



City of Columbus  
Mayor Michael B. Coleman

## Department of Finance and Management

Paul R. Rakosky, Director

February 2, 2011

MEMORANDUM TO: Michael B. Coleman  
Mayor

FROM: Paul R. Rakosky *PRR*  
Finance and Management Director

SUBJECT: **2010 Year-End Financial Review**

The Finance and Management Department's year-end financial review is attached. This document compares overall revenues and other resources in 2010 to those in 2009 and compares the resource and expenditure projections made in the third quarter financial review to the year-end actual results, explaining significant expenditure variances. For 2010, actual revenues for the general fund were \$1.4 million, or .21%, above the revenue projections of the City Auditor at the third quarter. 2010 expenditures for the general fund were \$.904 million, or 0.14%, below our projections at the third quarter. We ended the year with a general fund balance of \$23.6 million; \$1.9 million above that projected at the third quarter.

When comparing actual revenues to third quarter projections, notable variances were estate tax revenues, income tax collections, and local government fund revenues which exceeded third quarter projections by \$1.3 million, \$1.0 million, and \$741,985 respectively, and charges for service and fines and penalties, which came in below third quarter estimates by a combined \$1.8 million. Overall, 2010 actual general fund revenues were \$84.8 million above 2009 collections, \$20.4 million above the Auditor's 2010 original estimate and \$1.4 million above the Auditor's 2010 third quarter projection. Due to the above referenced increased revenues and the fact that actual expenditures were \$11.4 million below the original appropriation, we were able to make a \$7.5 million transfer into City's economic stabilization fund in the third quarter.

Many departments and divisions had reduced general fund spending from that projected at the end of the third quarter. Actual expenditures for the elected officials were approximately \$450,000 below third quarter projections, largely due to reduced personnel and services spending. Expenditures in the Police and Fire Divisions were lower than anticipated by nearly \$425,296 and \$540,785 respectively, largely due to lower personnel expenditures. Finally, unfilled vacancies within the Refuse Collection Division resulted in actual expenditures that were approximately \$182,000 less than projected at the third quarter.

614-645-8200  
614-645-8339  
614-645-5189  
614-645-7602  
614-645-8200  
614-645-8315  
614-645-8281

Director's Office  
Office of Construction Management  
Real Estate Management Office  
Facilities Management Division  
Financial Management Division  
Purchasing Office  
Fleet Management Division

90 West Broad Street, 4th Floor Columbus, Ohio 43215-9002  
90 West Broad Street, Rm. B-41 Columbus, Ohio 43215  
90 West Broad Street, Rm. 425 Columbus, Ohio 43215-9030  
90 West Broad Street, Rm. B-16 Columbus, Ohio 43215-9001  
90 West Broad Street, 4th Floor Columbus, Ohio 43215-9002  
50 West Gay Street /1st Floor Columbus, Ohio 43215-9006  
4211 Groves Road Columbus, Ohio 43232

FAX: 614-645-7139  
FAX: 614-645-0254  
FAX: 614-645-5190  
FAX: 614-645-7180  
FAX: 614-645-7139  
FAX: 614-645-7051  
FAX: 614-645-7347

In the Finance and Management Department, citywide general fund technology billings were \$402,223 above third quarter projections largely due to higher than projected expenditures in indirect charges to several departments. In the Development Department, two unbudgeted expenditures contributed to spending levels that were \$441,145 higher than third quarter projections.

Should you have any questions regarding the report, please let me know.

- c. City Council  
City Auditor Hugh J. Dorrian  
City Attorney Richard Pfeiffer  
Department Directors

2010 YEAR-END  
FINANCIAL REVIEW

As of December 31, 2010

Prepared by  
Department of Finance and Management

## GENERAL FUND OVERVIEW

### Comparison to 2009 Actual

**Resources:** Total general fund resources in 2010 were \$678 million, \$57.7 million higher than 2009. This figure includes a beginning unencumbered cash balance of \$3.3 million, \$1.1 million in cancelled encumbrances, and \$793,529 in fund transfers. Annual revenue in 2010 exceeded 2009 revenue by \$84.8 million, or 14.4 percent.

Because of the passage of the ½ percent income tax increase in August of 2009, income tax revenue increased \$92.1 million, or 23.9 percent over 2009. Property taxes declined by 0.3 percent, while the Kilowatt tax and Hotel/Motel tax increased by 1.6 and 8.3 percent, respectively.

Shared revenues in 2010 decreased slightly by 0.2 percent from 2009 revenues. The local government fund, the greatest source of revenue in this group, increased by \$324,724, or 0.8 percent, to \$40.7 million. Small increases were realized in revenues from liquor permits and the cigarette tax. But these increases were offset by a 5.7 percent reduction in estate taxes that totaled \$468,143.

The "total other revenue" category decreased significantly from 2009. Revenues for 2010 totaled \$87.4 million, down 7.8 percent from 2009. There was marginal growth in the subcategory of license and permit fees. In the fines and penalties subcategory, revenues decreased \$2.7 million, or 12.3 percent, from 2009 levels due to lowered collections for traffic court fines and costs as well as lowered parking ticket fines. In the charges for service subcategory, EMS reimbursements and auto impound fees account for over \$922,000 and \$343,000 of the \$1.9 million decrease in revenue. The \$2.8 million loss in investment earnings reflects the exceptionally low Federal Reserve rate and its negative effect on investment instruments.

The 2010 unencumbered cash balance increased almost \$3.3 million over the beginning balance for 2009. Encumbrance cancellations were down \$289,212. Because a transfer from the economic stabilization fund was necessary in 2009 while a transfer was not needed in 2010, fund transfers were down over \$30 million.

**Expenditures:** 2010 general fund expenditures were \$654.4 million, or up \$37.4 million from the \$617.0 million expended in 2009. Included in the 2010 figure are deposits to the economic stabilization fund and the anticipated expenditures fund of \$7.5 million and \$1.8 million, respectively.

### **Comparison to Third Quarter Projection**

**Resources:** Total general fund resources exceeded the City Auditor's third quarter estimate by about \$1.0 million.

Taxes and assessments were \$1.1 million higher than third quarter projections. Income tax revenues exceeded third quarter projections by a little over \$1.0 million. Hotel/Motel tax receipts were 2.36 percent above the third quarter estimate; while property taxes and the Kilowatt hour tax were very close to the City Auditor's estimate.

Shared revenues also exceeded third quarter projections by 4.39 percent, or \$2.1 million. This was due to the strong fourth quarter growth of estate tax proceeds of \$1.3 million above third quarter estimates. Local Government Fund revenues also improved in the fourth quarter, with actual revenue exceeding the third quarter estimate by \$741,000.

Conversely, within the category "all other revenue," only 97.98 percent of revenue projected at the third quarter was posted by year-end. Charges for services deviated from third quarter projections by \$1.4 million while fines and penalties were over \$413,000 down from the estimate.

Overall, revenues of the three major categories exceeded third quarter projections by \$1.4 million.

**Expenditures:** Third quarter general fund expenditure projections (which include those for Health and Recreation and Parks) totaled \$655.255 million, as compared to actual year-end expenditures of \$654.350 million, netting a relatively minor variance of \$.905 million.

Major variances between third quarter projections and actual expenditures are discussed below. Detailed data on budget-basis expenditures and variances can be found on Attachments A and B.

**Year-End Balance:** The sum of higher-than-projected resources (\$1.385 million) offset by reduced year-end expenditures (\$.905 million) combined with lower than projected fund transfers (\$.206 million) and encumbrance cancellations (\$.183 million) yields a positive year-end cash balance of \$23.646 million, or \$1.9

million higher than projected. The following chart depicts the changes in cash position since the third quarter review.

| GENERAL FUND CARRYOVER SUMMARY              |                             |                      |                     |
|---|-----------------------------|----------------------|---------------------|
|   | Projected at<br>3rd Quarter | Actual               | Variance            |
| Unencumbered Cash Balance (January 1, 2010) | \$ 3,278,792                | \$ 3,278,792         | \$ -                |
| 2010 Receipts                               | 671,414,000                 | 672,799,423          | 1,385,423           |
| Plus Transfers In                           | 1,000,000                   | 793,528              | (206,472)           |
| Plus Encumbrance Cancellations              | 1,308,000                   | 1,124,676            | (183,324)           |
| Total Available for Appropriation           | 677,000,792                 | 677,996,419          | 995,627             |
| Less 2010 Expenditures                      | 655,255,085                 | 654,350,250          | (904,835)           |
| <b>Fund Balance at 12/31/10</b>             | <b>\$ 21,745,707</b>        | <b>\$ 23,646,169</b> | <b>\$ 1,900,462</b> |

### Comparison to Third Quarter Projections by Division

- **City Council:** In the aggregate, expenditures were \$23,918 lower than third quarter projections, the majority of which is attributable to less than projected miscellaneous services expenses during the fourth quarter.
- **City Auditor:** Total division expenses were \$42,037 less than anticipated at the third quarter. Savings in personnel of \$19,065 were due primarily to less than projected costs for wages and insurance. A positive variance of \$1,412 in supplies is attributable to savings in preprinted forms and paper, which offset unanticipated costs at year-end for computers and other office supplies. In services, a \$21,560 positive variance from third to fourth quarter can be traced to less than projected costs for external accountants and auditors, and savings in accreditation fees and maintenance services for computers and machinery. These savings help to counteract overages in printing services, postage, and travel expenses.
- **Income Tax:** Renegotiation of a computer software services contract led to significant savings from that projected in the third quarter, contributing to a positive variance of \$263,073 in services. In personnel, wages and benefits at year-end were less than projected due to a retirement and an employee transfer, helping offset higher than anticipated overtime costs for employees working extra hours at the end of the year to file additional delinquent tax cases. The year-end variance in personnel was \$14,793 positive, due to these factors. A positive variance from third to fourth quarter of \$5,376 in supplies is attributable to savings in paper and other office supplies, which offset unanticipated needs for computers and office furniture. Overall, the division showed a positive variance from third to fourth quarter of \$283,242.
- **City Treasurer:** Actual expenditures were higher than third quarter projections by \$7,805, mostly due to miscellaneous expenses in services.

- City Attorney: Actual expenditures were \$51,158 higher than third quarter projections. Fourth quarter savings of \$41,574 were realized in services in the other professionals category. However, the savings were offset by personnel costs that were \$45,609 above projections. During the fourth quarter, the division spent \$47,141 more in transfers than was anticipated at third quarter. Both of these variances can be attributed to costs for several employees that were moved from the land acquisition fund to the general fund during the fourth quarter.
- Real Estate: Actual expenditures were \$43,549 higher than third quarter projections, due to higher than expected personnel costs, including discretionary wage increases.
- Municipal Court Judges: Aggregate expenditures were \$64,969 lower than third quarter projections. Fourth quarter personnel savings of \$66,214 reflect less than projected costs for part-time staff and delays in filling vacant positions. Services expenditures were higher than third quarter projections by \$6,594 due to higher than anticipated costs for telephone services, interpreting fees, travel and other professional services. A minor savings in supplies of \$4,896 was also realized.
- Municipal Court Clerk: Expenditures were \$112,932 less than the third quarter projection. Personnel costs were \$31,112 lower due to the separation of several employees during the fourth quarter. Additional savings of \$81,280 were realized in services due to lower than projected mail charges, resulting from a new electronic certified receipt notification system and the decrease in case filings.
- Civil Service Commission: Year-end expenditures were \$4,352 higher than the third quarter projection. The majority of this variance is due to the need to purchase specialized testing equipment which was assumed in the projections to be covered by a prior encumbrance. This was offset by small savings in personnel expenses.
- Public Safety Director: Expenditures were \$4,053 less than that projected in the third quarter, reflecting minor miscellaneous savings of \$704 in personnel, \$280 in supplies, and \$3,069 in services.
- Public Safety Support Services: Expenditures were \$8,245 less than that projected in the third quarter due to miscellaneous savings in personnel, supplies, and claims of \$5,248, \$13,923, and \$1,900 respectively. The aforementioned savings were offset by greater than projected expenditures for contracted services (\$12,826).
- Police: Aggregate expenditures were \$425,297 less than projected at third quarter. This figure is comprised of a negative \$210,493 services

expenditure variance, offset by savings of \$596,106, \$8,128, and \$31,556 in personnel, supplies, and payment of claims, respectively.

Largely contributing to the aforementioned personnel variance are savings of \$105,641 and \$123,439 in uniformed and civilian wages, respectively, due mainly to vacancies, various leaves without pay, and other miscellaneous personnel adjustments that were higher than assumed in the third quarter numbers. The division spent \$69,140 more in civilian overtime, but \$91,673 less in sworn overtime. Savings of \$30,001, \$41,661, and \$87,067 in the line items for uniformed holiday worked, tuition reimbursement, and uniformed deviation pay account for \$158,729 of the savings in personnel. Finally, because of the lower than anticipated expenditures mentioned above, pension expenditures were less than projected, accounting for the remainder of the personnel savings.

Expenditures for supplies were \$8,128 less than projected. Services costs were \$210,493 higher than expected due primarily to an unanticipated increase in the price of fuel and an increased amount of prisoner medical expenses during the fourth quarter. "Other" category expenditures were \$31,556 less than projected, representing unsettled claims at year end.

- Fire: Year-end expenditures were less than that projected at the third quarter review by a total of \$540,784. Personnel expenditures reflect savings of \$594,639. Of that amount, uniformed overtime accounts for \$314,350, plus approximately \$113,000 in associated benefits. Additional savings were realized in uniformed wages (\$14,055), terminal leave pay (\$30,000), holiday worked (\$25,392), tuition reimbursement (\$20,890), shift differential (\$18,803) and miscellaneous variances related to the savings in these and other line items (\$58,149).

Expenditures for supplies were \$14,961 less than the third quarter projection. Minor deficits were realized in services (\$45,470), "other" expenditures (\$10,000), and transfers (\$13,345). Of note in services was the unanticipated need to encumber additional money in fleet due to the increase in the price of fuel.

- The Office of the Mayor: In total, actual year-end expenditures were \$19,633 less than projected in the third quarter due to minor savings in personnel (\$6,596), supplies (\$4,222) and services (\$8,815).
- Community Relations Commission: There is a positive variance of \$10,165 for the division. This is comprised of a variance in personnel of \$9,698 due to higher than projected savings from an employee vacancy earlier in the year. Minor savings in supplies and services make up the remainder of this variance.

- Equal Business Opportunity Office: An overall negative variance of \$3,834 from third quarter to the end of the year reflects greater than anticipated expenditures in personnel and supplies, which are partially offset by savings in services. Unemployment compensation and wages were higher than anticipated at third quarter due to an employee promotion in the fourth quarter and unanticipated payments for unemployment compensation late in the year.
- Development Administration: In aggregate, expenditures were \$214,155 higher than third quarter projections. Personnel costs were \$35,545 lower than projected as a result of split-funded personnel working on grant projects and delays in filling vacant positions. Additional savings of \$6,872 were realized in supplies. Expenditures were \$257,174 higher than projected in services as a result of a council initiative for a \$300,000 contract (\$250,000 funded through Development) with the Columbus Cultural Leadership Consortium. Taxes and utilities for city-owned properties were under-estimated by \$18,400 at the third quarter; however, savings of \$11,226 were realized in training, memberships, printing, advertising and other services. A damage claim was settled at a savings of \$602 below the original estimate in "other" expenditures.
- Economic Development: The division expended \$2,816 less than third quarter projections. Personnel expenditures were higher than projected by \$4,784, the result of an employee working fewer hours on grant funded projects. Additional savings of \$2,250 in supplies and \$5,350 in services were realized.
- Code Enforcement: Actual expenditures for the year were \$48,305 less than projected at the third quarter. Vacant positions, employees charging to grant sources, and lower than estimated overtime costs generated additional savings of \$29,754 in personnel. Expenditures for small tools and supplies were lower than anticipated by \$1,964. Savings in services total \$15,087, primarily the result of unspent funds for demolition contracts (\$12,000), as well as savings in copier leases, telephone, mailroom, parking and registration fees. A damage claim settlement resulted in additional savings of \$1,500 in "other" expenditures.
- Planning: Expenditures were \$13,618 less than third quarter projections. Personnel costs were \$4,724 lower than anticipated due to a vacant position which was not filled as quickly as projected. Additional savings of \$1,634 were generated in supplies, and \$7,260 in services for copier leases, training, subscriptions and memberships.
- Housing: Total division expenditures exceeded the third quarter projection by \$291,729. Small savings were generated in supplies as well as in personnel due to vacancies. Expenditures for services were \$297,410

higher than projected as the result of an additional \$300,000 award to the Community Shelter Board which was not anticipated at the third quarter.

- Finance and Management Administration: Total expenditures were \$373,859 higher than projected at the third quarter. Third quarter estimates projected a \$381,000 construction management reimbursement which was credited to another division within the department. The expenditure correction was made during the fourth quarter. Excluding this, personnel totals reflect a savings of \$3,603. Miscellaneous supply and services savings of \$975 and \$2,563, respectively, are seen as well.
- Financial Management Division: At year end, there was an aggregate \$15,032 surplus in this division. Greater than expected savings in replacement parts/equipment and general office and reproduction supplies (\$1,999) as well as savings in services (\$13,386) for a copy machine lease, internal print expenses, maintenance service and software license fees offset a \$353 personnel deficit.
- Citywide Account: Total year end expenditures for this account equaled the amount projected at the third quarter. A total of \$7.5 million was transferred to the economic stabilization fund during the fourth quarter as anticipated.
- Facilities Management Division: Aggregate expenditures were \$418,437 less than projected at the third quarter. This surplus reflects personnel savings of \$87,772, largely attributable to less than anticipated salaries and associated benefits. Hiring delays, particularly for security personnel scheduled to be hired in November, are also a contributing factor. In addition, savings are reflected in overtime (\$10,000), service credit payout (\$5,716) and workers compensation (\$3,926). In supplies, a \$27,012 savings reflects continued implementation of strict cost saving measures, especially in the use of chemical, janitorial, small tools and equipment supplies. In services, a \$303,836 savings is realized due to conservative electricity estimates at the third quarter. AEP and city electricity costs were \$485,000 and \$110,000 below third quarter projections, respectively. Additional savings in training, custodial and medical supplies are also seen, as only critical purchases were made and there were few unexpected maintenance emergencies during the last quarter. Lastly, taxes and internal bills for construction inspection came in lower than projected.
- Finance Technology Billings: Actual expenditures were \$402,223 higher than anticipated in the third quarter projection. Direct charge surpluses totaled \$55,160, with the largest portions being in Health (\$15,352), Income Tax (\$14,778) and Human Resources (\$10,267). These surpluses are offset, however, by indirect charge deficits totaling

\$457,383. Indirect charge expenses in the Divisions of Fire, Public Service Director's office, and the Auditor's office contribute to the deficit, with variances of \$129,985, \$82,626, and \$84,798, respectively.

- Human Resources: Actual expenditures were \$1,734 higher than anticipated in the third quarter projection, primarily due to unforeseen labor relations legal expenses. Personnel savings of \$20,867 are due to lower than anticipated salary expenditures. A \$5,690 supplies deficit is the result of increased training expenses, somewhat offset by general office supply savings and lower than anticipated costs for employee awards. In services, a \$16,911 deficit is largely due to a \$12,278 internal print credit. Small savings serve to offset: software license fees (\$5,000), maintenance service (\$4,000), in-service training (\$2,500) and subscriptions (\$1,363). A fourth quarter transfer to the department covered the \$45,000 labor relations legal expenses noted above.
- Public Service Administration: The division spent \$27,302 less than the third quarter projection. Savings were realized in personnel (\$18,512) and services (\$8,805). The division spent slightly more than projected on supplies. The savings in personnel are associated with lower than expected expenditures on salaries and wages, insurance, pension costs, and unemployment. The savings in services can primarily be attributed to lower than expected telephone costs.
- Refuse Division: The division spent \$182,030 less than the third quarter projection. Savings were realized in personnel (\$222,938), supplies (\$9,262), and "other" expenditures (\$9,577). The division spent \$59,746 more than projected on services. The savings in personnel are associated with lower than expected expenditures on salaries and wages, overtime, and pension costs. The savings in supplies can primarily be attributed to lower than expected safety equipment, paper, and uniform costs. The savings in "other" expenditures is associated with lower than expected medical claim costs. The largest portion of the overage in services can be attributed to higher than expected fleet costs. These costs were partially offset by savings on other professional contracts.
- Mobility: The division spent \$56,415 less than the third quarter projection. Savings were realized in personnel (\$11,333), supplies (\$875), services (\$41,708), and "other" expenditures (\$2,500). The savings in personnel is associated with lower than expected expenditures on salaries and insurance, somewhat offset by higher than expected costs for overtime and military pay. The savings in services can primarily be attributed to lower than expected spending on other professionals and memberships. The savings in "other" expenditures can be associated with a refund of current year revenue.

## Other Funds Overview

Major Variances between third quarter projections and actual expenditures are discussed below.

- Street Construction Maintenance and Repair Fund: Expenditures were \$274,672 lower than the third quarter projection. Fourth quarter savings of \$178,671 in personnel reflects delays in filling vacant positions. There were also savings in supplies, "other" expenditures, and capital expenses of \$35,551, \$67,839 and \$14,573, respectively. Those savings were partially offset by higher than expected expenditures of \$21,962 on services. Revenues were \$1,510,412 less than the third quarter projections. The resultant year-end cash balance of \$4,904,267 was \$1,234,847 less than that projected at third quarter.
- Private Construction Inspection Fund: Total expenditures were \$207,400 higher than the third quarter projection. Expenditures for personnel and services were higher than projected by \$187,057 and \$21,134, respectively. These were partially offset by \$790 in savings in supplies and "other" expenditures. Revenues and encumbrances cancellations were higher than third quarter projections by \$412,263 and \$699, respectively. The resultant year-end cash balance of \$231,147 was \$205,562 higher than that projected at third quarter.
- Construction Inspection Fund: Total expenditures were \$425,107 lower than the third quarter projection. Expenditures for personnel, services, and "other" expenditures were less than projected by \$261,723, \$164,462 and \$1,800, respectively. Conversely, expenditures for supplies were \$2,878 higher than projected. Because of a decrease in activity, revenues were \$338,153 lower than the third quarter projection. The combined activities led to a year-end unencumbered cash balance of \$124,737, which was \$86,954 higher than the third quarter projection.
- Health Special Revenue Fund: Total expenditures were \$81,829 higher than projected in the third quarter. In personnel, expenditures are \$107,271 higher due primarily to higher than anticipated costs for part-time wages and term pay. Actual costs for supplies were also above projections by \$6,796, due to unanticipated expenses for laboratory supplies, medical testing kits, and reproduction supplies. These overruns were partially offset by savings in services, where \$27,490 less was spent. Less than projected expenses in rental/leasing of real estate, postage, and security services helped to counteract higher than anticipated costs for professional service contracts, printing, and maintenance of machinery and equipment. Lastly, lower than anticipated costs for bad checks accounted for a positive variance of \$5,289 from the amount projected at third quarter for "other" expenditures.

The fund ended the year with a positive cash balance of \$33,309, which is higher than that projected at third quarter, at which a zero cash balance was anticipated. Encumbrance cancellations of \$253,343 were \$122,343 more than projected at third quarter while revenue of \$5,264,940 was just slightly less than the third quarter projection. The general fund subsidy of \$15,824,118 remained the same from third quarter to year-end, but was reduced by \$1,742,413 from the original budget. Savings in personnel, supplies and services throughout the year occurred due to the receipt of a one-time Emergency Preparedness grant focused on H1N1 prevention activities, to which many expenses were charged.

- Municipal Court Computer Fund: Aggregate expenditures were \$98,760 lower than projected in the third quarter. The Municipal Court Clerk was able to save \$73,212 and the Municipal Court Judges were able to save \$25,548. Aggregate revenues were \$57,550 less than projected. This was offset by the previously mentioned decrease in expenditures along with \$6,775 more in encumbrance cancellations than projected in the third quarter. In total, the fund finished 2010 with an unencumbered cash balance of \$1,132,441, higher than projected by \$47,985.
- Recreation and Parks Operating Fund: Aggregate expenditures were \$22,527 more than projected in the third quarter. This reflects fourth quarter personnel costs that were \$70,461 more than anticipated, attributed almost entirely to expenses for part-time employees. Supplies costs were \$930 more than anticipated. Services costs were \$49,807 less than projected. The general fund subsidy of \$23,382,410 remained the same from third quarter to year-end. Revenue for the operating fund was \$185,249 higher than the third quarter projection. The additional revenue is the result of higher than anticipated class registration at the recreation centers and additional fees, particularly for sports leagues and the arts and craft programs. The fund ended 2010 with an unencumbered cash balance of \$162,857.
- Golf Operating Fund: Aggregate division expenditures were \$71,519 lower than projected at the third quarter. Personnel savings accounted for \$66,924, accomplished by close monitoring of part-time hours. Services expenditures were \$5,400 lower than projected. Savings in DOT and fleet expenses were the majority of the services savings. Revenue was \$88,198 higher than anticipated, the result of increased play at nearly all courses. The net result was an unencumbered cash balance of \$176,908, higher than the third quarter estimate by \$159,542.
- Development Services Fund: Total expenditures were \$98,848 lower than the third quarter projection. During the second quarter, the fund was moved from the Development Department to the newly created

Department of Building & Zoning Services. In Building & Zoning, expenditures for personnel, services, and "other" expenditures were less than projected by \$28,216, \$60,499 and \$12,354, respectively. Conversely, expenditures for supplies were \$2,221 higher than projected. Revenues were \$244,409 lower than projected. At year-end there was an unencumbered cash balance of \$2,754,253, which was \$145,562 less than projected at the third quarter.

