

Department of Development

Department Description

The Department of Development provides an array of services through its divisions and offices: the Code Enforcement Division, Economic Development Division, Planning Division, Housing Division, the Director's Office, and the Office of Land Redevelopment.

The department coordinates key development projects and provides resources through its financing and technical assistance programs.

Department Mission

The mission of the Department of Development is to engage and promote strong, healthy, distinct and vibrant neighborhoods, provide an atmosphere that promotes job creation and economic growth in existing and emerging industries, develop a thriving downtown that is recognized as a regional asset, and provide high quality customer service.

The department has pursued its mission through key development projects such as the King-Lincoln redevelopment, Northland Village, Gowdy Field, and Greenview Estates.

Strategic Priorities for 2012

From the Columbus Covenant:

Neighborhoods

- Coordinate funding from the federal Housing and Economic Recovery Act of 2008, American Recovery and Reinvestment Act and the Financial Reform Act (NSP 1, 2, 3) with public and private sector partners to revitalize defined areas, focusing on neighborhoods hit hardest by the foreclosure crisis. Utilize the Columbus Land Bank and housing programs to target acquisition of foreclosed properties, demolish blighted structures, and renovate vacant homes into community assets.
- Continue the coordinated efforts of the City Attorney and code enforcement staff by bringing 250 new cases before the Franklin County Environmental Court.
- Continue the King-Lincoln Redevelopment Initiative by working with private sector partners to redevelop two mixed use structures in the heart of the Long Street corridor.
- Continue to coordinate redevelopment efforts in the South Parsons Gateway consistent with the adopted vision plan through a cooperative effort by Planning, Economic Development, Land Redevelopment, and Housing. Work with Columbus Public Health relative to the Maloney Health Center site.
- Coordinate the housing development program with other public and private sector programs, especially the city's land banking efforts, to revitalize defined areas, focusing on the neighborhood investment districts (NIDs).

Development

- Continue to acquire vacant and foreclosed properties, demolish blighted properties, and sell or hold property in the land bank for redevelopment to provide rental and homeownership opportunities in strategic neighborhoods.
- Continue a major housing development project in a neighborhood investment district.
- Expand down-payment assistance activities to offer homeownership opportunities to a maximum number of low and moderate income households by providing more than 90 first time homebuyers with assistance.
- Continue to utilize the five Neighborhood Pride Centers to serve as links between city services and Columbus neighborhoods. Each pride center is a one-stop-shop for various city services and is dedicated to protecting the health, safety, and welfare of families living in their designated area.
- Continue the neighborhood pride program with up to four new neighborhoods, and continue to implement neighborhood priorities and partnership arrangements in previous neighborhood pride areas to institutionalize the neighborhood pride program in the community.
- Continue to staff the Property Maintenance Appeal Board which hears appeals from the Housing, Nuisance Abatement, and Health, Sanitation, and Safety Codes.
- Continue to work with area commissions, civic groups and block watches to address issues and problems in the neighborhoods.
- Explore and implement measures to promote environmental stewardship in city operations and development efforts.
- Implement the Get Green Columbus initiative in all department divisions by focusing on green development, business incentives, green residential development, and leveraging the Columbus building and zoning codes.
- Implement the \$250,000 Green CHDO Home award from HUD for construction of homes in the American Addition project. Continue to advocate for green building standards for all city funded affordable housing.
- Continue to implement key recommendations of the 21st century Growth Policy initiative, including its four components: Pay-As-We-Grow, joint facilities, job and regional growth and intergovernmental cooperation.
- Continue to provide staff support to the Big Darby Accord process, including initial implementation steps for the Darby Town Center as well as other related initiatives (open space acquisition, conservation development, etc.)
- Undertake and complete four new area/neighborhood plans: Far North Plan Amendment, Northland I, West Olentangy, and Dublin-McKinley.
- Complete two area plans initiated in 2011: East Columbus, and North and South Linden.
- Complete the East Franklinton Creative Community District Plan, including management of the consultant team.
- Provide assistance to the PACT initiative in the Near East, including assistance with consultant procurement.

