

Internal Service Funds

Employee Benefits Fund

2011 Cash Balance Statement

In 1993, the employee benefits fund was established. A portion of this fund is dedicated to the administration of the risk management section of the Department of Human Resources. This fund's primary source of revenue is the monthly insurance premium paid by each division for all participating employees of the city's insurance program.

| 2011 EMPLOYEE BENEFITS FUND BALANCE SUMMARY | |
|---|--------------------|
| Unencumbered Cash Balance (January 1, 2011) | \$ - |
| Plus Estimated 2011 Receipts | <u>3,116,104</u> |
| Total Estimated Available Resources | \$ 3,116,104 |
| Less 2011 Recommended Operating Budget | (3,116,104) |
| Projected Available Balance (December 31, 2011) | <u><u>\$ -</u></u> |

Revenue Notes:

- The figures cited above reflect only the revenues and expenditures associated with administration of the risk management section of the Department of Human Resources.
- Revenues and expenditures associated with the payment of claims are not represented in this section.

Print and Mailroom Services Fund

2011 Cash Balance Statement

The print and copy center operates as an internal service fund, with costs supported by billing user agencies for print and copy services provided. Mailroom services, transferred from the Department of Technology to the Department of Finance and Management in 2008, are included in this fund as well. Revenues and expenditures for both the print center and the mailroom are accounted for in this fund. Charges for the mailroom, including postage charges, are billed back to user agencies. The fund is projected to begin 2011 with a negative unencumbered cash balance of \$65,238, primarily due to low print shop revenues. However, the fund is expected to end 2011 with an unencumbered cash balance of \$8,977, due to increased mail revenues.

| 2011 PRINT AND MAILROOM SERVICES FUND BALANCE SUMMARY | | |
|--|-----------|--------------|
| Unencumbered Cash Balance (January 1, 2011) | \$ | (65,238) |
| Plus Estimated 2011 Print Services Receipts | | 227,178 |
| Plus Estimated 2011 Mailroom Services Receipts | | 1,144,469 |
| Plus Estimated Encumbrance Cancellations | | 225,000 |
| Total Estimated Available Resources | \$ | 1,531,409 |
| Less 2011 Recommended Operating Budget - Print | | (268,805) |
| Less 2011 Recommended Operating Budget - Mailroom | | (1,253,627) |
| Projected Available Balance (December 31, 2011) | \$ | 8,977 |

| PRINT/ COPY AND MAILROOM SERVICES REVENUE BY SOURCE AND YEAR HISTORICAL AND PROJECTED 2008 - 2011 | | | | |
|--|------------------------|------------------------|---------------------------|--------------------------|
| REVENUE SUMMARY | 2008 Actual | 2009 Actual | 2010 Estimated | 2011 Proposed |
| Resale Printing | \$ 49,737 | \$ 29,988 | \$ 31,569 | \$ 37,748 |
| Copy Services | 76,896 | 46,357 | 62,520 | 91,646 |
| Printing Services | 96,122 | 110,792 | 85,181 | 97,784 |
| Transfers/Refunds/Misc. | 1,500 | - | - | - |
| Unencumbered Cash Balance | 7,323 | (58,051) | (63,055) | (65,238) |
| Encumbrance Cancellations | 9,532 | 67,790 | 214,739 | 225,000 |
| Mailroom Services | 1,290,761 | 1,335,707 | 1,050,583 | 1,144,469 |
| TOTAL RESOURCES | \$ 1,531,871 | \$ 1,532,583 | \$ 1,381,537 | \$ 1,531,409 |
| PERCENT CHANGE | | 0.05% | -9.86% | 10.85% |

Land Acquisition Fund

2011 Cash Balance Statement

Revenues to the land acquisition fund are comprised of charges to other city divisions for land acquisition services. The 2011 revenue estimate is based on a projection of 3,380 hours of services billed at a rate of \$300 per hour. The division reviews its rate periodically and increases it when necessary to fully recover costs. The land acquisition fund is projected to end 2011 with an unencumbered cash balance of \$741.

