

Department of Development

Department Description

The Department of Development provides an array of services through its divisions and offices: the Building Services Division, Economic Development Division, Planning Division, Housing Division, the Director's Office, and the Office of Land Redevelopment.

The department coordinates key development projects and provides resources through its financing and technical assistance programs.

Department Mission

The mission of the Department of Development is to engage and promote strong, healthy, distinct and vibrant neighborhoods, provide an atmosphere that promotes job creation and economic growth in existing and emerging industries, develop a thriving downtown that is recognized as a regional asset, and provide high quality customer service.

The department has pursued its mission through key development projects such as the King-Lincoln redevelopment, Northland Village, Gowdy Field, and Greenview Estates.

Strategic Priorities for 2010

From the Columbus Covenant:

Neighborhoods

- Coordinate funding from the federal Housing and Economic Recovery Act of 2008 with public and private sector partners to revitalize defined areas, focusing on neighborhoods hit hardest by the foreclosure crisis. Utilize the Columbus Land Bank and housing programs to target acquisition of foreclosed properties, demolish blighted structures, and renovate vacant homes into community assets. Utilize bond funds made available for the Home Again program to acquire strategic properties that cannot be acquired with neighborhood stabilization program funds (NSP) and redevelop them with NSP funds to enhance community revitalization.
- Utilize funding from community development block grant recovery (CDBG-R) monies to enhance key neighborhoods and assist low and moderate income homeowners.
- Continue efforts to access competitive federal funds such as NSP 2 to continue to address the needs of neighborhoods impacted by foreclosure, abandonment, and vacancy.
- Continue the coordinated efforts of the City Attorney and code enforcement staff by bringing 250 new cases before the Franklin County Environmental Court.

Development

- Continue the King-Lincoln Redevelopment Initiative by working with private sector partners to redevelop two mixed use structures in the heart of the Long Street corridor.
- Continue to coordinate redevelopment efforts in the South Parsons Gateway consistent with the adopted vision plan through a cooperative effort by Planning, Economic Development, Land Redevelopment, and Housing. Work with the Health Department relative to the Maloney Health Center site.
- Coordinate the housing development program with other public and private sector programs, especially the city's land banking efforts, to revitalize defined areas, focusing on the neighborhood investment districts (NIDs).
- Continue to acquire vacant and foreclosed properties, demolish blighted properties, and sell or hold property in the land bank for redevelopment to provide rental and homeownership opportunities in strategic neighborhoods.
- Initiate a major housing development project in a neighborhood investment district in 2010.
- Expand down-payment assistance activities to offer homeownership opportunities to a maximum number of low and moderate income households by providing more than 95 first time homebuyers with assistance.
- Continue to utilize the five Neighborhood Pride Centers to serve as links between city services and Columbus neighborhoods. Each pride center is a one-stop-shop for various city services and is dedicated to protecting the health, safety, and welfare of families living in their designated area.
- Continue the neighborhood pride program with up to four new neighborhoods, and continue to implement neighborhood priorities and partnership arrangements in previous neighborhood pride areas to institutionalize the neighborhood pride program in the community.
- Implement the conservation district legislation and pilot program in 2010.
- Explore and implement measures to promote environmental stewardship in city operations and development efforts.
- Implement the Get Green Columbus initiative in all department divisions by focusing on green development, business incentives, green residential development, and leveraging the Columbus building and zoning codes.
- Implement the \$250,000 Green CHDO Home award from HUD for construction of the Southside Cooperative Housing project. Continue to advocate for green building standards for all city funded affordable housing.
- Continue to implement key recommendations of the 21st Century Growth Policy initiative, including its four components: Pay-As-We-Grow, joint facilities, job growth, and regional growth and intergovernmental cooperation.
- Continue to provide staff support to the Darby Town Center planning process, adoption and implementation of the Darby Overlay, finalization of recommended funding mechanisms, and the Open Space Advisory Council.