- Initiate up to three new sets of commercial overlays.
- Continue working with Franklin County and other partners in completion of the Weston Market Study and Economic Development Strategy, as well as implementation tasks that will be undertaken.
- Continue to staff the University Area Review Board, the Rocky Fork Blacklick Accord Panel, and the Darby Accord Panel.
- Continue to provide support and training to the 16 area commissions which work to empower neighborhood residents.
- Participate in the Mid-Ohio Regional Planning Commission's watershed management planning.
- Continue to staff the Columbus Art Commission and provide staff support to several public art projects, including the Columbus 2012 temporary art installation downtown and the permanent installation at North Bank Park.
- Continue to staff the Board of Commission Appeals, Brewery District Commission, German Village Commission, Italian Village Commission, and Victorian Village Commission.
- Continue to monitor the historic rehabilitation of the Gift Street property (Deardurff House) in Franklinton.
- Undertake updates to the design guidelines for the Historic Resources Commission to the extent possible, given available resources.
- Continue working with the Department of Public Service on the review and approval of various components of the I70-71 reconstruction project, including active engagement with the adjacent neighborhoods.
- Continue working with COTA on the proposed Cleveland Avenue bus rapid transit project.
- Provide assistance as required to the Recreation and Parks Department as the downtown pedestrian bridge project moves through design.
- Continue staff support and management of the annexation process.
- Continue to work with the neighborhoods and the City Attorney's Office to address the increase of vacant structures due to foreclosures.
- Continue to work with the Columbus Health Department and the Franklin County Bed Bug Task Force to address the problem of bed bugs within the community.
- Continue to perform inspections of gas appliances in citizens' homes and apartments to prevent carbon monoxide poisoning.

Economic Development and Technology

- Proactively pursue opportunities for job growth and investment through improved marketing efforts that will build awareness of the City of Columbus' strength and potential.
- Foster growth among existing and emerging industries through a targeted business retention program.

Development

- Leverage relationships with Columbus2020!, TechColumbus, Battelle Research Institute, The Ohio State University and other businesses to encourage entrepreneurship, innovation and commercialization.
- Continue to support regional economic development strategies designed to retain and expand companies within advanced logistics, small business, and technology-based industries.
- Support ongoing development in the King-Lincoln, Franklinton and Parsons Avenue districts through the use of small business grants and loans.
- Continue to support growth of the Rickenbacker multimodal hub with strategic investments and supporting economic development incentives.
- Coordinate the economic redevelopment of key development projects including Northland Village, Columbus Coated Fabrics, B&T Metals and the city's neighborhood commercial revitalization districts.
- Continue implementation of a Green Economic Development policy to encourage investment in environmentally sustainable business growth.

Downtown Development

- Continue to implement the comprehensive business plan for downtown development, including strategies for housing, retail, parking, transportation, recreation, and economic/office development. Focus on specific recommendations for workforce housing and downtown amenities/programming.
- Collaborate with Capitol South and the Columbus Downtown Development Corporation on targeted programs to encourage development and redevelopment of the Mile on High district and other key downtown properties.
- Continue partnering with the Columbus Downtown Development Corporation in the implementation of the downtown business plan.
- Increase the number of downtown employees by strengthening partnerships with the State of Ohio and other public and private employers, as well as by implementing targeted programs.
- Continue staffing the Downtown Commission.
- Continue to work with the Downtown Commission to ensure consistency between development projects and the Downtown Strategic Plan. Consider code amendments as necessary.
- Assist with the implementation of the Mile on High Strategy.

Peak Performance

- Implement strategic opportunities on time and on budget.
- Implement performance management by refining performance measures and collecting and tracking relevant data with links to the budget and employee performance evaluation. Implement and enhance the use of performance data for all programs within the department.

Customer Service

- Institute an ongoing communication mechanism that shares “best practices” among all departments.
- Work with the 311 call center to enhance communication with the public.
- Continue to work with the Accela Program to make the work of Code Enforcement Officers more efficient.

2012 Budget Notes**Administration**

- Total support for social service agencies is \$4.1 million, comprised of \$3.2 million in general fund support and \$.9 million in emergency human services funds. General fund support is \$500,000 greater than in 2011 and includes funding for a South Side collaborative that will provide services to address the needs of the South Side community that were formerly provided by the South Side Settlement House.
- The general fund budget includes \$150,000 for the Columbus and Franklin County Port Authority, the same amount provided over the past several years.