- **Employee Benefits Fund:** The cash position of the employee benefits fund represents both the portion intended for the administration of the benefits program in the Human Resources Department as well as property and boiler insurance housed in the Finance and Management Department. Funds intended for payment of employee benefit claims are not reflected here. Actual year-end expenditures for boiler and property insurance matched third quarter projections. Actual aggregate year end expenditures reflected in the Human Resources Department were \$49,573 less than third quarter projections. A \$29,445 personnel deficit, largely due to an unanticipated fourth quarter expenditure correction to the general fund and cell phone/pager expenses, is offset by \$5,198 in miscellaneous supply savings and \$73,820 savings in services. The latter is primarily due to less than expected charges for professional services (\$48,200) because of a \$30,000 savings in actual city compensation consultant contract costs.
- **Print and Mail Services Fund:** Total fund expenditures were \$113,249 less than projected at the third quarter, with approximately \$16,000 less reflected in the print shop and \$97,000 less in the mailroom. In the print shop, savings are reflected in envelope and paper purchases as well as maintenance service and employee assistance expenses. In the mailroom, the surplus is largely due to a decrease in estimated postage expenses (\$100,000), together with small personnel (\$1,752) and professional services (\$4,000) savings. Fund revenues totaled \$1,103,355, or \$126,498 less than projected at the third quarter, due to decreased postage revenue of \$100,000. Small deficits in print shop revenue estimates are seen, due to less than expected expenses primarily in the Departments of Human Resources and Public Utilities. Encumbrance cancellations increased slightly from the third quarter projection. The fund ended the year with an unencumbered cash balance of negative \$77,985, less than projected at the third quarter by \$12,747.
- **1111 E. Broad Street Fund:** Total expenditures were \$117,649 less than projected at the third quarter, due to surpluses in both supplies (\$21,618) and services (\$156,031). In supplies, savings were realized in equipment and machinery supplies. The services surplus was mostly due to savings in building repairs. Revenues of \$1,502,427 exceeded projections by \$49,409, due to an early tenant payment for January, 2011. The fund

ended the year with an unencumbered cash balance of \$458,118, or \$227,058 higher than the third quarter estimate.

- Land Acquisition Fund: Total expenditures were \$88,824 lower than the third quarter projection. Expenditures for personnel, supplies, and services were less than projected by \$73,892, \$2,903 and \$12,029, respectively. These savings can primarily be attributed to the City Attorney's Office moving personnel costs for real estate division employees from the land acquisition fund to the general fund during the fourth quarter. However, revenues of \$679,559 were \$89,084 more than projected. At year-end there was an unencumbered cash balance of \$49,274, which was \$177,909 higher than projected at the third quarter.
- Fleet Management Fund: Total fund expenditures were \$497,340 higher than projected at the third quarter. There was a minor personnel deficit of \$2,304 in the director's office. The balance, \$495,036, is reflected in the fleet management division. A \$33,058 personnel deficit was generated because of increased overtime expenses. The supplies deficit of \$738,085 is mainly attributable to unexpected costs overruns in diesel fuel (\$295,891), automotive parts (\$237,001) and gasoline (\$174,109). In services, an overall surplus of 280,579 is largely due to cost savings in automotive maintenance service (\$210,739). Fleet fund revenues of \$27,875,690 and encumbrance cancellations of \$1,094,165 were almost equal to the third quarter projections of \$27,851,599 and \$1,094,116. Because of the increased expenses in supplies, the fleet fund ended 2010 with an unencumbered balance of \$1,999,503, or \$473,200 less than the third quarter projection.
- Technology Services Fund: Actual expenditures in this fund reflect a \$146,713 surplus over third quarter projections. This is the net of a \$209,736 surplus in the Director's office offset by a \$63,023 deficit in the Information Services division (ISD). The Director's office appropriation funds both administrative and city departmental direct bill expenses; ISD funds technology staff and indirect bill charges. The Director's office realized a \$22,264 surplus in personnel. In supplies, a \$195,172 surplus is the result of the decision to purchase only critical new and replacement computers and computer programs. Surpluses of \$24,125 and \$10,840 were realized in the services and capital categories, respectively. A \$29,237 deficit in the "other" category reflects unanticipated bond issuance expenses. Interest payments reflect a deficit of \$13,428 resulting from unanticipated debt service payment being made. In ISD, the \$37,826 personnel surplus results from the loss of three employees during the last quarter. The \$85,087 services deficit is primarily due to higher than anticipated expenditures for professional service contracts to repair damaged fiber optic cables. Encumbrance cancellations were higher than expected by \$143,752. Revenues total \$26,721,653, higher

than projected by \$212,962. The fund is projected to end the year with an unencumbered cash balance of \$740,441, or \$645,852 higher than projected at the third quarter.

- **Community Development Block Grant (CDBG):** Actual expenditures on a budget basis across the fund were \$177,341 less than projected at the third quarter review. Expenditure variances created additional savings of \$78,064 in personnel, \$2,809 in supplies, and \$96,468 in services. In personnel, many employees of the Development Department, as well as staff under Finance & Management, Health and Recreation & Parks departments perform work under various grant sources. Amounts charged to other grants during the last quarter of the year resulted in significant savings for CDBG. Cost-cutting measures across departments resulted in additional savings for supplies. In services, a \$100,000 contract for the Urban Initiative program has been delayed until 2011. Total CDBG revenues recorded at year end were 99.74% of the third quarter projection, falling short by just \$21,500. Unencumbered cash was increased \$40,414 by additional encumbrance cancellations. The total available unencumbered cash balance at year end is \$1,643,489, an increase of \$196,255 over the third quarter projection.
- **Water Enterprise Fund:** The division's aggregate budget-basis expenditures were \$375,488 less than the third quarter projections. Expenditures in supplies and the "other" category were \$180,272 and \$187,455 more than anticipated respectively, from third quarter projections, primarily due to an unexpected increase in chemicals costs. Savings in personnel (\$125,173) and services (\$621,456) more than offset the higher supplies expenses and allowed the fund to finish the year under third quarter estimates. Water system revenues were \$2,129,942 less than projected from the third quarter, due to lower water sales and system capacity charges. The fund finished the year with a cash balance of \$35,368,274, an increase of \$4,069,965 above the beginning year balance. (Expenditure variances do not include the Department of Public Utilities Director's office.)
- **Sewerage System Enterprise Fund:** The division's aggregate budget-basis expenditures were \$3,927,815 less than the third quarter projection. Significant savings were realized in nearly all categories. Close management of part-time hours provided savings in the personnel category of \$980,144 above third quarter estimates. Expenditures in the supplies category were \$644,546 below the third quarter estimate. Lower than anticipated chemical costs helped create these savings. Savings in service totaled \$536,062 and savings in principal, interest, capital and "other" categories totaled \$1,783,539. Revenues in the sewerage system fund were higher than anticipated from the third quarter by \$95,804. This slight increase in revenue combined with expenditure savings allowed the

fund to end the year with a cash balance of \$152,746,467, an increase of \$20,107,988 above the beginning year balance. (Expenditure variances do not include the Department of Public Utilities Director's office.)

- Stormwater Operating Fund: The division's aggregate budget-basis expenditures were \$1,665,241 lower than projected at the third quarter. In services, the division spent \$1,502,712 less than the third quarter projection, mostly due to savings in technology and professional services. Expenditures for personnel, supplies, "other" expenditures and interest expenses were less than projected by \$19,864, \$45,009, \$32,027 and \$65,629, respectively. Revenues to the stormwater fund were \$178,934 less than projected in the third quarter. Although revenues were down slightly, the savings realized from lower than anticipated expenditures allowed the fund to end the year with a higher cash balance. The year-end cash balance was \$14,589,534, an increase of \$4,572,362 above the beginning year balance. (Expenditure variances do not include the Department of Public Utilities Director's office.)
- Electricity Enterprise Fund: The division's aggregate budget-basis expenditures were \$1,900,274 more than anticipated in the third quarter estimate. The largest unexpected expense was in supplies, which were \$2,249,903 more than expected. The vast majority of these unexpected expenses were for power generation expenditures, which were \$2,499,999 more than anticipated. Savings in personnel, capital, "other" expenditures, and interest charges totaled \$387,382 and helped to offset some of the generation expense. Revenue was \$2,129,942 less than projected in the third quarter. The combination of higher expenses and lower revenues decreased the funds year-end cash balance to \$2,869,936, a decrease of \$1,503,937 from the beginning year balance. (Expenditure variances do not include the Department of Public Utilities Director's office.)

**TABLE A  
GENERAL FUND  
REVENUE SUMMARY YEAR-TO-DATE COMPARISON  
DECEMBER 31, 2010**

| CATEGORY                           | FY 2010<br>YEAR-TO-DATE | FY 2009<br>YEAR-TO-DATE | DOLLAR<br>VARIANCE   | %<br>VARIANCE |
|------------------------------------|-------------------------|-------------------------|----------------------|---------------|
| Income Tax                         | \$ 478,007,153          | \$ 385,893,203          | \$ 92,113,950        | 23.9%         |
| Property Tax                       | 51,222,426              | 51,354,472              | (132,046)            | (0.3%)        |
| KWH Tax                            | 3,284,329               | 3,233,877               | 50,452               | 1.6%          |
| Hotel/Motel Tax                    | 3,377,838               | 3,119,446               | 258,392              | 8.3%          |
| <b>Total Taxes and Assessments</b> | <b>535,891,746</b>      | <b>443,600,998</b>      | <b>92,290,748</b>    | <b>20.8%</b>  |
| Local Government Fund              | 40,672,985              | 40,348,261              | 324,724              | 0.8%          |
| Estate Tax                         | 7,681,025               | 8,149,168               | (468,143)            | (5.7%)        |
| Liquor Permit Fund                 | 1,151,823               | 1,109,461               | 42,362               | 3.8%          |
| Cigarette Tax, Other               | 42,759                  | 22,314                  | 20,445               | 91.6%         |
| <b>Total Shared Revenue</b>        | <b>49,548,592</b>       | <b>49,629,204</b>       | <b>(80,612)</b>      | <b>(0.2%)</b> |
| License and Permit Fees            | 9,958,061               | 9,654,066               | 303,995              | 3.1%          |
| Fines and Penalties                | 19,375,824              | 22,095,545              | (2,719,721)          | (12.3%)       |
| Investment Earnings                | 3,595,212               | 6,408,932               | (2,813,720)          | (43.9%)       |
| Charges for Service                | 52,799,216              | 54,694,107              | (1,894,891)          | (3.5%)        |
| All Other Revenue                  | 1,630,772               | 1,918,325               | (287,553)            | (15.0%)       |
| <b>Total Other Revenue</b>         | <b>87,359,085</b>       | <b>94,770,975</b>       | <b>(7,411,890)</b>   | <b>(7.8%)</b> |
| <b>Total Revenues</b>              | <b>672,799,423</b>      | <b>588,001,177</b>      | <b>84,798,246</b>    | <b>14.4%</b>  |
| Encumbrance Cancellations          | 1,124,676               | 1,413,888               | (289,212)            | (20.5%)       |
| Unencumbered Balance               | 3,278,792               | 25,676                  | 3,253,116            | 12669.9%      |
| Fund Transfers                     | 793,529                 | 30,866,168              | (30,072,639)         | (97.4%)       |
| <b>Total Resources</b>             | <b>\$ 677,996,420</b>   | <b>\$ 620,306,909</b>   | <b>\$ 57,689,511</b> | <b>9.3%</b>   |

**TABLE A-1**  
**General Fund Revenue**  
**Actual 2010 vs. Third Quarter Projection**  
**December 31, 2010**

| CATEGORY                           | Original<br>Budget    | Projection at<br>Third Quarter | Actual<br>Revenue     | Dollar<br>Variance | % of 3rd Quarter<br>Estimate Rec'd |
|------------------------------------|-----------------------|--------------------------------|-----------------------|--------------------|------------------------------------|
| Income Tax                         | \$ 453,500,000        | \$ 477,000,000                 | \$ 478,007,153        | 1,007,153          | 100.21%                            |
| Property Tax                       | 49,800,000            | 51,185,000                     | \$ 51,222,426         | 37,426             | 100.07%                            |
| KWH Tax                            | 3,300,000             | 3,300,000                      | \$ 3,284,329          | (15,671)           | 99.53%                             |
| Hotel/Motel Tax                    | 3,100,000             | 3,300,000                      | \$ 3,377,838          | 77,838             | 102.36%                            |
| <b>Total Taxes and Assessments</b> | <b>509,700,000</b>    | <b>534,785,000</b>             | <b>535,891,746</b>    | <b>1,106,746</b>   | <b>100.21%</b>                     |
| Local Government Fund              | 39,100,000            | 39,931,000                     | \$ 40,672,985         | 741,985            | 101.86%                            |
| Estate Tax                         | 7,000,000             | 6,400,000                      | \$ 7,681,025          | 1,281,025          | 120.02%                            |
| Liquor Permit Fund                 | 1,100,000             | 1,100,000                      | \$ 1,151,823          | 51,823             | 104.71%                            |
| Cigarette Tax, Other               | 20,000                | 35,000                         | \$ 42,759             | 7,759              | 122.17%                            |
| <b>Total Shared Revenue</b>        | <b>47,220,000</b>     | <b>47,466,000</b>              | <b>49,548,592</b>     | <b>2,082,592</b>   | <b>104.39%</b>                     |
| License and Permit Fees            | 9,700,000             | 9,900,000                      | \$ 9,958,061          | 58,061             | 100.59%                            |
| Fines and Penalties                | 22,100,000            | 19,789,000                     | \$ 19,375,824         | (413,176)          | 97.91%                             |
| Investment Earnings                | 7,000,000             | 3,600,000                      | \$ 3,595,212          | (4,788)            | 99.87%                             |
| Charges for Service                | 55,300,000            | 54,204,000                     | \$ 52,799,216         | (1,404,784)        | 97.41%                             |
| All Other Revenue                  | 1,375,000             | 1,670,000                      | \$ 1,630,772          | (39,228)           | 97.65%                             |
| <b>Total Other Revenue</b>         | <b>95,475,000</b>     | <b>89,163,000</b>              | <b>87,359,085</b>     | <b>(1,803,915)</b> | <b>97.98%</b>                      |
| <b>Total Revenues</b>              | <b>652,395,000</b>    | <b>671,414,000</b>             | <b>672,799,423</b>    | <b>1,385,423</b>   | <b>100.21%</b>                     |
| Encumbrance Cancellations          | 1,405,000             | 1,308,000                      | \$ 1,124,676          | (183,324)          | 85.98%                             |
| Unencumbered Balance               | 3,278,792             | 3,278,792                      | \$ 3,278,792          | -                  | 100.00%                            |
| Fund Transfers*                    | 1,200,000             | 1,000,000                      | \$ 793,529            | (206,471)          | N/A                                |
| <b>Total Resources</b>             | <b>\$ 658,278,792</b> | <b>\$ 677,000,792</b>          | <b>\$ 677,996,420</b> | <b>\$ 995,628</b>  | <b>100.15%</b>                     |

**TABLE B**  
**Other Fund Revenue**  
**Actual 2010 vs. Third Quarter Projection**  
**December 31, 2010**

|   | Original<br>Budget | Projection at<br>Third Quarter | Actual<br>Revenue | Dollar<br>Variance | % of 3rd Quarter<br>Estimate Rec'd |
|---|--------------------|--------------------------------|-------------------|--------------------|------------------------------------|
| <b><u>SPECIAL REVENUE FUNDS</u></b>             |                    |                                |                   |                    |                                    |
| Municipal Court Computer                        | \$2,339,743        | \$ 1,968,792                   | \$ 1,911,242      | \$ (57,550)        | 97.08%                             |
| Street Construction, Main. & Repair             | \$45,921,217       | 46,844,393                     | \$ 45,333,981     | (1,510,412)        | 96.78%                             |
| Health Special Revenue <sup>(1)</sup>           | \$5,575,827        | 5,272,685                      | 5,264,940         | (7,745)            | 99.85%                             |
| Rec. and Parks Oper. & Extension <sup>(1)</sup> | \$6,037,292        | 5,925,694                      | 6,110,943         | 185,249            | 103.13%                            |
| Golf Operations                                 | \$4,780,000        | 4,150,000                      | 4,238,198         | 88,198             | 102.13%                            |
| East Broad Street Operation                     | \$1,453,018        | 1,453,018                      | 1,502,427         | 49,409             | 103.40%                            |
| Development Services                            | \$14,890,000       | 15,538,991                     | 15,294,582        | (244,409)          | 98.43%                             |
| Private Construction Inspection                 | \$1,975,753        | 1,729,639                      | 2,141,902         | 412,263            | 123.84%                            |
| <b><u>INTERNAL SERVICE FUNDS</u></b>            |                    |                                |                   |                    |                                    |
| Employee Benefits                               | \$3,249,779        | 2,972,675                      | 2,923,102         | (49,573)           | 98.33%                             |
| Print and Mail Services                         | \$1,688,681        | 1,229,853                      | 1,103,355         | (126,498)          | 89.71%                             |
| Land Acquisition                                | \$845,000          | 590,475                        | 679,559           | 89,084             | 115.09%                            |
| Technology Services                             | \$29,965,462       | 26,508,691                     | 26,721,653        | 212,962            | 100.80%                            |
| Fleet Management Services                       | \$31,005,315       | 27,851,599                     | 27,875,690        | 24,091             | 100.09%                            |
| Construction Inspection                         | \$6,490,098        | 6,117,057                      | 5,778,904         | (338,153)          | 94.47%                             |
| <b><u>ENTERPRISE FUNDS</u></b>                  |                    |                                |                   |                    |                                    |
| Water System Enterprise                         | \$159,271,442      | 154,171,808                    | 152,041,866       | (2,129,942)        | 98.62%                             |
| Sewerage System Enterprise                      | \$242,864,776      | 225,372,657                    | 225,468,461       | 95,804             | 100.04%                            |
| Storm System Enterprise                         | \$37,930,499       | 37,337,046                     | 37,158,112        | (178,934)          | 99.52%                             |
| Electricity Enterprise                          | \$89,064,732       | 88,658,395                     | 87,819,861        | (838,534)          | 99.05%                             |
| <b><u>COMMUNITY DEVELOPMENT BLOCK GRANT</u></b> | <b>\$8,208,340</b> | <b>8,128,143</b>               | <b>8,106,643</b>  | <b>(21,500)</b>    | <b>99.74%</b>                      |

*Note: Does not include encumbrance cancellations*

<sup>(1)</sup> Excludes general fund transfers

**TABLE C**  
**General Fund Divisions Personnel Levels**  
**Full - Time Staff**

| <u>Division</u>                       | <u>2010<br/>Budgeted<br/>Strength</u> | <u>Authorized<br/>Strength<br/>as of 12/31/10</u> | <u>Actual<br/>Strength<br/>as of 12/31/10</u> |
|---------------------------------------|---------------------------------------|---|---|
| City Council                          | 38                                    | 38  | 33  |
| City Auditor                          | 25                                    | 34  | 24  |
| Income Tax                            | 74                                    | 82  | 74  |
| City Treasurer                        | 12                                    | 12  | 10  |
| City Attorney                         | 104                                   | 119   | 104   |
| Real Estate                           | 2                                     | 6   | 2   |
| Municipal Court Judges                | 184                                   | 184   | 174   |
| Municipal Court Clerk                 | 150                                   | 172   | 149   |
| Civil Service                         | 32                                    | 33  | 28  |
| Public Safety - Admin.                | 10                                    | 10  | 10  |
| Support Services                      | 50                                    | 50  | 47  |
| Police - Civilian*                    | 312                                   | 312   | 296   |
| Police - Uniformed**                  | 1,915                                 | 1,917   | 1,909   |
| Fire - Civilian                       | 36                                    | 38  | 36  |
| Fire - Uniformed                      | 1,549                                 | 1,558   | 1,506   |
| Mayor                                 | 14                                    | 22  | 14  |
| Community Relations                   | 7                                     | 7   | 6   |
| Equal Business Opportunity            | 7                                     | 8   | 7   |
| Development Admin.                    | 24                                    | 24  | 23  |
| Economic Development                  | 3                                     | 3   | 3   |
| Building Services/Code Enforcement    | 55                                    | 55  | 55  |
| Planning                              | 15                                    | 15  | 14  |
| Housing                               | 2                                     | 2   | 2   |
| Finance and Management Administration | 21                                    | 21  | 19  |
| Financial Management                  | 26                                    | 26  | 25  |
| Facilities Management                 | 72                                    | 72  | 69  |
| Department of Human Resources         | 10                                    | 10  | 9   |
| Public Service - Dir's Ofc.           | 26                                    | 26  | 29  |
| Refuse Collection                     | 184                                   | 184   | 167   |
| Mobility Options                      | 34                                    | 34  | 35  |
| <b>Total General Fund</b>             | <b>4,993</b>                          | <b>5,074</b>                                      | <b>4,879</b>                                  |

\*Includes Police Communication Techs partially funded by the E-911 Fund.