- Undertake and complete four new area/neighborhood plans: Far North Plan Amendment, Near Southside Neighborhood Plan, North and South Linden Plan Amendment, and Westland Plan.
- Complete three area plans initiated in 2009: Greater Hilltop Plan Amendment, Trabue/Roberts, and East Broad/Blacklick.
- Undertake and complete a strategic economic development memo for the SR315 corridor, complete an economic development strategy for the Olde Towne Quarter, and initiate a redevelopment study for the Brice-Tussing area.
- Assist in the implementation of the Port Columbus Joint Economic Development Strategic Plan.
- Complete five new sets of commercial overlays based upon adopted area/neighborhood plans: Clintonville, Fifth by Northwest, Hamilton Road, Northeast, and Scioto Southland. Complete targeted rezonings for Franklinton.
- Continue participation on the CRAA's Airport Environs Overlay (ALUMD) update project.
- Continue the Team Code zoning update process by initiating one new project in 2010.
- Assist with outreach efforts related to the 2010 U.S. Census.
- Continue staffing the University Area Review Board, the Rocky Fork Blacklick Accord Panel, and the Darby Accord Panel.
- Participate in the University District strategic planning process.
- Participate in the Blacklick Creek Watershed Management Plan.
- Continue staffing the Columbus Art Commission; participate in the Greater Columbus Cultural Arts Plan; working with the Mayor's office, initiate public art enhancements to major capital improvement projects; and initiate a Riverfront/Downtown Public Art Master Plan.
- Continue to staff the Board of Commission Appeals, Brewery District Commission, German Village Commission, Italian Village Commission, and Victorian Village Commission.
- Initiate and complete the Short North Guidelines project and initiate updates to the Italian Village and Victorian Village design guidelines.
- Complete Old Beechwold Historic District boundary adjustment.
- Continue to participate in Franklin County's Darby Town Master Plan consultant project.
- Initiate and support the Pay-As-We-Grow invoicing system.
- Finalize the new programmatic agreement between the City of Columbus and the State Historic Preservation Office for Section 106 federal review of all HUD-funded projects for 2009-2014.

Economic Development and Technology

- Continue coordination of an economic development system focused on business retention, expansion and attraction of primary jobs and investment.
- Continue to support regional economic development strategies designed to retain and expand companies within advanced logistics, small business, and technology-based industries.
- Support development in the King-Lincoln and Parsons Avenue districts through the use of small business grants and loans.
- Continue to support growth of the Rickenbacker multimodal hub with strategic investments and supporting economic development incentives.
- Coordinate the economic redevelopment of key development projects including Northland Place, Columbus Coated Fabrics, Tech Center South and the city's neighborhood commercial revitalization districts.
- Continue implementation of a Green Economic Development policy to encourage investment in environmentally sustainable business growth.

Downtown Development

- Continue to implement the comprehensive business plan for downtown development, including strategies for housing, retail, parking, transportation, recreation, and economic/office development. Focus on specific recommendations for workforce housing and downtown amenities/programming.
- Collaborate with Capitol South and the Columbus Downtown Development Corporation on targeted programs to encourage development and redevelopment of the Mile on High district and other key downtown properties.
- Continue partnering with the Columbus Downtown Development Corporation in the implementation of the downtown business plan.
- Continue coordination with Capitol South and the Columbus Downtown Development Corporation on the redevelopment of the City Center mall property.
- Increase the number of downtown employees by strengthening partnerships with the State of Ohio and other public and private employers, as well as by implementing targeted programs.
- Continue staffing the Downtown Commission. Initiate and complete bylaws.
- Assist with the implementation of the Mile on High Strategy; work with Columbus Downtown Development Corporation to complete a Downtown Master Plan; and initiate code revisions in the downtown district. Continue to support the Department of Public Service in the 3-C rail project, including downtown station location studies.

Peak Performance

- Implement strategic opportunities on time and on budget.

- Implement performance management by refining performance measures and collecting and tracking relevant data with links to the budget and employee performance evaluation. Implement and enhance the use of performance data for all programs within the department.

Customer Service

- Institute an ongoing communication mechanism that shares “best practices” among all departments.
- Work toward the implementation of a One Stop Shop Department.

2010 Budget Notes

Administration

- The general fund budget includes \$150,000 for the Columbus and Franklin County Finance Authority, the same amount provided in 2009.
- The budget includes \$975,356 from the neighborhood stabilization fund to the land management and fiscal offices to complete implementation of the 2009 federal grant award of \$22.8 million.
- Total support for social service agencies in 2010 is \$3.49 million, comprised of \$2.29 million in general fund support and \$1.2 million in emergency human services funds.

Economic Development

- The division supports downtown development through a contract with the Capital Crossroads Special Improvement District for \$190,000, as well as the downtown office incentive program, budgeted at \$1 million in 2010. Other job growth incentive programs total more than \$1.3 million.
- The business development office budget includes \$1.9 million for the city’s share of school district revenue sharing.
- The division supports economic development through loans from the economic development loan fund and through contracts with economic development-oriented agencies. The budget for this effort in 2010 is approximately \$1.8 million in community development block grant funds.

Building Services

- The 2010 budget includes funding for 54 full-time code enforcement staff, 46 of which are funded through the general fund and 8 of which are funded through CDBG monies.
- Neighborhood stabilization grant funds will provide \$344,471 in personnel costs to coordinate services needed for the completion of grant activities.

Development

- Funding of \$79,000 is provided from the general fund for the demolition of unsafe structures acquired through the land bank. Neighborhood stabilization funds will continue to augment this level of funding.
- The development services fund provides funding for 117 full-time and 5 part-time positions in 2010.

Planning

- The general fund supports 14 full-time equivalent positions in 2010.