Economic Development

- The division will receive \$3.138 million to assist in the economic development efforts being put forth by Experience Columbus, Columbus2020!, and TechColumbus.
- The division will continue to focus its efforts on the retention and expansion of existing Columbus businesses, the attraction of new businesses to Columbus and the creation of new business opportunities from local research institutions and community entrepreneurs. The 2012 budget includes \$325,000 to continue these efforts.
- The division supports downtown development through a contract with the Capital Crossroads Special Improvement District for \$190,000.
- The division supports local economic development through the provision of loans from the economic development loan fund and through contracts with economic development-oriented agencies. The community development block grant supported budget for this effort in 2012 is approximately \$1.4 million.
- The budget provides \$100,000 for a near-east partnership agreement to support OSU with the development efforts on the near east side.

Code Enforcement

- Funding of \$100,000 is provided from the general fund for the demolition of unsafe structures acquired through the land bank. Funds from the special income tax fund will be used to augment this program.

Development

- In 2012, an additional \$200,000 is being provided to procure increased levels of weed cutting services on foreclosed properties that have been abandoned. This brings the 2012 funding level for these services to \$793,892; \$545,000 in the general fund and \$248,892 in community development block grant funds.

Planning

- The general fund supports 15 full-time equivalent positions in 2012, the same level as 2011.
- The 2012 budget provides support of \$50,000 for implementation of the Darby Town Center master plan, which is being managed jointly by the city, Franklin County and Brown and Prairie Townships. This funding will support staff and legal counsel for negotiations and contracting land commitments.

Housing

- Support for the Community Shelter Board and the rebuilding lives program will total over \$4.1 million in 2012. The majority of funding for these programs comes from the general fund, though minor allocations, totaling \$325,000 and \$81,029, are provided respectively by HOME and CDBG funds,.
- The affordable housing trust fund was formed in 2000 and is administered by the Columbus Housing Trust Corporation to provide affordable housing and promote home ownership. The fund was seeded with \$2 million in urban development action grant (UDAG) repayments. Annual deposits of 8.43 percent of the hotel/motel tax fund revenues have been made and will continue, with the ultimate goal of building the fund to \$20 million. Hotel/motel revenues are estimated at \$1.275 million in 2012.
- HOME funds totaling \$172,691 will be used to provide community housing development organizations with operating grants.

Budget and Program Summary

DEPARTMENT FINANCIAL SUMMARY					
DIVISION SUMMARY	2009 Actual	2010 Actual	2011 Original Appropriation	2011 Estimated Expenditures	2012 Proposed
Administration	\$ 7,412,723	\$ 7,656,256	\$ 7,912,586	\$ 7,616,256	\$ 8,338,258
Economic Development	6,013,212	7,706,388	5,308,286	10,994,034	5,994,551
Code Enforcement	4,712,636	6,082,856	6,847,002	6,601,603	7,241,782
Neighborhood Services	1,790,429	-	-	-	-
Planning	1,337,765	1,351,407	1,538,818	1,736,026	1,640,931
Housing	5,117,001	6,230,602	5,906,343	5,759,248	5,993,617
TOTAL	\$ 26,383,766	\$ 29,027,509	\$ 27,513,035	\$ 32,707,167	\$ 29,209,139

DIVISION SUMMARY BY OBJECT LEVEL ONE					
ADMINISTRATION GENERAL FUND EXPENDITURES SUMMARY	2009 Actual	2010 Actual	2011 Original Appropriation	2011 Estimated Expenditures	2012 Proposed
Personnel	\$ 2,456,301	\$ 2,559,492	\$ 2,743,296	\$ 2,576,269	\$ 2,864,935
Materials & Supplies	25,451	20,469	49,312	24,022	47,199
Services	1,651,850	3,006,174	3,070,058	3,026,127	3,550,904
Other	-	6,598	-	-	-
Transfers	-	21,000	21,000	21,000	21,000
TOTAL	\$ 4,133,602	\$ 5,613,733	\$ 5,883,666	\$ 5,647,418	\$ 6,484,038