| 2011 LAND ACQUISITION FUND BALANCE SUMMARY | |
|---|----------------------|
| Unencumbered Cash Balance (January 1, 2011) | \$ (128,635) |
| Plus Estimated 2011 Receipts | 1,014,000 |
| Plus Estimated Encumbrance Cancellations | 15,000 |
| Total Estimated Available Resources | <u>\$ 900,365</u> |
| Less 2011 Recommended Operating Budget | (899,624) |
| Projected Available Balance (December 31, 2011) | <u><u>\$ 741</u></u> |

Technology Services Fund

2011 Cash Balance Statement

The technology services fund is housed in the Department of Technology and is projected to begin the year with an unencumbered cash balance of \$94,588 and end the year with the same. Encumbrance cancellations are at \$150,000, similar to 2010 cancellations. Revenues to the fund consist of charges to other city divisions for technology services, utilizing an updated rate model to determine applicable rates for various operational functions. In addition, the department procures goods, services, and other computer related equipment on the behalf of city divisions and bills back the cost as a direct charge. The department also receives revenue from outside sources, such as Franklin County, the Franklin Park Conservatory and the Martin Luther King facility, for services provided.

| 2011 TECHNOLOGY SERVICES FUND BALANCE SUMMARY | |
|--|-------------------------|
| Unencumbered Cash Balance (January 1, 2011) | \$ 94,588 |
| Plus Estimated 2011 Receipts | 29,706,779 |
| Plus Estimated Encumbrance Cancellations | <u>150,000</u> |
| Total Estimated Available Resources | \$ 29,951,367 |
| Less 2011 Recommended Operating Budget | (29,856,779) |
| Projected Available Balance (December 31, 2011) | <u><u>\$ 94,588</u></u> |

Technology Services Fund Pro Forma Operating Statement

The department will continue to use a charge-back methodology to fully recover costs related to information technology services. In 2009, an updated rate model was completed which more accurately reflects user charges and services as well as cost recovery. The department continues to use a time and attendance reporting system for many of its services.

A pro forma operating statement for the ten-year period beginning in 2011 follows this section. It represents the Director's Office and the Information Services Division (ISD) revenues and expenditures for that period. The major assumptions are as follows:

- Personnel expenses assume two percent growth in years 2012 - 2020. Insurance costs are projected to grow by ten percent annually in 2012 and beyond; however, projections include offsets due to incremental increases in employee shares.
- The Information Services Division incurs debt service for capital expenditures such as terminal replacement, system migration, network

expansion, the city's Oracle site license and enterprise-wide network management software, data center renovations, hardware upgrades and mass storage, software upgrades, telephony upgrades, and other projects.

Details related to operations for year 2011 and beyond are as follows:

Administration

Directs the business office activities and provides leadership, administrative and fiscal support to other functional areas of the department.

Applications Programming

Includes funding for enterprise licenses for Oracle software maintenance and support and Microsoft server licensing. Supplies development, design, maintenance and enhancements to computer programs and systems.

Productions Service

Provides continuous operation and maintenance of the city's computer systems, related peripheral equipment, data communications systems and post report printing operations. Includes maintenance and support of city mainframe equipment, lease of and maintenance on high-volume printers and Unix software licensing and maintenance.

Help Desk

Centralized help desk offers first level, technical assistance to user agencies, citywide.

Desktop Support

Deploys and maintains the city's desktop computer systems in a manner that ensures high availability to city employees.

Systems Administration

Includes funding for enterprise system management, NT and Unix system administration, account maintenance and hardware and software upgrades. Systems administration budget includes Windows NT support.

Security

Provides enterprise security management through infrastructure security and intrusion detection. Security budget includes security maintenance and anti-virus software.

311 Support

Maintain systems and applications for the city's 311 call center.

Telephone Services

Coordinates telephone services, training and consulting for all city agencies.

GIS Section

Includes funding for contract project management, software maintenance, and in-house staff.

Metronet

Includes funding for operations and maintenance of the citywide fiber optic network. The metronet budget includes support for equipment maintenance, consulting expertise and in-house staff.

Data Center

Cost of operations including utilities, security and maintenance on the UPS and generator systems.

Account Management

Includes funding for information technology account management personnel and services to customer agencies. Account managers provide customer-specific business process expertise to city agencies.

Web Support

Maintain and support citywide internet and intranet web applications. Provide internet web site links for citizens and citywide departments.