Housing

- The affordable housing trust fund was formed in 2000 and is administered by the Columbus Housing Trust Corporation to provide affordable housing and promote home ownership. The fund was seeded with \$2 million in urban development action grant (UDAG) repayments. Annual deposits of 8.43 percent of the hotel/motel tax fund revenues have been made and will continue, with the ultimate goal of building the fund to \$20 million. Hotel/motel revenues are estimated at \$1.07 million in 2010. There will be no general fund contribution in 2010.
- Support for the Community Shelter Board and the rebuilding lives program will total nearly \$6.3 million. This is made up of \$2.95 million from the general fund, \$2.64 million from the homelessness prevention and rapid re-housing grant, \$283,302 in emergency shelter grant monies, \$81,029 in CDBG funding and \$325,000 in HOME funding.
- Neighborhood stabilization funds will provide \$975,042 to support staff engaged in the rehabilitation and redevelopment of vacant, abandoned or foreclosed single and multi-family properties.
- HOME funds totaling \$261,996 will be used to provide community housing development organizations with operating grants.

Budget and Program Summary

DEPARTMENT FINANCIAL SUMMARY

DIVISION SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Administration	\$ 5,197,822	\$ 4,220,292	\$ 14,017,964	\$ 11,809,939	\$ 9,365,311
Economic Development	6,795,574	6,976,537	7,232,075	6,097,329	7,067,512
Building Services	13,380,551	15,340,331	14,874,212	17,890,505	20,558,565
Neighborhood Services	13,084,860	12,227,928	8,721,004	1,806,440	-
Planning	1,753,864	1,318,536	1,400,342	1,367,512	1,346,354
Housing	7,803,832	7,650,670	16,816,782	15,959,970	6,900,119
TOTAL	\$ 48,016,503	\$ 47,734,294	\$ 63,062,379	\$ 54,931,695	\$ 45,237,861

DIVISION SUMMARY BY CHARACTER

ADMINISTRATION GENERAL FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	\$ 2,386,243	\$ 2,311,637	\$ 2,206,500	\$ 2,459,790	\$ 2,628,209
Materials & Supplies	125,797	13,629	28,412	27,937	49,312
Services	1,087,631	648,382	263,745	1,675,237	2,651,796
Other	419,041	-	-	-	-
Transfers	-	-	-	-	21,000
TOTAL	\$ 4,018,712	\$ 2,973,648	\$ 2,498,657	\$ 4,162,964	\$ 5,350,317
ECONOMIC DEVELOPMENT GENERAL FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	\$ 308,440	\$ 419,900	\$ 295,822	\$ 390,740	\$ 365,036
Materials & Supplies	5,006	17,808	6,950	5,050	6,950
Services	651,269	972,143	478,367	504,100	598,167
Other	2,973,244	3,361,857	4,744,160	3,666,439	4,268,460
TOTAL	\$ 3,937,959	\$ 4,771,708	\$ 5,525,299	\$ 4,566,329	\$ 5,238,613

DIVISION SUMMARY BY CHARACTER					
NEIGHBORHOOD SERVICES GENERAL FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	\$ 6,025,042	\$ 6,089,667	\$ 4,962,150	\$ 1,402,254	\$ -
Materials & Supplies	185,153	31,331	64,628	-	-
Services	4,647,478	3,048,368	2,111,827	33,704	-
Other	7,463	-	10,000	-	-
Transfers	115,000	120,943	19,000	-	-
TOTAL	\$ 10,980,136	\$ 9,290,309	\$ 7,167,605	\$ 1,435,958	\$ -
BUILDING SERVICES GENERAL FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	\$ -	\$ -	\$ -	\$ 3,301,354	\$ 4,656,157
Materials & Supplies	-	-	-	41,419	50,853
Services	-	-	-	717,947	525,715
Other	-	-	-	5,000	10,000
TOTAL	\$ -	\$ -	\$ -	\$ 4,065,720	\$ 5,242,725

DIVISION SUMMARY BY CHARACTER					
PLANNING GENERAL FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	\$ 1,168,887	\$ 1,178,578	\$ 1,317,202	\$ 1,295,312	\$ 1,262,862
Materials & Supplies	9,699	11,270	18,234	15,888	18,200
Services	440,996	64,580	64,906	56,312	65,292
TOTAL	\$ 1,619,582	\$ 1,254,428	\$ 1,400,342	\$ 1,367,512	\$ 1,346,354

DIVISION SUMMARY BY CHARACTER					
HOUSING GENERAL FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	\$ 278,352	\$ 343,013	\$ 139,750	\$ 168,000	\$ 147,939
Materials & Supplies	3,525	357	2,500	1,150	2,500
Services	2,980,075	3,358,353	2,726,108	2,724,311	2,969,686
TOTAL	\$ 3,261,952	\$ 3,701,723	\$ 2,868,358	\$ 2,893,461	\$ 3,120,125

