support Services	50	50	46
Police - Civilian	317	325	294
Police - Uniformed*	1,909	1,909	1,872
Fire - Civilian	36	41	36
Fire - Uniformed	1,552	1,556	1,533
Mayor	15	22	14
Community Relations	7	7	7
Equal Business Opportunity	7	8	6
Development Admin.	24	25	22
Economic Development	3	3	3
Code Enforcement	61	61	59
Planning	15	15	15
Housing	2	2	1
Finance and Management - Dir's Ofc.	21	21	21
Financial Management	26	26	25
Facilities Management	73	77	69
Department of Human Resources	10	10	10
Public Service - Dir's Ofc.	32	32	32
Refuse Collection	182	182	169
Mobility Options	38	38	35
General Fund Total	5,003	5,116	4,881

*Includes the members of the 115th/116th classes who are partially funded by the COPS grant. This number totals 50.

TABLE 9

Other City Funds Personnel Levels
Full - Time Staff

Division/Fund	Budgeted Strength	Authorized Strength	Actual Strength As of 9/30/11
Real Estate/Land Acquisition	8	8	6
Technology: Administration	120	121	112
Information Services/Technology Services Fund	17	17	16
Finance/Print/Mail Shop Fund	4	4	4
Human Resources/Employee Benefits	22	23	23
Health Special Revenue Fund	190	190	174
Municipal Court Computer Fund	12	15	5
Recreation and Parks Operation Fund	261	262	248
Golf Operations	29	38	28
Public Service - Dir. Office/SCMR Fund	29	30	29
Refuse Collection/SCMR Fund	40	40	36
Mobility Operations/SCMR Fund	18	18	16
Planning and Operations/SCMR Fund	288	293	275
Design and Construction/SCMR Fund	31	31	28
Fleet Management	127	127	118
Finance and Management - Dir's Ofc./Fleet Fund	7	7	6
Design and Construction/Construction Inspection	73	56	51
Public Service - Dir. Office/Construction Inspection	7	7	6
Design and Construction/Private Construction Inspection	19	19	16
Building and Zoning/Development Services Fund	130	133	125
Public Utilities: Administration	95	99	78
Sewers and Drains (Storm)	21	23	16
Sewers and Drains (Sanitary)	495	522	467
Electricity	90	99	75
Water	523	551	502
Community Development Block Grant			
Development Admin.	11	11	8
Economic Development	8	8	8
Code Enforcement	9	9	8
Housing	10	10	9
Health	4	4	4
Finance & Management	3	3	3
Recreation and Parks	4	4	4
Other Funds Total	2,705	2,782	2,504
All Funds	7,707	7,898	7,385

**TABLE 10
CITYWIDE ACCOUNT
PROJECTED USE**

Intended Purpose	Amount
Reserve for 27th pay period	2,000,000
Legal Settlements	1,326,000
Transfer to the economic stabilization fund	10,000,000
Economic Development incentive payments	6,761,798
Computers	700,000
	20,787,798

TRANSFERS AND EXPENSES PASSED AS OF SEPTEMBER 30, 2011

Intended Purpose	Amount	Dept./Division	Ordinance No.
Transfer to Development for school district revenue sharing	663,298	Economic Development	0274-2011
Transfer to Public Safety for a settlement	500,000	Police	0800-2011
Transfer to Development for jobs growth incentive payments	2,114,514	Economic Development	0906-2011
Transfer to Development for downtown office incentive payments	641,640	Economic Development	0907-2011
Transfer to Development for school district revenue sharing	1,480,499	Economic Development	0908-2011
Transfer to Development for E Franklinton Creative Commercial District Plan	150,000	Planning	0962-2011
	5,549,951		
Total Transferred and Expended	5,549,951		

TABLE 11
SAFETY OVERTIME REPORT
September 30, 2011

	<u>Current Appropriation</u>	<u>Current YTD Expenditures</u>	<u>Percent of Appropriation</u>	<u>R-O-Y Projection</u>	<u>Total Projection</u>	<u>Variance</u>
Police Civilian	\$ 2,577,000	\$ 2,207,831	85.67%	\$ 863,411	\$ 3,071,242	\$ (494,242)
Police Uniformed	8,038,000	6,830,997	84.98%	2,668,322	9,499,319	(1,461,319)
Fire Uniformed	7,692,000	6,637,089	86.29%	2,695,000	9,332,089	(1,640,089)