Government Television Channel

Coordinates contracts for video programming services. Prepare scripts and provide editing services for production programs.

Interconnect

Design, oversight and installation of the city-owned fiber optic cabling plant. Provide preventive maintenance and repair of outside fiber optic cable.

CHRIS

Provide technical leadership, direction and support to maintain the Columbus Human Resources Information System.

Internal Service Funds

| Information Services Division Pro Forma Operating Statement | | | | | | | | | | | | |
|---|--------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | Actual 2009 | Estimated 2010 | Proposed 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 |
| Operating Revenue: | | | | | | | | | | | | |
| Data Center Revenue | \$ 19,691,583 | \$ 22,400,701 | \$ 24,548,709 | \$ 25,859,858 | \$ 27,090,463 | \$ 28,059,354 | \$ 28,323,528 | \$ 28,173,983 | \$ 29,434,662 | \$ 29,362,471 | \$ 29,263,183 | \$ 29,793,544 |
| Postage Revenue | 570,445 | 750,000 | 850,000 | 850,000 | 850,000 | 850,000 | 850,000 | 850,000 | 850,000 | 850,000 | 850,000 | 850,000 |
| Direct Bill Items | 2,765,716 | 3,327,989 | 4,277,769 | 4,397,547 | 4,520,678 | 4,647,257 | 4,777,380 | 4,911,147 | 5,048,659 | 5,190,021 | 5,335,342 | 5,484,731 |
| Telephone Services Revenue | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Revenue | 154,278 | 30,001 | 30,301 | 30,604 | 30,910 | 31,219 | 31,531 | 31,847 | 32,165 | 32,487 | 32,812 | 33,140 |
| Total Operating Revenue | 23,182,022 | 26,508,691 | 29,706,779 | 31,138,008 | 32,492,050 | 33,587,830 | 33,982,440 | 33,966,976 | 35,365,486 | 35,434,979 | 35,481,337 | 36,161,415 |
| Worker Comp Refund | - | - | - | - | - | - | - | - | - | - | - | - |
| Insurance/Postage Refund | - | - | - | - | - | - | - | - | - | - | - | - |
| Encumbrance Cancellations | 642,233 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 |
| Other Revenue | - | - | - | - | - | - | - | - | - | - | - | - |
| Transfer/Non Billings | - | - | - | - | - | - | - | - | - | - | - | - |
| Subtotal | 23,824,255 | 26,658,691 | 29,856,779 | 31,288,008 | 32,642,050 | 33,737,830 | 34,132,440 | 34,116,976 | 35,515,486 | 35,584,979 | 35,631,337 | 36,311,415 |
| Beginning Fund Balance | 1,016,380 | (82,180) | 94,588 | 94,588 | 94,588 | 94,588 | 94,588 | 94,588 | 94,588 | 94,588 | 94,588 | 94,588 |
| Total Resources | 24,840,635 | 26,576,511 | 29,951,367 | 31,382,596 | 32,736,638 | 33,832,418 | 34,227,028 | 34,211,564 | 35,610,074 | 35,679,567 | 35,725,925 | 36,406,003 |
| Operating Expenses | | | | | | | | | | | | |
| Personnel | 11,493,263 | 12,064,997 | - | - | - | - | - | - | - | - | - | - |
| Supplies | 231,383 | 300,930 | - | - | - | - | - | - | - | - | - | - |
| Services | 4,410,828 | 4,624,018 | - | - | - | - | - | - | - | - | - | - |
| Other | 9,908 | - | - | - | - | - | - | - | - | - | - | - |
| Equipment | 86,665 | 96,500 | - | - | - | - | - | - | - | - | - | - |
| Administration | - | - | 1,582,986 | 1,627,310 | 1,672,874 | 1,719,715 | 1,767,867 | 1,817,367 | 1,868,253 | 1,920,564 | 1,974,340 | 2,029,622 |
| Applications Programming | - | - | 2,372,919 | 2,439,361 | 2,507,663 | 2,577,877 | 2,650,058 | 2,724,260 | 2,800,539 | 2,878,954 | 2,959,565 | 3,042,432 |