DIVISION SUMMARY BY CHARACTER					
ADMINISTRATION DEVELOPMENT SERVICES FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	\$ 499,575	\$ 583,799	\$ 521,717	\$ 509,121	\$ 659,715
TOTAL	\$ 499,575	\$ 583,799	\$ 521,717	\$ 509,121	\$ 659,715
BUILDING SERVICES DEVELOPMENT SERVICES FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	\$ 11,106,924	\$ 12,448,840	\$ 11,866,935	\$ 10,737,906	\$ 10,862,069
Materials & Supplies	184,392	52,874	67,675	38,493	55,503
Services	2,074,634	2,635,701	2,907,102	2,226,860	2,750,900
Other Disbursements	14,601	67,436	32,500	52,000	148,150
Capital	-	135,480	-	-	134,000
TOTAL	\$ 13,380,551	\$ 15,340,331	\$ 14,874,212	\$ 13,055,259	\$ 13,950,622

DIVISION SUMMARY BY CHARACTER					
ADMINISTRATION					
CDBG FUND					
EXPENDITURES	2007	2008	2009	2009	2010
SUMMARY	Actual	Actual	Original	Estimated	Proposed
			Appropriation	Expenditures	
Personnel	\$ 677,747	\$ 661,627	\$ 564,480	\$ 758,887	\$ 958,709
Materials & Supplies	752	583	3,000	2,288	3,000
Services	1,036	635	3,725	80,189	218,214
TOTAL	\$ 679,535	\$ 662,845	\$ 571,205	\$ 841,364	\$ 1,179,923
ECONOMIC					
DEVELOPMENT					
CDBG FUND					
EXPENDITURES	2007	2008	2009	2009	2010
SUMMARY	Actual	Actual	Original	Estimated	Proposed
			Appropriation	Expenditures	
Personnel	\$ 695,183	\$ 753,542	\$ 716,385	\$ 652,360	\$ 715,235
Materials & Supplies	3,018	3,000	4,350	3,649	4,350
Services	2,159,414	1,448,287	986,041	874,991	1,109,314
TOTAL	\$ 2,857,615	\$ 2,204,829	\$ 1,706,776	\$ 1,531,000	\$ 1,828,899

DIVISION SUMMARY BY CHARACTER					
NEIGHBORHOOD SERVICES CDBG FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	\$ 1,160,701	\$ 1,236,002	\$ 1,240,171	\$ 349,471	\$ -
Materials & Supplies	789	-	2,000	-	-
Services	336,922	273,631	199,489	-	-
Other	-	2,081	-	-	-
TOTAL	\$ 1,498,412	\$ 1,511,714	\$ 1,441,660	\$ 349,471	\$ -
BUILDING SERVICES CDBG EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	\$ -	\$ -	\$ -	\$ 563,961	\$ 878,747
Materials & Supplies	-	-	-	2,000	2,000
Services	-	-	-	120,000	140,000
TOTAL	\$ -	\$ -	\$ -	\$ 685,961	\$ 1,020,747

DIVISION SUMMARY BY CHARACTER

**PLANNING
CDBG FUND
EXPENDITURES
SUMMARY**

	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	\$ 133,718	\$ 64,057	\$ -	\$ -	\$ -
Services	564	51	-	-	-
TOTAL	\$ 134,282	\$ 64,108	\$ -	\$ -	\$ -

DIVISION SUMMARY BY CHARACTER

**HOUSING
CDBG FUND
EXPENDITURES
SUMMARY**

	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	\$ 1,981,502	\$ 1,981,634	\$ 1,333,879	\$ 1,229,945	\$ 1,081,592
Materials & Supplies	25,193	19,726	16,100	10,050	18,600
Services	1,511,947	939,346	766,053	843,205	1,129,348
Other Disbursements	1,023,238	1,008,241	512,262	312,262	575,412
TOTAL	\$ 4,541,880	\$ 3,948,947	\$ 2,628,294	\$ 2,395,462	\$ 2,804,952

DIVISION SUMMARY BY CHARACTER
**NEIGHBORHOOD
SERVICES EMERGENCY
SERVICES FUND
EXPENDITURES
SUMMARY**

	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Services	\$ 606,312	\$ 1,425,905	\$ -	\$ -	\$ -
TOTAL	\$ 606,312	\$ 1,425,905	\$ -	\$ -	\$ -

**ADMINISTRATION
EMERGENCY SERVICES
FUND EXPENDITURES
SUMMARY**

	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Services	\$ -	\$ -	\$ 2,100,000	\$ 2,100,000	\$ 1,200,000
TOTAL	\$ -	\$ -	\$ 2,100,000	\$ 2,100,000	\$ 1,200,000