\*\*Includes A Step Officers who are partially funded on the COPS grant.

|   |
|---|
| <b>TABLE D</b>                                  |
| <b>Other Funds - Divisions Personnel Levels</b> |
| <b>Full - Time Staff</b>                        |

| <u>Division</u>                                    | <u>2010<br/>Budgeted<br/>Strength</u> | <u>Authorized<br/>Strength<br/>as of 12/31/10</u> | <u>Actual<br/>Strength<br/>as of 12/31/10</u> |
|--|---------------------------------------|---|---|
| Real Estate/Land Acquisition                       | 8                                     | 8   | 8   |
| Technology: Administration                         | 17                                    | 17  | 15  |
| Information Services/Technology Services Fund      | 120                                   | 121   | 116   |
| Finance/Print/Mail Shop Fund                       | 4                                     | 4   | 4   |
| Human Resources/Employee Benefits                  | 23                                    | 23  | 20  |
| Health Special Revenue Fund                        | 183                                   | 183   | 169   |
| Municipal Court Computer Fund                      | 12                                    | 15  | 9   |
| Recreation and Parks Operation Fund                | 245                                   | 245   | 234   |
| Golf Operations                                    | 29                                    | 38  | 29  |
| Public Service - Dir. Office/SCMR Fund             | 36                                    | 36  | 28  |
| Refuse Collection/SCMR Fund                        | 51                                    | 51  | 37  |
| Mobility Operations/SCMR Fund                      | 18                                    | 18  | 18  |
| Planning and Operations/SCMR Fund                  | 284                                   | 284   | 279   |
| Design and Construction/SCMR Fund                  | 37                                    | 37  | 30  |
| Fleet Management                                   | 127                                   | 127   | 116   |
| Finance and Management - Dir's Ofc./Fleet Func     | 7                                     | 7   | 6   |
| Design and Construction/Construction Inspector     | 81                                    | 81  | 63  |
| Public Service - Dir. Office/Construction Inspecti | 5                                     | 5   | 7   |
| Design and Construction/Private Construction In:   | 18                                    | 18  | 17  |
| Building and Dev. Services/Development Service     | 117                                   | 128   | 125   |
| Public Utilities: Administration                   | 95                                    | 95  | 82  |
| Sewers and Drains (Sanitary)                       | 522                                   | 522   | 481   |
| Sewers and Drains (Storm)                          | 23                                    | 23  | 17  |
| Electricity  | 99                                    | 99  | 78  |
| Water  | 551                                   | 551   | 513   |
| Community Development Block Grant                  |                                       |   |   |
| Development Admin.                                 | 11                                    | 11  | 11  |
| Economic Development                               | 8                                     | 8   | 7   |
| Building Services/Code Enforcement                 | 9                                     | 9   | 9   |
| Housing  | 11                                    | 11  | 11  |
| Health   | 3                                     | 3   | 3   |
| Finance & Management                               | 3                                     | 3   | 3   |
| Recreation and Parks                               | 4                                     | 4   | 3   |
| <b>Other Funds Total</b>                           | <b>2,761</b>                          | <b>2,785</b>                                      | <b>2,548</b>                                  |
| <b>All Funds</b>                                   | <b>7,754</b>                          | <b>7,859</b>                                      | <b>7,427</b>                                  |

**TABLE E**  
**General Fund**  
**2008-2010 Actual Expenditures and 2011 Submitted Budget**

|                                    | 2008<br><u>ACTUAL*</u> | 2009<br><u>ACTUAL</u> | 2010<br><u>ACTUAL</u> | 2011<br><u>BUDGET</u> |
|------------------------------------|------------------------|-----------------------|-----------------------|-----------------------|
| City Council                       | \$ 3,730,757           | \$ 2,935,865          | \$ 3,288,362          | \$ 3,243,084          |
| <b>City Auditor</b>                |                        |                       |                       |                       |
| City Auditor                       | 2,937,609              | 3,032,808             | 3,197,632             | 3,386,129             |
| Income Tax                         | 6,998,369              | 6,918,799             | 7,091,543             | 7,834,566             |
| Total                              | 9,935,978              | 9,951,607             | 10,289,175            | 11,220,695            |
| City Treasurer                     | 914,178                | 928,449               | 919,120               | 1,015,822             |
| <b>City Attorney</b>               |                        |                       |                       |                       |
| City Attorney                      | 10,157,122             | 10,075,531            | 10,035,091            | 10,204,737            |
| Real Estate                        | 344,847                | 186,010               | 255,619               | 212,953               |
| Total                              | 10,501,969             | 10,261,541            | 10,290,710            | 10,417,690            |
| Municipal Court Judges             | 13,818,423             | 13,769,380            | 14,011,105            | 14,787,228            |
| Municipal Court Clerk              | 10,288,378             | 10,163,387            | 10,115,154            | 10,629,479            |
| Civil Service                      | 3,219,733              | 2,796,366             | 3,097,227             | 3,722,157             |
| <b>Public Safety</b>               |                        |                       |                       |                       |
| Administration                     | 10,193,252             | 7,620,845             | 5,547,893             | 8,019,757             |
| Support Services                   | 5,699,051              | 5,110,962             | 5,441,117             | 5,828,048             |
| Police                             | 254,768,797            | 245,954,134           | 251,661,554           | 265,129,382           |
| Fire                               | 191,844,364            | 190,164,511           | 204,385,274           | 211,115,451           |
| Total                              | 462,505,463            | 448,850,452           | 467,035,838           | 490,092,638           |
| <b>Mayor's Office</b>              |                        |                       |                       |                       |
| Mayor                              | 2,067,093              | 1,789,110             | 1,699,145             | 1,836,625             |
| Community Relations                | 877,698                | 703,205               | 655,227               | 718,889               |
| Equal Business Opportunity         | 812,813                | 638,207               | 667,611               | 679,349               |
| Office of Education                | 963,530                | 72,417                | -                     | -                     |
| Total                              | 4,721,134              | 3,202,939             | 3,021,983             | 3,234,863             |
| <b>Development</b>                 |                        |                       |                       |                       |
| Administration                     | 2,973,648              | 4,133,602             | 5,613,733             | 5,883,666             |
| Economic Development               | 4,771,708              | 4,510,546             | 6,090,983             | 3,770,889             |
| Planning                           | 1,254,428              | 1,337,765             | 1,351,407             | 1,538,818             |
| Neighborhood Services              | 9,290,309              | 1,435,958             | -                     | -                     |
| Building Services/Code Enforcement | -                      | 4,033,544             | 5,056,634             | 5,849,431             |
| Housing                            | 3,701,723              | 2,869,276             | 3,694,880             | 3,568,542             |
| Total                              | 21,991,816             | 18,320,691            | 21,807,637            | 20,611,346            |
| <b>Finance and Management</b>      |                        |                       |                       |                       |
| Finance Administration             | 2,264,725              | 1,938,021             | 1,745,199             | 1,728,611             |
| Financial Management               | 5,052,615              | 3,887,607             | 3,583,199             | 3,986,063             |
| Facilities Management              | 14,806,643             | 13,415,872            | 13,387,881            | 15,252,166            |
| Fleet Management                   | 1,074,253              | 221,921               | 1,000,000             | 2,000,000             |
| Finance Tech. Billings             | 12,389,728             | 11,554,498            | 12,810,959            | 13,084,178            |
| Finance City-wide                  | 10,000                 | 1,751,000             | 9,286,000             | 21,087,798            |
| Total                              | 35,597,965             | 32,768,918            | 41,813,238            | 57,138,816            |
| Human Resources                    | 1,647,552              | 2,962,623             | 2,050,266             | 1,829,535             |
| Health                             | 19,854,450             | 15,864,837            | 15,824,118            | 19,433,535            |
| Recreation and Parks               | 26,223,096             | 21,175,580            | 23,382,410            | 28,404,025            |
| <b>Public Service</b>              |                        |                       |                       |                       |
| Administration                     | 2,095,939              | 2,029,759             | 1,995,849             | 2,664,357             |
| Refuse Collection                  | 21,750,219             | 18,192,271            | 22,463,477            | 24,076,099            |
| Mobility Options                   | -                      | 2,852,954             | 2,944,585             | 3,828,631             |
| Parking Violations                 | 3,198,789              | -                     | -                     | -                     |
| Total                              | 27,044,947             | 23,074,984            | 27,403,911            | 30,569,087            |
| <b>General Fund Total</b>          | <b>651,995,840</b>     | <b>617,027,619</b>    | <b>654,350,253</b>    | <b>706,350,000</b>    |
| <b>General-Related Funds</b>       |                        |                       |                       |                       |
| Safety Initiatives Fund            | 336,960                | -                     | -                     | -                     |
| Safety Staffing Contingency Fund   | -                      | -                     | -                     | -                     |
| Jobs Growth Fund                   | 599,924                | -                     | -                     | -                     |
| <b>General-Related Funds Total</b> | <b>\$ 652,932,724</b>  | <b>\$ 617,027,619</b> | <b>\$ 654,350,253</b> | <b>\$ 706,350,000</b> |

\*2008 actual expenditures do not include figures for the 27th pay period.

**TABLE E-1  
All Funds  
2008 - 2010 Actual Expenditures  
and 2011 Budget**

|   | <u>2008<br/>ACTUAL</u> | <u>2009<br/>ACTUAL</u> | <u>2010<br/>ACTUAL</u> | <u>2011<br/>BUDGET</u> |
|---|------------------------|------------------------|------------------------|------------------------|
| <b>GENERAL FUND</b>                                     | \$ 651,995,840         | \$ 617,027,619         | \$ 654,350,253         | \$ 706,350,000         |
| <b>GENERAL-RELATED FUNDS</b>                            | 936,884                | -                      | -                      | -                      |
| <b>SPECIAL REVENUE FUNDS</b>                            |                        |                        |                        |                        |
| <b>Street Construction, Maint. &amp; Repair (SCMR)</b>  |                        |                        |                        |                        |
| Administration  | 2,064,605              | 2,812,078              | 3,075,913              | 2,915,935              |
| Refuse Collection                                       | 5,227,056              | 3,847,606              | 2,932,179              | 3,464,197              |
| Transportation  | 42,401,925             | -                      | -                      | -                      |
| Mobility Options  | -                      | 1,759,178              | 1,909,592              | 2,043,048              |
| Planning & Operations                                   | -                      | 34,368,461             | 34,180,525             | 37,405,941             |
| Design & Construction                                   | -                      | 3,327,854              | 3,244,206              | 3,657,978              |
| <b>Total SCMR</b>                                       | <u>49,693,586</u>      | <u>46,115,177</u>      | <u>45,342,416</u>      | <u>49,487,099</u>      |
| <b>Development Services Fund</b>                        |                        |                        |                        |                        |
| Development Administration                              | 583,799                | 502,209                | 114,544                | -                      |
| Service Administration                                  | 425,483                | 127,970                | -                      | -                      |
| Transportation  | 9,988,077              | -                      | -                      | -                      |
| Planning & Operations                                   | -                      | 233,317                | -                      | -                      |
| Design & Construction                                   | -                      | 1,600,173              | -                      | -                      |
| Building & Zoning Services                              | 15,340,330             | 12,915,995             | 14,151,657             | 15,481,969             |
| <b>Total Development Services</b>                       | <u>26,337,689</u>      | <u>15,379,664</u>      | <u>14,266,201</u>      | <u>15,481,969</u>      |
| <b>Private Inspection Fund</b>                          |                        |                        |                        |                        |
| Design and Construction                                 | -                      | 1,495,549              | 1,951,816              | 1,745,536              |
| <b>Health Special Revenue</b>                           |                        |                        |                        |                        |
| Department of Health                                    | 25,854,953             | 21,634,731             | 21,699,876             | 24,987,356             |
| <b>Recreation &amp; Parks Operating &amp; Extension</b> |                        |                        |                        |                        |
| Department of Recreation & Parks                        | 32,835,808             | 27,900,643             | 29,953,775             | 34,841,336             |
| <b>Golf Operations</b>                                  |                        |                        |                        |                        |
| Division of Golf  | 4,873,564              | 4,402,833              | 4,398,233              | 4,585,134              |
| <b>East Broad Street Operation Fund</b>                 |                        |                        |                        |                        |
| Division of Facilities Management                       | 1,476,202              | 1,542,833              | 1,434,229              | 1,673,380              |
| <b>E-911 Fund</b>                                       |                        |                        |                        |                        |
| Division of Police                                      | -                      | -                      | 3,860,124              | 1,455,696              |
| <b>COPS Hiring Recovery Program (CHRP) Grant Fund</b>   |                        |                        |                        |                        |
| Division of Police                                      | -                      | -                      | 2,780,791              | 3,707,413              |
| <b>Photo Red Light Fund</b>                             |                        |                        |                        |                        |
| Division of Police                                      | 737,528                | 716,364                | 531,200                | 1,775,000              |
| <b>Safety Staffing Contingency Fund</b>                 |                        |                        |                        |                        |
| Divisions of Police and Fire                            | -                      | -                      | 1,421,254              | 7,578,746              |
| <b>Emergency Human Services Fund</b>                    |                        |                        |                        |                        |
| Division of Neighborhood Services                       | 1,425,905              | 5,000                  | -                      | -                      |
| Development Administration                              | -                      | 2,455,000              | 904,037                | 902,000                |
| <b>Total Emergency Human Services</b>                   | <u>1,425,905</u>       | <u>2,460,000</u>       | <u>904,037</u>         | <u>902,000</u>         |

**TABLE E-1  
All Funds  
2008 - 2010 Actual Expenditures  
and 2011 Budget**

|  | <u>2008<br/>ACTUAL</u> | <u>2009<br/>ACTUAL</u> | <u>2010<br/>ACTUAL</u> | <u>2011<br/>BUDGET</u> |
|--|------------------------|------------------------|------------------------|------------------------|
| <b>Municipal Court Computer</b>              |                        |                        |                        |                        |
| Judges                                       | 714,268                | 480,462                | 415,884                | 717,065                |
| Clerk  | <u>2,127,845</u>       | <u>1,691,547</u>       | <u>1,768,061</u>       | <u>1,697,411</u>       |
| <b>Total Municipal Court Computer</b>        | 2,842,113              | 2,172,009              | 2,183,945              | 2,414,476              |
| <b>INTERNAL SERVICE FUNDS</b>                |                        |                        |                        |                        |
| <b>Print Services/Mailroom Services Fund</b> |                        |                        |                        |                        |
| Finance-Print/Copy Center                    | 242,409                | 254,019                | 242,837                | 268,805                |
| Finance-Mailroom                             | <u>1,347,512</u>       | <u>1,341,377</u>       | <u>1,090,688</u>       | <u>1,253,627</u>       |
| <b>Total Print/Mailroom Services</b>         | 1,589,921              | 1,595,396              | 1,333,525              | 1,522,432              |
| <b>Land Acquisition</b>                      |                        |                        |                        |                        |
| Division of Land Acquisition                 | 716,162                | 735,297                | 740,238                | 899,624                |
| <b>Technology Services</b>                   |                        |                        |                        |                        |
| Administration                               | 5,522,360              | 5,164,574              | 5,824,562              | 7,203,734              |
| Division of Information Services             | <u>21,727,451</u>      | <u>19,758,241</u>      | <u>20,510,647</u>      | <u>22,653,045</u>      |
| <b>Total Technology Services</b>             | 27,249,811             | 24,922,815             | 26,335,209             | 29,856,779             |
| <b>Fleet Management Services</b>             |                        |                        |                        |                        |
| Division of Fleet Management                 | 33,700,606             | 27,464,804             | 28,843,928             | 30,567,437             |
| Finance Administration                       | <u>823,972</u>         | <u>718,783</u>         | <u>726,552</u>         | <u>814,976</u>         |
| <b>Total Fleet Management Services</b>       | 34,524,578             | 28,183,587             | 29,570,480             | 31,382,413             |
| <b>Construction Inspection Fund</b>          |                        |                        |                        |                        |
| Service Administration                       | -                      | 348,953                | 499,385                | 658,945                |
| Design & Construction                        | <u>-</u>               | <u>3,871,450</u>       | <u>5,182,574</u>       | <u>6,647,292</u>       |
| <b>Total Construction Inspection</b>         | -                      | 4,220,403              | 5,681,959              | 7,306,237              |
| <b>Employee Benefits</b>                     |                        |                        |                        |                        |
| Department of Human Resources                | 2,416,397              | 2,515,417              | 2,628,102              | 3,116,104              |
| Department of Finance and Management         | <u>237,315</u>         | <u>241,090</u>         | <u>295,000</u>         | <u>315,000</u>         |
| <b>Total Employee Benefits</b>               | 2,653,712              | 2,756,507              | 2,923,102              | 3,431,104              |
| <b>ENTERPRISE FUNDS</b>                      |                        |                        |                        |                        |
| <b>Various Enterprise funds</b>              |                        |                        |                        |                        |
| Public Utilities Director's Office           | 37,153,703             | 8,837,183              | 8,963,470              | 10,983,556             |
| <b>Various Enterprise funds</b>              |                        |                        |                        |                        |
| Operations Support                           | -                      | -                      | -                      | -                      |
| <b>Water System Enterprise</b>               |                        |                        |                        |                        |
| Division of Water                            | 140,240,849            | 147,478,224            | 150,397,691            | 159,275,876            |
| <b>Sewerage System Enterprise</b>            |                        |                        |                        |                        |
| Division of Sewers and Drains                | 207,164,706            | 213,448,926            | 212,394,980            | 235,639,836            |
| <b>Storm System Enterprise</b>               |                        |                        |                        |                        |
| Division of Sewers and Drains                | 40,063,594             | 31,926,050             | 31,421,790             | 34,064,616             |
| <b>Electricity Enterprise</b>                |                        |                        |                        |                        |
| Division of Electricity                      | 83,088,996             | 93,006,378             | 91,398,130             | 92,770,219             |

**TABLE E-1  
All Funds  
2008 - 2010 Actual Expenditures  
and 2011 Budget**

|   | <u>2008<br/>ACTUAL</u> | <u>2009<br/>ACTUAL</u> | <u>2010<br/>ACTUAL</u> | <u>2011<br/>BUDGET</u> |
|---|------------------------|------------------------|------------------------|------------------------|
| <b>GRANT FUNDS</b>                              |                        |                        |                        |                        |
| <b>Community Development Block Grant (CDBG)</b> |                        |                        |                        |                        |
| Office of Education                             | 398,550                | (19)                   | -                      | -                      |
| Development Administration                      | 662,845                | 824,121                | 1,138,486              | 1,239,923              |
| Economic Development                            | 2,204,829              | 1,502,666              | 1,615,405              | 1,581,531              |
| Neighborhood Services                           | 1,511,714              | 349,471                | -                      | -                      |
| Planning  | 64,108                 | -                      | -                      | -                      |
| Building Services/Code Enforcement              | -                      | 679,092                | 1,026,222              | 1,117,571              |
| Housing   | 3,948,947              | 2,247,725              | 2,535,722              | 2,666,098              |
| Department of Finance and Management            | 868,371                | 673,001                | 489,755                | 587,277                |
| Department of Health                            | 308,106                | 247,251                | 248,026                | 239,710                |
| Department of Recreation and Parks              | 236,199                | 713,830                | 820,014                | 805,589                |
| <b>Total CDBG</b>                               | 10,203,669             | 7,237,138              | 7,873,630              | 8,237,699              |
| <b>Neighborhood Stabilization Fund (NSF)</b>    |                        |                        |                        |                        |
| Development Administration                      | -                      | 3,979,632              | 3,675,271              | -                      |
| Building Services/Code Enforcement              | -                      | 42,398                 | 392,901                | -                      |
| Housing   | -                      | 10,575,699             | 5,919,236              | -                      |
| Neighborhood Services                           | -                      | 21,011                 | -                      | -                      |
| Department of Finance and Management            | -                      | 133,824                | 650,633                | -                      |
| <b>Total NSF</b>                                | -                      | 14,752,564             | 10,638,041             | -                      |
| <b>Grand Total All Funds:</b>                   | 1,383,659,772          | 1,319,947,890          | 1,364,750,394          | 1,472,355,532          |

**TABLE E-2**  
**General Fund 2010 Actual Expenditures**  
**Compared to 3rd Quarter Projections**

|                                    | 2010<br><u>ACTUAL EXP.</u> | 2010<br><u>PROJ. EXP.</u> | \$ DIFF.<br><u>(C-B)</u> | % DIFF.<br><u>(D/C)</u> |
|------------------------------------|----------------------------|---------------------------|--------------------------|-------------------------|
| City Council                       | \$ 3,288,362               | \$ 3,312,280              | 23,918                   | 0.72%                   |
| <b>City Auditor</b>                |                            |                           |                          |                         |
| City Auditor                       | 3,197,632                  | 3,239,669                 | 42,037                   | 1.30%                   |
| Income Tax                         | <u>7,091,543</u>           | <u>7,374,785</u>          | <u>283,242</u>           | <u>3.84%</u>            |
| Total                              | 10,289,175                 | 10,614,454                | 325,279                  | 3.06%                   |
| City Treasurer                     | 919,120                    | 911,316                   | (7,804)                  | -0.86%                  |
| <b>City Attorney</b>               |                            |                           |                          |                         |
| City Attorney                      | 10,035,091                 | 9,983,933                 | (51,158)                 | -0.51%                  |
| Real Estate                        | <u>255,619</u>             | <u>212,070</u>            | <u>(43,549)</u>          | <u>-20.54%</u>          |
| Total                              | 10,290,710                 | 10,196,003                | (94,707)                 | -0.93%                  |
| Municipal Court Judges             | 14,011,105                 | 14,076,074                | 64,969                   | 0.46%                   |
| Municipal Court Clerk              | 10,115,154                 | 10,228,086                | 112,932                  | 1.10%                   |
| Civil Service                      | 3,097,227                  | 3,092,876                 | (4,351)                  | -0.14%                  |
| <b>Public Safety</b>               |                            |                           |                          |                         |
| Administration                     | 5,547,893                  | 5,551,946                 | 4,053                    | 0.07%                   |
| Support Services                   | 5,441,117                  | 5,449,362                 | 8,245                    | 0.15%                   |
| Police                             | 251,661,554                | 252,086,850               | 425,296                  | 0.17%                   |
| Fire                               | <u>204,385,274</u>         | <u>204,926,059</u>        | <u>540,785</u>           | <u>0.26%</u>            |
| Total                              | 467,035,838                | 468,014,217               | 978,379                  | 0.21%                   |
| <b>Mayor's Office</b>              |                            |                           |                          |                         |
| Mayor                              | 1,699,145                  | 1,718,778                 | 19,633                   | 1.14%                   |
| Community Relations                | 655,227                    | 665,392                   | 10,165                   | 1.53%                   |
| Equal Business Opportunity         | <u>667,611</u>             | <u>663,777</u>            | <u>(3,834)</u>           | <u>-0.58%</u>           |
| Total                              | 3,021,983                  | 3,047,947                 | 25,964                   | 0.85%                   |
| <b>Development</b>                 |                            |                           |                          |                         |
| Administration                     | 5,613,733                  | 5,399,578                 | (214,155)                | -3.97%                  |
| Economic Development               | 6,090,983                  | 6,093,799                 | 2,816                    | 0.05%                   |
| Planning                           | 1,351,407                  | 1,365,025                 | 13,618                   | 1.00%                   |
| Building Services/Code Enforcement | 5,056,634                  | 5,104,939                 | 48,305                   | 0.95%                   |
| Housing                            | <u>3,694,880</u>           | <u>3,403,151</u>          | <u>(291,729)</u>         | <u>-8.57%</u>           |
| Total                              | 21,807,637                 | 21,366,492                | (441,145)                | -2.06%                  |
| <b>Finance and Management</b>      |                            |                           |                          |                         |
| Finance Administration             | 1,745,199                  | 1,371,340                 | (373,859)                | -27.26%                 |
| Financial Management               | 3,583,199                  | 3,598,231                 | 15,032                   | 0.42%                   |
| Facilities Management              | 13,387,881                 | 13,806,318                | 418,437                  | 3.03%                   |
| Fleet Management                   | 1,000,000                  | 1,000,000                 | -                        | 0.00%                   |
| Finance Tech. Billings             | 12,810,959                 | 12,408,736                | (402,223)                | -3.24%                  |
| Finance City-wide                  | <u>9,286,000</u>           | <u>9,286,000</u>          | <u>-</u>                 | <u>0.00%</u>            |
| Total                              | 41,813,238                 | 41,470,625                | (342,613)                | -0.83%                  |

**TABLE E-2**  
**General Fund 2010 Actual Expenditures**  
**Compared to 3rd Quarter Projections**

|                           | <b>2010<br/><u>ACTUAL EXP.</u></b> | <b>2010<br/><u>PROJ. EXP.</u></b> | <b>\$ DIFF.<br/><u>(C-B)</u></b> | <b>% DIFF.<br/><u>(D/C)</u></b> |
|---------------------------|------------------------------------|-----------------------------------|----------------------------------|---------------------------------|
| Human Resources           | 2,050,266                          | 2,048,532                         | (1,734)                          | -0.08%                          |
| Health                    | 15,824,118                         | 15,824,118                        | -                                | 0.00%                           |
| Recreation and Parks      | 23,382,410                         | 23,382,410                        | -                                | 0.00%                           |
| <b>Public Service</b>     |                                    |                                   |                                  |                                 |
| Administration            | 1,995,849                          | 2,023,151                         | 27,302                           | 1.35%                           |
| Refuse Collection         | 22,463,477                         | 22,645,507                        | 182,030                          | 0.80%                           |
| Mobility Options          | <u>2,944,585</u>                   | <u>3,001,000</u>                  | <u>56,415</u>                    | <u>1.88%</u>                    |
| Total                     | 27,403,911                         | 27,669,658                        | 265,747                          | 0.96%                           |
| <b>General Fund Total</b> | <b>654,350,254</b>                 | <b>655,255,088</b>                | <b>904,834</b>                   | <b>0.14%</b>                    |