| Computer Operations | - | - | 1,218,309 | 1,252,422 | 1,287,489 | 1,323,539 | 1,360,598 | 1,398,695 | 1,437,858 | 1,478,119 | 1,519,506 | 1,562,052 |
| Security | - | - | 689,346 | 708,648 | 728,490 | 748,888 | 769,856 | 791,412 | 813,572 | 836,352 | 859,770 | 883,843 |
| Help Desk | - | - | 604,227 | 621,145 | 638,537 | 656,416 | 674,796 | 693,690 | 713,114 | 733,081 | 753,607 | 774,708 |
| Desktop Support | - | - | 1,579,635 | 1,623,865 | 1,669,333 | 1,716,074 | 1,764,124 | 1,813,520 | 1,864,298 | 1,916,499 | 1,970,161 | 2,025,325 |
| Systems Administration | - | - | 1,315,591 | 1,352,428 | 1,390,296 | 1,429,224 | 1,469,242 | 1,510,381 | 1,552,672 | 1,596,146 | 1,640,838 | 1,686,782 |
| Account Management | - | - | 689,815 | 688,570 | 707,850 | 727,670 | 748,044 | 768,990 | 790,521 | 812,656 | 835,410 | 858,802 |
| Arlingate Building | - | - | 345,160 | 354,824 | 364,760 | 374,973 | 385,472 | 396,265 | 407,361 | 418,767 | 430,492 | 442,546 |
| Project Management | - | - | 1,080,269 | 1,110,517 | 1,141,611 | 1,173,576 | 1,206,436 | 1,240,216 | 1,274,943 | 1,310,641 | 1,347,339 | 1,385,064 |
| Contracts(SW/HW/LF) | - | - | 3,236,455 | 3,327,076 | 3,420,234 | 3,516,000 | 3,614,448 | 3,715,653 | 3,819,691 | 3,926,643 | 4,036,589 | 4,149,613 |
| Database | - | - | 843,484 | 867,102 | 891,380 | 916,339 | 941,997 | 968,372 | 995,487 | 1,023,361 | 1,052,015 | 1,081,471 |
| Architecture | - | - | 670,609 | 689,386 | 708,689 | 728,532 | 748,931 | 769,901 | 791,458 | 813,619 | 836,401 | 859,820 |
| Telephone Services | - | - | 418,720 | 430,444 | 442,497 | 454,887 | 467,623 | 480,717 | 494,177 | 508,014 | 522,238 | 536,861 |
| Network | - | - | 1,516,134 | 1,558,586 | 1,602,226 | 1,647,088 | 1,693,207 | 1,740,617 | 1,789,354 | 1,839,456 | 1,890,961 | 1,943,908 |
| Government Television Channel | - | - | 657,896 | 676,317 | 695,254 | 714,721 | 734,733 | 755,306 | 776,454 | 798,195 | 820,545 | 843,520 |
| GIS Section | - | - | - | - | - | - | - | - | - | - | - | - |
| Technology Director's Office | 1,740,658 | 1,956,310 | 2,075,965 | 2,134,092 | 2,193,847 | 2,255,274 | 2,318,422 | 2,383,338 | 2,450,071 | 2,518,673 | 2,589,196 | 2,661,694 |
| Direct Bill Items to Other Fund Agencies | 3,423,916 | 4,077,989 | 5,127,769 | 5,247,547 | 5,370,678 | 5,497,257 | 5,627,380 | 5,761,147 | 5,898,659 | 6,040,021 | 6,185,342 | 6,334,731 |
| Net Change in Encumbrances | - | - | - | - | - | - | - | - | - | - | - | - |
| 27th pay period | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Operating Expenses | 21,396,621 | 23,120,744 | 26,005,289 | 26,709,637 | 27,433,707 | 28,178,051 | 28,943,236 | 29,729,847 | 30,538,482 | 31,369,760 | 32,224,313 | 33,102,794 |
| Existing Debt | 3,526,194 | 3,361,179 | 3,774,350 | 4,296,154 | 4,163,239 | 3,614,387 | 2,745,265 | 1,800,955 | 1,743,320 | 821,507 | - | - |
| New Debt | - | - | \$77,140 | 282,217 | 1,045,105 | 1,945,392 | 2,443,939 | 2,586,175 | 3,233,683 | 3,393,712 | 3,407,024 | 3,208,821 |
| Total Expenses | 24,922,815 | 26,481,923 | 29,856,779 | 31,288,008 | 32,642,050 | 33,737,830 | 34,132,440 | 34,116,976 | 35,515,486 | 35,584,979 | 35,631,337 | 36,311,415 |
| Annual Surplus/Deficit | (1,098,560) | 176,768 | - | - | - | - | - | - | - | - | - | - |
| Ending Fund Balance | \$ (82,180) | \$ 94,588 | \$ 94,588 | \$ 94,588 | \$ 94,588 | \$ 94,588 | \$ 94,588 | \$ 94,588 | \$ 94,588 | \$ 94,588 | \$ 94,588 | \$ 94,588 |