DIVISION SUMMARY BY CHARACTER

**ADMINISTRATION
NEIGHBORHOOD
STABILIZATION FUND
EXPENDITURES SUMMARY**

	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	\$ -	\$ -	\$ 316,385	\$ 121,490	\$ 975,356
Materials & Supplies	-	-	-	25,000	-
Services	-	-	4,357,500	950,000	-
Capital	-	-	3,652,500	3,100,000	-
TOTAL	\$ -	\$ -	\$ 8,326,385	\$ 4,196,490	\$ 975,356

**NEIGHBORHOOD
SERVICES
NEIGHBORHOOD
STABILIZATION FUND
EXPENDITURES SUMMARY**

	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	\$ -	\$ -	\$ 111,739	\$ 21,011	\$ -
TOTAL	\$ -	\$ -	\$ 111,739	\$ 21,011	\$ -

DIVISION SUMMARY BY CHARACTER

HOUSING NEIGHBORHOOD STABILIZATION FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	\$ -	\$ -	\$ 316,583	\$ 235,000	\$ 975,042
Services	-	-	917,500	350,000	-
Other	-	-	10,086,047	10,086,047	-
TOTAL	\$ -	\$ -	\$ 11,320,130	\$ 10,671,047	\$ 975,042
BUILDING SERVICES NEIGHBORHOOD STABILIZATION FUND EXPENDITURES SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
Personnel	\$ -	\$ -	\$ -	\$ 83,565	\$ 344,471
TOTAL	\$ -	\$ -	\$ -	\$ 83,565	\$ 344,471

DEPARTMENT SUMMARY BY FUND

FUND SUMMARY	2007 Actual	2008 Actual	2009 Original Appropriation	2009 Estimated Expenditures	2010 Proposed
General	\$ 23,818,341	\$ 21,991,816	\$ 19,460,261	\$ 18,491,944	\$ 20,298,134
Community Dev. Block Grant	9,711,724	8,392,443	6,347,935	5,803,258	6,834,521
Development Services Fund	13,880,126	15,924,130	15,395,929	13,564,380	14,610,337
Emergency Human Services	606,312	1,425,905	2,100,000	2,100,000	1,200,000
Neighborhood Stabilization Fund	-	-	19,758,254	14,972,113	2,294,869
TOTAL	\$ 48,016,503	\$ 47,734,294	\$ 63,062,379	\$ 54,931,695	\$ 45,237,861

DEPARTMENT PERSONNEL SUMMARY					
DIVISION	FT/PT*	2007 Actual	2008 Actual	2009 Budgeted	2010 Budgeted
Administration					
General Fund	FT	27	23	21	24
CDBG Fund	FT	9	7	7	11
	PT	1	1	0	1
Development Services Fund	FT	5	4	5	6
	PT	0	0	0	1
Neighborhood Stabilization Fund	FT	0	0	3	1
	PT	0	0	0	2
Economic Development					
General Fund	FT	3	3	3	3
CDBG Fund	FT	9	9	7	8
Building Services					
General Fund	FT	0	0	0	55
Development Services Fund	FT	134	140	131	117
	PT	2	0	0	5
CDBG Fund	FT	0	0	0	9
Neighborhood Stabilization Fund	FT	0	0	0	1
Neighborhood Services					
General Fund	FT	79	73	59	0
CDBG Fund	FT	14	14	13	0
Neighborhood Stabilization Fund	FT	0	0	1	0
Planning					
General Fund	FT	13	14	14	14
	PT	1	0	0	0
CDBG Fund	FT	2	0	0	0
Housing					
General Fund	FT	6	5	2	2
CDBG Fund	FT	22	19	10	11
Neighborhood Stabilization Fund	FT	0	0	0	1
TOTAL		327	312	276	272
*FT=Full-Time PT=Part-Time					

Development

2010 Operating Budget
Department of Development

Program	Mission	Financial History by Program				Personnel by Program			
		2007 Budget	2008 Budget	2009 Budget	2010 Proposed	2007 FTEs	2008 FTEs	2009 FTEs	2010 FTEs
Downtown Development	To develop, in partnership with the private sector, a vibrant and thriving downtown that is recognized as an asset for the region through the use of city incentives, public policy and government ombudsmanship within a customer service-oriented culture.	\$ 1,072,599	\$ 1,211,200	\$ 885,699	\$ 1,008,819	4	3	0	0
Land Reutilization	To designate and acquire tax delinquent properties for redevelopment with the goal of returning non-productive land in city neighborhoods into productive assets.	\$ 753,968	\$ 799,213	\$ 586,989	\$ 732,465	8	7	6	6
Executive Office	To set policy and provide leadership to the department's offices and divisions.	\$ 930,623	\$ 600,320	\$ 723,179	\$ 775,705	7	5	6	6
Administrative Services	To provide departmental support in the areas of human resources, fiscal, public information, legislation and contracts and administrative support.	\$ 2,812,695	\$ 1,885,658	\$ 1,759,694	\$ 1,872,231	20	17	16	16
Development Services Fund Administrative Offices	Oversees the fiscal and HR activities for the fund.	\$ 516,325	\$ 653,862	\$ 521,717	\$ 659,715	5	5	5	6