**TABLE F**  
**Cash Balance Summary**  
**December 31, 2010**

|                                      | <u>Cash Balance<br/>at 1/1/2010</u> | <u>Revenues</u> | <u>Encumbrance<br/>Cancellations</u> | <u>Expenditures</u> | <u>Cash Balance<br/>at 12/31/2010</u> |
|--------------------------------------|-------------------------------------|-----------------|--------------------------------------|---------------------|---------------------------------------|
| <b><u>GENERAL FUND</u></b>           | \$ 3,278,792                        | \$ 673,592,952  | \$ 1,124,676                         | \$ 654,350,253      | \$ 23,646,167                         |
| Economic Stabilization Fund          | 15,000,000                          | 7,723,884       | -                                    | -                   | 22,723,884                            |
| Anticipated Expenditures Fund        | 2,976,074                           | 1,786,000       | -                                    | -                   | 4,762,074                             |
| <b><u>SPECIAL REVENUE FUNDS</u></b>  |                                     |                 |                                      |                     |                                       |
| Municipal Court Computer Fund        | 1,255,273                           | 1,911,242       | 149,871                              | 2,183,945           | 1,132,441                             |
| Street Construction, Main. & Repair  | 4,756,168                           | 45,333,981      | 156,533                              | 45,342,416          | 4,904,266                             |
| Health Special Revenue               | 390,784                             | 21,089,058      | 253,343                              | 21,699,876          | 33,309                                |
| Rec. and Parks Oper. & Extension     | 263,144                             | 29,493,353      | 360,135                              | 29,953,775          | 162,857                               |
| Golf Operations                      | 268,118                             | 4,238,198       | 68,825                               | 4,398,233           | 176,908                               |
| East Broad Street Operation Fund     | 376,792                             | 1,502,427       | 13,128                               | 1,434,229           | 458,118                               |
| Development Services                 | 1,684,678                           | 15,294,582      | 41,194                               | 14,266,201          | 2,754,253                             |
| Private Construction Inspection Fund | 38,593                              | 2,141,902       | 2,468                                | 1,951,816           | 231,147                               |
| <b><u>INTERNAL SERVICE FUNDS</u></b> |                                     |                 |                                      |                     |                                       |
| Employee Benefits Fund               | -                                   | 2,923,102       | -                                    | 2,923,102           | -                                     |
| Print and Mail Services              | (63,055)                            | 1,103,355       | 215,240                              | 1,333,525           | (77,985)                              |
| Land Acquisition                     | 102,900                             | 679,559         | 7,053                                | 740,238             | 49,274                                |
| Technology Services                  | 60,245                              | 26,721,653      | 293,752                              | 26,335,209          | 740,441                               |
| Fleet Management Services            | (1,398,878)                         | 27,875,690      | 1,094,165                            | 29,570,480          | (1,999,503)                           |
| Construction Inspection Fund         | (11,026)                            | 5,778,904       | 38,818                               | 5,681,959           | 124,737                               |
| <b><u>ENTERPRISE FUNDS</u></b>       |                                     |                 |                                      |                     |                                       |
| Water System Enterprise              | 31,298,309                          | 152,041,866     | NA                                   | 147,971,901         | 35,368,274                            |
| Sewerage System Enterprise           | 132,638,479                         | 225,468,461     | NA                                   | 205,360,473         | 152,746,467                           |
| Storm System Enterprise              | 10,017,172                          | 37,158,112      | NA                                   | 32,585,750          | 14,589,534                            |
| Electricity Enterprise               | 4,373,873                           | 87,819,861      | NA                                   | 89,323,798          | 2,869,936                             |
| <b><u>GRANT FUNDS</u></b>            |                                     |                 |                                      |                     |                                       |
| Community Development Block Grant    | 1,358,856                           | 8,106,643       | 51,620                               | 7,873,630           | 1,643,489                             |

**TABLE G**  
**Actual Versus Projected Cash Balance Summary**  
**December 31, 2010**

|  | <b>PROJECTED<br/>UNENC BAL.<br/>AT 3RD QTR</b> | <b>ACTUAL<br/>UNENC BAL.<br/>AT 12/31/10</b> | <b>VARIANCE</b> |
|--|--|--|-----------------|
| <b><u>GENERAL FUND</u></b>               | \$ 21,745,707                                  | \$ 23,646,167                                | \$ 1,900,460    |
| Economic Stabilization Fund              | 22,800,000                                     | 22,723,884                                   | (76,116)        |
| Anticipated Expenditures Fund            | 4,762,074                                      | 4,762,074                                    | -               |
| <br><b><u>SPECIAL REVENUE FUNDS</u></b>  |  |  |                 |
| Municipal Court Computer Fund            | 1,084,456                                      | 1,132,441                                    | 47,985          |
| Street Construction, Main. & Repair      | 6,139,114                                      | 4,904,266                                    | (1,234,848)     |
| Health Special Revenue                   | -  | 33,309                                       | 33,309          |
| Rec. and Parks Oper. & Extension         | -  | 162,857                                      | 162,857         |
| Golf Operations                          | 17,366   | 176,908                                      | 159,542         |
| East Broad Street Operation Fund         | 231,060  | 458,118                                      | 227,058         |
| Development Services                     | 2,899,815                                      | 2,754,253                                    | (145,562)       |
| Private Construction Inspection Fund     | 25,585   | 231,147                                      | 205,562         |
| <br><b><u>INTERNAL SERVICE FUNDS</u></b> |  |  |                 |
| Employee Benefits                        | -  | -  | -               |
| Print and Mail Services                  | (65,238)                                       | (77,985)                                     | (12,747)        |
| Land Acquisition                         | (128,635)                                      | 49,274                                       | 177,909         |
| Technology Services                      | 94,589   | 740,441                                      | 645,852         |
| Fleet Management Services                | (1,526,303)                                    | (1,999,503)                                  | (473,200)       |
| Construction Inspection                  | 37,783   | 124,737                                      | 86,954          |
| <br><b><u>ENTERPRISE FUNDS</u></b>       |  |  |                 |
| Water System Enterprise                  | 30,901,143                                     | 35,368,274                                   | 4,467,131       |
| Sewerage System Enterprise               | 137,380,752                                    | 152,746,467                                  | 15,365,715      |
| Storm System Enterprise                  | 13,121,481                                     | 14,589,534                                   | 1,468,053       |
| Electricity Enterprise                   | 2,924,536                                      | 2,869,936                                    | (54,600)        |
| <br><b><u>GRANT FUNDS</u></b>            |  |  |                 |
| Community Development Block Grant        | 1,447,234                                      | 1,643,489                                    | 196,255         |

**ATTACHMENT A**  
**General Fund**  
**Budget Basis Expenses**  
**December 31, 2010**

|                                    | <b>PERSONNEL</b>      | <b>SUPPLIES &amp; MATERIALS</b> | <b>SERVICES</b>      | <b>OTHER</b>        | <b>CAPITAL OUTLAY</b> | <b>TRANSFERS</b>     | <b>TOTAL</b>          |
|------------------------------------|-----------------------|---------------------------------|----------------------|---------------------|-----------------------|----------------------|-----------------------|
| City Council                       | \$ 2,702,596          | \$ 15,559                       | \$ 570,208           | \$ -                | \$ -                  | \$ -                 | \$ 3,288,362          |
| City Auditor                       |                       |                                 |                      |                     |                       |                      |                       |
| City Auditor                       | 2,436,821             | 27,188                          | 722,873              | -                   | 10,750                | -                    | 3,197,632             |
| Income Tax                         | 6,189,556             | 57,993                          | 843,994              | -                   | -                     | -                    | 7,091,543             |
| Total                              | 8,626,377             | 85,181                          | 1,566,867            | -                   | 10,750                | -                    | 10,289,175            |
| City Treasurer                     | 827,724               | 9,939                           | 81,456               | -                   | -                     | -                    | 919,120               |
| City Attorney                      |                       |                                 |                      |                     |                       |                      |                       |
| City Attorney                      | 9,579,586             | 65,459                          | 306,445              | -                   | -                     | 83,600               | 10,035,091            |
| Real Estate                        | 255,619               | -                               | -                    | -                   | -                     | -                    | 255,619               |
| Total                              | 9,835,206             | 65,459                          | 306,445              | -                   | -                     | 83,600               | 10,290,710            |
| Municipal Court Judges             | 12,920,252            | 30,604                          | 1,059,796            | 453                 | -                     | -                    | 14,011,105            |
| Municipal Court Clerk              | 9,158,588             | 158,401                         | 798,165              | -                   | -                     | -                    | 10,115,154            |
| Civil Service                      | 2,762,915             | 26,536                          | 300,577              | -                   | 7,199                 | -                    | 3,097,227             |
| Public Safety                      |                       |                                 |                      |                     |                       |                      |                       |
| Administration                     | 1,175,450             | 5,796                           | 4,366,647            | -                   | -                     | -                    | 5,547,893             |
| Support Services                   | 4,173,731             | 504,032                         | 763,319              | 35                  | -                     | -                    | 5,441,117             |
| Police                             | 232,847,477           | 4,332,210                       | 13,225,020           | 1,256,438           | -                     | 409                  | 251,661,554           |
| Fire                               | 189,455,129           | 4,398,812                       | 10,300,602           | 193,375             | -                     | 37,355               | 204,385,274           |
| Total                              | 427,651,788           | 9,240,849                       | 28,655,589           | 1,449,848           | -                     | 37,764               | 467,035,838           |
| Mayor's Office                     |                       |                                 |                      |                     |                       |                      |                       |
| Mayor                              | 1,630,670             | 6,926                           | 61,549               | -                   | -                     | -                    | 1,699,145             |
| Community Relations                | 609,494               | 3,149                           | 42,584               | -                   | -                     | -                    | 655,227               |
| Equal Business Opportunity         | 647,083               | 2,245                           | 18,283               | -                   | -                     | -                    | 667,611               |
| Total                              | 2,887,247             | 12,320                          | 122,416              | -                   | -                     | -                    | 3,021,983             |
| Development                        |                       |                                 |                      |                     |                       |                      |                       |
| Administration                     | 2,559,492             | 20,469                          | 3,006,174            | 6,598               | -                     | 21,000               | 5,613,733             |
| Economic Development               | 375,150               | 2,500                           | 1,224,098            | 4,489,235           | -                     | -                    | 6,090,983             |
| Building Services/Code Enforcement | 4,458,720             | 36,721                          | 555,693              | 5,500               | -                     | -                    | 5,056,634             |
| Planning                           | 1,290,380             | 15,471                          | 45,556               | -                   | -                     | -                    | 1,351,407             |
| Housing                            | 76,725                | 2,003                           | 3,616,152            | -                   | -                     | -                    | 3,694,880             |
| Total                              | 8,760,467             | 77,164                          | 8,447,673            | 4,501,333           | -                     | 21,000               | 21,807,637            |
| Finance and Management             |                       |                                 |                      |                     |                       |                      |                       |
| Administration                     | 1,635,430             | 3,538                           | 106,231              | -                   | -                     | -                    | 1,745,199             |
| Financial Management               | 2,286,284             | 6,472                           | 1,290,443            | -                   | -                     | -                    | 3,583,199             |
| Facilities Management              | 4,853,419             | 339,796                         | 8,191,728            | 2,755               | 183                   | -                    | 13,387,881            |
| Fleet                              | -                     | -                               | -                    | -                   | 1,000,000             | -                    | 1,000,000             |
| Finance Technology Billing         | -                     | -                               | 12,810,959           | -                   | -                     | -                    | 12,810,959            |
| Finance Citywide                   | -                     | -                               | -                    | -                   | -                     | 9,286,000            | 9,286,000             |
| Total                              | 8,775,133             | 349,806                         | 22,399,361           | 2,755               | 1,000,183             | 9,286,000            | 41,813,238            |
| Human Resources                    | 1,104,629             | 28,960                          | 916,677              | -                   | -                     | -                    | 2,050,266             |
| Health                             | -                     | -                               | -                    | -                   | -                     | 15,824,118           | 15,824,118            |
| Recreation and Parks               | -                     | -                               | -                    | -                   | -                     | 23,382,410           | 23,382,410            |
| Public Service                     |                       |                                 |                      |                     |                       |                      |                       |
| Administration                     | 1,980,977             | 3,926                           | 10,947               | -                   | -                     | -                    | 1,995,849             |
| Refuse Collection                  | 11,950,518            | 76,699                          | 10,286,537           | 149,723             | -                     | -                    | 22,463,477            |
| Mobility                           | 2,346,402             | 32,000                          | 540,332              | 17,000              | 8,850                 | -                    | 2,944,585             |
| Total                              | 16,277,896            | 112,625                         | 10,837,816           | 166,723             | 8,850                 | -                    | 27,403,911            |
| <b>Grand Total:</b>                | <b>\$ 512,290,817</b> | <b>\$ 10,213,403</b>            | <b>\$ 76,063,047</b> | <b>\$ 6,121,112</b> | <b>\$ 1,026,982</b>   | <b>\$ 48,634,892</b> | <b>\$ 654,350,253</b> |

**ATTACHMENT A-1**  
**General Fund**  
**\$ Comparison of Third Quarter Projections to Year-End Expenditures**  
**as of 12/31/2010**

|                                 | <u>PERSONNEL</u>    | <u>SUPPLIES &amp; MATERIALS</u> | <u>SERVICES</u>     | <u>OTHER</u>     | <u>CAPITAL OUTLAY</u> | <u>TRANSFERS</u>   | <u>TOTAL</u>      |
|---------------------------------|---------------------|---------------------------------|---------------------|------------------|-----------------------|--------------------|-------------------|
| City Council                    | \$ 4,981            | \$ 6,041                        | \$ 12,895           | \$ -             | \$ -                  | \$ -               | \$ 23,918         |
| City Auditor                    |                     |                                 |                     |                  |                       |                    |                   |
| City Auditor                    | 19,065              | 1,412                           | 21,560              | -                | -                     | -                  | 42,037            |
| Income Tax                      | 14,793              | 5,376                           | 263,073             | -                | -                     | -                  | 283,242           |
| Total                           | 33,858              | 6,788                           | 284,633             | -                | -                     | -                  | 325,279           |
| City Treasurer                  | 191                 | 831                             | (8,826)             | -                | -                     | -                  | (7,805)           |
| City Attorney                   |                     |                                 |                     |                  |                       |                    |                   |
| City Attorney                   | (45,609)            | 19                              | 41,574              | -                | -                     | (47,141)           | (51,158)          |
| Real Estate                     | (43,549)            | -                               | -                   | -                | -                     | -                  | (43,549)          |
| Total                           | (89,159)            | 19                              | 41,574              | -                | -                     | (47,141)           | (94,707)          |
| Municipal Court Judges          | 66,214              | 4,896                           | (6,594)             | -                | -                     | 453                | 64,969            |
| Municipal Court Clerk           | 31,112              | -                               | 81,820              | -                | -                     | -                  | 112,932           |
| Civil Service                   | 4,799               | (724)                           | (1,228)             | -                | (7,199)               | -                  | (4,352)           |
| Public Safety                   |                     |                                 |                     |                  |                       |                    |                   |
| Administration                  | 704                 | 280                             | 3,069               | -                | -                     | -                  | 4,053             |
| Support Services                | 5,248               | 13,923                          | (12,826)            | 1,900            | -                     | -                  | 8,245             |
| Police                          | 596,106             | 8,128                           | (210,493)           | 31,556           | -                     | -                  | 425,297           |
| Fire                            | 594,639             | 14,961                          | (45,470)            | (10,000)         | -                     | (13,345)           | 540,784           |
| Total                           | 1,196,696           | 37,293                          | (265,721)           | 23,456           | -                     | (13,345)           | 978,379           |
| Mayor's Office                  |                     |                                 |                     |                  |                       |                    |                   |
| Mayor                           | 6,596               | 4,222                           | 8,815               | -                | -                     | -                  | 19,633            |
| Community Relations             | 9,698               | 8                               | 459                 | -                | -                     | -                  | 10,165            |
| Equal Business Opportunity      | (5,612)             | (495)                           | 2,273               | -                | -                     | -                  | (3,834)           |
| Total                           | 10,682              | 3,735                           | 11,547              | -                | -                     | -                  | 25,964            |
| Development                     |                     |                                 |                     |                  |                       |                    |                   |
| Administration                  | 35,545              | 6,872                           | (257,174)           | 602              | -                     | -                  | (214,155)         |
| Economic Development            | (4,784)             | 2,250                           | 5,350               | -                | -                     | -                  | 2,816             |
| Building Services/Code Enforcen | 29,754              | 1,964                           | 15,087              | 1,500            | -                     | -                  | 48,305            |
| Planning                        | 4,724               | 1,634                           | 7,260               | -                | -                     | -                  | 13,618            |
| Housing                         | 5,640               | 41                              | (297,410)           | -                | -                     | -                  | (291,729)         |
| Total                           | 70,879              | 12,761                          | (526,887)           | 2,102            | -                     | -                  | (441,145)         |
| Finance and Management          |                     |                                 |                     |                  |                       |                    |                   |
| Administration                  | (377,397)           | 975                             | 2,563               | -                | -                     | -                  | (373,859)         |
| Financial Management            | (353)               | 1,999                           | 13,386              | -                | -                     | -                  | 15,032            |
| Facilities Management           | 87,772              | 27,012                          | 303,836             | -                | (183)                 | -                  | 418,437           |
| Fleet                           | -                   | -                               | -                   | -                | -                     | -                  | -                 |
| Finance Technology Billing      | -                   | -                               | (402,223)           | -                | -                     | -                  | (402,223)         |
| Finance Citywide                | -                   | -                               | -                   | -                | -                     | -                  | -                 |
| Total                           | (289,978)           | 29,986                          | (82,438)            | -                | (183)                 | -                  | (342,613)         |
| Human Resources                 | 20,867              | (5,690)                         | (16,911)            | -                | -                     | -                  | (1,734)           |
| Health                          | -                   | -                               | -                   | -                | -                     | -                  | -                 |
| Recreation and Parks            | -                   | -                               | -                   | -                | -                     | -                  | -                 |
| Public Service                  |                     |                                 |                     |                  |                       |                    |                   |
| Administration                  | 18,512              | (15)                            | 8,805               | -                | -                     | -                  | 27,302            |
| Refuse Collection               | 222,938             | 9,262                           | (59,746)            | 9,577            | -                     | -                  | 182,030           |
| Mobility                        | 11,333              | 875                             | 41,708              | 2,500            | -                     | -                  | 56,415            |
| Total                           | 252,783             | 10,122                          | (9,234)             | 12,077           | -                     | -                  | 265,747           |
| <b>Grand Total:</b>             | <b>\$ 1,313,926</b> | <b>\$ 106,058</b>               | <b>\$ (485,371)</b> | <b>\$ 37,635</b> | <b>\$ (7,382)</b>     | <b>\$ (60,033)</b> | <b>\$ 904,833</b> |

**ATTACHMENT B**  
**City Council**

**City Council - 20-01**  
**General Fund 010**

|                       | <u>Original Budget</u> | <u>Projected at Third Quarter</u> | <u>Actual</u>    | <u>(\$) Variance from 3rd Qtr. to Actual</u> | <u>(%) Variance from 3rd Qtr. to Actual</u> | <u>(\$) Variance from Budget to Actual</u> | <u>(%) Variance from Budget to Actual</u> |
|-----------------------|------------------------|-----------------------------------|------------------|--|---|--|---|
| <b>Object Level 1</b> |                        |                                   |                  |  |   |  |   |
| Personnel             | 2,854,245              | 2,707,577                         | 2,702,596        | 4,981  | 0.18%                                       | 151,649                                    | 5.31%                                     |
| Supplies              | 33,000                 | 21,600                            | 15,559           | 6,041  | 27.97%                                      | 17,441                                     | 52.85%                                    |
| Services              | 563,064                | 583,103                           | 570,208          | 12,895                                       | 2.21%                                       | (7,144)                                    | -1.27%                                    |
| Other                 | -                      | -                                 | -                | -  | N/A   | -  | NA  |
| Capital               | -                      | -                                 | -                | -  | N/A   | -  | NA  |
| Transfers             | -                      | -                                 | -                | -  | N/A   | -  | NA  |
| <b>TOTAL:</b>         | <b>3,450,309</b>       | <b>3,312,280</b>                  | <b>3,288,362</b> | <b>23,918</b>                                | <b>0.72%</b>                                | <b>161,947</b>                             | <b>4.69%</b>                              |

**City Treasurer - 23-01**  
**General Fund 010**

|                       | <u>Original Budget</u> | <u>Projected at Third Quarter</u> | <u>Actual</u>  | <u>(\$) Variance from 3rd Qtr. to Actual</u> | <u>(%) Variance from 3rd Qtr. to Actual</u> | <u>(\$) Variance from Budget to Actual</u> | <u>(%) Variance from Budget to Actual</u> |
|-----------------------|------------------------|-----------------------------------|----------------|--|---|--|---|
| <b>Object Level 1</b> |                        |                                   |                |  |   |  |   |
| Personnel             | 861,547                | 827,915                           | 827,724        | 191  | 0.02%                                       | 33,823                                     | 3.93%                                     |
| Supplies              | 3,000                  | 10,770                            | 9,939          | 831  | 7.72%                                       | (6,939)                                    | -231.30%                                  |
| Services              | 42,505                 | 72,630                            | 81,456         | (8,826)                                      | -12.15%                                     | (38,951)                                   | -91.64%                                   |
| Other                 | -                      | -                                 | -              | -  | N/A   | -  | NA  |
| Capital               | -                      | -                                 | -              | -  | N/A   | -  | NA  |
| Transfers             | -                      | -                                 | -              | -  | N/A   | -  | NA  |
| <b>TOTAL:</b>         | <b>907,052</b>         | <b>911,315</b>                    | <b>919,120</b> | <b>(7,805)</b>                               | <b>-0.86%</b>                               | <b>(12,068)</b>                            | <b>-1.33%</b>                             |

**City Auditor**

**City Auditor - 22-01**  
**General Fund 010**

|                       | <u>Original Budget</u> | <u>Projected at Third Quarter</u> | <u>Actual</u>    | <u>(\$) Variance from 3rd Qtr. to Actual</u> | <u>(%) Variance from 3rd Qtr. to Actual</u> | <u>(\$) Variance from Budget to Actual</u> | <u>(%) Variance from Budget to Actual</u> |
|-----------------------|------------------------|-----------------------------------|------------------|--|---|--|---|
| <b>Object Level 1</b> |                        |                                   |                  |  |   |  |   |
| Personnel             | 2,499,166              | 2,455,886                         | 2,436,821        | 19,065                                       | 0.78%                                       | 62,345                                     | 2.49%                                     |
| Supplies              | 28,600                 | 28,600                            | 27,188           | 1,412  | 4.94%                                       | 1,412                                      | 4.94%                                     |
| Services              | 711,206                | 744,433                           | 722,873          | 21,560                                       | 2.90%                                       | (11,667)                                   | -1.64%                                    |
| Other                 | -                      | -                                 | -                | -  | N/A   | -  | NA  |
| Capital               | -                      | 10,750                            | 10,750           | -  | 0.00%                                       | (10,750)                                   | NA  |
| Transfer              | -                      | -                                 | -                | -  | N/A   | -  | NA  |
| <b>TOTAL:</b>         | <b>3,238,972</b>       | <b>3,239,669</b>                  | <b>3,197,632</b> | <b>42,037</b>                                | <b>1.30%</b>                                | <b>41,340</b>                              | <b>1.28%</b>                              |

**Income Tax - 22-02**  
**General Fund 010**

|                       | <u>Original Budget</u> | <u>Projected at Third Quarter</u> | <u>Actual</u>    | <u>(\$) Variance from 3rd Qtr. to Actual</u> | <u>(%) Variance from 3rd Qtr. to Actual</u> | <u>(\$) Variance from Budget to Actual</u> | <u>(%) Variance from Budget to Actual</u> |
|-----------------------|------------------------|-----------------------------------|------------------|--|---|--|---|
| <b>Object Level 1</b> |                        |                                   |                  |  |   |  |   |
| Personnel             | 6,134,386              | 6,204,349                         | 6,189,556        | 14,793                                       | 0.24%                                       | (55,170)                                   | -0.90%                                    |
| Supplies              | 80,000                 | 63,369                            | 57,993           | 5,376  | 8.48%                                       | 22,007                                     | 27.51%                                    |
| Services              | 1,231,108              | 1,107,067                         | 843,994          | 263,073                                      | 23.76%                                      | 387,114                                    | 31.44%                                    |
| Other                 | -                      | -                                 | -                | -  | N/A   | -  | NA  |
| Capital               | -                      | -                                 | -                | -  | N/A   | -  | NA  |
| Transfer              | -                      | -                                 | -                | -  | N/A   | -  | NA  |
| <b>TOTAL:</b>         | <b>7,445,494</b>       | <b>7,374,785</b>                  | <b>7,091,543</b> | <b>283,242</b>                               | <b>3.84%</b>                                | <b>353,951</b>                             | <b>4.75%</b>                              |

**City Attorney**

**City Attorney - 24-01**  
**General Fund 010**

|                       | <u>Original Budget</u> | <u>Projected at Third Quarter</u> | <u>Actual</u>     | <u>(\$) Variance from 3rd Qtr. to Actual</u> | <u>(%) Variance from 3rd Qtr. to Actual</u> | <u>(\$) Variance from Budget to Actual</u> | <u>(%) Variance from Budget to Actual</u> |
|-----------------------|------------------------|-----------------------------------|-------------------|--|---|--|---|
| <b>Object Level 1</b> |                        |                                   |                   |  |   |  |   |
| Personnel             | 9,506,735              | 9,533,977                         | 9,579,586         | (45,609)                                     | -0.48%                                      | (72,851)                                   | -0.77%                                    |
| Supplies              | 65,750                 | 65,478                            | 65,459            | 19   | 0.03%                                       | 291  | 0.44%                                     |
| Services              | 344,053                | 348,019                           | 306,445           | 41,574                                       | 11.95%                                      | 37,608                                     | 10.93%                                    |
| Other                 | -                      | -                                 | -                 | -  | N/A   | -  | N/A                                       |
| Capital               | -                      | -                                 | -                 | -  | N/A   | -  | N/A                                       |
| Transfers             | -                      | 36,459                            | 83,600            | (47,141)                                     | -129.30%                                    | (83,600)                                   | N/A                                       |
| <b>TOTAL:</b>         | <b>9,916,538</b>       | <b>9,983,933</b>                  | <b>10,035,091</b> | <b>(51,158)</b>                              | <b>-0.51%</b>                               | <b>(118,553)</b>                           | <b>-1.20%</b>                             |