Fleet Management Fund

2011 Cash Balance Statement

The Fleet Management Division recovers its costs by billing user divisions for services provided. The revenue includes rates of \$70 per hour for light vehicles and \$90 per hour for heavy vehicles, a 22 percent mark-up on parts, a 5 percent mark-up on commercial services and credit card fuel purchases, and a fuel overhead rate of \$.24 per gallon for bulk fuel.

The fleet management services fund is projected to end 2011 with a negative unencumbered cash balance of \$1,071,214. It is necessary to have outstanding encumbrances for fuel and services at year-end to allow the division to pay for these expenses until passage of the 2012 budget.

| 2011 FLEET MANAGEMENT SERVICES FUND BALANCE SUMMARY | |
|--|-----------------------|
| Unencumbered Cash Balance (January 1, 2011) | \$ (1,526,303) |
| Plus Estimated 2011 Receipts | 31,337,502 |
| Plus Estimated Encumbrance Cancellations | 500,000 |
| Total Estimated Available Resources | \$ 30,311,199 |
| Less 2011 Recommended Operating Budget | (31,382,413) |
| Projected Available Balance (December 31, 2011) | \$ (1,071,214) |

2011 Revenue Summary

| FLEET MANAGEMENT | | | | |
|-----------------------------------|----------------------|----------------------|----------------------|----------------------|
| REVENUE BY SOURCE AND YEAR | | | | |
| HISTORICAL AND PROJECTED | | | | |
| 2008 - 2011 | | | | |
| REVENUE SUMMARY | 2008 | 2009 | 2010 | 2011 |
| | Actual | Actual | Estimated | Proposed |
| Public Safety | \$ 14,750,881 | \$ 12,985,928 | \$ 13,004,686 | \$ 14,514,861 |
| Refuse Collection | 6,424,959 | 6,161,679 | 6,168,016 | 6,182,703 |
| Other General Fund | 1,572,492 | 1,302,107 | 1,361,944 | 1,397,384 |
| Other Funds | 10,066,057 | 7,422,864 | 7,229,953 | 9,160,954 |
| Refunds/Miscellaneous | 128,480 | 354,507 | 87,000 | 81,600 |
| Insurance Trust Fund Transfer | 77,000 | - | - | - |
| Unencumbered Cash Balance | (1,139,828) | (2,460,174) | (1,398,878) | (1,526,303) |
| Encumbrance Cancellations | 184,363 | 1,017,800 | 1,094,116 | 500,000 |
| TOTAL RESOURCES | \$ 32,064,404 | \$ 26,784,711 | \$ 27,546,837 | \$ 30,311,199 |
| PERCENT CHANGE | | -16.47% | 2.85% | 10.04% |

Revenue Notes:

- Revenues, excluding the unencumbered cash balance and encumbrance cancellations, will total \$31,337,502 in 2011, an increase of 12.52 percent from the 2010 projection.