2010 Operating Budget
Department of Development

Financial History by Program

Personnel by Program

Program	Mission	Financial History by Program				Personnel by Program			
		2007 Budget	2008 Budget	2009 Budget	2010 Proposed	2007 FTEs	2008 FTEs	2009 FTEs	2010 FTEs
Economic Development Administration	To set policy and provide leadership, to administer various economic development contracts and to maintain the city's share of the school district revenue sharing.	\$ 4,477,658	\$ 3,944,888	\$ 4,639,600	\$ 4,229,794	5	3	2	3
CDBG Economic Development Programs	To leverage city resources to create jobs and increase investment, enhancing the economic environment for the businesses and citizens of Columbus.	\$ 3,058,184	\$ 2,791,052	\$ 1,706,776	\$ 1,828,899	11	9	7	8
Permit Issuance	To issue building and mechanical permits in a timely and accurate manner.	\$ 341,796	\$ 254,256	\$ -	\$ -	1	4	0	0
Building Services Division Administration	To ensure all sections of the Building Services Division operate at maximum capacity to ensure prompt delivery of services to the citizens of Columbus.	\$ 1,819,172	\$ 2,825,384	\$ 2,267,064	\$ 2,169,154	2	2	1	1
Building Services Division Support	Provides various support functions for the division including clerical support to boards, telephone coverage, maintenance of databases, web page, zoning maps and records center, staffs the customer service center, and drafts new and revised code.	\$ 736,879	\$ 1,122,729	\$ 895,113	\$ 915,157	13	12	11	10

Development

2010 Operating Budget
Department of Development

Financial History by Program

Personnel by Program

Program	Mission	Financial History by Program				Personnel by Program			
		2007 Budget	2008 Budget	2009 Budget	2010 Proposed	2007 FTEs	2008 FTEs	2009 FTEs	2010 FTEs
Cashier	To collect and process revenues and maintain daily accounting of all monies received by the Building Services Division.	\$ 213,713	\$ 374,168	\$ -	\$ -	3	2	0	0
Platting	To ensure all applications for platting are processed quickly and efficiently while complying with all the conditions of the Columbus City Codes and any legislated land use restrictions.	\$ 107,371	\$ 73,143	\$ -	\$ -	1	0	0	0
Construction Administration	Oversees the operations of the plan examiners and the inspection section, coordinates activities, information and training of the sections to ensure compliance with city and state codes and the time table set forth in the MOU with the building industry.	\$ 552,313	\$ 707,617	\$ 666,318	\$ 803,853	5	6	5	6
Licensing and Registration	Review and process all applications for licenses and/or registration, issue licenses and maintain accurate records of all contractors who are licensed or registered by the division.	\$ 495,113	\$ 632,292	\$ 597,953	\$ 540,820	6	7	7	7

**2010 Operating Budget
Department of Development**

Financial History by Program

Personnel by Program

Program	Mission	Financial History by Program				Personnel by Program			
		2007 Budget	2008 Budget	2009 Budget	2010 Proposed	2007 FTEs	2008 FTEs	2009 FTEs	2010 FTEs
Refrigeration/HVAC Inspection	To ensure the health and safety of the citizens of Columbus by inspecting refrigeration, heating, ventilation and air conditioning installations to ensure they meet basic building codes and to deliver next day service.	\$ 1,401,828	\$ 1,655,133	\$ 1,460,035	\$ 1,244,670	16	16	15	12
Plumbing Inspection	To ensure the health and safety of the citizens of Columbus by inspecting plumbing installations to ensure they meet basic building codes and to deliver next day service.	\$ 1,092,450	\$ 1,299,292	\$ 840,402	\$ 852,362	12	12	7	8
Electrical Inspections	To ensure the health and safety of the citizens of Columbus by inspecting electrical installations to ensure they meet basic building codes and to deliver next day service.	\$ 1,583,826	\$ 1,771,377	\$ 1,345,236	\$ 1,193,202	17	16	13	11
Structural Inspections	To ensure the health and safety of the citizens of Columbus by inspecting structural work and installations to ensure they meet basic building codes and to deliver next day service.	\$ 2,263,063	\$ 2,302,686	\$ 1,769,581	\$ 1,879,106	26	24	18	18