**City Attorney continued**

**Real Estate - 24-04  
General Fund 010**

| <u>Object Level 1</u> | <u>Original Budget</u> | <u>Projected at Third Quarter</u> | <u>Actual</u>  | <u>(\$ Variance from 3rd Qtr. to Actual</u> | <u>(%) Variance from 3rd Qtr. to Actual</u> | <u>(\$ Variance from Budget to Actual</u> | <u>(%) Variance from Budget to Actual</u> |
|-----------------------|------------------------|-----------------------------------|----------------|---|---|---|---|
| Personnel             | 229,941                | 212,070                           | 255,619        | (43,549)                                    | -20.54%                                     | (25,678)                                  | -11.17%                                   |
| Supplies              | -                      | -                                 | -              | -   | N/A   | -   | N/A                                       |
| Services              | -                      | -                                 | -              | -   | N/A   | -   | N/A                                       |
| Other                 | -                      | -                                 | -              | -   | N/A   | -   | N/A                                       |
| Capital               | -                      | -                                 | -              | -   | N/A   | -   | N/A                                       |
| Transfers             | -                      | -                                 | -              | -   | N/A   | -   | N/A                                       |
| <b>TOTAL:</b>         | <b>229,941</b>         | <b>212,070</b>                    | <b>255,619</b> | <b>(43,549)</b>                             | <b>-20.54%</b>                              | <b>(25,678)</b>                           | <b>-11.17%</b>                            |

**Land Acquisition - 24-03  
Land Acquisition 525**

| <u>Object Level 1</u> | <u>Original Budget</u> | <u>Projected at Third Quarter</u> | <u>Actual</u>  | <u>(\$ Variance from 3rd Qtr. to Actual</u> | <u>(%) Variance from 3rd Qtr. to Actual</u> | <u>(\$ Variance from Budget to Actual</u> | <u>(%) Variance from Budget to Actual</u> |
|-----------------------|------------------------|-----------------------------------|----------------|---|---|---|---|
| Personnel             | 798,288                | 783,159                           | 709,267        | 73,892                                      | 9.44%                                       | 89,021                                    | 11.15%                                    |
| Supplies              | 17,300                 | 5,050                             | 2,147          | 2,903                                       | 57.48%                                      | 15,153                                    | 87.59%                                    |
| Services              | 72,083                 | 40,853                            | 28,824         | 12,029                                      | 29.44%                                      | 43,259                                    | 60.01%                                    |
| Other                 | -                      | -                                 | -              | -   | N/A   | -   | N/A                                       |
| Capital               | -                      | -                                 | -              | -   | N/A   | -   | N/A                                       |
| Transfers             | -                      | -                                 | -              | -   | N/A   | -   | N/A                                       |
| <b>TOTAL:</b>         | <b>887,671</b>         | <b>829,062</b>                    | <b>740,238</b> | <b>88,824</b>                               | <b>10.71%</b>                               | <b>147,433</b>                            | <b>16.61%</b>                             |

**Municipal Court**

**Municipal Court Judges - 25-01  
General Fund 010**

| <u>Object Level 1</u> | <u>Original Budget</u> | <u>Projected at Third Quarter</u> | <u>Actual</u>     | <u>(\$ Variance from 3rd Qtr. to Actual</u> | <u>(%) Variance from 3rd Qtr. to Actual</u> | <u>(\$ Variance from Budget to Actual</u> | <u>(%) Variance from Budget to Actual</u> |
|-----------------------|------------------------|-----------------------------------|-------------------|---|---|---|---|
| Personnel             | 13,147,278             | 12,986,466                        | 12,920,252        | 66,214                                      | 0.51%                                       | 227,026                                   | 1.73%                                     |
| Supplies              | 37,100                 | 35,500                            | 30,604            | 4,896                                       | 13.79%                                      | 6,496                                     | 17.51%                                    |
| Services              | 1,021,395              | 1,053,202                         | 1,059,796         | (6,594)                                     | -0.63%                                      | (38,401)                                  | -3.76%                                    |
| Other                 | -                      | 453                               | 453               | -   | 0.00%                                       | (453)                                     | NA  |
| Capital               | -                      | -                                 | -                 | -   | NA  | -   | NA  |
| Transfers             | -                      | 453                               | -                 | 453   | 100.00%                                     | -   | NA  |
| <b>TOTAL:</b>         | <b>14,205,773</b>      | <b>14,076,074</b>                 | <b>14,011,105</b> | <b>64,969</b>                               | <b>0.46%</b>                                | <b>194,668</b>                            | <b>1.37%</b>                              |

**Municipal Court Judges - 25-01  
Computer Fund 227- sub 001**

| <u>Object Level 1</u> | <u>Original Budget</u> | <u>Projected at Third Quarter</u> | <u>Actual</u>  | <u>(\$ Variance from 3rd Qtr. to Actual</u> | <u>(%) Variance from 3rd Qtr. to Actual</u> | <u>(\$ Variance from Budget to Actual</u> | <u>(%) Variance from Budget to Actual</u> |
|-----------------------|------------------------|-----------------------------------|----------------|---|---|---|---|
| Personnel             | 249,694                | 157,194                           | 154,635        | 2,559                                       | 1.63%                                       | 95,059                                    | 38.07%                                    |
| Supplies              | 77,900                 | 77,900                            | 69,466         | 8,434                                       | 10.83%                                      | 8,434                                     | 10.83%                                    |
| Services              | 206,339                | 206,338                           | 191,783        | 14,555                                      | 7.05%                                       | 14,556                                    | 7.05%                                     |
| Other                 | -                      | -                                 | -              | -   | NA  | -   | NA  |
| Capital               | -                      | -                                 | -              | -   | NA  | -   | NA  |
| Transfers             | -                      | -                                 | -              | -   | NA  | -   | NA  |
| <b>TOTAL:</b>         | <b>533,933</b>         | <b>441,432</b>                    | <b>415,884</b> | <b>25,548</b>                               | <b>5.79%</b>                                | <b>118,049</b>                            | <b>22.11%</b>                             |

**Municipal Court Clerk - 26-01  
General Fund 010**

| <u>Object Level 1</u> | <u>Original Budget</u> | <u>Projected at Third Quarter</u> | <u>Actual</u>     | <u>(\$ Variance from 3rd Qtr. to Actual</u> | <u>(%) Variance from 3rd Qtr. to Actual</u> | <u>(\$ Variance from Budget to Actual</u> | <u>(%) Variance from Budget to Actual</u> |
|-----------------------|------------------------|-----------------------------------|-------------------|---|---|---|---|
| Personnel             | 9,219,382              | 9,189,700                         | 9,158,588         | 31,112                                      | 0.34%                                       | 60,794                                    | 0.66%                                     |
| Supplies              | 158,401                | 158,401                           | 158,401           | -   | 0.00%                                       | -   | 0.00%                                     |
| Services              | 950,938                | 879,985                           | 798,165           | 81,820                                      | 9.30%                                       | 152,773                                   | 16.07%                                    |
| Other                 | -                      | -                                 | -                 | -   | N/A   | -   | NA  |
| Capital               | -                      | -                                 | -                 | -   | N/A   | -   | NA  |
| Transfers             | -                      | -                                 | -                 | -   | N/A   | -   | NA  |
| <b>TOTAL:</b>         | <b>10,328,721</b>      | <b>10,228,086</b>                 | <b>10,115,154</b> | <b>112,932</b>                              | <b>1.10%</b>                                | <b>213,567</b>                            | <b>2.07%</b>                              |

**Municipal Court continued**

**Municipal Court Clerk - 26-01**  
**Computer Fund 227**

| <u>Object Level 1</u> | <u>Original Budget</u> | <u>Projected at Third Quarter</u> | <u>Actual</u>    | <u>(\$) Variance from 3rd Qtr. to Actual</u> | <u>(%) Variance from 3rd Qtr. to Actual</u> | <u>(\$) Variance from Budget to Actual</u> | <u>(%) Variance from Budget to Actual</u> |
|-----------------------|------------------------|-----------------------------------|------------------|--|---|--|---|
| Personnel             | 839,640                | 741,275                           | 712,425          | 28,850                                       | 3.89%                                       | 127,215                                    | 15.15%                                    |
| Supplies              | 57,400                 | 57,400                            | 50,709           | 6,691  | 11.66%                                      | 6,691                                      | 11.66%                                    |
| Services              | 696,848                | 696,848                           | 659,177          | 37,671                                       | 5.41%                                       | 37,671                                     | 5.41%                                     |
| Other                 | -                      | -                                 | -                | -  | N/A   | -  | NA  |
| Capital               | -                      | -                                 | -                | -  | N/A   | -  | NA  |
| Transfers             | 345,750                | 345,750                           | 345,750          | -  | 0.00%                                       | -  | 0.00%                                     |
| <b>TOTAL:</b>         | <b>1,939,638</b>       | <b>1,841,273</b>                  | <b>1,768,061</b> | <b>73,212</b>                                | <b>3.98%</b>                                | <b>171,577</b>                             | <b>8.85%</b>                              |

**Mayor's Office**

**Office of the Mayor- 40-01**  
**General Fund 010**

| <u>Object Level 1</u> | <u>Original Budget</u> | <u>Projected at Third Quarter</u> | <u>Actual</u>    | <u>(\$) Variance from 3rd Qtr. to Actual</u> | <u>(%) Variance from 3rd Qtr. to Actual</u> | <u>(\$) Variance from Budget to Actual</u> | <u>(%) Variance from Budget to Actual</u> |
|-----------------------|------------------------|-----------------------------------|------------------|--|---|--|---|
| Personnel             | 1,637,981              | 1,637,266                         | 1,630,670        | 6,596  | 0.40%                                       | 7,311                                      | 0.45%                                     |
| Supplies              | 6,148                  | 11,148                            | 6,926            | 4,222  | 37.87%                                      | (778)                                      | -12.65%                                   |
| Services              | 76,432                 | 70,364                            | 61,549           | 8,815  | 12.53%                                      | 14,883                                     | 19.47%                                    |
| Other                 | -                      | -                                 | -                | -  | N/A   | -  | N/A                                       |
| Capital               | -                      | -                                 | -                | -  | N/A   | -  | N/A                                       |
| Transfers             | -                      | -                                 | -                | -  | N/A   | -  | N/A                                       |
| <b>TOTAL:</b>         | <b>1,720,561</b>       | <b>1,718,778</b>                  | <b>1,699,145</b> | <b>19,633</b>                                | <b>1.14%</b>                                | <b>21,416</b>                              | <b>1.24%</b>                              |

**Community Relations Commission- 40-02**  
**General Fund 010**

| <u>Object Level 1</u> | <u>Original Budget</u> | <u>Projected at Third Quarter</u> | <u>Actual</u>  | <u>(\$) Variance from 3rd Qtr. to Actual</u> | <u>(%) Variance from 3rd Qtr. to Actual</u> | <u>(\$) Variance from Budget to Actual</u> | <u>(%) Variance from Budget to Actual</u> |
|-----------------------|------------------------|-----------------------------------|----------------|--|---|--|---|
| Personnel             | 640,948                | 619,192                           | 609,494        | 9,698  | 1.57%                                       | 31,454                                     | 4.91%                                     |
| Supplies              | 3,157                  | 3,157                             | 3,149          | 8  | 0.25%                                       | 8  | 0.25%                                     |
| Services              | 43,131                 | 43,043                            | 42,584         | 459  | 1.07%                                       | 547  | 1.27%                                     |
| Other                 | -                      | -                                 | -              | -  | N/A   | -  | N/A                                       |
| Capital               | -                      | -                                 | -              | -  | N/A   | -  | N/A                                       |
| Transfers             | -                      | -                                 | -              | -  | N/A   | -  | N/A                                       |
| <b>TOTAL:</b>         | <b>687,236</b>         | <b>665,392</b>                    | <b>655,227</b> | <b>10,165</b>                                | <b>1.53%</b>                                | <b>32,009</b>                              | <b>4.66%</b>                              |

**Equal Business Opportunity Commission Office - 40-03**  
**General Fund 010**

| <u>Object Level 1</u> | <u>Original Budget</u> | <u>Projected at Third Quarter</u> | <u>Actual</u>  | <u>(\$) Variance from 3rd Qtr. to Actual</u> | <u>(%) Variance from 3rd Qtr. to Actual</u> | <u>(\$) Variance from Budget to Actual</u> | <u>(%) Variance from Budget to Actual</u> |
|-----------------------|------------------------|-----------------------------------|----------------|--|---|--|---|
| Personnel             | 613,481                | 641,471                           | 647,083        | (5,612)                                      | -0.87%                                      | (33,602)                                   | -5.48%                                    |
| Supplies              | 1,750                  | 1,750                             | 2,245          | (495)  | -28.29%                                     | (495)                                      | -28.29%                                   |
| Services              | 27,040                 | 20,556                            | 18,283         | 2,273  | 11.06%                                      | 8,757                                      | 32.39%                                    |
| Other                 | -                      | -                                 | -              | -  | N/A   | -  | N/A                                       |
| Capital               | -                      | -                                 | -              | -  | N/A   | -  | N/A                                       |
| Transfers             | -                      | -                                 | -              | -  | N/A   | -  | N/A                                       |
| <b>TOTAL:</b>         | <b>642,271</b>         | <b>663,777</b>                    | <b>667,611</b> | <b>(3,834)</b>                               | <b>-0.58%</b>                               | <b>(25,340)</b>                            | <b>-3.95%</b>                             |

### Civil Service Commission

**Civil Service Commission - 27-01**

**General Fund 010**

| <u>Object Level 1</u> | <u>Original Budget</u> | <u>Projected at Third Quarter</u> | <u>Actual</u>    | <u>(\$ Variance from 3rd Qtr. to Actual)</u> | <u>(%) Variance from 3rd Qtr. to Actual</u> | <u>(\$ Variance from Budget to Actual)</u> | <u>(%) Variance from Budget to Actual</u> |
|-----------------------|------------------------|-----------------------------------|------------------|--|---|--|---|
| Personnel             | 2,766,496              | 2,767,714                         | 2,762,915        | 4,799  | 0.17%                                       | 3,581                                      | 0.13%                                     |
| Supplies              | 34,220                 | 25,812                            | 26,536           | (724)  | -2.81%                                      | 7,684                                      | 22.45%                                    |
| Services              | 148,490                | 299,349                           | 300,577          | (1,228)                                      | -0.41%                                      | (152,087)                                  | -102.42%                                  |
| Other                 | -                      | -                                 | -                | -  | N/A   | -  | N/A                                       |
| Capital               | -                      | -                                 | 7,199            | (7,199)                                      | N/A   | (7,199)                                    | N/A                                       |
| Transfers             | -                      | -                                 | -                | -  | N/A   | -  | N/A                                       |
| <b>TOTAL:</b>         | <b>2,949,206</b>       | <b>3,092,875</b>                  | <b>3,097,227</b> | <b>(4,352)</b>                               | <b>-0.14%</b>                               | <b>(148,021)</b>                           | <b>-5.02%</b>                             |

### Public Safety

**Public Safety Administration - 30-01**

**General Fund 010**

| <u>Object Level 1</u> | <u>Original Budget</u> | <u>Projected at Third Quarter</u> | <u>Actual</u>    | <u>(\$ Variance from 3rd Qtr. to Actual)</u> | <u>(%) Variance from 3rd Qtr. to Actual</u> | <u>(\$ Variance from Budget to Actual)</u> | <u>(%) Variance from Budget to Actual</u> |
|-----------------------|------------------------|-----------------------------------|------------------|--|---|--|---|
| Personnel             | 1,199,229              | 1,176,154                         | 1,175,450        | 704  | 0.06%                                       | 23,779                                     | 1.98%                                     |
| Supplies              | 6,367                  | 6,076                             | 5,796            | 280  | 4.62%                                       | 571  | 8.98%                                     |
| Services              | 6,896,757              | 4,369,716                         | 4,366,647        | 3,069  | 0.07%                                       | 2,530,110                                  | 36.69%                                    |
| Other                 | -                      | -                                 | -                | -  | N/A   | -  | N/A                                       |
| Capital               | -                      | -                                 | -                | -  | N/A   | -  | N/A                                       |
| Transfers             | 300,000                | -                                 | -                | -  | N/A   | 300,000                                    | 100.00%                                   |
| <b>TOTAL:</b>         | <b>8,402,353</b>       | <b>5,551,946</b>                  | <b>5,547,893</b> | <b>4,053</b>                                 | <b>0.07%</b>                                | <b>2,854,460</b>                           | <b>33.97%</b>                             |

**Safety Support Services - 30-02**

**General Fund 010**

| <u>Object Level 1</u> | <u>Original Budget</u> | <u>Projected at Third Quarter</u> | <u>Actual</u>    | <u>(\$ Variance from 3rd Qtr. to Actual)</u> | <u>(%) Variance from 3rd Qtr. to Actual</u> | <u>(\$ Variance from Budget to Actual)</u> | <u>(%) Variance from Budget to Actual</u> |
|-----------------------|------------------------|-----------------------------------|------------------|--|---|--|---|
| Personnel             | 4,285,173              | 4,178,979                         | 4,173,731        | 5,248  | 0.13%                                       | 111,442                                    | 2.60%                                     |
| Supplies              | 467,175                | 517,955                           | 504,032          | 13,923                                       | 2.69%                                       | (36,857)                                   | -7.89%                                    |
| Services              | 1,007,282              | 750,493                           | 763,319          | (12,826)                                     | -1.71%                                      | 243,963                                    | 24.22%                                    |
| Other                 | 1,000                  | 1,935                             | 35               | 1,900  | 98.19%                                      | 965  | 96.50%                                    |
| Capital               | -                      | -                                 | -                | -  | N/A   | -  | N/A                                       |
| Transfers             | -                      | -                                 | -                | -  | N/A   | -  | N/A                                       |
| <b>TOTAL:</b>         | <b>5,760,630</b>       | <b>5,449,362</b>                  | <b>5,441,117</b> | <b>8,245</b>                                 | <b>0.15%</b>                                | <b>319,513</b>                             | <b>5.55%</b>                              |

**Police- 30-03**

**General Fund 010**

| <u>Object Level 1</u> | <u>Original Budget</u> | <u>Projected at Third Quarter</u> | <u>Actual</u>      | <u>(\$ Variance from 3rd Qtr. to Actual)</u> | <u>(%) Variance from 3rd Qtr. to Actual</u> | <u>(\$ Variance from Budget to Actual)</u> | <u>(%) Variance from Budget to Actual</u> |
|-----------------------|------------------------|-----------------------------------|--------------------|--|---|--|---|
| Personnel             | 232,802,878            | 233,443,583                       | 232,847,477        | 596,106                                      | 0.26%                                       | (44,599)                                   | -0.02%                                    |
| Supplies              | 4,336,422              | 4,340,338                         | 4,332,210          | 8,128  | 0.19%                                       | 4,212                                      | 0.10%                                     |
| Services              | 13,311,548             | 13,014,527                        | 13,225,020         | (210,493)                                    | -1.62%                                      | 86,528                                     | 0.65%                                     |
| Other                 | 225,000                | 1,287,994                         | 1,256,438          | 31,556                                       | 2.45%                                       | (1,031,438)                                | -458.42%                                  |
| Capital               | -                      | -                                 | -                  | -  | N/A   | -  | N/A                                       |
| Transfers             | -                      | 409                               | 409                | -  | 0.00%                                       | (409)                                      | N/A                                       |
| <b>TOTAL:</b>         | <b>250,675,848</b>     | <b>252,086,851</b>                | <b>251,661,554</b> | <b>425,297</b>                               | <b>0.17%</b>                                | <b>(985,706)</b>                           | <b>-0.39%</b>                             |

**Police- 30-03**

**Photo Red Light Fund 293**

| <u>Object Level 1</u> | <u>Original Budget</u> | <u>Projected at Third Quarter</u> | <u>Actual</u>  | <u>(\$ Variance from 3rd Qtr. to Actual)</u> | <u>(%) Variance from 3rd Qtr. to Actual</u> | <u>(\$ Variance from Budget to Actual)</u> | <u>(%) Variance from Budget to Actual</u> |
|-----------------------|------------------------|-----------------------------------|----------------|--|---|--|---|
| Personnel             | 500,000                | 500,000                           | 500,000        | -  | 0.00%                                       | -  | 0.00%                                     |
| Supplies              | -                      | -                                 | -              | -  | N/A   | -  | N/A                                       |
| Services              | -                      | 31,200                            | 31,200         | -  | 0.00%                                       | (31,200)                                   | N/A                                       |
| Other                 | -                      | -                                 | -              | -  | N/A   | -  | N/A                                       |
| Capital               | -                      | -                                 | -              | -  | N/A   | -  | N/A                                       |
| Transfers             | -                      | -                                 | -              | -  | N/A   | -  | N/A                                       |
| <b>TOTAL:</b>         | <b>500,000</b>         | <b>531,200</b>                    | <b>531,200</b> | <b>-</b>                                     | <b>0.00%</b>                                | <b>(31,200)</b>                            | <b>-6.24%</b>                             |

**Public Safety continued**

Police - 30-03  
E-911 Fund 270

|                | Original<br>Budget | Projected<br>at Third<br>Quarter | Actual    | (\$)<br>Variance<br>from 3rd<br>Qtr. to Actual | (%)<br>Variance<br>from 3rd<br>Qtr. to Actual | (\$)<br>Variance<br>from Budget<br>to Actual | (%)<br>Variance<br>from Budget<br>to Actual |
|----------------|--------------------|----------------------------------|-----------|--|---|--|---|
| Object Level 1 |                    |                                  |           |  |   |  |   |
| Personnel      | 4,353,401          | 3,860,124                        | 3,860,124 | -  | 0.00%   | 493,277                                      | 11.33%                                      |
| Supplies       | -                  | -                                | -         | -  | N/A   | -  | N/A   |
| Services       | -                  | -                                | -         | -  | N/A   | -  | N/A   |
| TOTAL:         | 4,353,401          | 3,860,124                        | 3,860,124 | -  | 0.00%   | 493,277                                      | 11.33%                                      |

Police - 30-03  
COPS Grant Fund 220

|                | Original<br>Budget | Projected<br>at Third<br>Quarter | Actual    | (\$)<br>Variance<br>from 3rd<br>Qtr. to Actual | (%)<br>Variance<br>from 3rd<br>Qtr. to Actual | (\$)<br>Variance<br>from Budget<br>to Actual | (%)<br>Variance<br>from Budget<br>to Actual |
|----------------|--------------------|----------------------------------|-----------|--|---|--|---|
| Object Level 1 |                    |                                  |           |  |   |  |   |
| Personnel      | 2,904,337          | 2,774,864                        | 2,780,791 | (5,927)  | -0.21%  | 123,546                                      | 4.25%                                       |
| Supplies       | -                  | -                                | -         | -  | N/A   | -  | N/A   |
| Services       | -                  | -                                | -         | -  | N/A   | -  | N/A   |
| TOTAL:         | 2,904,337          | 2,774,864                        | 2,780,791 | (5,927)  | -0.21%  | 123,546                                      | 4.25%                                       |

Police and Fire - 30-03 and 30-04  
Safety Staffing Cont. Fund 014

|                | Original<br>Budget | Projected<br>at Third<br>Quarter | Actual    | (\$)<br>Variance<br>from 3rd<br>Qtr. to Actual | (%)<br>Variance<br>from 3rd<br>Qtr. to Actual | (\$)<br>Variance<br>from Budget<br>to Actual | (%)<br>Variance<br>from Budget<br>to Actual |
|----------------|--------------------|----------------------------------|-----------|--|---|--|---|
| Object Level 1 |                    |                                  |           |  |   |  |   |
| Personnel      | 9,000,000          | N/A                              | 1,421,254 | N/A  | N/A   | 7,578,746                                    | 84.21%                                      |
| Supplies       | -                  | -                                | -         | -  | N/A   | -  | N/A   |
| Services       | -                  | -                                | -         | -  | N/A   | -  | N/A   |
| TOTAL:         | 9,000,000          | -                                | 1,421,254 | N/A  | N/A   | 7,578,746                                    | 84.21%                                      |