DIVISION SUMMARY BY OBJECT LEVEL ONE					
ECONOMIC DEVELOPMENT GENERAL FUND EXPENDITURES SUMMARY	2009 Actual	2010 Actual	2011 Original Appropriation	2011 Estimated Expenditures	2012 Proposed
Personnel	\$ 378,578	\$ 375,150	\$ 373,862	\$ 379,286	\$ 382,760
Materials & Supplies	3,516	2,500	6,950	3,400	6,950
Services	490,803	1,224,098	3,390,077	2,329,380	4,161,124
Other	3,637,649	4,489,235	-	6,762,397	-
TOTAL	\$ 4,510,546	\$ 6,090,983	\$ 3,770,889	\$ 9,474,463	\$ 4,550,834

DIVISION SUMMARY BY OBJECT LEVEL ONE					
NEIGHBORHOOD SERVICES GENERAL FUND EXPENDITURES SUMMARY	2009 Actual	2010 Actual	2011 Original Appropriation	2011 Estimated Expenditures	2012 Proposed
Personnel	\$ 1,402,254	\$ -	\$ -	\$ -	\$ -
Materials & Supplies	-	-	-	-	-
Services	33,704	-	-	-	-
Transfers	-	-	-	-	-
TOTAL	\$ 1,435,958	\$ -	\$ -	\$ -	\$ -

DIVISION SUMMARY BY OBJECT LEVEL ONE					
BUILDING SERVICES/ CODE ENFORCEMENT GENERAL FUND EXPENDITURES SUMMARY	2009 Actual	2010 Actual	2011 Original Appropriation	2011 Estimated Expenditures	2012 Proposed
Personnel	\$ 3,284,966	\$ 4,458,720	\$ 5,029,233	\$ 4,843,946	\$ 5,393,644
Materials & Supplies	38,888	36,721	75,775	51,531	53,700
Services	709,690	555,693	634,423	683,011	908,688
Other	-	5,500	10,000	-	10,000
TOTAL	\$ 4,033,544	\$ 5,056,634	\$ 5,749,431	\$ 5,578,488	\$ 6,366,032

DIVISION SUMMARY BY OBJECT LEVEL ONE					
PLANNING GENERAL FUND EXPENDITURES SUMMARY	2009 Actual	2010 Actual	2011 Original Appropriation	2011 Estimated Expenditures	2012 Proposed
Personnel	\$ 1,276,930	\$ 1,290,380	\$ 1,433,775	\$ 1,390,956	\$ 1,467,224
Materials & Supplies	8,340	15,471	18,200	11,261	18,200
Services	52,495	45,556	86,843	333,809	155,507
TOTAL	\$ 1,337,765	\$ 1,351,407	\$ 1,538,818	\$ 1,736,026	\$ 1,640,931

DIVISION SUMMARY BY OBJECT LEVEL ONE					
HOUSING GENERAL FUND EXPENDITURES SUMMARY	2009 Actual	2010 Actual	2011 Original Appropriation	2011 Estimated Expenditures	2012 Proposed
Personnel	\$ 146,022	\$ 76,725	\$ 88,767	\$ 34,668	\$ 196,286
Materials & Supplies	826	2,003	2,500	1,843	2,500
Services	2,722,428	3,616,152	3,477,275	3,487,884	3,743,178
TOTAL	\$ 2,869,276	\$ 3,694,880	\$ 3,568,542	\$ 3,524,395	\$ 3,941,964

DIVISION SUMMARY BY OBJECT LEVEL ONE					
ADMINISTRATION CDBG FUND EXPENDITURES SUMMARY	2009 Actual	2010 Actual	2011 Original Appropriation	2011 Estimated Expenditures	2012 Proposed
Personnel	\$ 742,604	\$ 925,414	\$ 941,206	\$ 804,659	\$ 856,470
Materials & Supplies	1,178	987	3,000	2,350	2,500
Services	80,339	212,085	182,714	115,785	93,250
TOTAL	\$ 824,121	\$ 1,138,486	\$ 1,126,920	\$ 922,794	\$ 952,220

DIVISION SUMMARY BY OBJECT LEVEL ONE					
ECONOMIC DEVELOPMENT CDBG FUND EXPENDITURES SUMMARY	2009 Actual	2010 Actual	2011 Original Appropriation	2011 Estimated Expenditures	2012 Proposed
Personnel	\$ 634,691	\$ 625,632	\$ 721,503	\$ 721,503	\$ 727,823
Materials & Supplies	2,964	3,050	4,350	3,189	4,350
Services	865,011	986,723	811,544	794,879	711,544
TOTAL	\$ 1,502,666	\$ 1,615,405	\$ 1,537,397	\$ 1,519,571	\$ 1,443,717