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Program	Mission	Financial History by Program				Personnel by Program			
		2007 Budget	2008 Budget	2009 Budget	2010 Proposed	2007 FTEs	2008 FTEs	2009 FTEs	2010 FTEs
Building Services Customer Service Center	To provide prompt, accurate service to walk-in and telephone customers, to handle intake of all plans, to answer questions and/or direct inquiries to the appropriate staff, and to provide forms, literature and other information as needed.	\$ 310,071	\$ 313,600	\$ 922,188	\$ 953,280	9	5	10	8
Zoning Administration	To coordinate the activities of the zoning unit, oversee personnel activities, make determinations when conflicts arise, and represent the administration in meetings with developers and the community.	\$ 190,617	\$ 204,046	\$ 201,629	\$ 202,584	2	2	2	2
Zoning Clearance - Residential	To review all drawings, site plans, plats and lot split requests for residential projects presented for compliance with existing Columbus City Code and other legislated requirements.	\$ 140,800	\$ 184,588	\$ 256,365	\$ 253,595	2	3	3	3
Zoning Clearance - Commercial	To review all drawings, site plans, graphics permits and lot split requests of commercial and multifamily projects presented for compliance with existing Columbus City Code and other legislated requirements.	\$ 239,397	\$ 257,436	\$ 325,701	\$ 239,904	5	3	4	3

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Program	Mission	Financial History by Program				Personnel by Program			
		2007 Budget	2008 Budget	2009 Budget	2010 Proposed	2007 FTEs	2008 FTEs	2009 FTEs	2010 FTEs
Zoning - BZA and Graphics Board	To review, present and approve Board of Zoning Adjustment and Board of Graphics requests to ensure all meet with the Columbus City Code standards.	\$ 236,759	\$ 247,246	\$ 250,271	\$ 167,386	3	3	3	2
Council Activities	To review rezoning and variance requests that are presented to ensure they comply with Columbus City Code.	\$ 464,730	\$ 418,894	\$ 419,523	\$ 268,602	6	5	5	3
Demolition	To ensure the health and safety of the citizens by removing structures that present a health or safety hazard to the city and its occupants.	\$ -	\$ -	\$ -	\$ -	0	0	0	0
Inspection Administration & Support	To support the work of the inspection unit by inputting inspection requests, handling cancellations, scheduling after hours inspections, preparing correspondence and performing other office operations for the various inspection units.	\$ 230,101	\$ 234,175	\$ 238,301	\$ 247,439	4	4	4	4
Plan Review - Commercial	To ensure all multifamily and commercial structures built or altered within the City of Columbus meet health and safety guidelines as set forth in the Columbus Building Code.	\$ 1,019,442	\$ 1,161,414	\$ 967,973	\$ 843,262	11	11	9	7

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		2007 Budget	2008 Budget	2009 Budget	2010 Proposed	2007 FTEs	2008 FTEs	2009 FTEs	2010 FTEs
Plan Review - Residential	To ensure all 1-2-3 family structures built or altered within the City of Columbus meet health and safety guidelines as set forth in the Columbus Building Code.	\$ 270,720	\$ 290,129	\$ 295,762	\$ 208,647	3	3	3	2
Engineering Plan Review	To provide for the efficient review of private development projects while ensuring compliance to city engineering and code requirements.	\$ 129,813	\$ 295,343	\$ 314,735	\$ 361,094	2	3	3	4
Building Investigations Team	To provide for the health and safety of the citizens of Columbus by ensuring any construction undertaken meets the standards of the Building Code through compliance with the plan review and inspection processes.	\$ -	\$ 256,711	\$ 840,062	\$ 606,505	0	4	8	6
Code Enforcement	To ensure the health, safety and welfare of the citizens of Columbus by enforcing City of Columbus Codes.	\$ 5,261,994	\$ 5,436,414	\$ 4,906,683	\$ 5,084,029	66	64	58	54
Environmental Unit	To maintain safe vacant properties through the removal of weeds and solid waste, demolition of unsafe structures, inspecting for solid waste violations and the abatement of other environmental hazards.	\$ 1,187,240	\$ 1,088,946	\$ 1,147,891	\$ 1,179,443	11	11	10	10

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Program	Mission	Financial History by Program				Personnel by Program			
		2007 Budget	2008 Budget	2009 Budget	2010 Proposed	2007 FTEs	2008 FTEs	2009 FTEs	2010 FTEs
Neighborhood Services Administration	To set policy and provide leadership to the division's offices.	\$ 625,290	\$ 224,707	\$ 270,153	\$ -	2	1	2	0
Agency, Community and Neighborhoods	To oversee social service programs, work with area commissions and civic associations and act as neighborhood liaisons to the community.	\$ 660,290	\$ 717,014	\$ 561,827	\$ 384,427	8	8	6	4
Social Service Contracts	To provide support in the areas of homelessness, workforce development, youth programs and other programs to Columbus' neediest residents and neighborhoods.	\$ 3,966,359	\$ 3,920,139	\$ 3,570,006	\$ 3,570,006	0	0	0	0
Area Commissions	To provide support to cover administrative costs of area commission and architectural review commissions and the student intern program.	\$ 124,000	\$ 138,800	\$ 19,000	\$ 21,000	0	0	0	0
Neighborhood Pride Centers	To bring the services of city government to the people and provide a site for community members to meet and interact with city staff.	\$ 493,336	\$ 509,856	\$ 233,705	\$ 374,406	5	5	3	3
Historic Preservation	To provide guidance in preserving structures throughout the community that help define our neighborhoods by working with neighborhood leaders and property owners.	\$ 377,397	\$ 328,251	\$ 239,379	\$ 243,583	5	4	3	0