Fire - 30-04  
General Fund 010

|                | Original<br>Budget | Projected<br>at Third<br>Quarter | Actual      | (\$)<br>Variance<br>from 3rd<br>Qtr. to Actual | (%)<br>Variance<br>from 3rd<br>Qtr. to Actual | (\$)<br>Variance<br>from Budget<br>to Actual | (%)<br>Variance<br>from Budget<br>to Actual |
|----------------|--------------------|----------------------------------|-------------|--|---|--|---|
| Object Level 1 |                    |                                  |             |  |   |  |   |
| Personnel      | 185,294,240        | 190,049,768                      | 189,455,129 | 594,639  | 0.31%   | (4,160,889)                                  | -2.25%                                      |
| Supplies       | 4,031,315          | 4,413,773                        | 4,398,812   | 14,961   | 0.34%   | (367,497)                                    | -9.12%                                      |
| Services       | 10,535,036         | 10,255,132                       | 10,300,602  | (45,470)                                       | -0.44%  | 234,434                                      | 2.23%                                       |
| Other          | 97,501             | 183,375                          | 193,375     | (10,000)                                       | -5.45%  | (95,874)                                     | -98.33%                                     |
| Capital        | -                  | -                                | -           | -  | N/A   | -  | N/A   |
| Transfers      | 2,193,216          | 24,010                           | 37,355      | (13,345)                                       | -55.58%                                       | 2,155,861                                    | 98.30%                                      |
| TOTAL:         | 202,151,308        | 204,926,058                      | 204,385,274 | 540,784  | 0.26%   | (2,233,966)                                  | -1.11%                                      |

**Building and Zoning**

Building & Zoning Administration -43-01 and 44-03  
Dev. Services Fund 240

|                | Original<br>Budget | Projected<br>at Third<br>Quarter | Actual     | (\$)<br>Variance<br>from 3rd<br>Qtr. to Actual | (%)<br>Variance<br>from 3rd<br>Qtr. to Actual | (\$)<br>Variance<br>from Budget<br>to Actual | (%)<br>Variance<br>from Budget<br>to Actual |
|----------------|--------------------|----------------------------------|------------|--|---|--|---|
| Object Level 1 |                    |                                  |            |  |   |  |   |
| Personnel      | 10,862,069         | 11,266,323                       | 11,238,107 | 28,216   | 0.25%   | (376,038)                                    | -3.46%                                      |
| Supplies       | 55,503             | 66,986                           | 69,207     | (2,221)  | -3.32%  | (13,704)                                     | -24.69%                                     |
| Services       | 2,750,900          | 2,674,092                        | 2,613,593  | 60,499   | 2.26%   | 137,307                                      | 4.99%                                       |
| Other          | 148,150            | 43,379                           | 31,025     | 12,354   | 28.48%  | 117,125                                      | 79.06%                                      |
| Capital        | 134,000            | 199,725                          | 199,725    | -  | 0.00%   | (65,725)                                     | -49.05%                                     |
| Transfers      | -                  | -                                | -          | -  | N/A   | -  | N/A   |
| TOTAL:         | 13,950,622         | 14,250,505                       | 14,151,657 | 98,848   | 0.69%   | (201,035)                                    | -1.44%                                      |

Development Administration -43-01  
Dev. Services Fund 240

|                | Original<br>Budget | Projected<br>at Third<br>Quarter | Actual  | (\$)<br>Variance<br>from 3rd<br>Qtr. to Actual | (%)<br>Variance<br>from 3rd<br>Qtr. to Actual | (\$)<br>Variance<br>from Budget<br>to Actual | (%)<br>Variance<br>from Budget<br>to Actual |
|----------------|--------------------|----------------------------------|---------|--|---|--|---|
| Object Level 1 |                    |                                  |         |  |   |  |   |
| Personnel      | 659,715            | 114,544                          | 114,544 | -  | 0.00%   | 545,171                                      | 82.64%                                      |
| Supplies       | -                  | -                                | -       | -  | N/A   | -  | NA  |
| Services       | -                  | -                                | -       | -  | N/A   | -  | NA  |
| TOTAL:         | 659,715            | 114,544                          | 114,544 | -  | 0.00%   | 545,171                                      | 82.64%                                      |

## Development

### Development Administration -44-01 General Fund 010

| <u>Object Level 1</u> | <u>Original Budget</u> | <u>Projected at Third Quarter</u> | <u>Actual</u>    | <u>(\$) Variance from 3rd Qtr. to Actual</u> | <u>(%) Variance from 3rd Qtr. to Actual</u> | <u>(\$) Variance from Budget to Actual</u> | <u>(%) Variance from Budget to Actual</u> |
|-----------------------|------------------------|-----------------------------------|------------------|--|---|--|---|
| Personnel             | 2,628,209              | 2,595,037                         | 2,559,492        | 35,545                                       | 1.37%                                       | 68,717                                     | 2.61%                                     |
| Supplies              | 49,312                 | 27,341                            | 20,469           | 6,872  | 25.13%                                      | 28,843                                     | 58.49%                                    |
| Services              | 2,827,796              | 2,749,000                         | 3,006,174        | (257,174)                                    | -9.36%                                      | (178,378)                                  | -6.31%                                    |
| Other                 | -                      | 7,200                             | 6,598            | 602  | 8.36%                                       | (6,598)                                    | NA  |
| Capital               | -                      | -                                 | -                | -  | N/A   | -  | NA  |
| Transfers             | 21,000                 | 21,000                            | 21,000           | -  | 0.00%                                       | -  | 0.00%                                     |
| <b>TOTAL:</b>         | <b>5,526,317</b>       | <b>5,399,578</b>                  | <b>5,613,733</b> | <b>(214,155)</b>                             | <b>-3.97%</b>                               | <b>(87,416)</b>                            | <b>-1.58%</b>                             |

### Development Administration -44-01 Emer. Human Svc. Fund 232

| <u>Object Level 1</u> | <u>Original Budget</u> | <u>Projected at Third Quarter</u> | <u>Actual</u>  | <u>(\$) Variance from 3rd Qtr. to Actual</u> | <u>(%) Variance from 3rd Qtr. to Actual</u> | <u>(\$) Variance from Budget to Actual</u> | <u>(%) Variance from Budget to Actual</u> |
|-----------------------|------------------------|-----------------------------------|----------------|--|---|--|---|
| Personnel             | -                      | -                                 | -              | -  | N/A   | -  | NA  |
| Supplies              | -                      | -                                 | -              | -  | N/A   | -  | NA  |
| Services              | 902,000                | 901,537                           | 904,037        | (2,500)                                      | -0.28%                                      | (2,037)                                    | -0.23%                                    |
| Other                 | -                      | -                                 | -              | -  | N/A   | -  | NA  |
| Capital               | -                      | -                                 | -              | -  | N/A   | -  | NA  |
| Transfers             | -                      | -                                 | -              | -  | N/A   | -  | NA  |
| <b>TOTAL:</b>         | <b>902,000</b>         | <b>901,537</b>                    | <b>904,037</b> | <b>(2,500)</b>                               | <b>-0.28%</b>                               | <b>(2,037)</b>                             | <b>-0.23%</b>                             |

### Economic Development -44-02 General Fund 010

| <u>Object Level 1</u> | <u>Original Budget</u> | <u>Projected at Third Quarter</u> | <u>Actual</u>    | <u>(\$) Variance from 3rd Qtr. to Actual</u> | <u>(%) Variance from 3rd Qtr. to Actual</u> | <u>(\$) Variance from Budget to Actual</u> | <u>(%) Variance from Budget to Actual</u> |
|-----------------------|------------------------|-----------------------------------|------------------|--|---|--|---|
| Personnel             | 365,036                | 370,366                           | 375,150          | (4,784)                                      | -1.29%                                      | (4,093,684)                                | -1121.45%                                 |
| Supplies              | 6,950                  | 4,750                             | 2,500            | 2,250  | 47.37%                                      | (29,771)                                   | -428.36%                                  |
| Services              | 1,233,167              | 1,229,448                         | 1,224,098        | 5,350  | 0.44%                                       | 677,474                                    | 54.94%                                    |
| Other                 | 4,268,460              | 4,489,235                         | 4,489,235        | -  | 0.00%                                       | 4,262,960                                  | 99.87%                                    |
| Capital               | -                      | -                                 | -                | -  | N/A   | -  | NA  |
| Transfers             | -                      | -                                 | -                | -  | N/A   | -  | NA  |
| <b>TOTAL:</b>         | <b>5,873,613</b>       | <b>6,093,799</b>                  | <b>6,090,983</b> | <b>2,816</b>                                 | <b>0.05%</b>                                | <b>816,979</b>                             | <b>13.91%</b>                             |

### Building Services/Code Enforcement - 44-03 General Fund 010

| <u>Object Level 1</u> | <u>Original Budget</u> | <u>Projected at Third Quarter</u> | <u>Actual</u>    | <u>(\$) Variance from 3rd Qtr. to Actual</u> | <u>(%) Variance from 3rd Qtr. to Actual</u> | <u>(\$) Variance from Budget to Actual</u> | <u>(%) Variance from Budget to Actual</u> |
|-----------------------|------------------------|-----------------------------------|------------------|--|---|--|---|
| Personnel             | 4,656,157              | 4,488,474                         | 4,458,720        | 29,754                                       | 0.66%                                       | 197,437                                    | 4.24%                                     |
| Supplies              | 50,853                 | 38,685                            | 36,721           | 1,964  | 5.08%                                       | 14,132                                     | 27.79%                                    |
| Services              | 525,715                | 570,780                           | 555,693          | 15,087                                       | 2.64%                                       | (29,978)                                   | -5.70%                                    |
| Other                 | 10,000                 | 7,000                             | 5,500            | 1,500  | 21.43%                                      | 4,500                                      | 45.00%                                    |
| Capital               | -                      | -                                 | -                | -  | N/A   | -  | NA  |
| Transfers             | -                      | -                                 | -                | -  | N/A   | -  | NA  |
| <b>TOTAL:</b>         | <b>5,242,725</b>       | <b>5,104,939</b>                  | <b>5,056,634</b> | <b>48,305</b>                                | <b>0.95%</b>                                | <b>186,091</b>                             | <b>3.55%</b>                              |

### Planning - 44-06 General Fund 010

| <u>Object Level 1</u> | <u>Original Budget</u> | <u>Projected at Third Quarter</u> | <u>Actual</u>    | <u>(\$) Variance from 3rd Qtr. to Actual</u> | <u>(%) Variance from 3rd Qtr. to Actual</u> | <u>(\$) Variance from Budget to Actual</u> | <u>(%) Variance from Budget to Actual</u> |
|-----------------------|------------------------|-----------------------------------|------------------|--|---|--|---|
| Personnel             | 1,318,027              | 1,295,104                         | 1,290,380        | 4,724  | 0.36%                                       | 27,647                                     | 2.10%                                     |
| Supplies              | 18,200                 | 17,105                            | 15,471           | 1,634  | 9.55%                                       | 2,729                                      | 14.99%                                    |
| Services              | 65,292                 | 52,816                            | 45,556           | 7,260  | 13.75%                                      | 19,736                                     | 30.23%                                    |
| Other                 | -                      | -                                 | -                | -  | N/A   | -  | NA  |
| Capital               | -                      | -                                 | -                | -  | N/A   | -  | NA  |
| Transfers             | -                      | -                                 | -                | -  | N/A   | -  | NA  |
| <b>TOTAL:</b>         | <b>1,401,519</b>       | <b>1,365,025</b>                  | <b>1,351,407</b> | <b>13,618</b>                                | <b>1.00%</b>                                | <b>50,112</b>                              | <b>3.58%</b>                              |

### Development continued

**Housing - 44-10  
General Fund 010**

| <u>Object Level 1</u> | <u>Original Budget</u> | <u>Projected at Third Quarter</u> | <u>Actual</u>    | <u>(\$) Variance from 3rd Qtr. to Actual</u> | <u>(%) Variance from 3rd Qtr. to Actual</u> | <u>(\$) Variance from Budget to Actual</u> | <u>(%) Variance from Budget to Actual</u> |
|-----------------------|------------------------|-----------------------------------|------------------|--|---|--|---|
| Personnel             | 147,939                | 82,365                            | 76,725           | 5,640  | 6.85%                                       | 71,214                                     | 48.14%                                    |
| Supplies              | 2,500                  | 2,044                             | 2,003            | 41   | 2.01%                                       | 497  | 19.88%                                    |
| Services              | 3,329,686              | 3,318,742                         | 3,616,152        | (297,410)                                    | -8.96%                                      | (286,466)                                  | -8.60%                                    |
| Other                 | -                      | -                                 | -                | -  | N/A   | -  | NA  |
| Capital               | -                      | -                                 | -                | -  | N/A   | -  | NA  |
| Transfers             | -                      | -                                 | -                | -  | N/A   | -  | NA  |
| <b>TOTAL:</b>         | <b>3,480,125</b>       | <b>3,403,151</b>                  | <b>3,694,880</b> | <b>(291,729)</b>                             | <b>-8.57%</b>                               | <b>(214,755)</b>                           | <b>-6.17%</b>                             |

### Finance and Management

**Financial Management - 45-01  
General Fund 010**

| <u>Object Level 1</u> | <u>Original Budget</u> | <u>Projected at Third Quarter</u> | <u>Actual</u>    | <u>(\$) Variance from 3rd Qtr. to Actual</u> | <u>(%) Variance from 3rd Qtr. to Actual</u> | <u>(\$) Variance from Budget to Actual</u> | <u>(%) Variance from Budget to Actual</u> |
|-----------------------|------------------------|-----------------------------------|------------------|--|---|--|---|
| Personnel             | 2,420,846              | 2,285,931                         | 2,286,284        | (353)  | -0.02%                                      | 134,562                                    | 5.56%                                     |
| Supplies              | 11,525                 | 8,471                             | 6,472            | 1,999  | 23.60%                                      | 5,053                                      | 43.84%                                    |
| Services              | 1,840,837              | 1,303,829                         | 1,290,443        | 13,386                                       | 1.03%                                       | 550,394                                    | 29.90%                                    |
| Other                 | -                      | -                                 | -                | -  | N/A   | -  | NA  |
| Capital               | -                      | -                                 | -                | -  | N/A   | -  | NA  |
| Transfers             | -                      | -                                 | -                | -  | N/A   | -  | NA  |
| <b>TOTAL:</b>         | <b>4,273,208</b>       | <b>3,598,231</b>                  | <b>3,583,199</b> | <b>15,032</b>                                | <b>0.42%</b>                                | <b>690,009</b>                             | <b>16.15%</b>                             |

**Citywide Account - 45-01  
General Fund 010**

| <u>Object Level 1</u> | <u>Original Budget</u> | <u>Projected at Third Quarter</u> | <u>Actual</u>    | <u>(\$) Variance from 3rd Qtr. to Actual</u> | <u>(%) Variance from 3rd Qtr. to Actual</u> | <u>(\$) Variance from Budget to Actual</u> | <u>(%) Variance from Budget to Actual</u> |
|-----------------------|------------------------|-----------------------------------|------------------|--|---|--|---|
| Transfers             | 5,587,466              | 9,286,000                         | 9,286,000        | -  | 0.00%                                       | (3,698,534)                                | -66.19%                                   |
| <b>TOTAL:</b>         | <b>5,587,466</b>       | <b>9,286,000</b>                  | <b>9,286,000</b> | <b>-</b>                                     | <b>0.00%</b>                                | <b>(3,698,534)</b>                         | <b>-66.19%</b>                            |

**Financial Management - 45-01  
Print & Mail Services Fund 517**

| <u>Object Level 1</u> | <u>Original Budget</u> | <u>Projected at Third Quarter</u> | <u>Actual</u>    | <u>(\$) Variance from 3rd Qtr. to Actual</u> | <u>(%) Variance from 3rd Qtr. to Actual</u> | <u>(\$) Variance from Budget to Actual</u> | <u>(%) Variance from Budget to Actual</u> |
|-----------------------|------------------------|-----------------------------------|------------------|--|---|--|---|
| Personnel             | 282,145                | 282,952                           | 281,153          | 1,799  | 0.64%                                       | 992  | 0.35%                                     |
| Supplies              | 37,839                 | 36,962                            | 28,804           | 8,158  | 22.07%                                      | 9,035                                      | 23.88%                                    |
| Services              | 1,339,741              | 1,126,860                         | 1,023,568        | 103,292                                      | 9.17%                                       | 316,173                                    | 23.60%                                    |
| Other                 | -                      | -                                 | -                | -  | N/A   | -  | NA  |
| Capital               | -                      | -                                 | -                | -  | N/A   | -  | NA  |
| Transfers             | -                      | -                                 | -                | -  | N/A   | -  | NA  |
| <b>TOTAL:</b>         | <b>1,659,725</b>       | <b>1,446,774</b>                  | <b>1,333,525</b> | <b>113,249</b>                               | <b>7.83%</b>                                | <b>326,200</b>                             | <b>19.65%</b>                             |

**Finance and Management Administration- 45-50 and 45-51  
General Fund 010**

| <u>Object Level 1</u> | <u>Original Budget</u> | <u>Projected at Third Quarter</u> | <u>Actual</u>    | <u>(\$) Variance from 3rd Qtr. to Actual</u> | <u>(%) Variance from 3rd Qtr. to Actual</u> | <u>(\$) Variance from Budget to Actual</u> | <u>(%) Variance from Budget to Actual</u> |
|-----------------------|------------------------|-----------------------------------|------------------|--|---|--|---|
| Personnel             | 1,889,931              | 1,258,033                         | 1,635,430        | (377,397)                                    | -30.00%                                     | 254,501                                    | 13.47%                                    |
| Supplies              | 4,950                  | 4,513                             | 3,538            | 975  | 21.60%                                      | 1,412                                      | 28.53%                                    |
| Services              | 130,012                | 108,794                           | 106,231          | 2,563  | 2.36%                                       | 23,781                                     | 18.29%                                    |
| Other                 | -                      | -                                 | -                | -  | N/A   | -  | NA  |
| Capital               | -                      | -                                 | -                | -  | N/A   | -  | NA  |
| Transfers             | -                      | -                                 | -                | -  | N/A   | -  | NA  |
| <b>TOTAL:</b>         | <b>2,024,893</b>       | <b>1,371,340</b>                  | <b>1,745,199</b> | <b>(373,859)</b>                             | <b>-27.26%</b>                              | <b>279,694</b>                             | <b>13.81%</b>                             |

## Finance and Management continued

### Finance and Management Administration- 45-50 and 45-51

| <u>Employee Benefits Fund 502</u> |                | Projected      |                | (\$)           | (%)            | (\$)        | (%)          |
|-----------------------------------|----------------|----------------|----------------|----------------|----------------|-------------|--------------|
| Object Level 1                    | Original       | at Third       | Actual         | Variance       | Variance       | Variance    | Variance     |
|                                   | Budget         | Quarter        |                | from 3rd       | from 3rd       | from Budget | from Budget  |
|                                   |                |                |                | Qtr. to Actual | Qtr. to Actual | to Actual   | to Actual    |
| Personnel                         | -              | -              | -              | -              | N/A            | -           | NA           |
| Supplies                          | -              | -              | -              | -              | N/A            | -           | NA           |
| Services                          | 295,000        | 295,000        | 295,000        | -              | 0.00%          | -           | 0.00%        |
| Other                             | -              | -              | -              | -              | N/A            | -           | NA           |
| Capital                           | -              | -              | -              | -              | N/A            | -           | NA           |
| Transfers                         | -              | -              | -              | -              | N/A            | -           | NA           |
| <b>TOTAL:</b>                     | <b>295,000</b> | <b>295,000</b> | <b>295,000</b> | <b>-</b>       | <b>0.00%</b>   | <b>-</b>    | <b>0.00%</b> |

### Finance and Management Administration - 45-50

| <u>Fleet Management Fund 513</u> |                | Projected      |                | (\$)           | (%)            | (\$)           | (%)           |
|----------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|---------------|
| Object Level 1                   | Original       | at Third       | Actual         | Variance       | Variance       | Variance       | Variance      |
|                                  | Budget         | Quarter        |                | from 3rd       | from 3rd       | from Budget    | from Budget   |
|                                  |                |                |                | Qtr. to Actual | Qtr. to Actual | to Actual      | to Actual     |
| Personnel                        | 852,919        | 724,248        | 726,552        | (2,304)        | -0.32%         | 126,367        | 14.82%        |
| <b>TOTAL:</b>                    | <b>852,919</b> | <b>724,248</b> | <b>726,552</b> | <b>(2,304)</b> | <b>-0.32%</b>  | <b>126,367</b> | <b>14.82%</b> |

### Fleet Management - 45-05

| <u>Fleet Management Fund 513</u> |                   | Projected         |                   | (\$)             | (%)            | (\$)             | (%)          |
|----------------------------------|-------------------|-------------------|-------------------|------------------|----------------|------------------|--------------|
| Object Level 1                   | Original          | at Third          | Actual            | Variance         | Variance       | Variance         | Variance     |
|                                  | Budget            | Quarter           |                   | from 3rd         | from 3rd       | from Budget      | from Budget  |
|                                  |                   |                   |                   | Qtr. to Actual   | Qtr. to Actual | to Actual        | to Actual    |
| Personnel                        | 9,712,608         | 9,140,623         | 9,173,681         | (33,058)         | -0.36%         | 538,927          | 5.55%        |
| Supplies                         | 14,177,619        | 12,801,879        | 13,539,964        | (738,085)        | -5.77%         | 637,655          | 4.50%        |
| Services                         | 3,578,193         | 3,928,819         | 3,648,240         | 280,579          | 7.14%          | (70,047)         | -1.96%       |
| Principal                        | 1,420,000         | 1,421,000         | 1,421,000         | -                | 0.00%          | (1,000)          | -0.07%       |
| Other                            | -                 | 9,500             | 12,397            | (2,897)          | -30.49%        | (12,397)         | NA           |
| Capital                          | 30,000            | 16,146            | 16,146            | -                | 0.00%          | 13,854           | 46.18%       |
| Interest                         | 1,011,123         | 1,030,925         | 1,032,500         | (1,575)          | -0.15%         | (21,377)         | -2.11%       |
| Transfers                        | -                 | -                 | -                 | -                | N/A            | -                | NA           |
| <b>TOTAL:</b>                    | <b>29,929,543</b> | <b>28,348,892</b> | <b>28,843,928</b> | <b>(495,036)</b> | <b>-1.75%</b>  | <b>1,085,615</b> | <b>3.63%</b> |

### Fleet Management - 45-05

| <u>General Fund 010</u> |                  | Projected        |                  | (\$)           | (%)            | (\$)        | (%)          |
|-------------------------|------------------|------------------|------------------|----------------|----------------|-------------|--------------|
| Object Level 1          | Original         | at Third         | Actual           | Variance       | Variance       | Variance    | Variance     |
|                         | Budget           | Quarter          |                  | from 3rd       | from 3rd       | from Budget | from Budget  |
|                         |                  |                  |                  | Qtr. to Actual | Qtr. to Actual | to Actual   | to Actual    |
| Personnel               | -                | -                | -                | -              | N/A            | -           | NA           |
| Supplies                | -                | -                | -                | -              | N/A            | -           | NA           |
| Services                | -                | -                | -                | -              | N/A            | -           | NA           |
| Principal               | -                | -                | -                | -              | N/A            | -           | NA           |
| Other                   | -                | -                | -                | -              | N/A            | -           | NA           |
| Capital                 | 1,000,000        | 1,000,000        | 1,000,000        | -              | 0.00%          | -           | 0.00%        |
| Interest on Debt        | -                | -                | -                | -              | N/A            | -           | NA           |
| Transfers               | -                | -                | -                | -              | N/A            | -           | NA           |
| <b>TOTAL:</b>           | <b>1,000,000</b> | <b>1,000,000</b> | <b>1,000,000</b> | <b>-</b>       | <b>0.00%</b>   | <b>-</b>    | <b>0.00%</b> |

### Facilities Managements - 45-07

| <u>General Fund 010</u> |                   | Projected         |                   | (\$)           | (%)            | (\$)           | (%)          |
|-------------------------|-------------------|-------------------|-------------------|----------------|----------------|----------------|--------------|
| Object Level 1          | Original          | at Third          | Actual            | Variance       | Variance       | Variance       | Variance     |
|                         | Budget            | Quarter           |                   | from 3rd       | from 3rd       | from Budget    | from Budget  |
|                         |                   |                   |                   | Qtr. to Actual | Qtr. to Actual | to Actual      | to Actual    |
| Personnel               | 5,269,922         | 4,941,191         | 4,853,419         | 87,772         | 1.78%          | 416,503        | 7.90%        |
| Supplies                | 366,808           | 366,808           | 339,796           | 27,012         | 7.36%          | 27,012         | 7.36%        |
| Services                | 8,716,216         | 8,495,564         | 8,191,728         | 303,836        | 3.58%          | 524,488        | 6.02%        |
| Other                   | 15,750            | 2,755             | 2,755             | -              | 0.00%          | 12,995         | 82.51%       |
| Capital                 | -                 | -                 | 183               | (183)          | N/A            | (183)          | NA           |
| Transfers               | -                 | -                 | -                 | -              | N/A            | -              | NA           |
| <b>TOTAL:</b>           | <b>14,368,696</b> | <b>13,806,318</b> | <b>13,387,881</b> | <b>418,437</b> | <b>3.03%</b>   | <b>980,815</b> | <b>6.83%</b> |