DIVISION SUMMARY BY OBJECT LEVEL ONE					
NEIGHBORHOOD SERVICES CDBG FUND EXPENDITURES SUMMARY	2009 Actual	2010 Actual	2011 Original Appropriation	2011 Estimated Expenditures	2012 Proposed
Personnel	\$ 349,471	\$ -	\$ -	\$ -	\$ -
Services	-	-	-	-	-
Other	-	-	-	-	-
TOTAL	\$ 349,471	\$ -	\$ -	\$ -	\$ -

DIVISION SUMMARY BY OBJECT LEVEL ONE					
BUILDING SERVICES/ CODE ENFORCEMENT CDBG FUND EXPENDITURES SUMMARY	2009 Actual	2010 Actual	2011 Original Appropriation	2011 Estimated Expenditures	2012 Proposed
Personnel	\$ 559,093	\$ 884,700	\$ 909,679	\$ 835,325	\$ 714,208
Materials & Supplies	-	1,522	2,000	2,000	2,650
Services	119,999	140,000	158,892	158,892	158,892
Capital	-	-	27,000	26,898	-
TOTAL	\$ 679,092	\$ 1,026,222	\$ 1,097,571	\$ 1,023,115	\$ 875,750

DIVISION SUMMARY BY OBJECT LEVEL ONE					
HOUSING CDBG FUND EXPENDITURES SUMMARY	2009 Actual	2010 Actual	2011 Original Appropriation	2011 Estimated Expenditures	2012 Proposed
Personnel	\$ 1,136,089	\$ 916,587	\$ 937,376	\$ 891,522	\$ 808,864
Materials & Supplies	7,749	9,310	18,400	13,727	16,400
Services	791,653	1,034,413	1,014,613	962,294	984,204
Other	312,234	575,412	340,412	340,412	242,185
Capital	-	-	27,000	26,898	-
TOTAL	\$ 2,247,725	\$ 2,535,722	\$ 2,337,801	\$ 2,234,853	\$ 2,051,653

DIVISION SUMMARY BY OBJECT LEVEL ONE					
NEIGHBORHOOD SERVICES EMERGENCY SERV. FUND EXPENDITURES SUMMARY	2009 Actual	2010 Actual	2011 Original Appropriation	2011 Estimated Expenditures	2012 Proposed
Services	\$ 5,000	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 5,000	\$ -	\$ -	\$ -	\$ -

DIVISION SUMMARY BY OBJECT LEVEL ONE					
ADMINISTRATION EMERGENCY SERV. FUND EXPENDITURES SUMMARY	2009 Actual	2010 Actual	2011 Original Appropriation	2011 Estimated Expenditures	2012 Proposed
Services	\$ 2,105,000	\$ 904,037	\$ 902,000	\$ 1,046,044	\$ 902,000
Other	350,000	-	-	-	-
TOTAL	\$ 2,455,000	\$ 904,037	\$ 902,000	\$ 1,046,044	\$ 902,000

DEPARTMENT SUMMARY BY FUND					
FUND SUMMARY	2009 Actual	2010 Actual	2011 Original Appropriation	2011 Estimated Expenditures	2012 Proposed
General Fund	\$ 18,320,691	\$ 21,807,637	\$ 20,511,346	\$ 25,960,790	\$ 22,983,799
Community Dev. Block Grant	5,603,075	6,315,835	6,099,689	5,700,333	5,323,340
Emergency Human Services	2,460,000	904,037	902,000	1,046,044	902,000
TOTAL	\$ 26,383,766	\$ 29,027,509	\$ 27,513,035	\$ 32,707,167	\$ 29,209,139