Fleet Management Services Fund Pro Forma Operating Statement

A ten-year pro forma operating statement is presented on the following page. It represents the Division of Fleet Management's projected revenues and expenditures for that period, given certain assumptions. This document is essential in planning recovery rate percentage increases or decreases and for maintaining an acceptable end of year balance. The major assumptions included in this pro forma are as follows:

- Operations and maintenance expenses, excluding personnel, pro rata and health insurance, are inflated at two percent per annum. Personnel expenses assume 2 percent growth in years 2012 - 2020. Insurance costs are projected to grow by 10 percent annually in 2012 and beyond; however, projections include offsets due to incremental increases in employee shares.
- Debt service principal and interest have been broken out separately. The debt service principal and interest payments represent reimbursement to the special income tax fund for the retirement of bonds issued for the following: the design and construction of the division's Groves Road facility, a new compressed natural gas fueling station, a tire truck, and infrastructure improvements to all existing fuel stations.
- The recovery rates in the pro forma are adjusted as necessary in order for the division to maintain positive year-end unencumbered cash balances. This pro forma indicates a 4.5 percent increase in revenues in 2012 as necessary to meet that goal. Revenues in each of the years thereafter are adjusted to maintain a positive balance in the fund.

Internal Service Funds

FLEET MANAGEMENT FUND PRO FORMA OPERATING STATEMENT

| | Actual 2009 | Estimated 2010 | Proposed 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 |
|---|-----------------------|-----------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| REVENUE SOURCE | | | | | | | | | | | | |
| | | | | 4.50% | | | 3.10% | 2.50% | 2.15% | 2.60% | 2.25% | 2.50% |
| MAINTENANCE SERVICE CHARGES | | | | | | | | | | | | |
| Public Safety | \$ 12,985,928 | \$ 13,004,686 | \$ 14,514,861 | \$ 15,168,030 | \$ 15,168,030 | \$ 15,168,030 | \$ 15,638,239 | \$ 16,029,195 | \$ 16,373,822 | \$ 16,799,542 | \$ 17,177,531 | \$ 17,606,970 |
| Refuse Collection | 6,161,679 | 6,168,016 | 6,182,703 | 6,460,925 | 6,460,925 | 6,460,925 | 6,661,213 | 6,827,744 | 6,974,540 | 7,155,878 | 7,316,885 | 7,499,808 |
| Other General Fund Divisions | 1,302,107 | 1,361,944 | 1,397,384 | 1,460,266 | 1,460,266 | 1,460,266 | 1,505,535 | 1,543,173 | 1,576,351 | 1,617,336 | 1,653,726 | 1,695,069 |
| Other Funds | 7,422,864 | 7,229,953 | 9,160,954 | 9,573,197 | 9,573,197 | 9,573,197 | 9,869,966 | 10,116,715 | 10,334,225 | 10,602,914 | 10,841,480 | 11,112,517 |
| State Highway Fuel Tax Refund | - | - | - | - | - | - | - | - | - | - | - | - |
| Miscellaneous Revenues | 354,507 | 87,000 | 81,600 | 84,048 | 86,569 | 89,167 | 91,842 | 94,597 | 97,435 | 100,358 | 103,368 | 106,469 |
| Insurance Refund | - | - | - | - | - | - | - | - | - | - | - | - |
| TOTAL REVENUE | 28,227,085 | 27,851,599 | 31,337,502 | 32,746,466 | 32,748,987 | 32,751,584 | 33,766,794 | 34,611,423 | 35,356,373 | 36,276,028 | 37,092,992 | 38,020,833 |
| Beginning Fund Balance | (2,460,174) | (1,398,878) | (1,526,303) | (1,071,214) | 9,275 | 402,063 | 78,342 | 22,822 | 48,652 | 7,979 | 38,747 | 49,655 |
| Encumbrance Cancellations | 1,017,800 | 1,094,116 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 |
| TOTAL RESOURCES | 26,784,711 | 27,546,837 | 30,311,199 | 32,175,252 | 33,258,262 | 33,653,647 | 34,345,136 | 35,134,245 | 35,905,025 | 36,784,008 | 37,631,738 | 38,570,489 |