## Finance and Management continued

### Facilities Managements - 45-07 Broad St. Operations Fund 294

| <u>Object Level 1</u> | <u>Original Budget</u> | <u>Projected at Third Quarter</u> | <u>Actual</u>    | <u>(\$) Variance from 3rd Qtr. to Actual</u> | <u>(%) Variance from 3rd Qtr. to Actual</u> | <u>(\$) Variance from Budget to Actual</u> | <u>(%) Variance from Budget to Actual</u> |
|-----------------------|------------------------|-----------------------------------|------------------|--|---|--|---|
| Personnel             | -                      | -                                 | -                | -  | N/A   | -  | NA  |
| Supplies              | 50,700                 | 25,000                            | 3,382            | 21,618                                       | 86.47%                                      | 47,318                                     | 93.33%                                    |
| Services              | 1,550,803              | 1,586,878                         | 1,430,847        | 156,031                                      | 9.83%                                       | 119,956                                    | 7.74%                                     |
| Other                 | -                      | -                                 | -                | -  | N/A   | -  | NA  |
| Capital               | -                      | -                                 | -                | -  | N/A   | -  | NA  |
| Transfers             | -                      | -                                 | -                | -  | N/A   | -  | NA  |
| <b>TOTAL:</b>         | <b>1,601,503</b>       | <b>1,611,878</b>                  | <b>1,434,229</b> | <b>177,649</b>                               | <b>11.02%</b>                               | <b>167,274</b>                             | <b>10.44%</b>                             |

### Finance Technology Billing - 45-47 General Fund 010

| <u>Object Level 1</u> | <u>Original Budget</u> | <u>Projected at Third Quarter</u> | <u>Actual</u>     | <u>(\$) Variance from 3rd Qtr. to Actual</u> | <u>(%) Variance from 3rd Qtr. to Actual</u> | <u>(\$) Variance from Budget to Actual</u> | <u>(%) Variance from Budget to Actual</u> |
|-----------------------|------------------------|-----------------------------------|-------------------|--|---|--|---|
| Services              | 12,799,508             | 12,408,736                        | 12,810,959        | (402,223)                                    | -3.24%                                      | (11,451)                                   | -0.09%                                    |
| <b>TOTAL:</b>         | <b>12,799,508</b>      | <b>12,408,736</b>                 | <b>12,810,959</b> | <b>(402,223)</b>                             | <b>-3.24%</b>                               | <b>(11,451)</b>                            | <b>-0.09%</b>                             |

## Human Resources

### Human Resources - 46-01 General Fund 010

| <u>Object Level 1</u> | <u>Original Budget</u> | <u>Projected at Third Quarter</u> | <u>Actual</u>    | <u>(\$) Variance from 3rd Qtr. to Actual</u> | <u>(%) Variance from 3rd Qtr. to Actual</u> | <u>(\$) Variance from Budget to Actual</u> | <u>(%) Variance from Budget to Actual</u> |
|-----------------------|------------------------|-----------------------------------|------------------|--|---|--|---|
| Personnel             | 1,142,566              | 1,125,496                         | 1,104,629        | 20,867                                       | 1.85%                                       | 37,937                                     | 3.32%                                     |
| Supplies              | 32,407                 | 23,270                            | 28,960           | (5,690)                                      | -24.45%                                     | 3,447                                      | 10.64%                                    |
| Services              | 623,696                | 899,766                           | 916,677          | (16,911)                                     | -1.88%                                      | (292,981)                                  | -46.97%                                   |
| Other                 | -                      | -                                 | -                | -  | N/A   | -  | N/A                                       |
| Capital               | -                      | -                                 | -                | -  | N/A   | -  | N/A                                       |
| Transfers             | -                      | -                                 | -                | -  | N/A   | -  | N/A                                       |
| <b>TOTAL:</b>         | <b>1,798,669</b>       | <b>2,048,532</b>                  | <b>2,050,266</b> | <b>(1,734)</b>                               | <b>-0.08%</b>                               | <b>(251,597)</b>                           | <b>-13.99%</b>                            |

### Employee Benefits Administration - 46-02 Employee Benefits Fund 502

| <u>Object Level 1</u> | <u>Original Budget</u> | <u>Projected at Third Quarter</u> | <u>Actual</u>    | <u>(\$) Variance from 3rd Qtr. to Actual</u> | <u>(%) Variance from 3rd Qtr. to Actual</u> | <u>(\$) Variance from Budget to Actual</u> | <u>(%) Variance from Budget to Actual</u> |
|-----------------------|------------------------|-----------------------------------|------------------|--|---|--|---|
| Personnel             | 2,124,112              | 1,967,724                         | 1,997,169        | (29,445)                                     | -1.50%                                      | 126,943                                    | 5.98%                                     |
| Supplies              | 21,800                 | 19,104                            | 13,906           | 5,198  | 27.21%                                      | 7,894                                      | 36.21%                                    |
| Services              | 808,867                | 690,847                           | 617,027          | 73,820                                       | 10.69%                                      | 191,840                                    | 23.72%                                    |
| Other                 | -                      | -                                 | -                | -  | N/A   | -  | N/A                                       |
| Capital               | -                      | -                                 | -                | -  | N/A   | -  | N/A                                       |
| Transfers             | -                      | -                                 | -                | -  | N/A   | -  | N/A                                       |
| <b>TOTAL:</b>         | <b>2,954,779</b>       | <b>2,677,675</b>                  | <b>2,628,102</b> | <b>49,573</b>                                | <b>1.85%</b>                                | <b>326,677</b>                             | <b>11.06%</b>                             |

## Technology

### Technology Administration -47-01 Information Services Fund 514

| <u>Object Level 1</u> | <u>Original Budget</u> | <u>Projected at Third Quarter</u> | <u>Actual</u>    | <u>(\$) Variance from 3rd Qtr. to Actual</u> | <u>(%) Variance from 3rd Qtr. to Actual</u> | <u>(\$) Variance from Budget to Actual</u> | <u>(%) Variance from Budget to Actual</u> |
|-----------------------|------------------------|-----------------------------------|------------------|--|---|--|---|
| Personnel             | 1,906,689              | 1,956,310                         | 1,934,046        | 22,264                                       | 1.14%                                       | (27,357)                                   | -1.43%                                    |
| Supplies              | 1,222,869              | 873,288                           | 678,116          | 195,172                                      | 22.35%                                      | 544,753                                    | 44.55%                                    |
| Services              | 4,753,233              | 3,052,074                         | 3,027,949        | 24,125                                       | 0.79%                                       | 1,725,284                                  | 36.30%                                    |
| Other                 | -                      | -                                 | 29,237           | (29,237)                                     | N/A   | (29,237)                                   | NA  |
| Capital               | 677,800                | 152,626                           | 141,786          | 10,840                                       | 7.10%                                       | 536,014                                    | 79.08%                                    |
| Interest              | -                      | -                                 | 13,428           | (13,428)                                     | N/A   | (13,428)                                   | NA  |
| <b>TOTAL:</b>         | <b>8,560,591</b>       | <b>6,034,298</b>                  | <b>5,824,562</b> | <b>209,736</b>                               | <b>3.48%</b>                                | <b>2,736,029</b>                           | <b>31.96%</b>                             |

### Technology continued

**Information Services -47-02**  
**Information Services Fund 514**

| <u>Object Level 1</u> | <u>Original Budget</u> | <u>Projected at Third Quarter</u> | <u>Actual</u>     | <u>(\$) Variance from 3rd Qtr. to Actual</u> | <u>(%) Variance from 3rd Qtr. to Actual</u> | <u>(\$) Variance from Budget to Actual</u> | <u>(%) Variance from Budget to Actual</u> |
|-----------------------|------------------------|-----------------------------------|-------------------|--|---|--|---|
| Personnel             | 12,237,907             | 12,064,997                        | 12,027,171        | 37,826                                       | 0.31%                                       | 210,736                                    | 1.72%                                     |
| Supplies              | 370,930                | 300,930                           | 297,569           | 3,361  | 1.12%                                       | 73,361                                     | 19.78%                                    |
| Services              | 5,319,247              | 4,624,018                         | 4,709,105         | (85,087)                                     | -1.84%                                      | 610,142                                    | 11.47%                                    |
| Principal             | 2,708,778              | 2,708,778                         | 2,708,778         | -  | 0.00%                                       | -  | 0.00%                                     |
| Other                 | -                      | -                                 | 6,679             | (6,679)                                      | N/A   | (6,679)                                    | NA  |
| Capital               | 96,500                 | 96,500                            | 96,017            | 483  | 0.50%                                       | 483  | 0.50%                                     |
| Interest              | 671,509                | 652,401                           | 665,328           | (12,927)                                     | -1.98%                                      | 6,181                                      | 0.92%                                     |
| Transfers             | -                      | -                                 | -                 | -  | N/A   | -  | NA  |
| <b>TOTAL:</b>         | <b>21,404,871</b>      | <b>20,447,624</b>                 | <b>20,510,647</b> | <b>(63,023)</b>                              | <b>-0.31%</b>                               | <b>894,224</b>                             | <b>4.18%</b>                              |

### Health

**Health - 50-01**  
**Health Spec. Rev. Fund 250**

| <u>Object Level 1</u> | <u>Original Budget</u> | <u>Projected at Third Quarter</u> | <u>Actual</u>     | <u>(\$) Variance from 3rd Qtr. to Actual</u> | <u>(%) Variance from 3rd Qtr. to Actual</u> | <u>(\$) Variance from Budget to Actual</u> | <u>(%) Variance from Budget to Actual</u> |
|-----------------------|------------------------|-----------------------------------|-------------------|--|---|--|---|
| Personnel             | 16,187,018             | 14,521,379                        | 14,628,650        | (107,271)                                    | -0.74%                                      | 1,558,368                                  | 9.63%                                     |
| Supplies              | 652,125                | 432,632                           | 439,428           | (6,796)                                      | -1.57%                                      | 212,697                                    | 32.62%                                    |
| Services              | 6,774,298              | 6,644,876                         | 6,617,386         | 27,490                                       | 0.41%                                       | 156,912                                    | 2.32%                                     |
| Other                 | 19,700                 | 19,700                            | 14,412            | 5,289  | 26.85%                                      | 5,289                                      | 26.85%                                    |
| Capital               | -                      | -                                 | -                 | -  | N/A   | -  | NA  |
| Transfers             | -                      | -                                 | -                 | -  | N/A   | -  | NA  |
| <b>TOTAL:</b>         | <b>23,633,141</b>      | <b>21,618,587</b>                 | <b>21,699,876</b> | <b>(81,289)</b>                              | <b>-0.38%</b>                               | <b>1,933,265</b>                           | <b>8.18%</b>                              |

**Health - 50-01**  
**General Fund Transfer -010**

| <u>Object Level 1</u> | <u>Original Budget</u> | <u>Projected at Third Quarter</u> | <u>Actual</u>     | <u>(\$) Variance from 3rd Qtr. to Actual</u> | <u>(%) Variance from 3rd Qtr. to Actual</u> | <u>(\$) Variance from Budget to Actual</u> | <u>(%) Variance from Budget to Actual</u> |
|-----------------------|------------------------|-----------------------------------|-------------------|--|---|--|---|
| Transfers             | 17,566,531             | 15,824,118                        | 15,824,118        | -  | 0.00%                                       | 1,742,413                                  | 9.92%                                     |
| <b>TOTAL:</b>         | <b>17,566,531</b>      | <b>15,824,118</b>                 | <b>15,824,118</b> | <b>-</b>                                     | <b>0.00%</b>                                | <b>1,742,413</b>                           | <b>9.92%</b>                              |

### Recreation and Parks

**Golf - 51-03**  
**Golf Spec. Rev. Fund 284**

| <u>Object Level 1</u> | <u>Original Budget</u> | <u>Projected at Third Quarter</u> | <u>Actual</u>    | <u>(\$) Variance from 3rd Qtr. to Actual</u> | <u>(%) Variance from 3rd Qtr. to Actual</u> | <u>(\$) Variance from Budget to Actual</u> | <u>(%) Variance from Budget to Actual</u> |
|-----------------------|------------------------|-----------------------------------|------------------|--|---|--|---|
| Personnel             | 3,122,332              | 2,937,517                         | 2,870,593        | 66,924                                       | 2.28%                                       | 251,739                                    | 8.06%                                     |
| Supplies              | 283,000                | 236,615                           | 237,420          | (805)  | -0.34%                                      | 45,580                                     | 16.11%                                    |
| Services              | 1,292,300              | 1,293,620                         | 1,288,220        | 5,400  | 0.42%                                       | 4,080                                      | 0.32%                                     |
| Other                 | 2,000                  | 2,000                             | 2,000            | -  | 0.00%                                       | -  | 0.00%                                     |
| Capital               | -                      | -                                 | -                | -  | N/A   | -  | NA  |
| Transfers             | -                      | -                                 | -                | -  | N/A   | -  | NA  |
| <b>TOTAL:</b>         | <b>4,699,632</b>       | <b>4,469,752</b>                  | <b>4,398,233</b> | <b>71,519</b>                                | <b>1.60%</b>                                | <b>301,399</b>                             | <b>6.41%</b>                              |

**Recreation and Parks - 51-01**  
**R&P Spec. Rev. Fund 285**

| <u>Object Level 1</u> | <u>Original Budget</u> | <u>Projected at Third Quarter</u> | <u>Actual</u>     | <u>(\$) Variance from 3rd Qtr. to Actual</u> | <u>(%) Variance from 3rd Qtr. to Actual</u> | <u>(\$) Variance from Budget to Actual</u> | <u>(%) Variance from Budget to Actual</u> |
|-----------------------|------------------------|-----------------------------------|-------------------|--|---|--|---|
| Personnel             | 21,551,535             | 20,784,246                        | 20,854,707        | (70,461)                                     | -0.34%                                      | 696,828                                    | 3.23%                                     |
| Supplies              | 825,319                | 819,668                           | 820,598           | (930)  | -0.11%                                      | 4,721                                      | 0.57%                                     |
| Services              | 8,000,570              | 8,061,670                         | 8,011,863         | 49,807                                       | 0.62%                                       | (11,293)                                   | -0.14%                                    |
| Other                 | 95,000                 | 83,175                            | 84,118            | (943)  | -1.13%                                      | 10,882                                     | 11.46%                                    |
| Capital               | -                      | -                                 | -                 | -  | N/A   | -  | NA  |
| Transfers             | 182,000                | 182,489                           | 182,489           | -  | 0.00%                                       | (489)                                      | -0.27%                                    |
| <b>TOTAL:</b>         | <b>30,654,424</b>      | <b>29,931,248</b>                 | <b>29,953,775</b> | <b>(22,527)</b>                              | <b>-0.08%</b>                               | <b>700,649</b>                             | <b>2.29%</b>                              |

**Recreation and Parks continued**

Recreation and Parks - 51-01  
General Fund Transfer 010

| Object Level 1 | Original Budget   | Projected at Third Quarter | Actual            | (\$ Variance from 3rd Qtr. to Actual) | (%) Variance from 3rd Qtr. to Actual | (\$ Variance from Budget to Actual) | (%) Variance from Budget to Actual |
|----------------|-------------------|----------------------------|-------------------|---------------------------------------|--------------------------------------|-------------------------------------|------------------------------------|
| Transfers      | 24,048,988        | 23,382,410                 | 23,382,410        | -                                     | 0.00%                                | 666,578                             | 2.77%                              |
| <b>TOTAL:</b>  | <b>24,048,988</b> | <b>23,382,410</b>          | <b>23,382,410</b> | <b>-</b>                              | <b>0.00%</b>                         | <b>666,578</b>                      | <b>2.77%</b>                       |

**Public Service**

Public Service Administration - 59-01  
General Fund 010

| Object Level 1 | Original Budget  | Projected at Third Quarter | Actual           | (\$ Variance from 3rd Qtr. to Actual) | (%) Variance from 3rd Qtr. to Actual | (\$ Variance from Budget to Actual) | (%) Variance from Budget to Actual |
|----------------|------------------|----------------------------|------------------|---------------------------------------|--------------------------------------|-------------------------------------|------------------------------------|
| Personnel      | 1,975,879        | 1,999,489                  | 1,980,977        | 18,512                                | 0.93%                                | (5,098)                             | -0.26%                             |
| Supplies       | 3,960            | 3,911                      | 3,926            | (15)                                  | -0.38%                               | 34                                  | 0.86%                              |
| Services       | 21,211           | 19,751                     | 10,947           | 8,805                                 | 44.58%                               | 10,265                              | 48.39%                             |
| Other          | -                | -                          | -                | -                                     | N/A                                  | -                                   | N/A                                |
| Capital        | -                | -                          | -                | -                                     | N/A                                  | -                                   | N/A                                |
| Transfers      | -                | -                          | -                | -                                     | N/A                                  | -                                   | N/A                                |
| <b>TOTAL:</b>  | <b>2,001,050</b> | <b>2,023,151</b>           | <b>1,995,849</b> | <b>27,302</b>                         | <b>1.35%</b>                         | <b>5,201</b>                        | <b>0.26%</b>                       |

Public Service Administration - 59-01  
Street Maintenance Fund 265

| Object Level 1 | Original Budget  | Projected at Third Quarter | Actual           | (\$ Variance from 3rd Qtr. to Actual) | (%) Variance from 3rd Qtr. to Actual | (\$ Variance from Budget to Actual) | (%) Variance from Budget to Actual |
|----------------|------------------|----------------------------|------------------|---------------------------------------|--------------------------------------|-------------------------------------|------------------------------------|
| Personnel      | 2,962,382        | 2,848,191                  | 2,851,827        | (3,636)                               | -0.13%                               | 110,555                             | 3.73%                              |
| Supplies       | 2,165            | 2,165                      | 1,623            | 542                                   | 25.02%                               | 542                                 | 25.02%                             |
| Services       | 226,452          | 222,944                    | 222,463          | 481                                   | 0.22%                                | 3,989                               | 1.76%                              |
| Other          | -                | -                          | -                | -                                     | N/A                                  | -                                   | N/A                                |
| Capital        | -                | -                          | -                | -                                     | N/A                                  | -                                   | N/A                                |
| Transfers      | -                | -                          | -                | -                                     | N/A                                  | -                                   | N/A                                |
| <b>TOTAL:</b>  | <b>3,190,999</b> | <b>3,073,300</b>           | <b>3,075,913</b> | <b>(2,613)</b>                        | <b>-0.09%</b>                        | <b>115,086</b>                      | <b>3.61%</b>                       |

Public Service Administration - 59-01  
Const. Insp. Fund 518

| Object Level 1 | Original Budget | Projected at Third Quarter | Actual         | (\$ Variance from 3rd Qtr. to Actual) | (%) Variance from 3rd Qtr. to Actual | (\$ Variance from Budget to Actual) | (%) Variance from Budget to Actual |
|----------------|-----------------|----------------------------|----------------|---------------------------------------|--------------------------------------|-------------------------------------|------------------------------------|
| Personnel      | 360,445         | 424,216                    | 429,483        | (5,267)                               | -1.24%                               | (69,038)                            | -19.15%                            |
| Supplies       | 450             | 394                        | 227            | 167                                   | 42.35%                               | 223                                 | 49.53%                             |
| Services       | 167,616         | 155,598                    | 69,675         | 85,923                                | 55.22%                               | 97,941                              | 58.43%                             |
| <b>TOTAL:</b>  | <b>528,511</b>  | <b>580,208</b>             | <b>499,385</b> | <b>80,823</b>                         | <b>13.93%</b>                        | <b>29,126</b>                       | <b>5.51%</b>                       |

Refuse Collection - 59-02  
General Fund 010

| Object Level 1 | Original Budget   | Projected at Third Quarter | Actual            | (\$ Variance from 3rd Qtr. to Actual) | (%) Variance from 3rd Qtr. to Actual | (\$ Variance from Budget to Actual) | (%) Variance from Budget to Actual |
|----------------|-------------------|----------------------------|-------------------|---------------------------------------|--------------------------------------|-------------------------------------|------------------------------------|
| Personnel      | 13,712,540        | 12,173,455                 | 11,950,518        | 222,938                               | 1.83%                                | 1,762,022                           | 12.85%                             |
| Supplies       | 91,250            | 85,961                     | 76,699            | 9,262                                 | 10.77%                               | 14,551                              | 15.95%                             |
| Services       | 11,679,189        | 10,226,791                 | 10,286,537        | (59,746)                              | -0.58%                               | 1,392,652                           | 11.92%                             |
| Other          | 60,300            | 159,300                    | 149,723           | 9,577                                 | 6.01%                                | (89,423)                            | -148.30%                           |
| Capital        | -                 | -                          | -                 | -                                     | N/A                                  | -                                   | N/A                                |
| Transfers      | -                 | -                          | -                 | -                                     | N/A                                  | -                                   | N/A                                |
| <b>TOTAL:</b>  | <b>25,543,279</b> | <b>22,645,507</b>          | <b>22,463,477</b> | <b>182,030</b>                        | <b>0.80%</b>                         | <b>3,079,802</b>                    | <b>12.06%</b>                      |

Refuse Collection - 59-02  
Street Maintenance Fund 265

| Object Level 1 | Original Budget  | Projected at Third Quarter | Actual           | (\$ Variance from 3rd Qtr. to Actual) | (%) Variance from 3rd Qtr. to Actual | (\$ Variance from Budget to Actual) | (%) Variance from Budget to Actual |
|----------------|------------------|----------------------------|------------------|---------------------------------------|--------------------------------------|-------------------------------------|------------------------------------|
| Personnel      | 2,489,886        | 2,447,243                  | 2,402,111        | 45,132                                | 1.84%                                | 87,775                              | 3.53%                              |
| Supplies       | 5,000            | 5,000                      | 5,000            | -                                     | 0.00%                                | -                                   | 0.00%                              |
| Services       | 724,098          | 525,068                    | 525,068          | -                                     | 0.00%                                | 199,030                             | 27.49%                             |
| Other          | -                | -                          | -                | -                                     | N/A                                  | -                                   | N/A                                |
| Capital        | -                | -                          | -                | -                                     | N/A                                  | -                                   | N/A                                |
| Transfers      | -                | -                          | -                | -                                     | N/A                                  | -                                   | N/A                                |
| <b>TOTAL:</b>  | <b>3,218,984</b> | <b>2,977,311</b>           | <b>2,932,179</b> | <b>45,132</b>                         | <b>1.52%</b>                         | <b>286,805</b>                      | <b>8.91%</b>                       |

**Public Service continued**

**Mobility  
General Fund 010**

| <u>Object Level 1</u> | <u>Original Budget</u> | <u>Projected at Third Quarter</u> | <u>Actual</u>    | <u>(\$ Variance from 3rd Qtr. to Actual</u> | <u>(%) Variance from 3rd Qtr. to Actual</u> | <u>(\$ Variance from Budget to Actual</u> | <u>(%) Variance from Budget to Actual</u> |
|-----------------------|------------------------|-----------------------------------|------------------|---|---|---|---|
| Personnel             | 2,438,374              | 2,357,735                         | 2,346,402        | 11,333                                      | 0.48%                                       | 91,972                                    | 3.77%                                     |
| Supplies              | 18,645                 | 32,875                            | 32,000           | 875   | 2.66%                                       | (13,355)                                  | -71.63%                                   |
| Services              | 551,681                | 582,040                           | 540,332          | 41,708                                      | 7.17%                                       | 11,349                                    | 2.06%                                     |
| Other                 | 19,500                 | 19,500                            | 17,000           | 2,500                                       | 12.82%                                      | 2,500                                     | 12.82%                                    |
| Capital               | -                      | 8,850                             | 8,850            | -   | 0.00%                                       | (8,850)                                   | N/A                                       |
| Transfers             | -                      | -                                 | -                | -   | N/A   | -   | N/A                                       |
| <b>TOTAL:</b>         | <b>3,028,200</b>       | <b>3,001,000</b>                  | <b>2,944,585</b> | <b>56,415</b>                               | <b>1.88%</b>                                | <b>83,615</b>                             | <b>2.76%</b>                              |

**Mobility  
Street Maintenance Fund 265**

| <u>Object Level 1</u> | <u>Original Budget</u> | <u>Projected at Third Quarter</u> | <u>Actual</u>    | <u>(\$ Variance from 3rd Qtr. to Actual</u> | <u>(%) Variance from 3rd Qtr. to Actual</u> | <u>(\$ Variance from Budget to Actual</u> | <u>(%) Variance from Budget to Actual</u> |
|-----------------------|------------------------|-----------------------------------|------------------|---|---|---|---|
| Personnel             | 1,705,229              | 1,639,667                         | 1,627,382        | 12,284                                      | 0.75%                                       | 77,847                                    | 4.57%                                     |
| Supplies              | 9,560                  | 9,560                             | 6,318            | 3,242                                       | 33.91%                                      | 3,242                                     | 33.91%                                    |
| Services              | 305,236                | 294,015                           | 275,892          | 18,123                                      | 6.16%                                       | 29,344                                    | 9.61%                                     |
| Other                 | 1,500                  | 1,500                             | -                | 1,500                                       | 100.00%                                     | 1,500                                     | 100.00%                                   |
| <b>TOTAL:</b>         | <b>2,021,525</b>       | <b>1,944,742</b>                  | <b>1,909,592</b> | <b>35,149</b>                               | <b>1.81%</b>                                | <b>111,933</b>                            | <b>5.54%</b>                              |