DEPARTMENT PERSONNEL SUMMARY						
DIVISION	FT/PT*	2009 Actual	2010 Actual	2011 Budgeted	2012 Budgeted	
Administration						
General Fund	FT	25	23	24	25	
	PT	0	1	0	0	
CDBG Fund	FT	10	11	11	9	
	PT	0	1	1	0	
Economic Development						
General Fund	FT	3	3	3	3	
CDBG Fund	FT	7	7	8	8	
Building Serv/Code Enforcement						
General Fund	FT	55	55	61	63	
	PT	0	1	0	0	
CDBG Fund	FT	9	9	9	8	
Planning						
General Fund	FT	14	14	15	15	
Housing						
General Fund	FT	1	2	2	3	
	PT	0	1	0	0	
CDBG Fund	FT	8	11	10	9	
	PT	0	2	0	0	
TOTAL		132	141	144	143	
*FT=Full-Time PT=Part-Time						

Development

**2012 Operating Budget
Department of Development**

Program	Mission	Financial History by Program				Personnel by Program			
		2009 Budget	2010 Budget	2011 Proposed	2012 Proposed	2009 FTEs	2010 FTEs	2011 FTEs	2012 FTEs
Downtown Development	To develop, in partnership with the private sector, a vibrant and thriving downtown that is recognized as an asset for the region through the use of city incentives, public policy and government ombudsmanship within a customer service-oriented culture.	\$ 885,699	\$ 1,008,819	\$ -	\$ -	0	0	0	0
Land Reutilization	To designate and acquire tax delinquent properties for redevelopment with the goal of returning non-productive land in city neighborhoods into productive assets.	\$ 586,989	\$ 732,465	\$ 746,615	\$ 708,017	6	6	6	6
Executive Office	To set policy and provide leadership to the department's offices and divisions.	\$ 723,179	\$ 775,705	\$ 801,083	\$ 895,428	6	6	6	6
Administrative Services	To provide departmental support in the areas of human resources, fiscal, public information, legislation and contracts and administrative support.	\$ 1,759,694	\$ 1,872,231	\$ 1,878,690	\$ 1,731,894	16	16	16	14
Economic Development Administration	To set policy and provide leadership, to administer various economic development contracts and to maintain the city's share of the school district revenue sharing.	\$ 4,639,600	\$ 4,864,794	\$ 3,770,889	\$ 4,550,834	2	3	3	3
CDBG Economic Development Programs	To leverage city resources to create jobs and increase investment, enhancing the economic environment for the businesses and citizens of Columbus.	\$ 1,706,776	\$ 1,828,899	\$ 1,537,397	\$ 1,443,717	7	8	8	8

**2012 Operating Budget
Department of Development**

Program	Mission	Financial History by Program				Personnel by Program			
		2009 Budget	2010 Budget	2011 Proposed	2012 Proposed	2009 FTEs	2010 FTEs	2011 FTEs	2012 FTEs
Code Enforcement	To ensure the health, safety and welfare of the citizens of Columbus by enforcing City of Columbus Codes.	\$ 4,906,683	\$ 5,084,029	\$ 5,440,073	\$ 5,549,936	58	54	60	60
Environmental Unit	To maintain safe vacant properties through the removal of weeds and solid waste, demolition of unsafe structures, inspecting for solid waste violations and the abatement of other environmental hazards.	\$ 1,147,891	\$ 1,179,443	\$ 1,406,929	\$ 1,691,846	10	10	10	11
Neighborhood Services Administration	To set policy and provide leadership to the division's offices.	\$ 270,153	\$ -	\$ -	\$ -	2	0	0	0
Agency, Community and Neighborhoods	To oversee social service programs, work with area commissions and civic associations and act as neighborhood liaisons to the community.	\$ 561,827	\$ 384,427	\$ 392,330	\$ 394,120	6	4	4	4
Social Service Contracts	To provide support in the areas of homelessness, workforce development, youth programs and other programs to Columbus' neediest residents and neighborhoods.	\$ 3,570,006	\$ 3,448,006	\$ 3,682,506	\$ 4,118,517	0	0	0	0
Area Commissions	To provide support to cover administrative costs of area commission and architectural review commissions and the student intern program.	\$ 19,000	\$ 21,000	\$ 21,000	\$ 21,000	0	0	0	0