| EXPENDITURES | | | | | | | | | | | | |
| Operations and Maintenance | | | | | | | | | | | | |
| Personnel Services | 7,465,413 | 7,574,564 | 7,891,537 | 8,049,368 | 8,210,355 | 8,374,562 | 8,542,053 | 8,712,895 | 8,887,152 | 9,064,895 | 9,246,193 | 9,431,117 |
| Health Insurance | 1,439,948 | 1,566,059 | 1,940,166 | 2,114,781 | 2,305,111 | 2,512,571 | 2,738,703 | 2,985,186 | 3,253,853 | 3,546,699 | 3,865,902 | 4,213,833 |
| Materials & Supplies | 12,400,457 | 12,801,879 | 14,125,781 | 14,408,297 | 14,696,463 | 14,990,392 | 15,290,200 | 15,596,004 | 15,907,924 | 16,226,082 | 16,550,604 | 16,881,616 |
| Services | 3,551,449 | 3,928,819 | 4,052,902 | 4,133,960 | 4,216,639 | 4,300,972 | 4,386,991 | 4,474,731 | 4,564,226 | 4,655,510 | 4,748,621 | 4,843,593 |
| Other Disbursements | 645 | 9,500 | 9,500 | 9,500 | 9,500 | 9,500 | 9,500 | 9,500 | 9,500 | 9,500 | 9,500 | 9,500 |
| Capital | 54,576 | 16,146 | 50,000 | 51,500 | 53,045 | 54,636 | 56,275 | 57,964 | 59,703 | 61,494 | 63,339 | 65,239 |
| 27th Pay Period | - | - | - | - | - | - | - | - | - | - | - | - |
| Transfers | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Operations & Maintenance | 24,912,488 | 25,896,967 | 28,069,886 | 28,767,405 | 29,491,113 | 30,242,634 | 31,023,723 | 31,836,279 | 32,682,357 | 33,564,181 | 34,484,159 | 35,444,898 |
| Director's Office | 718,783 | 724,248 | 814,976 | 839,425 | 864,608 | 890,546 | 917,263 | 944,781 | 973,124 | 1,002,318 | 1,032,387 | 1,063,359 |
| Debt Service | | | | | | | | | | | | |
| Principal | 1,489,812 | 1,421,000 | 1,455,800 | 1,585,300 | 1,585,300 | 1,585,300 | 1,585,300 | 1,581,250 | 1,581,250 | 1,585,000 | 1,537,000 | 1,510,000 |
| Interest | 1,062,506 | 1,030,925 | 1,041,751 | 973,846 | 915,178 | 856,826 | 796,028 | 723,284 | 660,314 | 593,762 | 528,537 | 464,514 |
| Total Debt Service | 2,552,318 | 2,451,925 | 2,497,551 | 2,559,146 | 2,500,478 | 2,442,126 | 2,381,328 | 2,304,534 | 2,241,564 | 2,178,762 | 2,065,537 | 1,974,514 |
| TOTAL EXPENSES | 28,183,589 | 29,073,140 | 31,382,413 | 32,165,977 | 32,856,199 | 33,575,306 | 34,322,313 | 35,085,594 | 35,897,045 | 36,745,261 | 37,582,083 | 38,482,771 |
| ENDING FUND BALANCE | \$ (1,398,878) | \$ (1,526,303) | \$ (1,071,214) | \$ 9,275 | \$ 402,063 | \$ 78,342 | \$ 22,822 | \$ 48,652 | \$ 7,979 | \$ 38,747 | \$ 49,655 | \$ 87,717 |

Construction Inspection Fund

2011 Cash Balance Statement

On April 1, 2009, the Public Service Department ceased all expenditure and revenue activity in the development services fund and established two new funds – the private construction inspection fund and the internal service construction inspection fund. The internal service construction inspection fund captures the accounting activity associated with the construction administration and inspection services of the Division of Design and Construction. This agency provides these services for roadway, bridge, water, sanitary and storm sewer, electric power and signal infrastructure for the City of Columbus. Revenues for 2011 are budgeted at \$7,217,405. The fund is expected to end 2011 with an unencumbered cash balance of \$0.

| 2011 CONSTRUCTION INSPECTION FUND BALANCE SUMMARY | |
|--|--------------------|
| Unencumbered Cash Balance (January 1, 2011) | \$ 37,783 |
| Plus Estimated 2011 Receipts | 7,217,405 |
| Plus Estimated Encumbrance Cancellations | <u>51,049</u> |
| Total Estimated Available Resources | \$ 7,306,237 |
| Less 2011 Recommended Operating Budget | (7,306,237) |
| Projected Available Balance (December 31, 2011) | <u><u>\$ -</u></u> |

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