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		2007 Budget	2008 Budget	2009 Budget	2010 Proposed	2007 FTEs	2008 FTEs	2009 FTEs	2010 FTEs
Planning Administration	To provide for the efficient and effective operation of the Planning Division in service to the people of Columbus and to make Columbus the best place to live, work and raise a family. This includes administration of the city's annexation program, division development review, Columbus Arts Commission (among other boards and commissions), special projects and engagement in and support of City growth policy issues.	\$ 609,016	\$ 510,354	\$ 394,002	\$ 502,190	4	4	3	4
Long Range Planning	To examine planning and development issues in order to respond to the challenges of growth and change, including citywide development policy, research and analysis, multi-jurisdictional planning, plans for portions of the city experiencing territorial growth, and updates to existing area plans.	\$ 308,837	\$ 168,509	\$ 125,886	\$ 148,036	4	2	1	2

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Program	Mission	Financial History by Program				Personnel by Program			
		2007 Budget	2008 Budget	2009 Budget	2010 Proposed	2007 FTEs	2008 FTEs	2009 FTEs	2010 FTEs
Neighborhood Planning	To work in partnership with the community to enhance and sustain neighborhoods through development of neighborhood plans, amendments to outdated plans, and implementation of adopted plans.	\$ 470,562	\$ 408,370	\$ 381,081	\$ 256,749	6	5	4	3
Urban Design	To provide design solutions and alternatives on issues concerning redevelopment and infill, streetscape, public spaces, the built environment and infrastructure. This includes such things as administration of the University Area Review Board and creation of development concepts in support of neighborhood plans.	\$ 271,123	\$ 261,933	\$ 259,994	\$ 195,796	3	3	3	2
Housing Development and Finance Staff	To implement the homeownership development program, American dream down payment initiative, rental housing production/preservation, and to manage loan assets.	\$ 178,668	\$ 201,349	\$ 80,924	\$ 91,311	1	1	0	3

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		2007 Budget	2008 Budget	2009 Budget	2010 Proposed	2007 FTEs	2008 FTEs	2009 FTEs	2010 FTEs
Housing Administration	To manage and administer all housing programs including, but not limited to, the affordable housing opportunity fund (homeownership assistance program, home modifications program and chores program, and homeownership development program), emergency repair program, and homebuyer counseling.	\$ 195,140	\$ 211,796	\$ 267,370	\$ 108,965	1	1	0	0
Relocation	To provide technical review to evaluate each project or program under various federal programs to determine if the proposed activities meet both the acquisition and relocation requirements.	\$ 423,877	\$ 339,825	\$ 84,163	\$ 102,531	4	4	2	1
Homebuyer Counseling and Housing Development	To provide grants for activities that are needed for the city to implement its housing programs and revitalize neighborhoods.	\$ 149,600	\$ 103,220	\$ -	\$ -	0	0	0	0
Homebuyer Counseling and Housing Development	To provide funding for programs that offer assistance to chronically homeless individuals to rebuild their lives and become productive citizens through the Rebuilding Lives and Community Shelter Board contracts.	\$ 3,022,239	\$ 3,479,490	\$ 2,820,896	\$ 3,246,154	2	2	2	2

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		2007 Budget	2008 Budget	2009 Budget	2010 Proposed	2007 FTEs	2008 FTEs	2009 FTEs	2010 FTEs
Homeowner Servicing Center	To assist homeowners to remain in their homes and live independently in a safe and sound environment.	\$ 3,375,734	\$ 3,224,107	\$ 2,021,253	\$ 2,270,660	20	19	9	10
Homeless Prevention	To provide a grant to the Community Shelter Board, a nonprofit organization, to assist with preventing individuals from becoming homeless.	\$ 369,600	\$ 255,025	\$ 116,590	\$ -	0	0	0	0
Fair Housing	To provide fair housing services to the residents of Columbus including an increase in the awareness of fair housing issues, fair housing barrier elimination, housing discrimination redress and preparation and implementation of the Fair Housing Action Plan.	\$ -	\$ 188,814	\$ 105,456	\$ 105,456	0	0	0	0
Neighborhood Stabilization Program	To establish financing mechanisms for purchase and redevelopment of foreclosed upon homes, to purchase and rehabilitate homes abandoned or foreclosed upon, demolish blighted structures, and redevelop demolished or vacant properties.	\$ -	\$ -	\$ 19,758,254	\$ 2,294,869	0	0	4	3
		\$ 49,532,328	\$ 50,484,771	\$ 63,062,379	\$ 45,237,861	351	330	283	263

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