**Planning & Operations - 59-11  
Street Maintenance Fund 265**

| <u>Object Level 1</u> | <u>Original Budget</u> | <u>Projected at Third Quarter</u> | <u>Actual</u>     | <u>(\$ Variance from 3rd Qtr. to Actual</u> | <u>(%) Variance from 3rd Qtr. to Actual</u> | <u>(\$ Variance from Budget to Actual</u> | <u>(%) Variance from Budget to Actual</u> |
|-----------------------|------------------------|-----------------------------------|-------------------|---|---|---|---|
| Personnel             | 21,352,602             | 21,759,094                        | 21,625,261        | 133,834                                     | 0.62%                                       | (272,659)                                 | -1.28%                                    |
| Supplies              | 604,730                | 556,111                           | 524,344           | 31,767                                      | 5.71%                                       | 80,386                                    | 13.29%                                    |
| Services              | 12,227,127             | 11,753,655                        | 11,819,680        | (66,025)                                    | -0.56%                                      | 407,447                                   | 3.33%                                     |
| Other                 | 86,600                 | 86,600                            | 25,361            | 61,239                                      | 70.71%                                      | 61,239                                    | 70.71%                                    |
| Capital               | 54,000                 | 200,452                           | 185,879           | 14,573                                      | 7.27%                                       | (131,879)                                 | -244.22%                                  |
| Transfers             | -                      | -                                 | -                 | -   | N/A   | -   | N/A                                       |
| <b>TOTAL:</b>         | <b>34,325,059</b>      | <b>34,355,912</b>                 | <b>34,180,525</b> | <b>175,387</b>                              | <b>0.51%</b>                                | <b>144,534</b>                            | <b>0.42%</b>                              |

**Design & Construction - 59-12  
Street Maintenance Fund 265**

| <u>Object Level 1</u> | <u>Original Budget</u> | <u>Projected at Third Quarter</u> | <u>Actual</u>    | <u>(\$ Variance from 3rd Qtr. to Actual</u> | <u>(%) Variance from 3rd Qtr. to Actual</u> | <u>(\$ Variance from Budget to Actual</u> | <u>(%) Variance from Budget to Actual</u> |
|-----------------------|------------------------|-----------------------------------|------------------|---|---|---|---|
| Personnel             | 3,134,852              | 2,696,070                         | 2,705,013        | (8,943)                                     | -0.33%                                      | 429,839                                   | 13.71%                                    |
| Supplies              | 6,700                  | 6,700                             | 6,700            | -   | 0.00%                                       | -   | 0.00%                                     |
| Services              | 536,031                | 557,952                           | 532,493          | 25,459                                      | 4.56%                                       | 3,538                                     | 0.66%                                     |
| Other                 | 5,100                  | 5,100                             | -                | 5,100                                       | 100.00%                                     | 5,100                                     | 100.00%                                   |
| <b>TOTAL:</b>         | <b>3,682,683</b>       | <b>3,265,822</b>                  | <b>3,244,206</b> | <b>21,616</b>                               | <b>0.66%</b>                                | <b>438,477</b>                            | <b>11.91%</b>                             |

**Design & Construction - 59-12  
Const. Insp. Fund 518**

| <u>Object Level 1</u> | <u>Original Budget</u> | <u>Projected at Third Quarter</u> | <u>Actual</u>    | <u>(\$ Variance from 3rd Qtr. to Actual</u> | <u>(%) Variance from 3rd Qtr. to Actual</u> | <u>(\$ Variance from Budget to Actual</u> | <u>(%) Variance from Budget to Actual</u> |
|-----------------------|------------------------|-----------------------------------|------------------|---|---|---|---|
| Personnel             | 5,348,600              | 4,951,777                         | 4,684,786        | 266,991                                     | 5.39%                                       | 663,814                                   | 12.41%                                    |
| Supplies              | 37,150                 | 27,299                            | 30,345           | (3,045)                                     | -11.16%                                     | 6,805                                     | 18.32%                                    |
| Services              | 616,973                | 545,983                           | 467,443          | 78,540                                      | 14.39%                                      | 149,530                                   | 24.24%                                    |
| Other                 | 1,800                  | 1,800                             | -                | 1,800                                       | 100.00%                                     | 1,800                                     | 100.00%                                   |
| <b>TOTAL:</b>         | <b>6,004,523</b>       | <b>5,526,859</b>                  | <b>5,182,574</b> | <b>344,285</b>                              | <b>6.23%</b>                                | <b>821,949</b>                            | <b>13.69%</b>                             |

**Design & Construction - 59-12  
Private Inspection Fund 241**

| <u>Object Level 1</u> | <u>Original Budget</u> | <u>Projected at Third Quarter</u> | <u>Actual</u>    | <u>(\$ Variance from 3rd Qtr. to Actual</u> | <u>(%) Variance from 3rd Qtr. to Actual</u> | <u>(\$ Variance from Budget to Actual</u> | <u>(%) Variance from Budget to Actual</u> |
|-----------------------|------------------------|-----------------------------------|------------------|---|---|---|---|
| Personnel             | 1,789,120              | 1,642,825                         | 1,829,881        | (187,057)                                   | -11.39%                                     | (40,761)                                  | -2.28%                                    |
| Supplies              | 4,400                  | 1,960                             | 1,670            | 290   | 14.81%                                      | 2,730                                     | 62.05%                                    |
| Services              | 120,265                | 99,131                            | 120,265          | (21,134)                                    | -21.32%                                     | -   | 0.00%                                     |
| Other                 | 500                    | 500                               | -                | 500   | 100.00%                                     | 500                                       | 100.00%                                   |
| <b>TOTAL:</b>         | <b>1,914,285</b>       | <b>1,744,416</b>                  | <b>1,951,816</b> | <b>(207,400)</b>                            | <b>-11.89%</b>                              | <b>(37,531)</b>                           | <b>-1.96%</b>                             |

### Community Development Block Grant (CDBG)

**Development Administration - 4401**  
**CDBG 248**

| <u>Object Level 1</u> | <u>Original Budget</u> | <u>Projected at Third Quarter</u> | <u>Actual</u>    | <u>(\$) Variance from 3rd Qtr. to Actual</u> | <u>(%) Variance from 3rd Qtr. to Actual</u> | <u>(\$) Variance from Budget to Actual</u> | <u>(%) Variance from Budget to Actual</u> |
|-----------------------|------------------------|-----------------------------------|------------------|--|---|--|---|
| Personnel             | 958,709                | 932,885                           | 925,414          | 7,471  | 0.80%                                       | 33,295                                     | 3.47%                                     |
| Supplies              | 3,000                  | 2,187                             | 987              | 1,200  | 54.87%                                      | 2,013                                      | 67.10%                                    |
| Services              | 218,214                | 216,089                           | 212,085          | 4,004  | 1.85%                                       | 6,129                                      | 2.81%                                     |
| <b>TOTAL:</b>         | <b>1,179,923</b>       | <b>1,151,161</b>                  | <b>1,138,486</b> | <b>12,675</b>                                | <b>1.10%</b>                                | <b>41,437</b>                              | <b>3.51%</b>                              |

**Economic Development - 4402**  
**CDBG 248**

| <u>Object Level 1</u> | <u>Original Budget</u> | <u>Projected at Third Quarter</u> | <u>Actual</u>    | <u>(\$) Variance from 3rd Qtr. to Actual</u> | <u>(%) Variance from 3rd Qtr. to Actual</u> | <u>(\$) Variance from Budget to Actual</u> | <u>(%) Variance from Budget to Actual</u> |
|-----------------------|------------------------|-----------------------------------|------------------|--|---|--|---|
| Personnel             | 715,235                | 640,787                           | 625,632          | 15,155                                       | 2.37%                                       | 89,603                                     | 12.53%                                    |
| Supplies              | 4,350                  | 3,750                             | 3,050            | 700  | 18.67%                                      | 1,300                                      | 29.89%                                    |
| Services              | 1,109,314              | 1,095,611                         | 986,723          | 108,888                                      | 9.94%                                       | 122,591                                    | 11.05%                                    |
| <b>TOTAL:</b>         | <b>1,828,899</b>       | <b>1,740,148</b>                  | <b>1,615,405</b> | <b>124,743</b>                               | <b>7.17%</b>                                | <b>213,494</b>                             | <b>11.67%</b>                             |

**Building Services/Code Enforcement - 4403**  
**CDBG 248**

| <u>Object Level 1</u> | <u>Original Budget</u> | <u>Projected at Third Quarter</u> | <u>Actual</u>    | <u>(\$) Variance from 3rd Qtr. to Actual</u> | <u>(%) Variance from 3rd Qtr. to Actual</u> | <u>(\$) Variance from Budget to Actual</u> | <u>(%) Variance from Budget to Actual</u> |
|-----------------------|------------------------|-----------------------------------|------------------|--|---|--|---|
| Personnel             | 878,747                | 893,027                           | 884,700          | 8,327  | 0.93%                                       | (5,953)                                    | -0.68%                                    |
| Supplies              | 2,000                  | 2,000                             | 1,522            | 478  | 23.90%                                      | 478  | 23.90%                                    |
| Services              | 140,000                | 140,000                           | 140,000          | -  | 0.00%                                       | -  | 0.00%                                     |
| <b>TOTAL:</b>         | <b>1,020,747</b>       | <b>1,035,027</b>                  | <b>1,026,222</b> | <b>8,805</b>                                 | <b>0.85%</b>                                | <b>(5,475)</b>                             | <b>-0.54%</b>                             |

**Housing - 4410**  
**CDBG 248**

| <u>Object Level 1</u> | <u>Original Budget</u> | <u>Projected at Third Quarter</u> | <u>Actual</u>    | <u>(\$) Variance from 3rd Qtr. to Actual</u> | <u>(%) Variance from 3rd Qtr. to Actual</u> | <u>(\$) Variance from Budget to Actual</u> | <u>(%) Variance from Budget to Actual</u> |
|-----------------------|------------------------|-----------------------------------|------------------|--|---|--|---|
| Personnel             | 1,081,592              | 970,312                           | 916,587          | 53,725                                       | 5.54%                                       | 165,005                                    | 15.26%                                    |
| Supplies              | 18,600                 | 12,341                            | 9,310            | 3,031  | 24.56%                                      | 9,290                                      | 49.95%                                    |
| Services              | 1,129,348              | 1,016,889                         | 1,034,413        | (17,524)                                     | -1.72%                                      | 94,935                                     | 8.41%                                     |
| Other                 | 575,412                | 575,412                           | 575,412          | -  | 0.00%                                       | -  | 0.00%                                     |
| <b>TOTAL:</b>         | <b>2,804,952</b>       | <b>2,574,954</b>                  | <b>2,535,722</b> | <b>39,232</b>                                | <b>1.52%</b>                                | <b>269,230</b>                             | <b>9.60%</b>                              |

**Finance - 4501**  
**CDBG 248**

| <u>Object Level 1</u> | <u>Original Budget</u> | <u>Projected at Third Quarter</u> | <u>Actual</u>  | <u>(\$) Variance from 3rd Qtr. to Actual</u> | <u>(%) Variance from 3rd Qtr. to Actual</u> | <u>(\$) Variance from Budget to Actual</u> | <u>(%) Variance from Budget to Actual</u> |
|-----------------------|------------------------|-----------------------------------|----------------|--|---|--|---|
| Personnel             | 333,540                | 288,636                           | 281,439        | 7,197  | 2.49%                                       | 52,101                                     | 15.62%                                    |
| Supplies              | 4,000                  | 3,547                             | 2,997          | 550  | 15.51%                                      | 1,003                                      | 25.08%                                    |
| Services              | 210,133                | 190,520                           | 196,731        | (6,211)                                      | -3.26%                                      | 13,402                                     | 6.38%                                     |
| Other                 | 60,000                 | 8,588                             | 8,588          | -  | 0.00%                                       | 51,412                                     | 85.69%                                    |
| <b>TOTAL:</b>         | <b>607,673</b>         | <b>491,291</b>                    | <b>489,755</b> | <b>1,536</b>                                 | <b>0.31%</b>                                | <b>117,918</b>                             | <b>19.40%</b>                             |

**Health - 5001**  
**CDBG 248**

| <u>Object Level 1</u> | <u>Original Budget</u> | <u>Projected at Third Quarter</u> | <u>Actual</u>  | <u>(\$) Variance from 3rd Qtr. to Actual</u> | <u>(%) Variance from 3rd Qtr. to Actual</u> | <u>(\$) Variance from Budget to Actual</u> | <u>(%) Variance from Budget to Actual</u> |
|-----------------------|------------------------|-----------------------------------|----------------|--|---|--|---|
| Personnel             | 248,035                | 243,135                           | 243,135        | -  | 0.00%                                       | 4,900                                      | 1.98%                                     |
| Supplies              | -                      | -                                 | 4,891          | (4,891)                                      | N/A   | (4,891)                                    | NA  |
| Services              | -                      | 4,900                             | -              | 4,900  | 100.00%                                     | -  | NA  |
| <b>TOTAL:</b>         | <b>248,035</b>         | <b>248,035</b>                    | <b>248,026</b> | <b>9</b>                                     | <b>0.00%</b>                                | <b>9</b>                                   | <b>0.00%</b>                              |

**Recreation and Parks - 5101**  
**CDBG 248**

| <u>Object Level 1</u> | <u>Original Budget</u> | <u>Projected at Third Quarter</u> | <u>Actual</u>  | <u>(\$) Variance from 3rd Qtr. to Actual</u> | <u>(%) Variance from 3rd Qtr. to Actual</u> | <u>(\$) Variance from Budget to Actual</u> | <u>(%) Variance from Budget to Actual</u> |
|-----------------------|------------------------|-----------------------------------|----------------|--|---|--|---|
| Personnel             | 793,733                | 777,773                           | 791,584        | (13,811)                                     | -1.78%                                      | 2,149                                      | 0.27%                                     |
| Supplies              | 2,920                  | 2,629                             | 888            | 1,741  | 66.22%                                      | 2,032                                      | 69.59%                                    |
| Services              | 36,615                 | 29,654                            | 27,242         | 2,412  | 8.13%                                       | 9,373                                      | 25.60%                                    |
| Other                 | 300                    | 300                               | 300            | -  | 0.00%                                       | -  | 0.00%                                     |
| <b>TOTAL:</b>         | <b>833,568</b>         | <b>810,356</b>                    | <b>820,014</b> | <b>(9,658)</b>                               | <b>-1.19%</b>                               | <b>13,554</b>                              | <b>1.63%</b>                              |

## Public Utilities

### Public Utilities Administration - 60-01 (includes all operating funds)

| <u>Various Utility Funds</u> |                        | Projected               |                  | (\$)                                    | (%)                                     | (\$)                                  | (%)                                   |
|------------------------------|------------------------|-------------------------|------------------|---|---|---------------------------------------|---------------------------------------|
| <u>Object Level 1</u>        | <u>Original Budget</u> | <u>at Third Quarter</u> | <u>Actual</u>    | <u>Variance from 3rd Qtr. to Actual</u> | <u>Variance from 3rd Qtr. to Actual</u> | <u>Variance from Budget to Actual</u> | <u>Variance from Budget to Actual</u> |
| Personnel                    | 8,826,420              | 7,882,431               | 7,808,134        | 74,297                                  | 0.94%                                   | 1,018,286                             | 11.54%                                |
| Supplies                     | 247,585                | 225,093                 | 147,834          | 77,259                                  | 34.32%                                  | 99,751                                | 40.29%                                |
| Services                     | 1,753,130              | 1,741,116               | 997,175          | 743,941                                 | 42.73%                                  | 755,955                               | 43.12%                                |
| Capital                      | -                      | 10,327                  | 10,327           | -                                       | 0.00%                                   | (10,327)                              | N/A                                   |
| <b>TOTAL:</b>                | <b>10,827,135</b>      | <b>9,858,967</b>        | <b>8,963,470</b> | <b>895,497</b>                          | <b>9.08%</b>                            | <b>1,863,665</b>                      | <b>17.21%</b>                         |

### Electricity - 60-07

| <u>Electricity Enterprise Fund 550</u> |                        | Projected               |                   | (\$)                                    | (%)                                     | (\$)                                  | (%)                                   |
|--|------------------------|-------------------------|-------------------|---|---|---------------------------------------|---------------------------------------|
| <u>Object Level 1</u>                  | <u>Original Budget</u> | <u>at Third Quarter</u> | <u>Actual</u>     | <u>Variance from 3rd Qtr. to Actual</u> | <u>Variance from 3rd Qtr. to Actual</u> | <u>Variance from Budget to Actual</u> | <u>Variance from Budget to Actual</u> |
| Personnel                              | 9,522,823              | 8,709,362               | 8,455,067         | 254,295                                 | 2.92%                                   | \$1,067,756                           | 11.21%                                |
| Supplies                               | 68,414,033             | 64,942,574              | 67,192,477        | (2,249,903)                             | -3.46%                                  | 1,221,556                             | 1.79%                                 |
| Services                               | 9,483,216              | 9,356,757               | 9,394,510         | (37,753)                                | -0.40%                                  | 88,706                                | 0.94%                                 |
| Principal                              | 4,622,996              | 4,631,090               | 4,631,090         | -                                       | 0.00%                                   | (8,094)                               | -0.18%                                |
| Other                                  | 221,520                | 50,199                  | 18,865            | 31,334                                  | 62.42%                                  | 202,655                               | 91.48%                                |
| Capital                                | 1,464,600              | 560,547                 | 460,560           | 99,987                                  | 17.84%                                  | 1,004,040                             | 68.55%                                |
| Interest                               | 1,244,115              | 1,247,327               | 1,245,561         | 1,766                                   | 0.14%                                   | (1,446)                               | -0.12%                                |
| Transfers                              | -                      | -                       | -                 | -                                       | N/A                                     | -                                     | N/A                                   |
| <b>TOTAL:</b>                          | <b>94,973,303</b>      | <b>89,497,856</b>       | <b>91,398,130</b> | <b>(1,900,274)</b>                      | <b>-2.12%</b>                           | <b>3,575,173</b>                      | <b>3.76%</b>                          |

### Water - 60-09

| <u>Water Enterprise Fund 600</u> |                        | Projected               |                    | (\$)                                    | (%)                                     | (\$)                                  | (%)                                   |
|----------------------------------|------------------------|-------------------------|--------------------|---|---|---------------------------------------|---------------------------------------|
| <u>Object Level 1</u>            | <u>Original Budget</u> | <u>at Third Quarter</u> | <u>Actual</u>      | <u>Variance from 3rd Qtr. to Actual</u> | <u>Variance from 3rd Qtr. to Actual</u> | <u>Variance from Budget to Actual</u> | <u>Variance from Budget to Actual</u> |
| Personnel                        | 45,833,860             | 42,811,620              | 42,686,447         | 125,173                                 | 0.29%                                   | 3,147,413                             | 6.87%                                 |
| Supplies                         | 24,598,885             | 23,228,812              | 23,409,084         | (180,272)                               | -0.78%                                  | 1,189,801                             | 4.84%                                 |
| Services                         | 29,369,138             | 31,040,731              | 30,419,275         | 621,456                                 | 2.00%                                   | (1,050,137)                           | -3.58%                                |
| Principal                        | 28,466,115             | 28,566,500              | 28,566,500         | -                                       | 0.00%                                   | (100,385)                             | -0.35%                                |
| Other                            | 104,000                | 591,936                 | 779,381            | (187,445)                               | -31.67%                                 | (675,381)                             | -649.40%                              |
| Capital                          | 643,862                | 638,301                 | 642,095            | (3,794)                                 | -0.59%                                  | 1,767                                 | 0.27%                                 |
| Interest                         | 17,617,375             | 17,722,331              | 17,721,961         | 370                                     | 0.00%                                   | (104,586)                             | -0.59%                                |
| Transfers                        | 6,925,333              | 6,172,948               | 6,172,948          | -                                       | 0.00%                                   | 752,385                               | 10.86%                                |
| <b>TOTAL:</b>                    | <b>153,558,568</b>     | <b>150,773,179</b>      | <b>150,397,691</b> | <b>375,488</b>                          | <b>0.25%</b>                            | <b>3,160,877</b>                      | <b>2.06%</b>                          |

### Sewers and Drains - 60-05

| <u>Sewer Enterprise Fund 650</u> |                        | Projected               |                    | (\$)                                    | (%)                                     | (\$)                                  | (%)                                   |
|----------------------------------|------------------------|-------------------------|--------------------|---|---|---------------------------------------|---------------------------------------|
| <u>Object Level 1</u>            | <u>Original Budget</u> | <u>at Third Quarter</u> | <u>Actual</u>      | <u>Variance from 3rd Qtr. to Actual</u> | <u>Variance from 3rd Qtr. to Actual</u> | <u>Variance from Budget to Actual</u> | <u>Variance from Budget to Actual</u> |
| Personnel                        | 44,525,704             | 41,738,720              | 40,758,576         | 980,144                                 | 2.35%                                   | 3,767,128                             | 8.46%                                 |
| Supplies                         | 7,782,716              | 8,183,263               | 7,538,717          | 644,546                                 | 7.88%                                   | 243,999                               | 3.14%                                 |
| Services                         | 48,789,202             | 48,812,980              | 48,276,918         | 536,062                                 | 1.10%                                   | 512,284                               | 1.05%                                 |
| Principal                        | 60,075,428             | 58,886,332              | 58,600,332         | 286,000                                 | 0.49%                                   | 1,475,096                             | 2.46%                                 |
| Other                            | 377,000                | 496,743                 | 350,964            | 145,779                                 | 29.35%                                  | 26,036                                | 6.91%                                 |
| Capital                          | 2,928,500              | 2,302,696               | 1,468,408          | 834,288                                 | 36.23%                                  | 1,460,092                             | 49.86%                                |
| Interest                         | 41,040,837             | 37,378,248              | 36,860,776         | 517,472                                 | 1.38%                                   | 4,180,061                             | 10.19%                                |
| Transfers                        | 20,726,563             | 18,523,813              | 18,540,289         | (16,476)                                | -0.09%                                  | 2,186,274                             | 10.55%                                |
| <b>TOTAL:</b>                    | <b>226,245,950</b>     | <b>216,322,795</b>      | <b>212,394,980</b> | <b>3,927,815</b>                        | <b>1.82%</b>                            | <b>13,850,970</b>                     | <b>6.12%</b>                          |

### Stormwater - 60-15

| <u>Storm Enterprise Fund 675</u> |                        | Projected               |                   | (\$)                                    | (%)                                     | (\$)                                  | (%)                                   |
|----------------------------------|------------------------|-------------------------|-------------------|---|---|---------------------------------------|---------------------------------------|
| <u>Object Level 1</u>            | <u>Original Budget</u> | <u>at Third Quarter</u> | <u>Actual</u>     | <u>Variance from 3rd Qtr. to Actual</u> | <u>Variance from 3rd Qtr. to Actual</u> | <u>Variance from Budget to Actual</u> | <u>Variance from Budget to Actual</u> |
| Personnel                        | 1,876,468              | 1,413,316               | 1,393,452         | 19,864                                  | 1.41%                                   | 483,016                               | 25.74%                                |
| Supplies                         | 83,843                 | 66,344                  | 21,335            | 45,009                                  | 67.84%                                  | 62,508                                | 74.55%                                |
| Services                         | 18,305,628             | 18,079,514              | 16,576,802        | 1,502,712                               | 8.31%                                   | 1,728,826                             | 9.44%                                 |
| Principal                        | 7,537,200              | 7,542,200               | 7,542,200         | -                                       | 0.00%                                   | (5,000)                               | -0.07%                                |
| Other                            | 80,000                 | 357,520                 | 325,493           | 32,027                                  | 8.96%                                   | (245,493)                             | -306.87%                              |
| Capital                          | -                      | -                       | -                 | -                                       | N/A                                     | -                                     | N/A                                   |
| Interest                         | 5,786,961              | 5,628,137               | 5,562,508         | 65,629                                  | 1.17%                                   | 224,453                               | 3.88%                                 |
| Transfers                        | -                      | -                       | -                 | -                                       | N/A                                     | -                                     | N/A                                   |
| <b>TOTAL:</b>                    | <b>33,670,100</b>      | <b>33,087,031</b>       | <b>31,421,790</b> | <b>1,665,241</b>                        | <b>5.03%</b>                            | <b>2,248,310</b>                      | <b>6.68%</b>                          |