Development

**2012 Operating Budget
Department of Development**

Program	Mission	Financial History by Program				Personnel by Program			
		2009 Budget	2010 Budget	2011 Proposed	2012 Proposed	2009 FTEs	2010 FTEs	2011 FTEs	2012 FTEs
Neighborhood Pride Centers	To bring the services of city government to the people and provide a site for community members to meet and interact with city staff.	\$ 233,705	\$ 374,406	\$ 390,362	\$ 469,282	3	3	3	4
Historic Preservation	To provide guidance in preserving structures throughout the community that help define our neighborhoods by working with neighborhood leaders and property owners.	\$ 239,379	\$ 298,748	\$ 337,991	\$ 388,087	3	4	4	4
Planning Administration	To provide for the efficient and effective operation of the Planning Division in service to the people of Columbus and to make Columbus the best place to live, work and raise a family. This includes administration of the city's annexation program, division development review, Columbus Arts Commission (among other boards and commissions), special projects and engagement in and support of city growth policy issues.	\$ 394,002	\$ 502,190	\$ 557,307	\$ 590,675	3	4	4	4
Long Range Planning	To examine planning and development issues in order to respond to the challenges of growth and change, including citywide development policy, research and analysis, multi-jurisdictional planning, plans for portions of the city experiencing territorial growth, and updates to existing area plans.	\$ 125,886	\$ 148,036	\$ 160,347	\$ 164,179	1	2	2	2

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Department of Development**

Program	Mission	Financial History by Program				Personnel by Program			
		2009 Budget	2010 Budget	2011 Proposed	2012 Proposed	2009 FTEs	2010 FTEs	2011 FTEs	2012 FTEs
Neighborhood Planning	To work in partnership with the community to enhance and sustain neighborhoods through development of neighborhood plans, amendments to outdated plans, and implementation of adopted plans.	\$ 381,081	\$ 256,749	\$ 274,379	\$ 282,979	4	3	3	3
Urban Design	To provide design solutions and alternatives on issues concerning redevelopment and infill, streetscape, public spaces, the built environment and infrastructure. This includes such things as administration of the University Area Review Board and creation of development concepts in support of neighborhood plans.	\$ 259,994	\$ 195,796	\$ 208,794	\$ 215,011	3	2	2	2
Housing Development and Finance Staff	To implement the homeownership development program, American dream down payment initiative, rental housing production/preservation, and to manage loan assets.	\$ 80,924	\$ 91,311	\$ 88,165	\$ 74,200	0	0	0	0
Housing Administration	To manage and administer all housing programs including, but not limited to, the affordable housing opportunity fund (homeownership assistance program, home modifications program and chores program, and homeownership development program), emergency repair program, and homebuyer counseling.	\$ 267,370	\$ 108,965	\$ 89,329	\$ -	0	0	0	0

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**2012 Operating Budget
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Program	Mission	Financial History by Program				Personnel by Program			
		2009 Budget	2010 Budget	2011 Proposed	2012 Proposed	2009 FTEs	2010 FTEs	2011 FTEs	2012 FTEs
Relocation	To provide technical review to evaluate each project or program under various federal programs to determine if the proposed activities meet both the acquisition and relocation requirements.	\$ 84,163	\$ 102,531	\$ 56,189	\$ 56,537	2	1	0	0
Homebuyer Counseling and Housing Development	To provide funding for programs that offer assistance to chronically homeless individuals to rebuild their lives and become productive citizens through the Rebuilding Lives and Community Shelter Board contracts.	\$ 2,820,896	\$ 3,606,154	\$ 3,694,571	\$ 4,042,993	2	2	2	3
Homeowner Servicing Center	To assist homeowners to remain in their homes and live independently in a safe and sound environment.	\$ 2,021,253	\$ 2,270,660	\$ 1,869,724	\$ 1,714,431	9	10	10	9
Homeless Prevention	To provide a grant to the Community Shelter Board, a nonprofit organization, to assist with preventing individuals from becoming homeless.	\$ 116,590	\$ -	\$ -	\$ -	0	0	0	0
Fair Housing	To provide fair housing services to the residents of Columbus including an increase in the awareness of fair housing issues, fair housing barrier elimination, housing discrimination redress and preparation and implementation of the Fair Housing Action Plan.	\$ 105,456	\$ 105,456	\$ 108,365	\$ 105,456	0	0	0	0
		\$ 27,908,196	\$ 29,260,820	\$ 27,513,035	\$ 29,209,139	143	138	143	143